

Chief Executive Officer

July 12, 2019

His Excellency Antonio Guterres Secretary General UNITED NATIONS New York, NY 10017 USA

Dear Mr. Secretary General,

I am pleased to confirm Natixis strong support to the UN Global Compact international initiative, and its commitment to the improvement of the 10 principals regarding human rights, labor, environment and anti-corruption.

As a key financier of the economy, Natixis has a role to play in the transition to sustainable development and decided since 2017 to further its Environmental and Social Responsibility (ESR) ambitions: It is one of our key strategic goals for the period out to 2020, as we seek to combine financial performance with business responsibility. Our clients rightfully expect this from us and we are determined to play a useful role and have a positive impact on the environment and society as a whole. This requires not just words, but action.

Natixis is also mindful of its role to contributing to the Sustainable Development Goals (SDGs) adopted by the 193 Member States of the United Nations. Natixis identified 11 SDGs to which it has already made a material contribution, one that is set to expand in the years to come, through financing and investments as well as in its daily operation.

Each employee here at Natixis has a fundamental role to play in this change, and we strive to raise awareness company-wide and leverage our staff's efforts through a number of community initiatives and actions to mitigate our environmental footprint on a daily basis.

Natixis also supports clients in their transition to a more sustainable business model across all our geographies and business lines, and it is the only financial institution worldwide to introduce the Green Weighting Factor, which provides for a positive adjustment on analytical RWA for deals that create affirmative environmental and climate action in our financing portfolio. Natixis is also one of the early endorsers of the Principles for Responsible Banking championed by UNEP-FI and I will be glad to attend the signing ceremony in New York in September to show our commitment to this global initiative.

The information presented in the Natixis 2018 Registration document corresponds to our Communication on Progress for 2018. It reflects Natixis contribution to sustainable growth and describes our commitment and concrete achievements in favor of the Global Compact principles.

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A new growth model is emerging – based on low-carbon growth and greater awareness of our environmental and social impacts – and Natixis stands fully committed to addressing this challenge.

It is an honor for Natixis to be part of the United Nations Global Compact with a community of companies that are committed to jointly advance anti-corruption, human rights and environmental protection.

Yours sincerely,

François Riahi