

## Calin Rovinescu

President and Chief Executive Officer Président et chef de la direction

June 20, 2019

H.E. António Guterres Secretary-General United Nations New York, NY 10017 USA

Mr. Secretary-General,

As we aim to join the Global Compact Network, I am pleased to confirm our support to the Ten Principles of the United Nations Global Compact on human rights, labour, environment and anti-corruption.

In a world that is constantly changing and evolving, we maintain deeply rooted connections to the people we fly, the more than 200 communities we serve, and the environments in which we operate through our extensive global network. At Air Canada, we understand this gives us both a responsibility and an obligation to demonstrate our values in all that we do. This includes ensuring that our company itself is sustained and stands up for what is right for the long term interest of our employees, customers, and other stakeholders. It means we support research and development and the exploration of innovative ways to reduce our environmental footprint. It also means that we conduct ourselves and govern our business in a way that is transparent, ethical and accountable. The Ten Principles of the United Nations Global Compact and certain Sustainable Development Goals are well aligned with our Canadian identity, and our company values and initiatives.

We are committed to making the UN Global Compact and its principles part of the strategy, culture and day-to-day operations of our company, and to engaging in collaborative projects which advance the broader development goals of the United Nations, particularly the Sustainable Development Goals.

We support public accountability and transparency, and therefore commit to reporting on progress through our Corporate Sustainability Report. The statement of this upcoming commitment was recently announced in our 2018 Corporate Sustainability Report (available at <a href="https://www.aircanada.com/citizensoftheworld">www.aircanada.com/citizensoftheworld</a>) and we will continue to report our progress on an annual basis through this communication, in accordance with the UN Global Compact COP policy.

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Sincerely yours,

