

Nr. Jean Michel Mazalérat Chief Executive Officer

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H.E. Mr. Ban Ki-moon Secretary-General United Nations New York, NY 10017 U.S.A

Paris La Défense, November 18th, 2015

Subject: Joining the Global Compact

Dear Mr. Secretary-General,

I am pleased to confirm that Dalkia (Energy services, subsidiary of EDF) supports the Ten Principles of the UN Global Compact derived from Human Rights, Labor, Environment and Anti-corruption declarations.

Furthermore we express our will to embrace, follow and promote those principles within our sphere of influence. We are committed to making UN Global Compact and its principles part of the strategy, culture and day-to-day operations of our company, and to engaging in collaborative projects which advance the broader development goals of the United Nations, particularly the Sustainable Development Goals. Dalkia will make a clear statement of this commitment to our stakeholders and the general public.

We recognize that a key requirement for participation in the UN Global Compact is the annual submission of a Communication on Progress (COP) that describes our company's efforts to implement the Ten Principles. We support public accountability and transparency, and therefore we commit to report on progress within one year of joining the UN Global Compact, and annually thereafter according to the UN Global Compact COP policy.

Respectfully yours,

Jean Michel Mazalérat Chief Executive Officer of Dalkia