



# RYANAIR

*Strictly Private & Confidential*

22 August 2017

**H.E. António Guterres**  
**Secretary-General**  
**United Nations**  
**New York NY 10017**  
**USA**

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*By internet application form*

Dear Mr. Secretary-General,

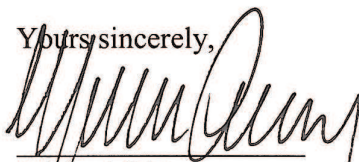
I am pleased to confirm that Ryanair, the world's largest international passenger airline (see extract from IATA report attached), supports the Ten Principles of the United Nations Global Compact on human rights, labour, environment and anti-corruption. With this communication, we express our intent to implement those principles. We are committed to making the UN Global Compact and its principles part of the strategy, culture and day-to-day operations of our company, and to engaging in collaborative projects which advance the broader development goals of the United Nations, particularly the Sustainable Development Goals. Ryanair will make a clear statement of this commitment to our stakeholders and the general public.

We recognize that a key requirement for participation in the UN Global Compact is the annual submission of a Communication on Progress (COP) that describes our company's efforts to implement the Ten Principles. We support public accountability and transparency, and therefore commit to report on progress within one year of joining the UN Global Compact, and annually thereafter according to the UN Global Compact COP policy. This includes:

- A statement signed by the Chief Executive expressing continued support for the UN Global Compact and renewing our ongoing commitment to the initiative and its principles. This is separate from our initial letter of commitment to join the UN Global Compact.
- A description of practical actions (i.e. disclosure of any relevant policies, procedures, activities) that the company has taken (or plans to undertake) to implement the UN Global Compact principles.
- A measurement of outcomes (i.e. the degree to which targets/performance indicators were met, or other qualitative or quantitative measurements of results).

Our completed online application form (including contact details for our donation) is submitted herewith, and we look forward to receiving your team's confirmation of our membership.

Yours sincerely,



Michael O'Leary  
**Chief Executive Officer**  
**Ryanair**

Board of Directors: David Bonderman (US) – Chairman, Michael Cawley, Charlie McCreevy, Declan McKeon, Kyran McLaughlin, Howard Millar, Dick Milliken (UK), Michael O'Brien, Michael O'Leary, Julie O'Neill, Louise Phelan  
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