



Communication on Progress 2018

Redspher



This is our Communication on Progress in implementing the principles of the United Nations Global Compact and supporting broader UN goals.

We welcome feedback on its contents.

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Statement of Continued Support

As Chief Executive Officer of Redspher, I am pleased to confirm our continued support for the United Union Global Compact and renew our ongoing commitment to the initiative and its 10 principles on Human Rights, Labour, Environment and Anti-Corruption.

This Communication on Progress aims to share with you the efforts we made since our membership to the UN Global Compact to improve our CSR performance by making its 10 principles part of our strategy, culture and day-to-day operations.

Enjoy the reading!

Sincerely yours,

Philippe HIGELIN

Chief Executive Officer



About Redspher Group



Redspher is an open platform that facilitates and simplifies on-demand delivery.

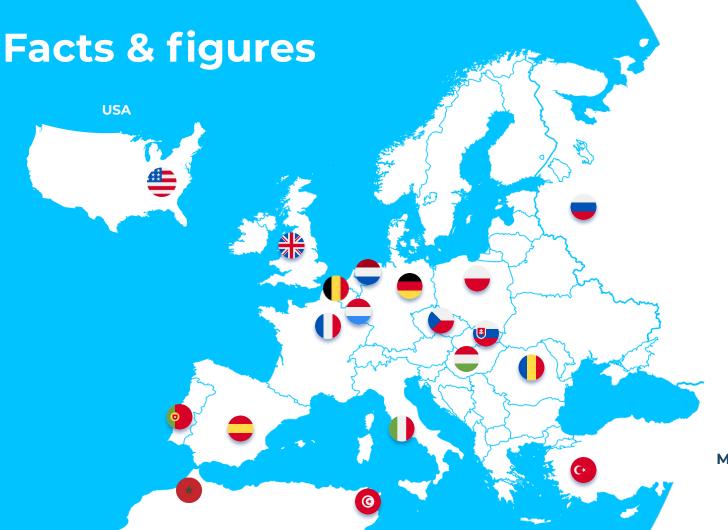
Redspher, as a platform, covers most of the services related to On-Demand delivery, offering tailor made solutions.

Redspher brings together all legal entities operating under the following brands: Easy2Go, Easy4Pro, Easy2Trace, Flash, GeniusAcademy, Roberts.eu, Rubiwin, Schwerdtfeger Transport, Upela & Yoctu (this list is exhaustive on the date of last update of the document and may change according to the evolution of the Group).

What is on-demand delivery?

On-Demand delivery, as opposed to programmed transport, is organized upon request from a shipper. It offers more flexibility for the shipper.







€300 M Turnover in 2018

Over **1.000.000 deliveries** in 2017

49 offices in **19 Countries**

Global presence

672 employees

Majority Management owned

+ 43% by PE Eurazeo PME

Insight on Redspher brands



European leader in Premium Freight. Flash offers tailor made solutions worldwide, by road and air.

www.flash.global



An App to monitor vehicles and shipments. Improve the communication between shippers and drivers for a better quality of service.

easy2trace.com



Specialized in time critical transports, Schwerdtfeger relies on its strong presence in Germany, with its teams, drivers and partners.

schwerdtfegerambh.de



Get online access to the biggest european fleet of small vehicles for your urgent and direct deliveries.

roberts.eu



A web based solution to manage all ad hoc transports. Easy4Pro is much more than a TMS.

easy4pro.com



Online solutions for companies looking to quickly improve their customer logistic experience: first, last mile & direct delivery in Europe.

easy2go.fr



Rubiwin is the pit crew for carriers, offering tools and negotiated deals to save time and money.

rubiwin.com



A Tool comparing worldwide shipping and tracking solutions for your parcels.

www.upela.com



Online training center creating new horizons for logistics. Set up new standards with attractive and tailor made content.

geniusacademy.eu



Offers a set of basic tools for IT to help companies and startup kickstart their applications

<u>yoctu.com</u>

Redspher CSR Strategy

What is our CSR strategy?

To improve the sustainability of our development path by reinforcing our attractivity and by being competitive.

What do we stand for?

To become a great place to work for & with in our market.

What are our priorities?

To reduce our environmental footprint To improve our social footprint To create sustainable value

What are our key levers?

Innovation Training Fair business practices





Strategic CSR Goals

ENVIRONMENT

To measure and to reduce the impact of our activities on the environment

To offer our customers a carbon neutral transport solution

CUSTOMERS

To become their strategic partner for our CSR performances

To promote our CSR commitments and achievements

EMPLOYEES

To attract and keep good and talented employees on board

To create a working environment promoting diversity, innovation and trust

PARTNERS

To integrate the CSR expectations in the management of transport suppliers

To support improvements in working conditions of drivers

To become a referent of the sector in terms of ethics, anti-corruption and compliance

Human Rights

Labour

UN GLOBAL COMPACT

10

PRINCIPLES

Environment

Anti-Corruption

Human Rights



- Support and respect the protection of internationally proclaimed Human Rights
- 2. no complicity in Human Rights abuses.



International expansion, both organic or external, is a pillar of the Group's growth strategy. Redspher applies the same policy in all its agencies in order to ensure the Group's worldwide reputation and quality of service. It means respecting a comparable level of ethics and identical operational processes across the whole group.

Human Rights

Engage the Group

and its employees with respect for

Human Rights



Goal Solutions

Implementation of a Code of Conduct for the Group's employees

Awareness to the respect of Human Rights made in the CSR e-learning training program

Implementation of a reporting procedure for concerns and unethical behaviors

Realization of an anonymous employee satisfaction survey every year in order to enforce the freedom of expression within the Group Results

Comparable level of ethics and respect for Human Rights guaranteed in all the Group's agencies regardless the country of operation

Employee satisfaction: + 0,3 percentage points compared to 2017

Topics addressed in the Code of Conduct:

Labour



- 3. Support the freedom of association and the effective recognition of the right to collective bargaining
- 4. Eliminate of all forms of forced and compulsory labour
- 5. Abolish child labour
- 6. Eliminate discrimination in respect of employment and occupation



Human Resources management is a top priority. Redspher made a significant investment in training, promotion of internal mobility and talent management. Redspher also promoted the use of digital communities among employees and worked on the development of its employer brand.

LABOUR



Goal

Solutions

Results

Promote diversity and equal opportunities within the Group

Raise employees' awareness

Gender equality through hiring and career management

Implementation of a reporting procedure in case of violation of the Code of Conduct principles Development of a CSR e-learning program, promoting diversity at work

Implementation of a Code of Conduct for the Group's employees

Percentage of women in the total workforce is 12 % higher than the sector average

Comparable level of working conditions and respect for individuals guaranteed in all the Group's agencies regardless the country of operation

Topics addressed in the Code of Conduct:

Respect for ILO conventions, child & forced labour, freedom of association and right to collective bargaining, respect for staff fundamental rights, anti-discrimination policy and prohibition of harassment

LABOUR



Goal

Solutions

Results

Same training
opportunities for all the
Group's employees
thanks to Redspher's
e-learning platform

In 2018 12 220 online trainings have been completed by the Redspher's employees

Attracting, retaining & developing talented employees Development of the Group's talents by internal mobility

Creation of a healthy and stimulating work environment for the Group's employees

Regular measurement of the impact of the actions carried out by Redspher 29 internal mobilities in 2018, 10 of which enabled the employees to move to management positions

New premises answering to high quality standards for Contern (2015), Lille (2017) and Maastricht (2018) offices and ongoing program of compliance of premises in France

1 work accident in 2018

Realization of a yearly employee satisfaction survey with definition of an improvement plan

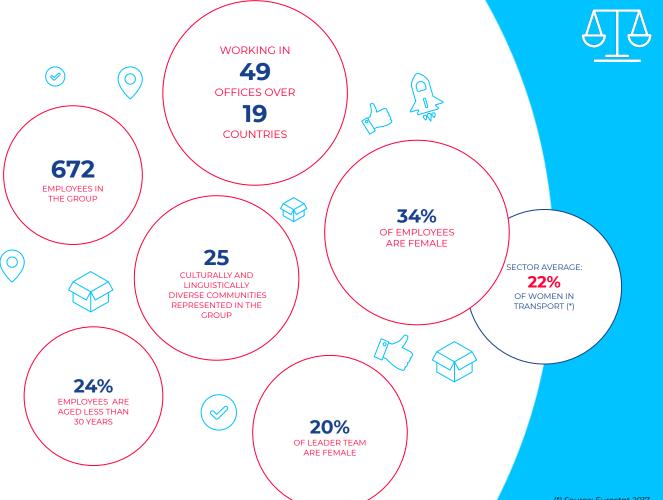
Employee satisfaction for 2018: + 0,3 percentage points compared to 2017

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Redspher **Talent** Pool



Environment



- 7. Support a precautionary approach to environmental challenges
- 8. Promote greater environmental responsibility
- Encourage the development and diffusion of environmentally friendly technologies.



Redspher decided to place the respect of the environment at the heart of it's strategy. A large set of initiatives has been launched in order to reduce the environmental footprint as well as to improve the Group's efficiency.

Environmental Policy

The Environmental Management System (EMS) of Redspher covers in particular the operations of the sites of Lille (France) and Maastricht (The Netherlands) that are engaged in an ISO 14001 certification process and underpins the objectives set in our Environmental Policy.

The policy of Redspher is focused on implementing and maintaining the EMS in an effective and profitable way. Goal of the EMS is to be able, at any moment, to comply with the requirements of customers and interested parties as well as with all relevant legislation and regulations. The EMS incorporates the requirements of ISO 14001:2015.

Redspher is fully committed to continuous improvement in all its processes and practices to enhance its environmental performance through constant review. Redspher is committed to the protection of the environment in all aspects of its business and in particular to significant aspects of its operations including prevention of pollution.

Our Environmental approach, like all the initiatives launched by the group, aims above all to satisfy customers and interested parties. Our EMS must be simple, pragmatic and innovative, both in terms of solutions designed to reduce environmental impacts and how to involve teams. It is a unifying project illustrating the Group's CSR commitments, based on concrete, measurable and verifiable actions by all interested parties.

Philippe HIGELIN
Chief Executive Officer



We believe that Redspher environmental objectives are aligned and contribute to meet Group's long term targets:

- Reducing the environmental impact of Redspher direct activity and of its employees
- Reducing the environmental impact of the transports organized by the Group for its customers by:
 - Optimization and reduction of empty mileage thanks to innovative and digital new solutions
 - Promoting the use of cleaner and lower consumption engines within our suppliers

Redspher's long term strategy: sustainable growth

- Expand our leadership position in Europe and do our first step in another continent,
- Meet our 2023 financial target,
- Offer value added services to our customers in terms of Environment, Social and Business Ethics,
- Invest in process digitization to achieve our goals and protect the interests of our stakeholders

Environment



Goal

Measure the impact of Redspher's activity on the environment and identify the main sources of greenhouse gas (GHG) emissions directly or indirectly generated by

the Group's activity

Solutions

Realization of a Carbon assessment

Build up a reliable measurement system of GHG emissions linked to Redspher activity

Results

The execution of organized expedites per Redspher has been identified as the main source of GHG emissions

A measurement system
has been built up in
house to ensure a
regular follow up of the
defined KPIs

Scope 3 represents more than 99% of the Group's emissions

Road activities are accountable for approximately 97% of those emissions

The emissions generated by upstream activities (business travels, employees commuting, capital goods, ...) have comparatively a negligible impact (<1%)

Goal

Solutions

Results

Optimization and reduction of empty mileage thanks to innovative and digital new solutions

Development and use of advanced mileage optimization technology

Training of the employees to the optimization tools and process developed by Redspher

Creation of an optimization center

Reduce greenhouse gas (GHG) emissions generated by the transports organized by Redspher for its customers & operated by the Group's transport suppliers

Implementation of program that will lead into a

Achievement of a 20% CO2 reduction for road activity over a consecutive period of 5 years: obtention of the 1st Lean & Green Star in 2015

Qualification for the 2nd Lean & Green Star

Fostering the use of cleaner and lower consumption engines within our customer supply chain

Launch of an urban delivery service based on full electric vehicles (Easy2Go)

Work with Carrier Community to encourage Euronorms regular upgrade

Implementation of a Code of Conduct for the Group's transport suppliers

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Environment

Goal

Solutions

Results

Reduce greenhouse gas (GHG) emissions directly generated by Redspher activity and its employees

"Green IT"

Raise employees' awareness

Implement an effective Environmental Management System tailored to all the Group's activities

Improvement of energy efficiency of Redspher's offices

Lille (FR) & Maastricht (NL)

(incl. Contern, Lille and Maastricht) which is equipped with 120 solar panels

Fight against corruption



10. Work against corruption in all its forms



The Group Management believes that opposing any kind of corruption and maintaining a high level of business ethics is essential to the sustainable growth of the Group. Redspher worked on the commitment of its management team and of all employees, formalized in the form of signed documents.

Fight against corruption



Goal

Ensure management commitment in the fight against corruption

Prevent corruption risks within the Group and raise awareness of Redspher's employees

Solutions

Formalization of a business ethics statement, signed by Excom members

Implementation of a Code of Conduct for the Group's employees. Dedicated e-learning module to the fight against corruption

Implementation of a Code of Conduct for the Group's transport suppliers.

Implementation of a reporting procedure

Results

Comparable level of business ethics guaranteed in all the Group's agencies regardless the country of operation

Topics addressed in the Code of Conduct:

gifts given and received, conflict of interests, prevention of money laundering, fight against corruption and relationships with suppliers, customers or any third party associate.