Tarkett Human-Conscious Design™ - Our Sustainability & CSR progress in 2020





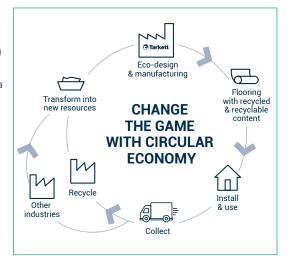
68% 2020 objective: 75% of raw materials do not contribute to resource scarcity



FLOORING TAKE-BACK

109,000

tons of flooring collected from 2010 to 2020 by Tarkett ReStart® take-back and recycling program in Europe, Brazil and North America





RECYCLED RESOURCES

127,000

13% 2030 objective: 30%

of our raw materials are recycled materials

tons of recycled

materials in



-54%

versus 2010 (intensity I/m²





RENEWABLE ENERGY

8

plants purchasing 100% renewable electricity

27%

of total energy consumption comes from renewable energies



CO₂ EMISSIONS

-27%

versus 2010 (Scope 1 & 2 intensity kgCO₂e/m²)

2020 objective: -20% vs 2010 2030 objective: -30% vs. 2020

198,500 tons CO₂e emissions from production sites (scope 1 & 2)



CO₂ SAVINGS THANKS TO RECYCLED RAW MATERIALS

~253,000

tons of CO₂e avoided Scope 3 GHG emissions, resulting from the use of ~127,000 tons of recycled raw materials instead of using virgin raw materials and sending waste to incineration¹

¹The impact of using secondary raw materials is calculated using best available data on CO2 emissions for virgin raw material production and incineration, based on life-cycle analysis models of Tarkett's formulations using data from Ecoinvent, specific supplier data and plant environmental reporting.





C2C MATERIALS ASSESSMENT

98% 2020 objective: 100% of our raw materials are third-party assessed for their impact on people's health and the environment based on Cradle to Cradle® criteria



INDOOR AIR QUALITY

98% 2020 objective: 100% of flooring have low VOC (levels of volatile organic compounds emissions)



HEALTHY INDOOR ENVIRONMENT / PHTHALATE-FREE

97% 2020 objective: 100% of our flooring solutions containing PVC (vinyl and carpet) are phthalate-free on a global level (% of m² produced)²





SAFETY

2.62
2025 objective: 1.0

injury frequency rate (Recordable Lost Time Accident Frequency Rate FR1t)³



DIVERSITY

26% 2025 objective: 30%

of women among managers & senior executives



INTERNAL MOBILITY

56% 2025 objective: 70% of management positions filled by internal candidates



²Except recycled content for certain products and countries. ³Number of accidents with lost time < & > 24 hours per million worked hours.



COMMUNITY SUPPORT

600

community initiatives with employees volunteering **3,200** days and **over 1 million euros** of product donation between 2017 and 2020



EXPERTISE SHARING

36,000

professionals or students trained as professional installers or in flooring installation techniques from 2012 to 2020



Eco-design by appling Cradle to Cradle® principles



Comply with the 10 United Nations principles



Driving collaboration in circular economy



Contribute to the Sustainable Development Goals defined by the United Nations

