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# Primary Initiative Progress Report

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This report will contain data on our group's main efforts within the context of the ISO26000<sup>(\*1)</sup> framework, along with five-year's worth of corresponding data.

Please see the "FY2018 Activity Report" for detailed information on each initiative.

\*1 ISO26000: Guidance on social responsibility for organizations such as corporations, issued by ISO (International Organization for Standardization).

## [Self Evaluation Standard]

○ = Objective achieved or improved

△ = Objective not achieved or no change from current status

× = Has declined

✓ Organizational Governance

✓ Human Rights

✓ Labor Practices

✓ The Environment

✓ Fair Operating Practices

✓ Consumer Issues

✓ Community Involvement  
and Development



## Organizational Governance

- Global Environment
- Local Community
- Customers
- Shareholders/Investors
- Business Connections
- Employees

### < Vision >

- Continuous improvement of corporate value and maintaining unfaltering trust from any and all stakeholders (\*2)

Achievement

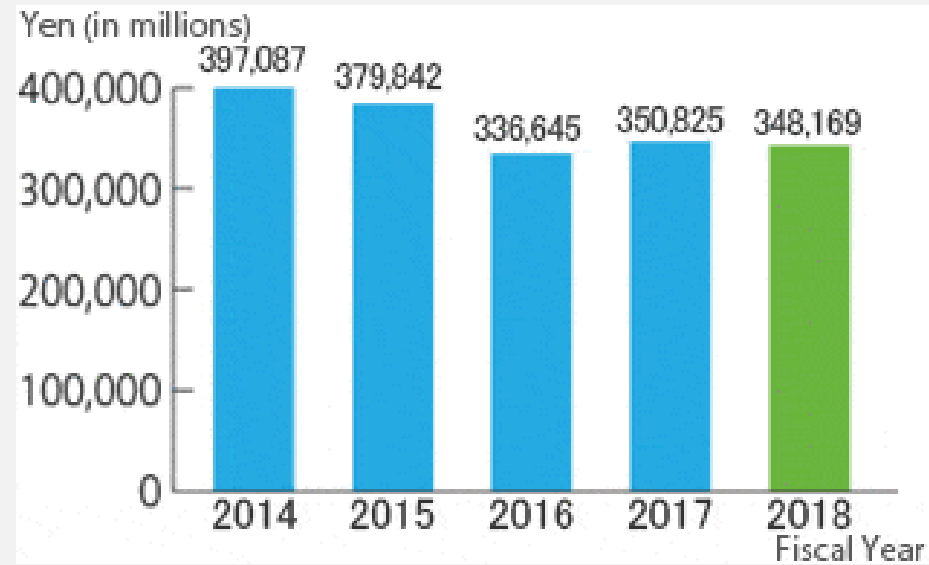
Self Evaluation

Achievement

Self Evaluation

Economic Performance

Distribution of economic value (non-consolidated)



○

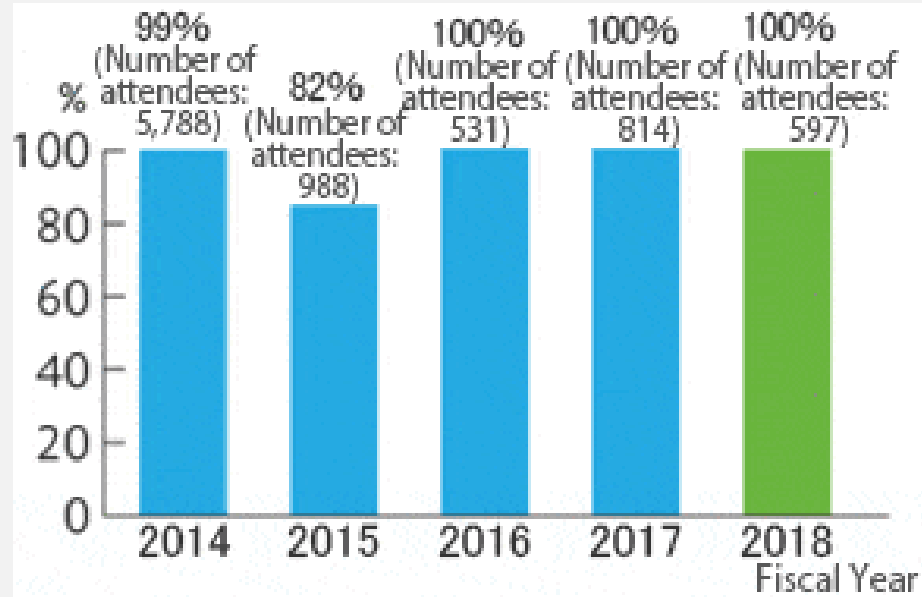
Achievement

Self Evaluation

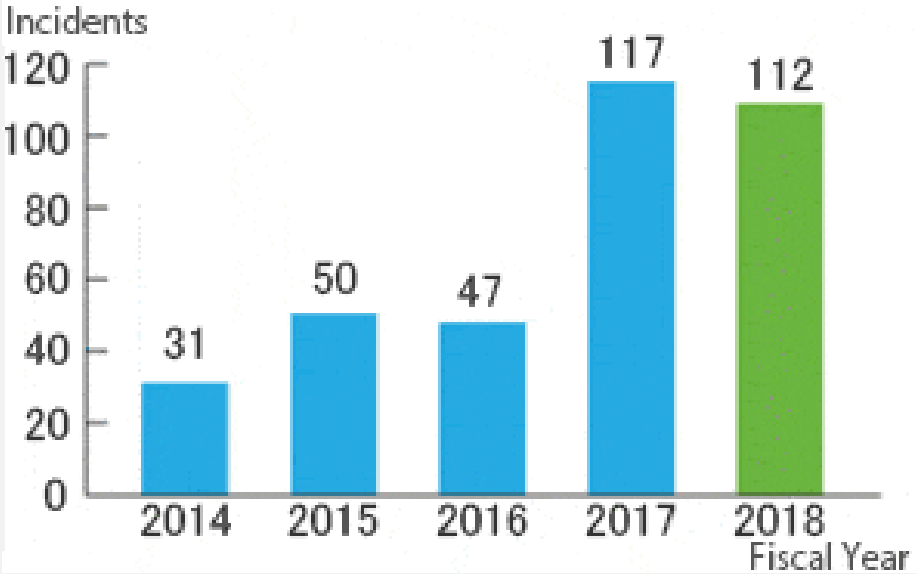
Compliance (\*3)

Number of employees who attended educational classes (non-consolidated)

\* Attendance percentage based upon employee attendance targets



○  
FY2019 objective  
90% or more of attendance

	Achievement	Self Evaluation												
	<p style="text-align: center;"><b>Number of whistle-blower incidents (consolidated)</b> * Except for non-anonymous consultations</p>  <table border="1" data-bbox="663 309 1576 884"> <thead> <tr> <th>Fiscal Year</th> <th>Number of Incidents</th> </tr> </thead> <tbody> <tr> <td>2014</td> <td>31</td> </tr> <tr> <td>2015</td> <td>50</td> </tr> <tr> <td>2016</td> <td>47</td> </tr> <tr> <td>2017</td> <td>117</td> </tr> <tr> <td>2018</td> <td>112</td> </tr> </tbody> </table>	Fiscal Year	Number of Incidents	2014	31	2015	50	2016	47	2017	117	2018	112	○
Fiscal Year	Number of Incidents													
2014	31													
2015	50													
2016	47													
2017	117													
2018	112													

※2 Stakeholders: Individuals, organizations, and concerned interests whom an organization such as a private business interacts with when performing activities.

※3 Compliance: To adhere to laws and regulations as well as social imperatives.

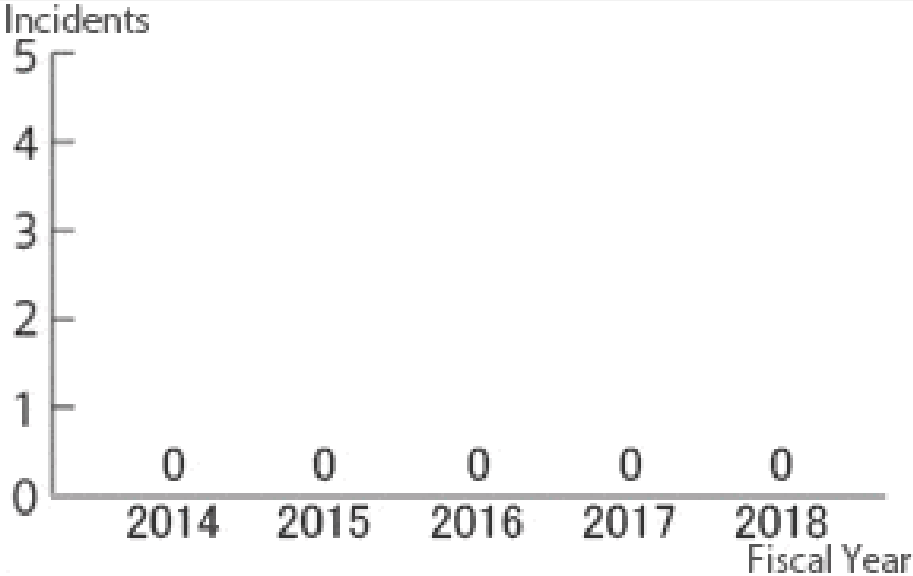
## Human Rights

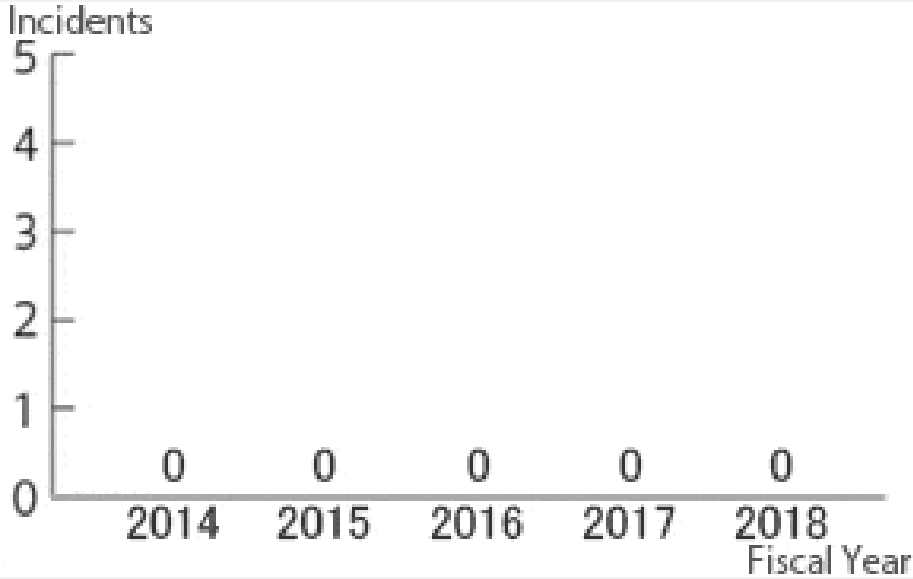
- Business Connections

- Employees

## < Vision >

- Respecting human rights both inside and outside the company, utilizing no child labor or forced labor within the company or its suppliers, and responding to any complaints related to human rights in a serious manner and addressing any problems found

	Achievement	Self Evaluation												
<p><b>Child Labor/Forced Labor</b></p>	<p><b>Businesses projected to be at risk of child labor/forced labor involvement</b></p>  <p>The chart displays the number of incidents from 2014 to 2018. The y-axis is labeled 'Incidents' and ranges from 0 to 5. The x-axis is labeled 'Fiscal Year' and shows years 2014, 2015, 2016, 2017, and 2018. All bars are at the 0 level.</p> <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Incidents</th> </tr> </thead> <tbody> <tr> <td>2014</td> <td>0</td> </tr> <tr> <td>2015</td> <td>0</td> </tr> <tr> <td>2016</td> <td>0</td> </tr> <tr> <td>2017</td> <td>0</td> </tr> <tr> <td>2018</td> <td>0</td> </tr> </tbody> </table>	Fiscal Year	Incidents	2014	0	2015	0	2016	0	2017	0	2018	0	<p>○</p> <p>FY2019 objective</p> <p>0</p>
Fiscal Year	Incidents													
2014	0													
2015	0													
2016	0													
2017	0													
2018	0													

Achievement	Self Evaluation												
<p data-bbox="172 539 495 600"><b>Human Rights Complaint Processing System</b></p> <div data-bbox="667 204 1576 943"> <p data-bbox="736 204 1503 296"><b>Number of complaints made to the official complaint processing system (consolidated)</b></p> <p data-bbox="846 312 1393 341">* Number of cases resulting in official action</p>  <table border="1" data-bbox="667 363 1576 943"> <caption>Number of complaints made to the official complaint processing system (consolidated)</caption> <thead> <tr> <th>Fiscal Year</th> <th>Number of Incidents</th> </tr> </thead> <tbody> <tr> <td>2014</td> <td>0</td> </tr> <tr> <td>2015</td> <td>0</td> </tr> <tr> <td>2016</td> <td>0</td> </tr> <tr> <td>2017</td> <td>0</td> </tr> <tr> <td>2018</td> <td>0</td> </tr> </tbody> </table> </div>	Fiscal Year	Number of Incidents	2014	0	2015	0	2016	0	2017	0	2018	0	<p data-bbox="1727 579 1973 667">○ FY2019 objective 0</p>
Fiscal Year	Number of Incidents												
2014	0												
2015	0												
2016	0												
2017	0												
2018	0												

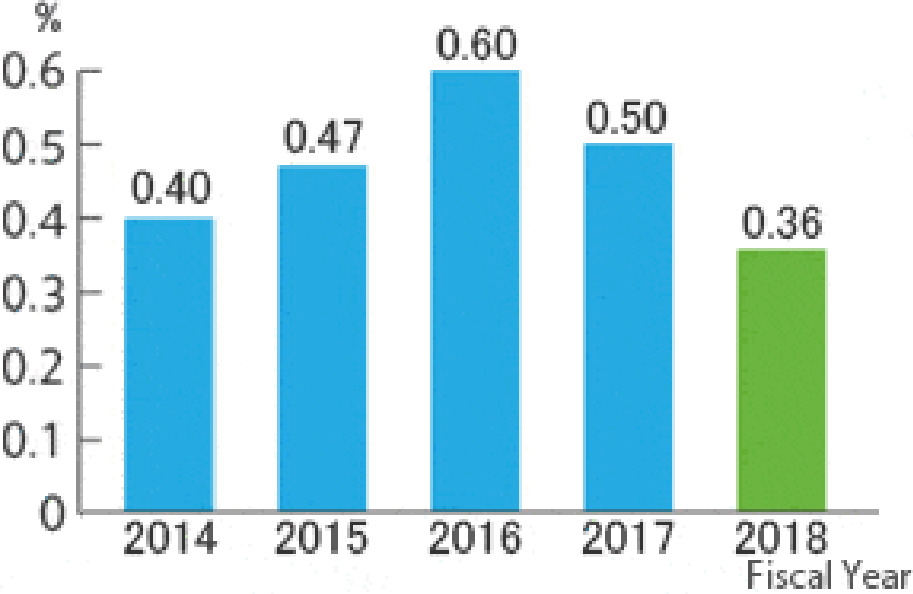


## Labor Practices

- Business Connections
- Employees

## < Vision >

- Becoming an organization where all employees (regardless of age, gender, nationality) can maximize their abilities
- Promoting physical and mental health and building a corporate culture of safety striving towards zero danger

	Achievement	Self Evaluation												
Occupational Safety and Health	<p data-bbox="795 499 1442 536"><b>Rate of lost-worktime injuries (consolidated)</b></p> <p data-bbox="958 549 1279 579">* Per 1 million work hours</p>  <table border="1" data-bbox="667 603 1576 1198"><thead><tr><th>Fiscal Year</th><th>Rate (%)</th></tr></thead><tbody><tr><td>2014</td><td>0.40</td></tr><tr><td>2015</td><td>0.47</td></tr><tr><td>2016</td><td>0.60</td></tr><tr><td>2017</td><td>0.50</td></tr><tr><td>2018</td><td>0.36</td></tr></tbody></table>	Fiscal Year	Rate (%)	2014	0.40	2015	0.47	2016	0.60	2017	0.50	2018	0.36	○
Fiscal Year	Rate (%)													
2014	0.40													
2015	0.47													
2016	0.60													
2017	0.50													
2018	0.36													



Achievement

Self Evaluation

Diversity and Equality

**Percentage of women employed in comprehensive work positions (management positions or positions that lead to management positions) (non-consolidated)**

\* Reference: Percentage of female employees (consolidated) is 12.8%



△

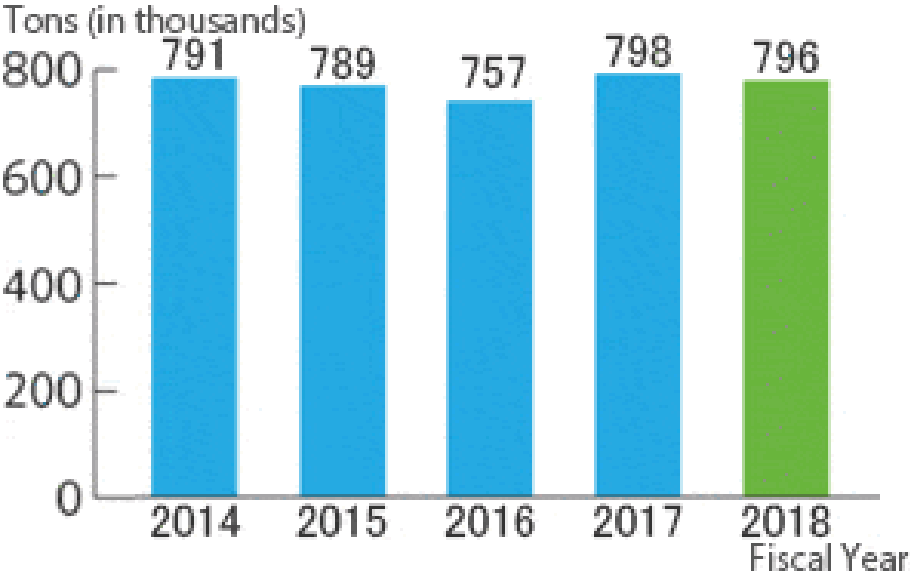


**The Environment**


- Global Environment

## < Vision >

- Aiming for all products to be environmentally-friendly products
- Achieving reductions in the total amount of greenhouse gas emissions (achieve 50% or more compared to 2005 in value chain <sup>(\*4)</sup>)
- Promoting efficient use of water resources that considers the characteristics of water risks
- Performing biodiversity conservation activities at production sites

	Achievement	Self Evaluation												
Raw Materials	<p><b>Total amount of raw materials used (consolidated)</b></p>  <table border="1"> <caption>Total amount of raw materials used (consolidated)</caption> <thead> <tr> <th>Fiscal Year</th> <th>Tons (in thousands)</th> </tr> </thead> <tbody> <tr> <td>2014</td> <td>791</td> </tr> <tr> <td>2015</td> <td>789</td> </tr> <tr> <td>2016</td> <td>757</td> </tr> <tr> <td>2017</td> <td>798</td> </tr> <tr> <td>2018</td> <td>796</td> </tr> </tbody> </table>	Fiscal Year	Tons (in thousands)	2014	791	2015	789	2016	757	2017	798	2018	796	○
Fiscal Year	Tons (in thousands)													
2014	791													
2015	789													
2016	757													
2017	798													
2018	796													

	Achievement	Self Evaluation												
Water	<p style="text-align: center;"><b>Total amount of water used (consolidated)</b></p> <table border="1"> <caption>Total amount of water used (consolidated)</caption> <thead> <tr> <th>Fiscal Year</th> <th>m<sup>3</sup> (in thousands)</th> </tr> </thead> <tbody> <tr> <td>2014</td> <td>8,660</td> </tr> <tr> <td>2015</td> <td>8,682</td> </tr> <tr> <td>2016</td> <td>8,925</td> </tr> <tr> <td>2017</td> <td>8,266</td> </tr> <tr> <td>2018</td> <td>8,102</td> </tr> </tbody> </table>	Fiscal Year	m <sup>3</sup> (in thousands)	2014	8,660	2015	8,682	2016	8,925	2017	8,266	2018	8,102	○
Fiscal Year	m <sup>3</sup> (in thousands)													
2014	8,660													
2015	8,682													
2016	8,925													
2017	8,266													
2018	8,102													

	Achievement	Self Evaluation												
<p><b>Products and Services</b></p>	<p><b>Percentage of total production yielding environmentally-friendly products (consolidated)</b></p>  <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Percentage (%)</th> </tr> </thead> <tbody> <tr> <td>2014</td> <td>95</td> </tr> <tr> <td>2015</td> <td>98</td> </tr> <tr> <td>2016</td> <td>99</td> </tr> <tr> <td>2017</td> <td>100</td> </tr> <tr> <td>2018</td> <td>100</td> </tr> </tbody> </table>	Fiscal Year	Percentage (%)	2014	95	2015	98	2016	99	2017	100	2018	100	<p>○</p> <p>FY2019 objective 100%</p>
Fiscal Year	Percentage (%)													
2014	95													
2015	98													
2016	99													
2017	100													
2018	100													

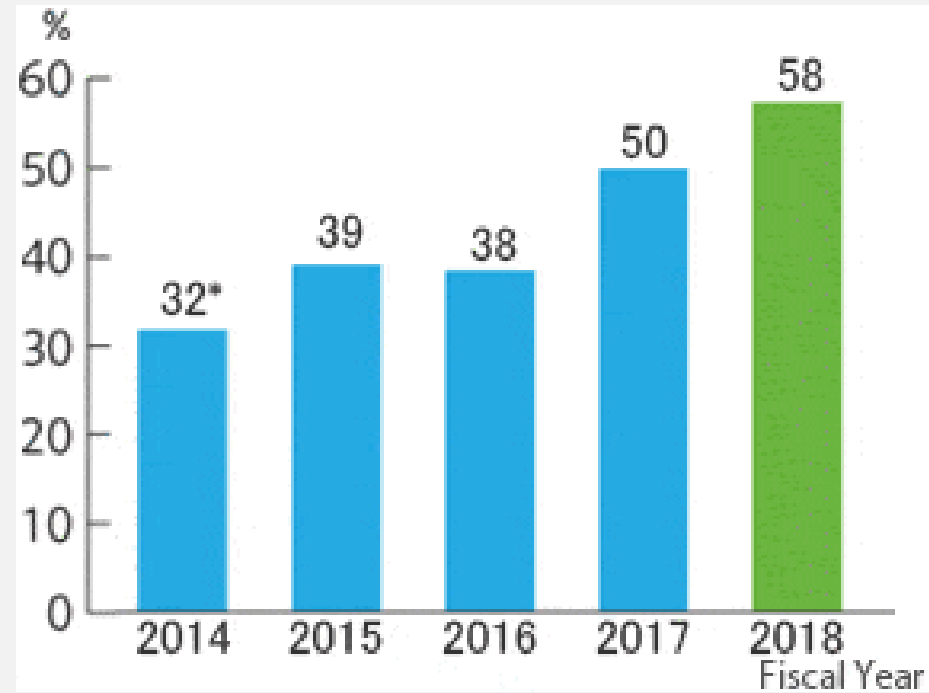
Achievement

Self Evaluation

Biodiversity

**Enforcement rate of conservation activities at production sites  
(consolidated)**

\* We have reviewed the scope of the assessment.



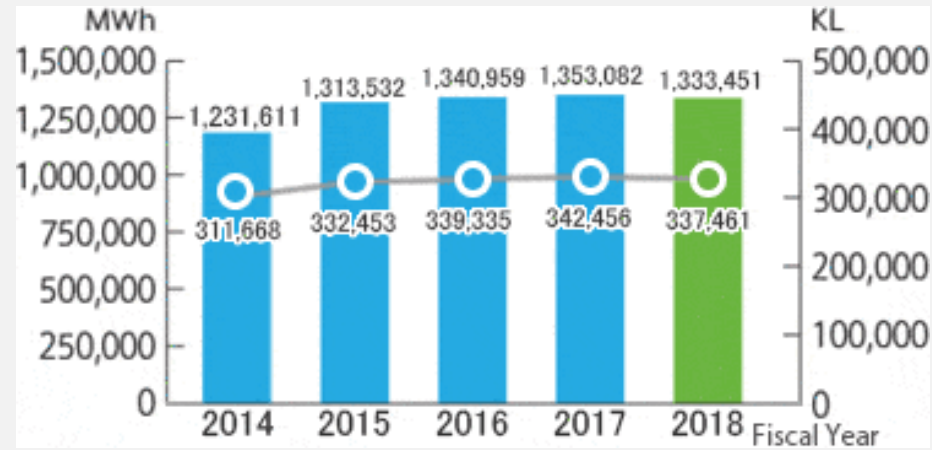
○

**Achievement**

**Self Evaluation**

**Energy**

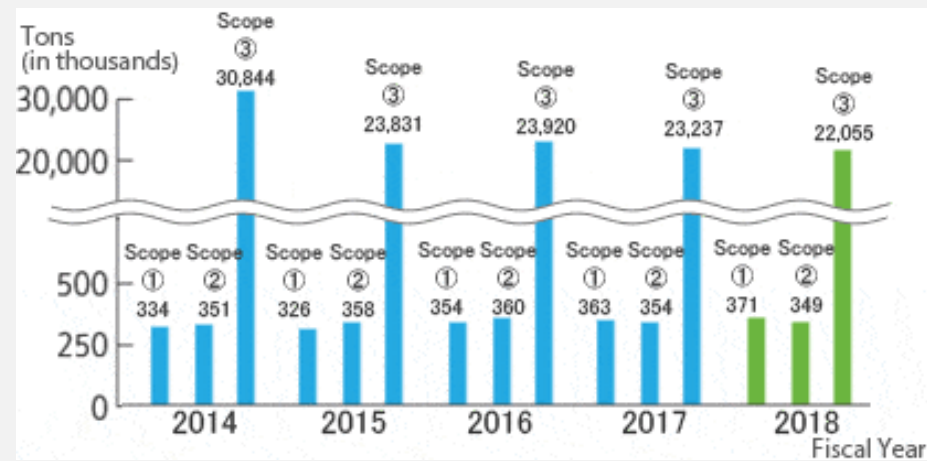
**Total consumption (consolidated)**



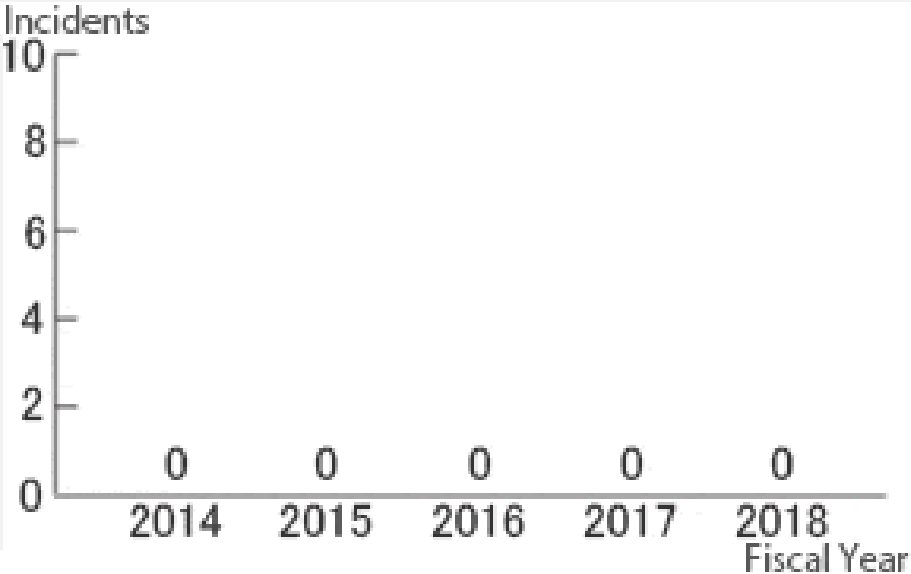
○

**Atmospheric Emissions**

**Greenhouse gas emissions (consolidated)**



○

Achievement	Self Evaluation												
<p data-bbox="172 539 495 600"><b>Environmental Complaint Processing System</b></p> <p data-bbox="736 205 1503 300"><b>Number of complaints made to the official complaint processing system (consolidated)</b></p> <p data-bbox="846 316 1391 344">* Number of cases resulting in official action</p>  <table border="1" data-bbox="667 363 1574 938"> <caption>Number of incidents from 2014 to 2018</caption> <thead> <tr> <th>Fiscal Year</th> <th>Incidents</th> </tr> </thead> <tbody> <tr> <td>2014</td> <td>0</td> </tr> <tr> <td>2015</td> <td>0</td> </tr> <tr> <td>2016</td> <td>0</td> </tr> <tr> <td>2017</td> <td>0</td> </tr> <tr> <td>2018</td> <td>0</td> </tr> </tbody> </table>	Fiscal Year	Incidents	2014	0	2015	0	2016	0	2017	0	2018	0	<p data-bbox="1727 475 1973 667">○ FY2019 objective 0</p>
Fiscal Year	Incidents												
2014	0												
2015	0												
2016	0												
2017	0												
2018	0												


※4 Value chain: A series of activities that deliver or receive value in the form of products or services, or involved organizations that perform these activities.

## Fair Operating Practices

- Business Connections

< Vision >

- Cooperating with business connections and effectively utilizing resources to promote CSR

Achievement	Self Evaluation												
<p data-bbox="174 724 593 847"><b>Assessment of Environmental Impact, Human Rights, Labor Practices, and Societal Impact of Business Connections</b></p> <p data-bbox="712 443 1525 531"><b>Percentage of business connections developed after the impact assessment (consolidated)</b></p>  <table border="1"><caption>Percentage of business connections developed after the impact assessment (consolidated)</caption><thead><tr><th>Fiscal Year</th><th>Percentage (%)</th></tr></thead><tbody><tr><td>2014</td><td>100</td></tr><tr><td>2015</td><td>100</td></tr><tr><td>2016</td><td>100</td></tr><tr><td>2017</td><td>100</td></tr><tr><td>2018</td><td>100</td></tr></tbody></table>	Fiscal Year	Percentage (%)	2014	100	2015	100	2016	100	2017	100	2018	100	<p data-bbox="1727 695 1973 887">○ FY2019 objective 100%</p>
Fiscal Year	Percentage (%)												
2014	100												
2015	100												
2016	100												
2017	100												
2018	100												



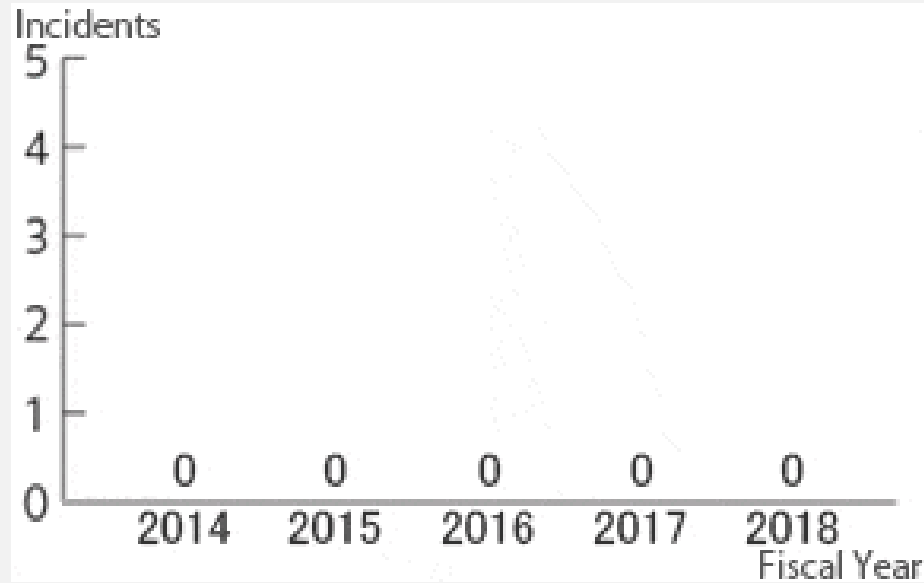
**Achievement**

**Self Evaluation**

**Compliance Complaints regarding Business Connections (Societal Impact Complaint Processing System)**

**Number of complaints made to the official complaint processing system (consolidated)**

\* Number of cases resulting in official action



○  
FY2019 objective  
0

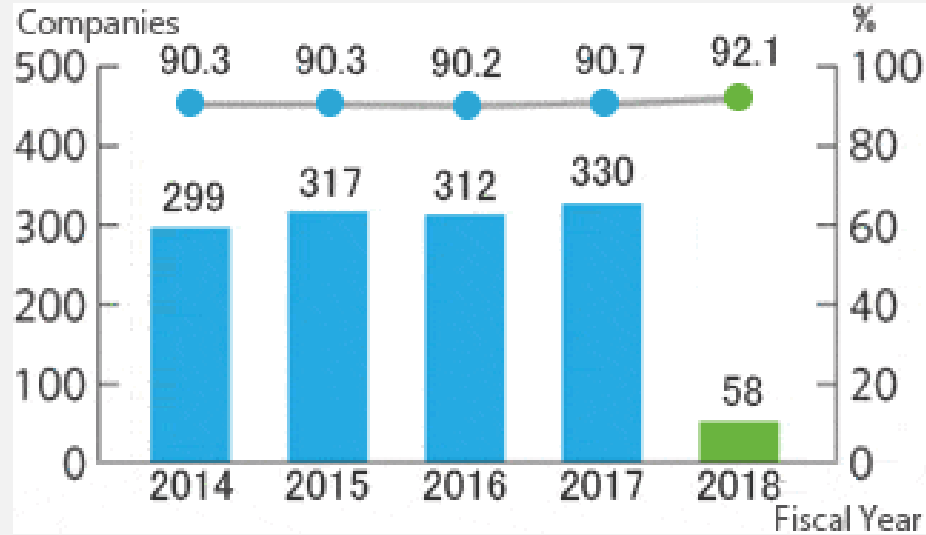
Achievement

Self Evaluation

**Number of CSR Study Session Participants from Business Connections**  
\* Certain business connections are targeted each year for participation.

**Number of participants/Percentage of participation (non-consolidated)**

\* Targets: Small- to mid-sized companies which we interact with regularly



○  
FY2019 objective  
90% or more

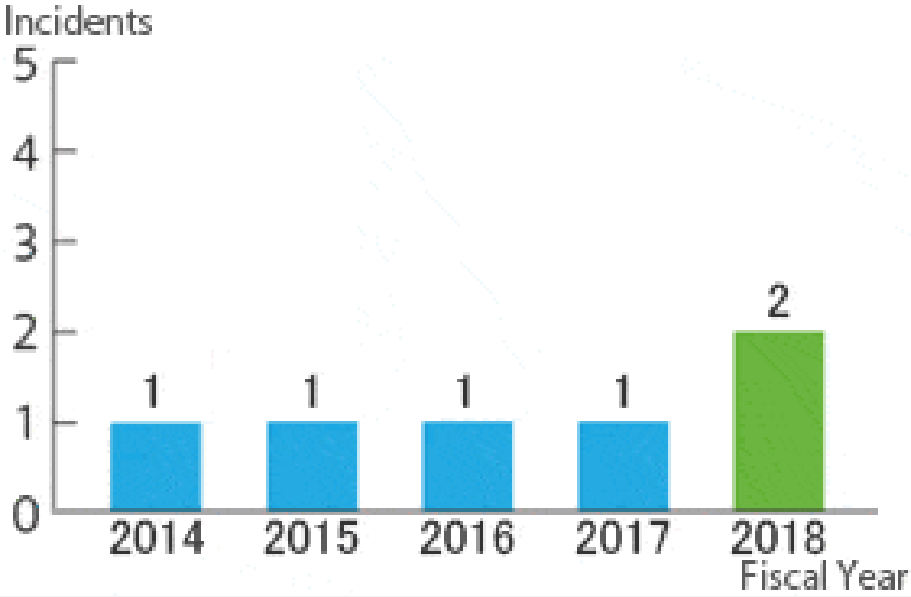


## Consumer Issues

- Customers

## < Vision >

- Building quality assurance systems at global production sites and global service systems that cover all product lines

	Achievement	Self Evaluation												
<b>Health and Safety of Customers, Labeling of Products and Services, Compliance</b>	<p><b>Number of cases where rules and regulations or voluntary rules have been violated regarding safety of products, labeling, or offering/use of products (consolidated)</b></p>  <table border="1"><caption>Number of incidents from 2014 to 2018</caption><thead><tr><th>Fiscal Year</th><th>Number of Incidents</th></tr></thead><tbody><tr><td>2014</td><td>1</td></tr><tr><td>2015</td><td>1</td></tr><tr><td>2016</td><td>1</td></tr><tr><td>2017</td><td>1</td></tr><tr><td>2018</td><td>2</td></tr></tbody></table>	Fiscal Year	Number of Incidents	2014	1	2015	1	2016	1	2017	1	2018	2	<p>△ FY2019 objective 0</p>
Fiscal Year	Number of Incidents													
2014	1													
2015	1													
2016	1													
2017	1													
2018	2													



# Community Involvement and Development

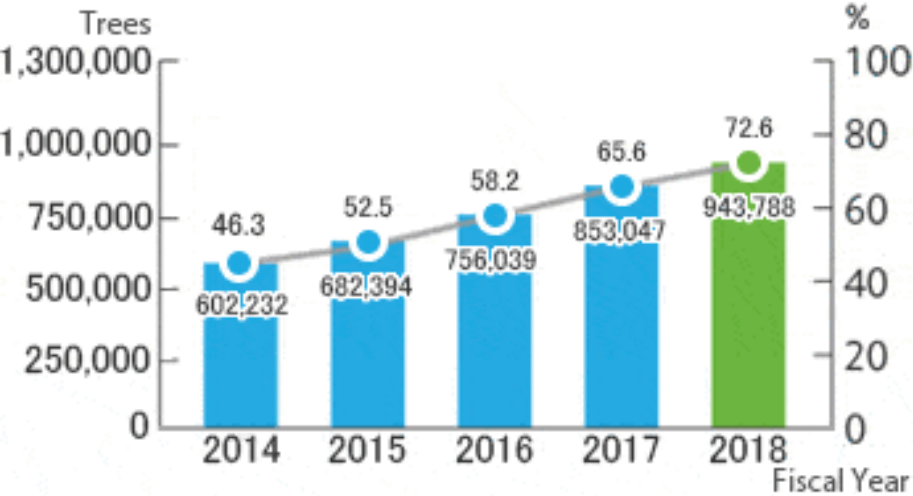
- Local Community


## < Vision >

- Having dialogs with local communities and contributing to community development by means of the Yokohama Forever Forest project (planting 1.3 million trees)

	Achievement	Self Evaluation
Local Community	Implementation percentage of community activities and dialogs at production sites (consolidated)	○  FY2019 objective 100%

	Achievement	Self Evaluation												
	 <table border="1"><thead><tr><th>Fiscal Year</th><th>Achievement (%)</th></tr></thead><tbody><tr><td>2014</td><td>100</td></tr><tr><td>2015</td><td>100</td></tr><tr><td>2016</td><td>100</td></tr><tr><td>2017</td><td>100</td></tr><tr><td>2018</td><td>100</td></tr></tbody></table>	Fiscal Year	Achievement (%)	2014	100	2015	100	2016	100	2017	100	2018	100	
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2014	100													
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2017	100													
2018	100													

	Achievement	Self Evaluation																		
<p>Promotion of Yokohama Forever Forest</p>	<p><b>Number of trees planted per year (cumulative)/Percentage of goal met</b></p>  <table border="1"> <caption>Data from Chart: Number of trees planted per year (cumulative) and Percentage of goal met</caption> <thead> <tr> <th>Fiscal Year</th> <th>Number of Trees (Cumulative)</th> <th>Percentage of Goal Met</th> </tr> </thead> <tbody> <tr> <td>2014</td> <td>602,232</td> <td>46.3%</td> </tr> <tr> <td>2015</td> <td>682,394</td> <td>52.5%</td> </tr> <tr> <td>2016</td> <td>756,039</td> <td>58.2%</td> </tr> <tr> <td>2017</td> <td>853,047</td> <td>65.6%</td> </tr> <tr> <td>2018</td> <td>943,788</td> <td>72.6%</td> </tr> </tbody> </table>	Fiscal Year	Number of Trees (Cumulative)	Percentage of Goal Met	2014	602,232	46.3%	2015	682,394	52.5%	2016	756,039	58.2%	2017	853,047	65.6%	2018	943,788	72.6%	<p>○</p> <p>FY2030 objective 1.3 million trees</p>
Fiscal Year	Number of Trees (Cumulative)	Percentage of Goal Met																		
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2018	943,788	72.6%																		

Achievement	Self Evaluation												
<p data-bbox="174 536 389 560"><b>Market Presence</b></p> <div data-bbox="667 204 1572 903"> <p data-bbox="719 209 1520 296"><b>Percentage of business locations that have made salary payments exceeding the minimum wage (consolidated)</b></p>  <table border="1"> <caption>Percentage of business locations that have made salary payments exceeding the minimum wage (consolidated)</caption> <thead> <tr> <th>Fiscal Year</th> <th>Percentage (%)</th> </tr> </thead> <tbody> <tr> <td>2014</td> <td>100</td> </tr> <tr> <td>2015</td> <td>100</td> </tr> <tr> <td>2016</td> <td>100</td> </tr> <tr> <td>2017</td> <td>100</td> </tr> <tr> <td>2018</td> <td>100</td> </tr> </tbody> </table> </div>	Fiscal Year	Percentage (%)	2014	100	2015	100	2016	100	2017	100	2018	100	<p data-bbox="1727 456 1973 647">○ FY2019 objective 100%</p>
Fiscal Year	Percentage (%)												
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2016	100												
2017	100												
2018	100												

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 [Basic Policy](#)  
 [Message from a manager](#)  
[Corporate Governance](#)  
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[CSR News](#)  
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## CSR >

### Message from the President

#### Business and SDGs

CSR Management Aimed at Realizing a Sustainable Society  
Vision for FY 2020  
Determining Important Issues

#### CSR Slogan "Caring for the Future"

#### Basic Policy

#### Message from a manager

#### Corporate Governance

Governance

#### Products

### The Earth

The Environment

### People

Human Rights  
Labor Practices  
Consumer Issues

### Community

Fair Operating Practices  
Community Involvement and Development

### Primary Initiative Progress Report

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### Data Summary

### Related Information on CSR Report

Third-party Opinion  
Reference Table for GRI Guidelines  
Editorial Policy for CSR Website  
PDF Downloads/Previous Reports

### Site Data

#### CSR News

#### YOKOHAMA The Forever Forest Project

What is the Forever Forest Project?  
The Forever Forest How far has it spread?  
Messages of Support for the Forever Forest  
Forest portal site links



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