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30 May 2019

H.E. António Guterres Secretary-General United Nations New York, NY 10017 USA

Dear Mr Secretary-General

Letter of Commitment for the United Nations Global Compact

I am pleased to confirm that Infrastructure Advisory Group (IAG) supports the ten principles of the UN Global Compact with respect to human rights, labour, environment and anti-corruption.

The challenges facing our planet require innovative thinking and bold actions. Running a business responsibly is key to its long-term sustainability. We recognise that decisions we make have consequences for society. Sustainable and ethical practices help us ensure that those consequences are positive, by adding value to our sphere of influence.

Our vision is to be a leading advisory business in advancing sustained economic, social and environmental wellbeing. We recognise our role in tackling the world's biggest challenges by integrating the economic, environmental and social aspects of sustainable development into our culture and operations. To assist this, we aim to incorporate support for the United Nations' Sustainable Development Goals (SDGs) at the heart of our business. The ten principles and SDGs have been incorporated into our Social and Sustainability Action Plan (Social Plan), which makes a clear statement of this commitment to our clients, employees and the general public.

We recognise that a key requirement for participation in the UN Global Compact is the annual submission of a Communication on Progress (COP) that describes our company's efforts to implement the ten principles. We support public accountability and transparency, and therefore commit to report on progress within one year of joining the UN Global Compact, and annually thereafter according to the UN Global Compact COP policy. Each COP will align with reporting for our Social Plan and will include:

- A statement signed by the Chief Executive Officer expressing continued support for the UN Global Compact and renewing our commitment to the initiative and its principles. This is separate from this initial letter of commitment to join the UN Global Compact.
- A description of initiatives IAG has undertaken, or plans to undertake, to implement the UN
 Global Compact principles in each of the four issue areas (human rights, labour, environment
 and anti-corruption). These will correspond with the focus areas of our Social Plan.
- Reporting on initiative implementation and social expenditure against targets and key performance indicators outlined under the Social Plan.

Yours sincerely

Michael Kee

Chief Executive Officer