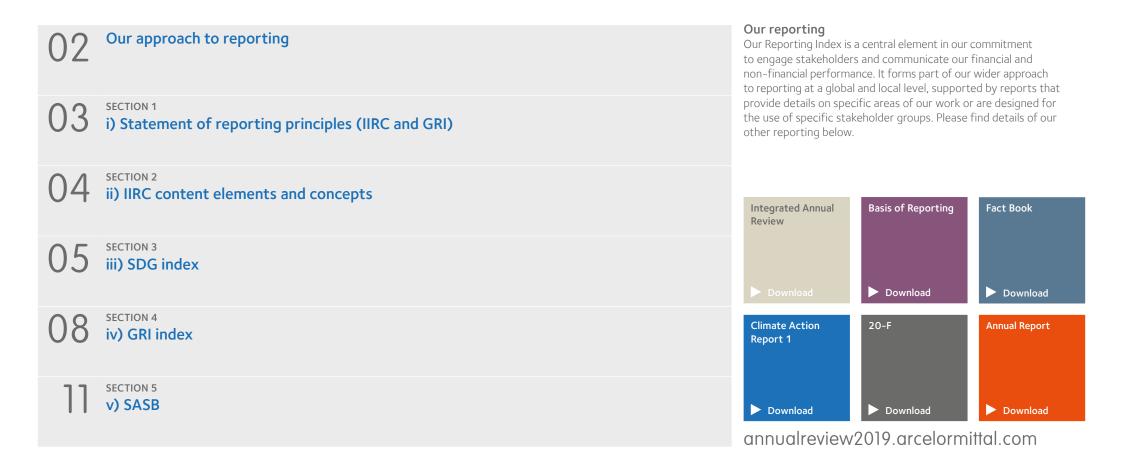
Reporting Index 2020



Contents



Our approach to reporting

Integrated reporting framework

Our Integrated Annual Review 2020 describes the context for and progress of our business as the world's leading steel and mining company, and so outlines what the key considerations are in creating value for our stakeholders now and in the future. Through this report we aim to reflect the guiding principles of the International Integrated Reporting Framework (IIRC). We detail the alignment with the IIRC framework in this Reporting Index.

UN Sustainable Development Goals (SDGs)

There is significant alignment between our 10 SD outcomes and the 17 UN SDGs. We contribute to many of the SDGs and we have identified 10 SD outcomes and five SD themes through which we manage and provide oversight for our strategic response, as outlined in our Integrated Annual Review 2020, p.34.

EU directive on non-financial reporting

European Union law requires large companies to disclose certain information about the way they operate and manage social and environmental challenges. Directive 2014/95/EU lays down the requirement for disclosure of non-financial and diversity information by large companies. As a company registered in Luxembourg, we are guided by the Luxembourg implementation of the directive, using the IIRC framework to guide our reporting on risks and materiality.

Global Reporting Initiative (GRI)

We continue to report in line with the GRI across our reporting landscape, including this Integrated Annual Review, our ongoing online narrative reporting, and our local sustainability reports. We are now using their latest guidelines and you can find details in our reporting index. Whilst we cover those Standards that are material on a global scale within this report, many more are material to stakeholders in certain countries, and most meaningfully reported within our country SD reports.

Sustainability Accounting Standards Board

The Sustainability Accounting Standards Board (SASB) published a draft disclosure standard for the iron and steel industry in 2014, and launched their first public standard in December 2018. ArcelorMittal recognises the value of SASB's approach to create disclosures expectations based on the material issues for each sector, even if there is not full consensus as to what these are. For the second time in 2020, ArcelorMittal publishes an index to guide users to its disclosures according to the SASB Sustainability Accounting Standard for the iron and steel industry.

Reporting format

We believe that online reporting is the most practical and efficient way to communicate with the widest number of stakeholders, and we have produced this report as an interactive, downloadable pdf. To bring our Integrated Annual Review further in line with the IIRC principle of conciseness, we have focused the content on the progress of the year and our outlook; where appropriate, we signpost the reader to further information published elsewhere online.

i) Statement of reporting principles (IIRC and GRI)

Reporting principle	IIRC	GRI	Our response
Strategic focus and future orientation	0		See Executive Chairman statement, Chief Executive Officer statement, Delivering the strategic plan and achieving financial value, Innovating smarter steels and solutions, Driving environmental and social sustainability.
Stakeholder inclusiveness/relationships		0	See <u>Transparency and good governance</u> , <u>How we create value</u> , Driving environmental and social Sustainability.
Sustainability context	0	0	See <u>Driving environmental and social sustainability</u> and <u>Innovating smarter steels and solutions</u> for a summary of the sustainability context, and for more details the outcome pages in our <u>Sustainability section</u> on our corporate website.
External environment	0	0	See Executive Chairman statement, Chief Executive Officer statement and Materiality and risk management for the external environment.
Materiality	0	0	Our 10 SD outcomes are the result of the Materiality and risk management process on sustainability issues. This integrated report also identifies priorities for the business and our stakeholders as set out in Improving health and safety, Delivering the strategic plan and achieving financial value and Driving environmental and social sustainability.
Completeness	0	0	Our coverage of material topics is explained in the Scope, boundaries and methodologies and Materiality and risk management section of the Integrated Annual Review.
Balance		0	Throughout the Integrated Annual Review we identify both the challenges and the opportunities that we face, including open discussion of the key stakeholder concerns that have occurred during the year. We also report fully on the same key metrics as last year, regardless of whether performance has improved or declined.
Consistency and comparability	0	0	This is our sixth Integrated Annual Review to bring together financial and non-financial reporting, and we report on the same data as previous years. Figures for earlier years were reported in separate annual reviews and sustainable development reports. Any exceptions are detailed in our Scope , boundaries and methodologies .
Accuracy		0	We explain our methodology for calculating performance in our <u>Basis of Reporting</u> document. DNV has provided public assurance for carbon and energy KPIs and health and safety, as set out in their <u>Assurance Statement</u> .
Timeliness		0	We report financial and non-financial data annually through this Integrated Annual Review and our Form 20-F.
Clarity		0	We have published the 2020 Integrated Annual Review on <u>arcelormittal.com</u> with options to download and print information as required.
Reliability	0	0	We explain our methodology for calculating performance in our <u>Basis of Reporting</u> document. DNV has provided limited assurance for certain environmental data and health and safety, as set out in their <u>Assurance Statement</u> .

ii) IIRC content elements and concepts

Content eleme			Our response													
Governance			See Transparen	cy and	good gov	ernance	<u> </u>									
Business mode	el		See our Deliveri	ing the	strategic	plan an	d achievii	ng finan	cial value	and Valu	ue creati	on mode	<u>l</u> .			
Risks and oppo	ortunities		The risk and opp			nsider a	rising fror	n our ex	ternal op	erating e	environm	ent are p	resented in <u>I</u>	Materiali	ty and risk manage	ment, and in
			We also explain	our clin	nate-relat	ted risks	in our Cli	mate Ad	ction rep	ort 1 and	I in the 2	0-F.				
Strategy and r	resource allocat		and solu	utions set										allocation in more de ad social sustainabil		
Performance				e Chair	rman stat	ement,	Chief Exe								ted in further detai d achieving financia	
Value creation	e creation See H				ue.											
Outcomes	1 People	2 Products	3 Infrastru	cture	4 Resour	ces	5 Air, lar		6 Carb energ	on and	7 Sup	ply chain	8 Comm	unity	9 Scientists and engineers	10 Impact
			esources we rely c late to our 10 SD					we crea	ate as a s	teel and r	mining co	ompany, e	expressed th	rough th	e following capitals	,
					2	3	4	5	6	7	8	9	10			
Financial capit	al – strong bala	nce sheet		0	0	0	0	0	0	0	0	0	0			
Manufactured	capital – uniqu	e global portfo	olio	0	0	0	0	0	0	0						
Natural capita	l – Responsible	resource use					0	0	0	0						
Human capital – High performing organisation			0								0					
Intellectual ca	ellectual capital – Leading R&D			0	0	0	0	0	0			0	0			

iii) SDG index

Outco	mes	1 People	2 Products	3 Infrastruc	cture	4 Resour	ces	5 Air, lan		6 Carbo energ	on and	7 Supp	oly chains	8 Community	9 Scientists and engineers	10 Impact
UN SD	G															
								Arcel	orMitta	l's SD ou	tcomes					
						2	3	4	5	6	7	8	9	10		
3 GOOD HEALTH AND HOLL SOME	3 H	lealth			0							0				
4 BOARTY	4 Q	Quality education										0	0			
5 EDECE FORLITY	5 G	Gender equality			0								0			
6 CLEAN WICES	6 C	Clean water and san	itation						0		0	0				
7 AFFORMUL AND CLEAN CHARGE	7 A	Affordable and clear	nenergy							0						
8 OCCUPATION AND	8 D	Decent work and eco	onomic growth		0						0	0		0		
9 NOUSTRY INFORMATION AND INFORMATION	9 Ir	ndustry, innovation	and infrastructur	re		0	0						0			
11 SECUMENTE OTES AND COMMUNICES	11 S	iustainable cities an	d communities			0	0		0							
12 RESPONSILE CONCURRENCE AND PRODUCTION	12 R	Responsible consum	ption and produc	tion		0	0	0	0		0					
13 CLIMATE	13 C	Climate action								0	0	0				
14 UST WALTER	14 Li	ife below water							0			0				
15 tre	15 Li	ife on land							0			0				
16 PENCE JUSTICE NOT THE PACE N	16 P	Peace, justice and st	rong institutions									0				
					Transp	parent g	ood gov	ernance	– stakeh	older rela	ations					
17 PAITNEEOWERS	17 P	artnerships for the	Goals		0	0	0	0	0	0	0	0	0	0		

The Integrated Annual Review 2018 has been prepared with reference to the GRI Sustainability Reporting Standards 2016. We provide a reference guide below to readers wishing to know where relevant content can be found across our reporting landscape. We have included only those indicators that are material to our business either globally or locally.

Outcomes	1 People	2 Products	3 Inf	frastruc	ture	4 Resources		5 Air, land and wate		6 Carbon energy	and	7 Supply	chains	8 Community	9 Scientists and engineers	10 Impact
								М	lateriali	ty at cor	porate l	level				Materiality at local level
							Out	comes								
GRI indicator	r		1	2	3	4	5	6	7	8	9	10	Othe	r		
GRI 101 – F	OUNDATION															
101-1													State	ment of reportin	g principles p.3	
GRI 102 – G	ENERAL DISCLOSU	RES														
102-01-13	Organisational pro	file											Fact E	Book		
102-14-15	Strategy												Execu	tive Chairman sta	atement	
														Executive Office		
														ering the strategion of the strategion of the strategic value of the strategic of the strat		
102-16-17	Ethics and integrit	y											Busin	ess ethics		
102-18-39	Governance												Trans	parency and good	d governance	
102_40_44	Stakeholder engag	amant	0				0			0				we create value		
102 40 44	Stakeriolaer engag	CITICITE												ering the strategic	c plan and	
														ving financial valu		
														ating smarter stee		
														nability	and social	
102-45-56	Reporting practice												Our a	pproach to report	ting	
GRI 103 – M	IANAGEMENT APPI	ROACH	0	0	0	0	0	0	0	0	0	0				

Outcomes	1 People	2 Products	3 Infras	tructure	4 Resources		5 Air, land and wate	r	6 Carbon energy	and	7 Supply	chains	8 Community	9 Scientists and engineers	10 Impact
		_					M	aterialit	ty at cor	porate l	evel				Materiality at local level
						Out	tcomes								
GRI indicat	or		1 2	2 3	4	5	6	7	8	9	10	Other			
GRI 200 –	TOPIC-SPECIFIC ST	ANDARDS – ECON	IOMIC												
201: Econo	omic performance						0				0				
201-01	Direct economic and distributed	value generated											ve create value ook: SD performa	ance	
201-02	Financial implicat risks and opportu climate change											Materi	ality and risk man	agement	
201-03	Defined benefit p											Form 2	20-F		
205: Anti-	corruption											Busine	ss ethics		
205-03	Confirmed incide and actions taker											Form 2	<mark>20-F</mark> etition/antitrust c	laims)	
206: Anti-	competitive behavi	our													

Outco	mes	1 People	2 Products	3 Infi	rastructure	4 Res	sources		, land d water		6 Carbon energy		7 Supply chains	8 Community	9 Scientists and engineers	10 Impact
									Materi	ality a	t corpo	rate leve	el			Materiality at local level
							Out	comes								
GRI inc	dicator		1	2	3	4	5	6	7	8	9	10	Other			
GRI 30	00 – TOP	C-SPECIFIC S	TANDARDS – E	NVIRONMI	NTAL											
301:	Materials	5				0								D performance onmental and soc	cial sustainability	
302:	Energy							0						D performance onmental and soc	cial sustainability	
303:	Water						0							D performance onmental and soc	cial sustainability	Country reports
304:	Biodivers	iity					0							D performance onmental and soc	cial sustainability	
305:	Emission	S						0						D performance onmental and soc	cial sustainability	
306:	Effluent	and waste					0							D performance onmental and soc	cial sustainability	Country reports
307:	Environn	nental complian	ce										Form 20-F Driving envir	onmental and soc	cial sustainability	Country reports
308:	Supplier assessme	environmental ent							0				performance	our customers on a e from mine to ste conmental and soc	eelmaking	

Outco	omes	1 People	2 Prode	ucts	3 Infr	astructu	re Re	esources		r, land nd water		6 Carbon an energy	ıd	7 Supply chains	8 Community	9 Scientists and engineers	10 Impact
										Materi	iality a	t corporat	e leve	I			Materiality at local level
								Out	comes								
GRI in	dicator			1	2	3	4	5	6	7	8	9	10	Other			
GRI 40	00 – TOP	IC-SPECIFIC ST	ANDARD:	S – SOCI	λL												
401:	Employn	nent		0						0				Engaging wit	D performance th communities ar for tomorrow	nd building	Country reports
402:	Labour/r	management rel	ations	0											th communities ar	nd building	Country reports
403:	Occupat	ional health and	safety	0						0					D performance ealth and safety		Country reports
404:	Training	and education		0								0		Engaging wit	D performance th communities ar for tomorrow	nd building	Country reports
405:	Diversity	y and equal oppo	ortunity	0											th communities ar	nd building	Country reports
406:	Non-disc	crimination		0						0				Human right	S		Country reports
407:		n of association are bargaining	and	0						0					ch communities ar	nd building	Country reports
408:	Child lab	our								0				Human right	S		Country reports
409:	Forced o	or compulsory la	bour							0				Human right	S		Country reports

Outco	omes	1 People	2 Produ	cts	3 Infra	astructure	4 Res	sources		r, land d water		arbon and	l	7 Supply chains	8 Community	9 Scientists and engineers	10 Impact
										Materia	ality at	corporate	level				Materiality at local level
								Out	comes								
GRI in	dicator				2	3	4	5	6	7	8	9	10	Other			
410:	Security	/ practices												Having a posi Human Right	itive impact in th s Policy	e community	Country reports
GRI 40	00 – TOF	PIC-SPECIFIC ST	ANDARDS	– SOCIA	AL conti	inued											
411:	Rights o	of indigenous peo	ples								0				h communities a for tomorrow	nd building	Country reports
412:	Human	rights assessmer	nt							0				Governance			Country reports
413:	Local co	ommunities									0				h communities a for tomorrow	nd building	Country reports
414:	Supplier	social assessme	nt							0					ur customers on from mine to st		
415:	Public p	olicy												Addressing th	ne climate challe	nge	
416:	Custom	er health and saf	ety							0					ur customers on from mine to st		
418:	Custom	er privacy												No substantia	ated complaints		
419:	Socioec	onomic complian	ice											Form 20-F (d	other legal claims	5)	

SASB Topic	Ref	Accounting Metric	AM Disclosure A	Alignme
GHG EM-IS-110a.1 Aligned with	1	The entity shall disclose gross global Scope 1 greenhouse gas (GHG) emissions to the atmosphere of the seven GHGs covered under the Kyoto Protocol	Fact Book: SD performance See Basis of Basis of Reporting, methodology.	
ArcelorMittal's SD outcome 6: Carbon and	2	Scope 1 emissions are defined and shall be calculated according to the methodology contained in The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (GHG Protocol).	Basis of Reporting	•
energy	3	The entity shall disclose % gross global Scope 1 GHG emissions that are covered under an emissions-limiting regulation or program that is intended to directly limit or reduce emissions, such as cap-and-trade schemes, carbon tax/fee systems, and other emissions control (e.g., command-and-control approach) and permitbased mechanisms.	Breakdown of verified emissions under all participating schemes in CDP C11	•
	4	The entity may discuss any change in its emissions from the previous reporting period, including whether the change was due to emissions reductions, divestment, acquisition, mergers, changes in output, and/or changes in calculation methodology.	IAR p.39 and CDP C7.9a	•
	5	In the case that current reporting of GHG emissions to the CDP or other entity (e.g., a national regulatory disclosure program) differs in terms of the scope and consolidation approach used, the entity may disclose those emissions. However, primary disclosure shall be according to the guidelines described above.	IAR and CDP data use same scope and boundary. Regulatory disclosures to governing authorities may differ according to their specification.	•
	6	The entity may discuss the calculation methodology for its emissions disclosure, such as if data are from continuous emissions monitoring systems (CEMS), engineering calculations, or mass balance calculations.	Basis of Reporting	•
GHG EM-IS-110a.2	1	The entity shall discuss its long-term and short-term strategy or plan to manage its Scope 1 greenhouse gas (GHG) emissions.	IAR p.35-38	•
ArcelorMittal's SD outcome 6: Carbon and	2	The entity shall discuss its emission reduction target(s) and analyze its performance against the target(s), including the following, where relevant:	IAR p.38. For Europe, see Europe Climate Action report.	
energy	3	The entity shall discuss the activities and investments required to achieve the plans and/or targets, and any risks or limiting factors that might affect achievement of the plans and/or targets.	IAR p.38. For Europe, see Europe Climate Action report.	•
_	4	The entity shall discuss the scope of its strategies, plans, and/or reduction targets, such as whether they pertain differently to different business units, geographies, or emissions sources.	IAR p.38. For Europe, see Europe Climate Action report.	
	5	The entity shall discuss whether its strategies, plans, and/or reduction targets are related to, or associated with, emissions limiting and/or emissions reporting-based programs or regulations	IAR p.60. Our approach to reporting and Climate Action report 1 p.38	•
	6	Disclosure of strategies, plans, and/or reduction targets shall be limited to activities that were ongoing (active) or reached completion during the reporting period.		•

SASB Topic	Ref	Accounting Metric	AM Disclosure	Alignment
Air emissions EM-IS-120a.1	1	The entity shall disclose its emissions of air pollutants, in metric tons per pollutant, that are released into the atmosphere that associated with its activities	Fact Book: SD performance	
Aligned with ArcelorMittal's	2	The entity shall disclose its emissions of (1) carbon monoxide, reported as CO.	not disclosed at corporate level	0
SD outcome 5:	3	The entity shall disclose its emissions of (2) oxides of nitrogen (NO_x), reported as NO_x . (includes NO and NO_2)	Fact Book: SD performance	
Air land and water	4	The entity shall disclose its emissions of (3) oxides of sulfur (SO_x), reported as SO_x . (includes SO_2 and SO_3)	Fact Book: SD performance	
	5	The entity shall disclose its emissions of (4) particulate matter 10 micrometers or less in diameter (PM10), reported as PM10.	Fact Book: SD performance: dust emissions includes all particulate matter	•
	6	The entity shall disclose its emissions of (5) oxides of manganese, reported as MnO.	not disclosed at corporate level	0
	7	The entity shall disclose its emissions of (6) lead and lead compounds, reported as Pb.	not disclosed at corporate level	0
	8	The entity shall disclose its emissions of (7) non-methane volatile organic compounds (VOCs).	not disclosed at corporate level	0
	9	The entity shall disclose its emissions of (8) polycyclic aromatic hydrocarbons (PAHs)	not disclosed at corporate level	0
	10	The entity may discuss the calculation methodology for its emissions disclosure, such as whether data are from continuous emissions monitoring systems (CEMS), engineering calculations, or mass balance calculations.	Basis of Reporting	•
Energy Mgn	1	The entity shall disclose (1) the total amount of energy it consumed as an aggregate figure, in gigajoules (GJ).	Fact Book: SD performance	
EM-IS-130a.1 Aligned with ArcelorMittal's SD outcome 6:	2	The entity shall disclose (2) the percentage of energy it consumed that was supplied from grid electricity.	Fact Book: SD performance Disclosure is % electricity from renewable and recovered energy sources.	•
Carbon and	3	The entity shall disclose (3) the percentage of energy it consumed that is renewable energy.	Fact Book: SD performance	•
energy	4	The entity shall apply conversion factors consistently for all data reported under this disclosure, such as the use of HHVs for fuel usage (including biofuels) and conversion of kilowatt hours (kWh) to GJ (for energy data including electricity from solar or wind energy).	Basis of Reporting	•

SASB Topic	Ref	Accounting Metric	AM Disclosure	Alignment
Energy Mgn	1	The entity shall disclose (1) the total amount of energy it consumed as an aggregate figure, in gigajoules (GJ).	Fact Book: SD performance	
EM-IS-130a.2 Aligned with Arcelor/Mittal's	2	The entity shall disclose (2) the percentage of fuel consumed that is coal.	Fact Book: SD performance: % energy consumed that is renewable	•
SD outcome 6: Carbon and	3	The entity shall disclose (3) the percentage of fuel consumed that is natural gas.	Fact Book: SD performance: % energy consumed that is renewable	•
energy	4	The entity shall disclose (4) the percentage of fuel consumed that is renewable fuel.	Fact Book: SD performance	
	5	In calculating energy consumption from fuels, the entity shall use higher heating values (HHV),	Basis of Reporting: net calorific value used	0
	6	The entity shall apply conversion factors consistently for all data reported under this disclosure, such as the use of HHVs for fuel usage.	Basis of Reporting Appendix 1	•
Water Mgn EM-IS-140a.1	1	The entity shall disclose the amount of water, in thousands of cubic meters, that was withdrawn from freshwater sources	Fact Book: SD performance	•
Aligned with ArcelorMittal's SD outcome 5: Air land and water	2	The entity shall disclose the percentage of water recycled as the volume, in thousands of cubic meters, recycled divided by the volume of water withdrawn.	Reported in country sustainability reports e.g Brazil, Belgium. Not disclosed at corporate level	•
All falld alld water	3	The entity shall analyze all of its operations for water risks and identify activities that withdraw and consume water in locations with High (40–80%) or Extremely High (>80%) Baseline Water Stress as classified by the World Resources Institute's (WRI) Water Risk Atlas tool, Aqueduct	CDP Water 2020	•
	4	The entity shall disclose its water withdrawn in locations with High or Extremely High Baseline Water Stress as a percentage of the total water withdrawn	CDP Water 2020	•
	5	The entity shall disclose its water consumed in locations with High or Extremely High Baseline Water Stress as a percentage of the total water consumed.	Country level sustainability reports e.g. Brazil, South Africa	-

SASB Topic	Ref	Accounting Metric	AM Disclosure	Alignment			
Waste Mgn	1	The entity shall disclose the amount of waste generated, in metric tons.	Fact Book: SD performance				
EM-IS-150a.1 Aligned with ArcelorMittal's SD outcome 4:	2	The entity shall disclose the percentage of waste generated that was hazardous.	Not reported at corporate level due to differing definitions of hazardous waste in different jurisdictions	0			
Resources and by-products	3	The entity shall disclose the percentage of waste generated that was recycled.	Fact Book: SD performance	•			
H&S EM-IS-320a.1	1	The entity shall disclose its total recordable incident rate (TRIR) for work-related injuries and illnesses.	Fact Book: SD performance	•			
Aligned with ArcelorMittal's	2	The entity shall disclose its fatality rate for work-related fatalities.	Fact Book: SD performance	•			
SD outcome 1: People	3	The entity shall disclose its near miss frequency rate (NMFR) for work-related near misses.	Potential severe injuries or fatalities (PSIFs): IAR p.18-19	•			
	4	Rates shall be calculated as: (statistic count × 200,000)/hours worked	Basis of Reporting: various used				
	5	The scope of disclosure includes work-related incidents only.	Basis of Reporting				
	6	The entity shall disclose the rates by each of the following employee categories: (1) employees, (2) contractors	s Fact Book: SD performance				
	7	The scope of disclosure includes all employees regardless of employee location.	Basis of Reporting	•			
Supply Chain Mgn EM-IS-430a.1	1	The entity shall discuss its policies and procedures for managing environmental and social risks that may affect sourcing that are present in its iron ore and/or coking coal supply chain.	IAR p.45	•			
Aligned with ArcelorMittal's SD outcome 7: Supply chains	2	If audits are discussed, the entity may indicate whether audits are internal (first party), independent (third party), or administered by peers (e.g., trade organizations).	IAR p.43-44	•			
SASB Topic	Ref	Activity Metric	AM Disclosure				
		Raw steel production, percentage from (1) BOF processes, (2) EAF	Climate Action Report 1 20-F				
		Total iron ore production	Fact Book				
		Total coking coal production	Fact Book				



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We welcome your feedback on this report.

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