

18<sup>th</sup> Of November 2016

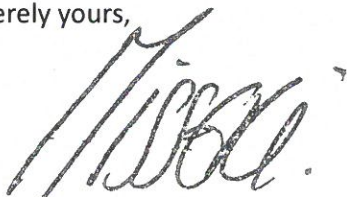
H.E. Ban Ki-Moon  
Secretary General  
United Nations  
New York, NY 10017, USA

Dear Mr. Secretary-General,

I'm pleased to confirm that LAGARDERE SA supports the ten principles of the UN Global Compact with respect to human rights, labour, environment and anti-corruption. We are committed to making the Global Compact and its principles part of the strategy, culture and day-to-day operations of our company, and to engaging in collaborative projects which advance the broader development goals of the United Nations, particularly the Sustainable Development Goals. LAGARDERE SA will make a clear statement of this commitment to our stakeholders and the general public.

We recognize that a key requirement for participation in the Global Compact is the annual submission of a Communication on Progress (COP) that describes our company's efforts to implement the ten principles and support any specialized UN Global Compact issue platform that our company may join at a later date. We support public accountability and transparency, and therefore commit to report on progress within one year of joining the Global Compact, and annually thereafter according to the Global Compact COP policy.

Sincerely yours,



Mr. Frédéric Misseri  
CEO  
LAGARDERE SA