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H.E. António Guterres Secretary-General United Nations New York, NY 10017 USA Kaizen Institute, Ltd.

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Ten Principles of the United Nations Global Compact

Mr. Secretary-General:

I am pleased to confirm that Kaizen Institute, Ltd. (KI), the HQ of Global Operation and Master Licensor for the Kaizen Global Group of Companies (KGGC), together with its group of companies (KGGC), do and will support the Ten Principles of the United Nations Global Compact on human rights, labour, environment and anti-corruption.

With this communication, we express our intent to implement those principles, wherever legally supported and within the local regulatory framework. We are committed to making the UN Global Compact and its principles part of the strategy, culture and day-to-day operations of our company, and to engaging in collaborative projects which advance the broader development goals of the United Nations, particularly the Sustainable Development Goals. Further, we will also commit to promote, support and convince the organizations we consult and work with to implement the same by using our professional influence as we help them to build the strategy, culture and day-to-day operations. KI will make a clear statement of this commitment within our operations, to our stakeholders and to the general public.

We recognize that a key requirement for participation in the UN Global Compact is the annual submission of a Communication on Progress (COP) that describes our company's efforts to implement the Ten Principles. We support public accountability and transparency, and therefore commit to report on progress within one year of joining the UN Global Compact, and annually thereafter according to the UN Global Compact COP policy. This includes:

 A statement signed by the chief executive expressing continued support for the UN Global Compact and renewing our ongoing commitment to the initiative and its principles. This is separate from our initial letter of commitment to join the UN Global Compact;



- A description of practical actions (i.e., disclosure of any relevant policies, procedures, activities) that the company has taken (or plans to undertake) to implement the UN Global Compact principles, in each of the four issue areas (human rights, labour, environment, anti-corruption); and
- A measurement of outcomes (i.e., the degree to which targets/performance indicators were met, or other qualitative or quantitative measurements of results).

Sincerely yours,

Hans-Rudolf Wild Chairman of the Board Kaizen Institute, Ltd.