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Statement of Continued Support

July 2019

United Nations Global Compact:

On behalf of Fluor Corporation, I am pleased to reconfirm our company's commitment to the U.N. Global Compact. We first became a signatory in 2009 out of the belief that the Global Compact's 10 principles reflect Fluor's operating philosophies, standards and processes.

At Fluor, focusing on long-term sustainability has always been a key part of what we do. The projects we undertake have a positive impact on society. We are transforming the world by building prosperity and empowering progress.

Our commitment to transparency is outlined each year in Fluor's sustainability report where we utilize the Global Reporting Initiative (GRI) criteria as the basis of describing our year-to-year progress. Fluor's most recent sustainability report and complete GRI table can be found at www.fluor.com/sustainability/report.

Sincerely,

Carlos M. Hernandez