# INTEGRATED REPORT 2018









### TRUST AT THE HEART OF EVERYTHING WE DO

### **ABOUT THIS REPORT**

### Who: Our stakeholders at the heart of our trust stake

This Integrated Report aims to provide all of our stakeholders with a comprehensive view of our 2018 commitments and performance (financial and extra-financial) in line with our ambition to deepen the trust at the heart of all our relationships

### What: Our vision and performance

This Integrated Report presents Worldline's global vision and strategy to create value for all our stakeholders as well as our business model and our governance to achieve this. The Report details Worldline's performance, notably through its Key Performance Indicators (KPIs), and demonstrates the coherence of the Group's strategy with the United Nations Sustainable Development Goals (SDGs) to 2030.

### Why: Worldline's first Integrated Report

Following four years of publishing a dedicated Corporate Social Responsibility (CSR) Report alongside our Annual Report, Worldline has taker the decision to publish this Integrated Report to further reflect and formalize the integration of our business and CSR activities.

### How: Our approach to Integrated Reporting

Inspired by the International Integrated Reporting Council's (IIRC) reference framework, this Integrate Report is part of a voluntary process of monitoring and fostering long-term progress, and combining a financial and extra-financial approach to performance. This Report covers the 2018 fiscal year (from January 1, 2018 to December 31, 2018) and consolidates all Worldline Group entities within its financial and extra-financial scope\*.

 ${}^{\star} \text{For extra-financial information, the new SIX Payment Services entity is not integrated within the KPIs, except for legal staff and the services entity is not integrated within the KPIs. The services entity is not integrated within the KPIs, except for legal staff and the services entity is not integrated within the KPIs. The services entity is not integrated within the KPIs, except for legal staff and the services entity is not integrated within the KPIs. The services entity is not integrated within the KPIs and the services entity is not integrated within the KPIs. The services entity is not integrated within the KPIs are serviced by the services entity is not integrated within the KPIs. The services entity is not integrated within the KPIs are serviced by the services entity is not integrated within the KPIs. The services entity is not integrated within the KPIs are serviced by the services entity is not integrated within the KPIs. The services entity is not integrated by the service entity is not integrated within the KPIs are serviced by the service entity is not integrated by the service entities are serviced by the service entities and the service entities are serviced by the$ 

This report has been prepared in accordance with the GRI Standards: Comprehensive option and contains a Content Index Table that establishes a cohesive approach between Worldline's initiatives, the GRI standards and the Group's contribution to the UN SDGs:





#globalgoals

### TABLE OF CONTENTS

EDITORIAL	p.3
OUR PROFILE	p.4
OUR INTEGRATED VISION FOR SUSTAINABLE BUSINESS	p.6
A TRANSFORMATIVE YEAR: 2018 KEY FACTS	p.8
CREATING VALUE FOR OUR ECOSYSTEM	p.10
WORLDLINE BUSINESS MODEL	p.14
OUR GOVERNANCE	p.16
ROADMAP FOR SUSTAINABLE GROWTH	p.18
OUR INTEGRATION OF EXTRA-FINANCIAL PERFORMANCE	p.20
ASSESSING AND MANAGING OUR KEY CHALLENGES	p.24
MEASURING OUR PROGRESS AND ACHIEVEMENTS	p.28
OUR 4 MAIN CHALLENGES	
BUSINESS	p.30
PEOPLE	P.46
ETHICS & VALUE CHAIN	p.54
ENVIRONMENT	P.60
GRI STANDARDS CONTENT INDEX	p.66



# EDITORIAI FROM GILLES GRAPINET



At a time of growing societal expectations towards companies, be it regarding data protection, security, Human Rights or climate change, Worldline's committed and ambitious approach to sustainable development is a positive sign for sustainable growth.

Worldline's Corporate Social Responsibility (CSR) is an integral part of its strategy and implies an ethical and responsible conduct of its activities. Worldline has established itself as the leader in Europe's payments sector thanks to this integrated and innovative approach. The progress made on its CSR commitments, expressed through its TRUST2020 program, demonstrates Worldline's ability to meet the new expectations of its customers, employees, suppliers and shareholders, thereby creating differentiating value in the market. To push itself even further, Worldline has ensured consistency in its CSR actions with the Sustainability Development Goals set by the United Nations.

This dynamic of progress, launched in 2014 with its IPO, has made Worldline one of the most successful global players according to the criteria of non-financial rating agencies. This performance reinforces both the relationship of trust with customers and its attractiveness to younger generations. The year 2018 has been, in this respect, a major turning point in the culmination of its environmental policy: with Worldline becoming the first company to neutralize its CO<sub>2</sub> emissions in the payment industry.

On behalf of the Atos group management team, I reiterate my confidence in Worldline, with its commitment, leadership and competitive positioning, to meet the challenges of sustainable development.

### **RECOGNIZING SUSTAINABILITY AS AN INTEGRAL PART OF OUR BUSINESS**

This Integrated Report is a natural evolution in Worldline's sustainability journey. It is another step that reflects and formalizes the integration of our business and Corporate Social Responsibility (CSR) activities to provide a comprehensive view of our performance.

Sustainability is not something that we can treat apart in the payments business, which is fundamentally based on trust and long-term commitments. For example, our transformative acquisition of SIX Payment Services in 2018 required a testimony of long-term trust in Worldline as a sound, healthy and sustainable business platform capable of managing properly a significant part of the Swiss payment ecosystem for the next 10 years.

During the past year, we have remained focused on ensuring the robustness and quality of our systems, knowing that we are responsible for a critical service that impacts millions of citizens. This includes being at the forefront of the ongoing fight against threats to privacy and data integrity. Our constant effort to improve security, to create value for customers and offer sustainable solutions depends on our capacity for innovation. Here again, we recognize a broader responsibility: ensuring that everyone has affordable access to payments, which are now a basic need for individuals across the world.

Responsibly managing a fast-growing business also requires a continued focus on the environment. That's why we have committed to provide carbonneutral offers by 2020 in order to be truly sustainable. Moreover, we strive to contribute to societal environmental benefits through our cashless society mission and sustainable solutions, which help reduce waste, promote public transportation and optimize energy consumption.

Finally, none of this would be possible without expert and motivated people. We foster employee wellbeing and a diverse, welcoming and stimulating work environment. We also want employees to feel proud of their company and to be inspired by a sense that we are contributing to something bigger than ourselves.

Facing a world of growing stakeholder expectations in 2018 amidst a world of uncertainties, imbalances and tensions, Worldline continued to progress toward its TRUST 2020 objectives, its roadmap for long-term improvement in Corporate Social Responsibility, and the related KPIs. Through these KPIs, we are able to measure our performance and look at how our actions contribute to the United Nations Sustainable Development Goals. The SDGs also cause us to push ourselves further toward our ambition: to be a great business that does good.

### **OUR PROFILE**

**WORLDLINE IS THE EUROPEAN LEADER IN THE PAYMENTS AND TRANSACTIONAL** SERVICES INDUSTRY. WE COMBINE AN INNOVATIVE, PIONEERING APPROACH WITH SECURE PAYMENTS AND TRANSACTIONAL SERVICES COVERING THE ENTIRE PAYMENTS VALUE CHAIN.

With our rich history of innovation and growth, we have become a pan-European company with a global reach, delivering next-generation, omnichannel, end-to-end solutions for Merchant Services, Financial Services and Mobility & e-Transactional Services that provide seamless transactions across more than 30 countries.

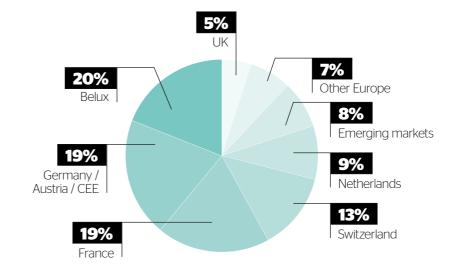
Worldline's strategy, reinforced by its M&A activities, is to strenghten its European leadership in e-Payments, providing cutting-edge solutions to customers worldwide, while ensuring that trust and sustainability are at the heart of everything we do.

We build long-term partnerships with customers including financial institutions, retailers, governments, the transport industry, healthcare facilities, telecoms operators and utility companies.

Worldline's innovative capabilities are matched by the power and dependability of our platforms, the security of our solutions, our broad geographical reach and the quality of our services.

Our team has grown to 11,000+ people worldwide, with estimated pro forma annual revenue of more than € 2.3 billion in 2019.

### **A EUROPEAN CHAMPION** WITH A GLOBAL PRESENCE



### **ESTIMATED BUSINESS PROFILE 2019**





Financial Services



c.€0.4bn

Mobility & e-Transactional Services

**c.€2.3bn** estimated revenue in 2019

### **HISTORY IN THE MAKING**

1973

1980s

1990s

2004

2,500 people, €400 million

2006

### 2013

7,100 people, €1.1 billion turnover and presence in 17 countries

### 2014

2016

### 2017

### 2018

11,000 + people and presence in

**Q** SEE 2018 REGISTRATION DOCUMENT, SECTIONS A AND B FOR MORE DETAILS

### **2018 FINANCIAL PERFORMANCE**

Worldline grew in size by c.+30% with the acquisition of SIX Payment Services

IN €MILLION	2018	2017	ORGANIC GROWTH
REVENUE*	€1,720.2	€1,619.3	+6.2%
OPERATING MARGIN BEFORE DEPRECIATION AND AMORTIZATION (OMDA)	€391.1	€351.8	+11.2%
OMDA'%	22.7%	21.7%	+100bp
FREE CASH FLOW"	€207.5	€176.0	+17.9%

 $<sup>^{*}</sup>$ At constant scope and December 2018 YTD average exchange rates and restated from IFRS 15

### **WORLDLINE AT A GLANCE**

### **#1 in Europe** for Merchant Acquiring\*

10% market share for Financial Processing 20% market share \* non-banking acquirer in continental Europe in 2018

**#3 in European** 

e-commerce

### **EXTRA-FINANCIAL RATINGS**



ecovadis

87/100

81/100

**FcoVadis** 

78/100

Sustainalytics





MSCI 🌐

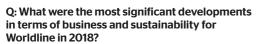
\* In the Software services & IT sector in Europe

1<sup>st</sup> company to neutralize its CO<sub>2</sub> emissions



Worldline's success depends on both financial and extra-financial factors and these are intertwined.

Marc-Henri Desportes



Gilles Grapinet: 2018 was a pivotal year in shaping our model for strong, profitable and sustainable growth. With the transformative acquisition of SIX Payment Services, we are now the undisputed pan-European leader of the European payments industry. Consequently, we have very high levels of responsibility towards our stakeholders to provide high quality, reliable and secure services with innovative solutions that bring value to our customers, to be a responsible employer, apply our business ethics throughout our supply chain and optimize the eco-efficiency of our data centers and offices to reach carbon-neutral impact.

Sustainability is extremely important for us to drive our company to the next level because it is connected to our essential purpose of providing trusted payment and transactional services in a safe environment.

Marc-Henri Desportes: Yes, Worldline's success depends on both financial and extra-financial factors and these are intertwined. Recognizing this in every aspect of our operations helps us in our mission to achieve excellence across the board.

### Q: How does the acquisition in 2018 of SIX Payment Services fit into Worldline's strategic ambitions?

Gilles Grapinet: Worldline's ambition is to be at the center of the consolidation of the European payment market, building a European payments champion that is at the forefront of the monetary story of Europe. Our approach to acquisitions is to develop further our brand that inspires trust year after year and creates lasting value for all our stakeholders. What was special about our acquisition of SIX Payment Services was that we have joined forces with a payments player, with leadership positions in different geographies to ours, that shares a common vision of shaping together the future development of the European payment services sector.

Marc-Henri Desportes: The acquisition is a great fit in terms of sustainability and trust. When you acquire a company with the pedigree of SIX Payment Services you also acquire Talents, innovation and excellence. We make every effort to share best practices and ideas with our new colleagues as well as ensuring they are on exactly the same page as us in terms of corporate and social responsibility policies and ready from the start to become part of our TRUST 2020 ambition

Gilles Grapinet: I would echo this emphasis on trust. Trust forms the foundation of this agreement as not only will we deliver tier-one financial processing services to the Swiss banking community for ten years, we are also welcoming SIX as a substantial shareholder in Worldline - so they clearly have confidence that we will do the right things in the years to come to further increase the value of their shares.

And, in terms of our overall strategic ambitions, if the proposed project by Atos to distribute 23.4% of Worldline's share capital to its shareholders is approved at the Atos Annual General Meeting on April 30 2019, this will further enhance our ability to take advantage of the numerous consolidation opportunities that lie ahead.

### Q: What is Worldline doing to meet tomorrow's challenges?

**Gilles Grapinet:** In line with our commitment to sustainability, innovation within Worldline must be driven in a way that fits with society and provides real value. Our payment solutions are transforming the way people live and interact with one another, shaping a future built on trust, openness and opportunity for everyone. Innovation needs to be incremental and we are constantly reinforcing our R&D capabilities to

develop ground-breaking solutions that will help society go cashless, with all the environmental and anti-fraud benefits that these bring to society.

Marc-Henri Desportes: Our Open Payment solution for public transport in Dijon is a great example of that. It allows travelers on the city network to use their contactless payment card as a transportation fare by tapping on the validator when they enter the transportation network, and again when they exit. It is that simple: you no longer need to spend time buying a disposable paper ticket. It is convenient, makes travelling on public transport more attractive and has seen extremely rapid take-up by the public. We are confident this system will be widely adopted in the coming years. In 2019 we will also launch YUMI, Worldline's latest payment device that will mark a turning point for customer-merchant interactions.

Gilles Grapinet: Great ideas like this are developed by people, our people. That's why we invest substantially in our people and in attracting, training, developing and nurturing the most talented individuals who share our mission to make a positive difference and build together something durable that we can all take pride in.

### A TRANSFORMATIVE YEAR: 2018 KEY FACTS



### **WORLDLINE LAUNCHES HOW WILL WE PAY?**

In June, Worldline published its insights in a publication entitled *How will we pay?* that has drawn plaudits from the payments industry. Launched at the Money20/20 event in Amsterdam, the whitepaper gives Worldline's outlook on the dramatic changes that are set to transform the payments market. It provides authoritative analysis on the future role of cash, cards and new forms of digital payment such as instant payments. It considers the impact of changes in regulation and technology disruption in the industry and suggests the opportunities and solutions available to the financial services sector and to merchants.



### CONTACTLESS PAYMENT FOR TRANSPORT TICKETS GOES LIVE

Worldline scored a first in France in March with our contactless payment solution for the transport network in Dijon. The setup was so successful that Worldline signed contracts with other large cities in France in 2018, including the lle-de-France region, to build (in a consortium with Conduent) the central system for the Smart Navigo card that will benefit 12 million passengers annually.



### DIGITAL EXPERTISE FOR DEEP WATER RESEARCH

Worldline became the digital partner of the Under The Pole III scientific expedition in January. This expedition is dedicated to an underwater exploration of the deep ecosystems of the world's oceans, in the 'Twilight Zone'. Over the next three years, Worldline will offer Under The Pole a highly secure hosting solution to accelerate information sharing, thus facilitating scientific research. Updates and presentations of the expedition were provided throughout the year to Worldline employees, underlining the importance of the Company's commitment to this environmental research project.



### LANDMARK PROCESSING PARTNERSHIP WITH COMMERZBANK

equensWorldline and German banking and financial services company Commerzbank formed a strategic partnership for the outsourcing of its entire payment processing infrastructure in July, that will see us process all SEPA (Single Euro Payments Area), instant, multi-currency, and domestic payments for Commerzbank, for a period of ten years.

### WORLDLINE STRENGTHENS ITS PAN-EUROPEAN PAYMENTS CAPABILITIES

Worldline obtained its Third Party Provider (TPP) license from the National Bank of Belgium in July, strengthening its position as a major payment service provider in Europe. In compliance with the EU revised Payment Service Directive (PSD2), Worldline applied for new licenses to become a payment initiation service provider (PISP) and an account information service provider (AISP). These two licenses applied with immediate effect to all other countries in the European Economic Area. As a PISP, Worldline can now present and initiate payment operations by transfer on behalf of B2B and B2C customers, offering a new payment method, with a simplified user experience for consumers and merchants alike. The licenses will help Worldline bolster our European payment processing dimension by providing new innovative services to our customers in the entire European market.



### A NEW WORLDLINE WITH SIX PAYMENT SERVICES

2018 culminated in the acquisition of SIX Payment Services, which positions Worldline as the undisputed number 1 payments provider in Europe. The transaction has resulted in a major rebalancing of Worldline's European business profile and geographic presence, with many new leading positions in the DACH (Germany, Austria and Switzerland) region. It has turned Worldline's Merchant Services business line into the largest non-bank acquirer in continental Europe and reinforced the existing leadership position of Worldline's Financial Services business. Additionally, the Worldline Group's revenue will grow by around 30%, creating very strong value for its stakeholders.

### **WINNING BIG AT BANQUE & INNOVATION**

The excellence and innovation of three Worldline offerings was recognized at the Paris Banque & Innovation in October, with our WL 1-Click Card Issuing Processing, WL Mobile Intrusion Protection and WL Digital Customer Onboarding solutions taking home awards in the categories of Neo-banks, Cyber-security and E-Banking & M-Banking respectively.



### **CO-INNOVATING THE E-PAYMENT SOLUTIONS OF TOMORROW**

Worldline was proud to host our first e-Payments Challenge Hackathon in September, which brought together customers and fintechs to co-innovate the e-payment possibilities of the future. Structured around the question, 'How will e-payments be made in five years?', the 48-hour challenge allowed participants to leverage Worldline's assets and expertise to develop tomorrow's e-payment solutions in P2P, C2B, B2B and B2C. The joint winners of the Grand Jury prize were CopSonic (who use ultrasound technology between devices for customer authentication to provide a seamless in-store payment experience) and iBilly (who use facial recognition to transform the customer journey in hotels and restaurants).



# TIPFANY& CO.

### A STYLISH START FOR VALINA AND TIFFANY

2018 was a very good year for VALINA, our Android-based payment terminal that looks and feels more like a tablet or smartphone than a traditional payment terminal and allows our clients to add their own applications to facilitate the purchasing experience.

Designed for use in vending machines, ticket kiosks, parking meters, petrol pumps and other unattended points of sale, VALINA was embraced in the US, Europe and the Middle East as a next-generation self-service payment terminal, creating a point of interaction with customers, rather than just a point of payment.

Worldline delivered the first UK unattended VALINA payment terminal to luxury retailer Tiffany & Co in London in September 2018, so that customers of the world's premier jeweler and specialty retailer can now purchase the new Tiffany perfume from a high-end vending machine using a guick and easy chip and pin transaction.

### CREATING VALUE FOR OUR ECOSYSTEM...

### SUSTAINABILITY IN THE LONG TERM MEANS DELIVERING VALUE TO ALL STAKEHOLDERS

Our integrated approach is based on our relationship with our key stakeholders, who include our employees, customers, suppliers, local communities and NGOs, as presented below. Through its Corporate Social Responsibility approach, Worldline pursues an ongoing dialogue with stakeholders to take their expectations into account in its actions.

### **CUSTOMERS** Merchants, banks and other financial institutions, companies, public sector **EMPLOYEES SUPPLIERS &** Employees, **PARTNERS** IT hardware and Trainees. Social software suppliers, partners payment terminal suppliers, service suppliers, business partners **INVESTORS & PUBLIC BODIES ANALYSTS** Policymakers (PCI-DSS), professional Shareholders investors, banks, organizations, analysts. internal rating agencies institutions, media **COMMUNITIES** Local/National authorities,

communities, associations, NGOs

### ANALYSIS OF THE UNITED NATIONS SUSTAINABLE DEVELOPMENT GOALS (SDGS) **ENHANCES STAKEHOLDER DIALOGUE**

In 2018 Worldline confirmed its 2017 analysis of how its CSR actions align with the United Nations SDGS, which contributes to a universal language for sustainable development and provides greater clarity for all stakeholders. Thus, we have conducted a twostep mapping analysis of how we contribute to the SDGs:

External perspective of products and services societal benefits:



Worldline's Risk Fraud Management, E-banking or Acquiring Processing solutions enable the decrease of fraud and the prevention of cyber threats.



By making payment easier with flexible digital business models, Worldline's Payment Acceptance Kiosk and Digital Retail solutions enable the creation of economic value and growth for customers, via shorter time-to-market and cost reduction



By making financial services accessible for small industrials and merchants, Commercial Acquiring Processing solutions favor the development of merchant networks and their integration into the value chain and markets



By ensuring access to adequate, safe and affordable basic payment services, Worldline's offers contribute to its stakeholders' satisfaction. Also, the e-ticketing offer provides access to safe and sustainable transports



Through its Cloud, Online and Digitization services, Worldline delivers environmental benefits including paper use reduction. travel minimization to access services or energy consumption ontimization

### Internal perspective of contributions through its value chain, internal programs and policies:



- Wellbeing at work program wellbeing@
- worldline Social initiatives
- Health and safety
- Flexibility at work Health care

benefits



- Social initiatives Training plans for
- employees Learning@



- Gender Equity program
- Diversity strategy
- chain Suppliers' evaluation
- Eco-responsible transport

Sustainable supply

 Waste management



- Climate change
- strategy Monitoring carbon
- footprint
- Environmental targets and policy



- · Code of ethics Data protection
- policies
- Binding Corporate Rules + PCI DSS
- Ethics in the supply chain

Based on this analysis of the most material CSR topics for its stakeholders and its business activities, and in line with the SDGs Compass quidelines (from the Global Compact), Worldline concentrates its efforts on the five SDGs where it can maximize its contribution:



















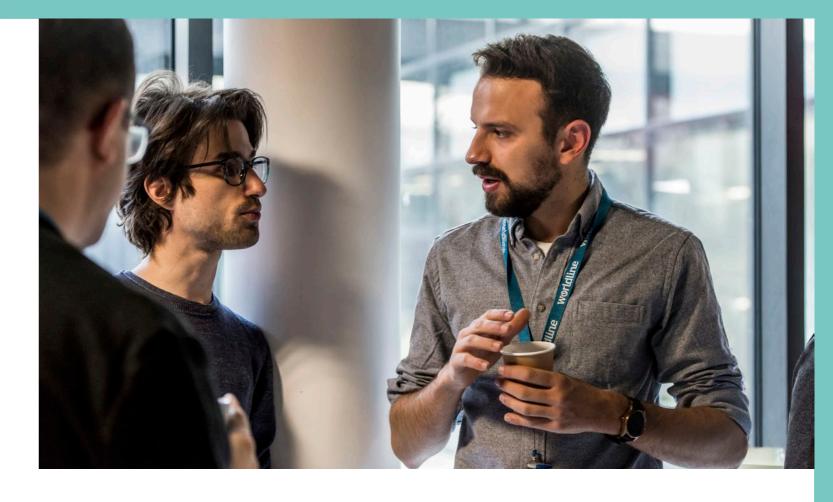
WORLDLINE | INTEGRATED REPORT 2018 13 12 WORLDLINE INTEGRATED REPORT 2018

# ...BY MEETING OUR STAKEHOLDERS' EXPECTATIONS

This report is prepared in accordance with the principles of inclusion, materiality, responsiveness and impact defined in the new AA1000 AP (2018) internationally accepted standard.

In 2018, we extended the scope of our stakeholder dialogue, particularly with suppliers, while maintaining the relevance of our value creation approach with customers. Interviews take place at the global and local levels of Worldline under the coordination of the CSR Officer to ensure collection of feedback for senior management.

		Expectations	Worldline value creation	2018 Impact	Main SDGs
	Customers Worldline is part of a fast- evolving environment with a significant % of its revenue generated from a limited number of customers.	Innovation, platforms availability, security, data privacy	Satisfaction surveys, innovation workshops and solutions, respect of highest ethical standards (GDPR)	€49:1M in R&D investment     99.97% service availability     8:1/10 Customer satisfaction	16 MAL ADIE OF SHEET SHE
(B)	Employees Worldline relies on the talent of its people to ensure continuously innovative solutions.	Compensation and benefits, working conditions and organization, social dialogue, Talent management, diversity	Well-being, learning and growing, gender equity, and Talent programs, local employment	Highly qualified and motivated employees     59% Great Place to Work® Trust Index satisfaction     87.75% Training satisfaction	3 mention 4 more 5 more 5
	Worldline uses the know- how of a number of partners who provide IT costs, responsible procurement		Fair business practices through a charter for partners, promotion of CSR through EcoVadis rating	38.4% of strategic suppliers evaluated by EcoVadis     1st Hackathon challenge     Annual CSR workshops with main supliers	8 ECHNEL SON LOCAL CONTROL OF CON



	Expectations	Expectations Worldline value creation		Main SDGs	
Public Bodies Worldline complies with international and local laws, rules and regulations.	Compliance, reputation, data privacy, promotion of the e-payment sector	Market trust and growth, respect of Human Rights and of the environment, consolidation of ethics standards	O significant fines for non-compliance Eco-efficient data	16 Manual and Manual Ma	
Communities Worldline engages local stakeholders in order to operate and develop its business.	Positive economic and social impacts, environment protection, Human Rights, anti-corruption	Contribution to highest ethics and environmental standards, local associations, local employment	centers and 100% carbon-neutral offers • €1.38M social Contribution	13 cmm 16 for ann minimum  2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	
Investors & Analysts Worldline ensures investors' trust to continue to develop.	Profitability, transparency, risk management, governance	Comprehensive reporting, Investor roadshows, Analyst Day	<ul> <li>2018 Integrated Report</li> <li>6% organic growth</li> <li>23% OMDA Profitability</li> </ul>	16 PARK APPART HEREITER	

Worldline reports to stakeholders on its main sustainability challenges and associated actions through this Integrated Report and its annual Registration Document. These documents contain all sustainability KPIs monitored by Worldline. Worldline also publishes its Communication On Progress every year as part of its commitment to the principles of the United Nations Global Compact.

In 2018, Worldline provided a summary of its CSR commitments and actions in the Global Goals Yearbook, a corporate document published by the United Nations and the Macondo Foundation, to support the achievement of the SDGs.



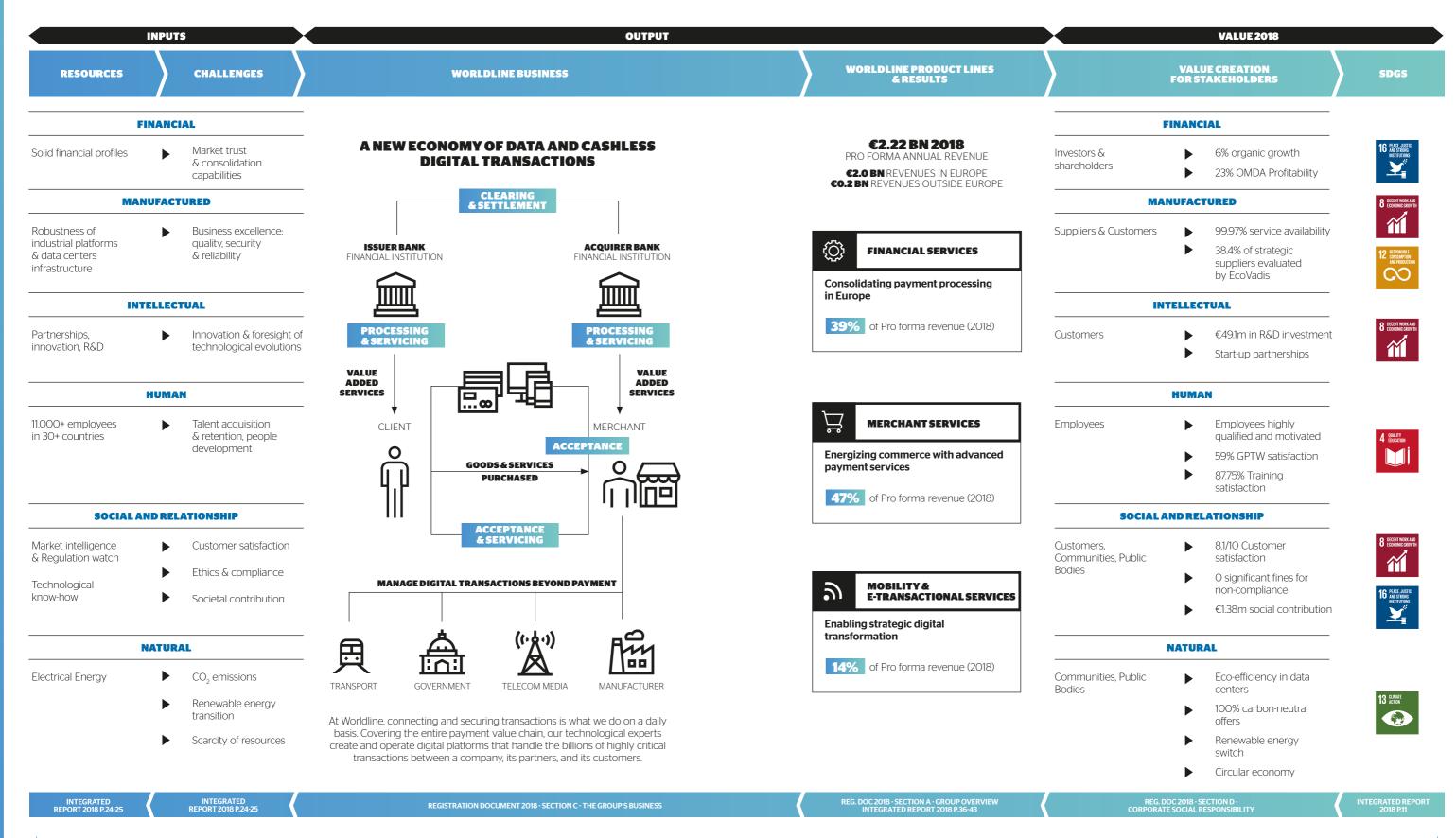
Q SEE 2018 REGISTRATION DOCUMENT, SECTION D.1.2.1 FOR DETAILS ON HOW WORLDLINE HAS INTEGRATED THESE PRINCIPLES INTO ITS ACTIONS.

14 WORLDLINE | INTEGRATED REPORT 2018 WORLDLINE INTEGRATED REPORT 2018 15

### WORLDLINE BUSINESS MODEL

As an integral part of its Integrated Report, Worldline published its business model according to International Integrated Reporting Council (IIRC) quidelines. The IIRC framework defines the business model as the system that converts resources (inputs based on capital) into outputs (products and services, waste) and eventually outcomes (positive and negative consequences for capital), expressed as the Company's activities to fulfill its strategic objectives. The IIRC quidelines give clear visibility on the organization's positive and negative impacts on the six forms of capital considered in this framework and enable a broader view of the concept of value creation.

This chart shows the relationship of Worldline's business model to the six forms of capital (financial, manufactured, human, intellectual, natural and social and relationship capital), its business activities and strategy, its products and services (through its business lines), as well as its relationships with its stakeholders and its primary contributions to the SDGs.



### **OUR GOVERNANCE**

Worldline's governance structure helps us implement our strategy effectively and transparently. It enables us to deliver long-term value for our shareholders, employees, business partners and stakeholders.

Worldline embraces the principle of shared value, which involves creating economic value in a way that also creates value for society. Our ultimate mission is the pursuit of financial profitability and value creation for all our stakeholders, while improving our social and environmental footprint.

### THE EXECUTIVE COMMITTEE

The role of the Executive Committee is to develop and implement the Group's strategy, while delivering service quality and added value to the Group's projects for the benefit of its clients, shareholders and employees.

The Executive Committee is also charged with improving interaction and cooperation among the Group's three Global Business Lines and among the different geographic markets where the Group does business. Each Global Business Line is managed by a dedicated member of the Executive Committee.

Worldline's Corporate Social Responsibility (CSR) Officer is also a member of the Worldline Management Committee and reports directly to Worldline's CEO.

### THE BOARD OF DIRECTORS

The role of the Board of Directors is to determine the strategy and trends of the Company's activities and to oversee their implementation.

The Board of Directors appoints senior officers and rules on the independence of Directors, on a yearly basis, has the possibility to set limits on the powers of the CEO and the Deputy CEO, issues the report on corporate governance and convenes shareholder meetings and decides on their agendas.

Moreover, the Board is responsible for reviewing and approving financial statements and communications to shareholders and to the market.

At the Combined General Meeting held on November 30, 2018 where shareholders approved the acquisition of SIX Payment Services, two new members of the Board of Directors were appointed: Dr Romeo Lacher and Mrs Giulia Fitzpatrick as directors of Worldline SA.

The Board is composed of eleven directors, including four independent directors (36%) and four non-French nationals (36%). Five out of eleven members of the Board are women (45%).

### **COMMITTEES OF THE BOARD**

The Board of Directors is assisted by four committees to study the questions that it or its Chairman submits for their consideration. Their recommendations are discussed at Board meetings.

The Audit Committee assists the Board of Directors in analyzing the accuracy and the fairness of the Company's and the consolidated financial statements and oversees the quality of internal control and information provided to shareholders and markets.

The Nomination and Remuneration Committee examines and makes recommendations on candidates for the Board of Directors or a position of executive officer to hold a corporate office. It examines important issues involving a risk of conflicts of interest, formulates proposals for the compensation of executive corporate officers and participates in the development of the long-term incentive policy for Group employees.

The Investment Committee assists the Board of Directors in analyzing the main external growth projects led by the Company.

The Strategy and Innovation Committee, created on November 30, 2018, is notably responsible for preparing the work on the review of the corporate strategy and the evolution and opportunities of the payments sector.

### **COMPOSITION OF THE BOARD OF DIRECTORS**

### **Thierry Breton**

\\ Chairman of the Board of Directors of Worldline and Chairman and Chief Executive Officer of Atos SF

### **Gilles Grapinet**

\\ Chief Executive Officer of Worldline

### Romeo Lacher

\\ Chairman of the Board of Directors of SIX Group AG

### **Sophie Proust**

\\ Atos group Chief Technology Officer

### Danielle Lagarde

\\ Chief Human Resources Officer EMEA at Jones Lang Lasalle

### Gilles Arditti

\\ Executive Vice President Investor Relations & Financial Communication of Atos SE

### Ursula Morgenstern

\\ Head of Germany, Atos group

### Susan Tolson\*

\\ Board member for corporations and non-profit entities

### Aldo Cardoso\*

\\ Director of companies

### Luc Rémont\*

Giulia Fitzpatrick
\\ Financial Services Expert

\\ Executive Vice President, International Operations, Schneider Electric of Worldline's Board members are women

On January 30, 2019, following the announcement by Atos of its project to distribute in kind around 23.5% of the share capital of Worldline to its shareholders, and subject to the current social processes with the relevant works council's representatives and to the confirmation from Atos' shareholders during their General meeting planned on April 30, 2019, it is expected that the representation of Atos at the Board of Directors be reduced to 3 Board members (Mr. Thierry Breton as Chairman, Mr. Arditti and Ms. Morgenstern). The General Meeting to be held on April 30, 2019 will decide on the appointment of two new independent directors (Ms. Mette Kamsvåg, subject to the approval of the contemplated distribution of Worldline shares by Atos SE at the general meeting of Atos SE to be held on April 30, 2019, and Mr. Georges Pauget).

Should the foregoing resolutions be passed, the Board of Directors will then be composed of 12 members, out of which 6 independent Directors and one censor, 42% of the Worldline's Board members will be women.

### COMMITTED TO CORPORATE GOVERNANCE

Since the listing of the Company's shares on Euronext Paris, Worldline complies with the recommendations of the AFEP-MEDEF Corporate Governance Code for Listed Companies (the « AFEP-MEDEF Code »), in particular in connection with the preparation of the Board of Directors' report on corporate governance required by article L. 225-37 of the French Commercial Code.

In that respect, Worldline's Board of Directors performed on March 15, 2019 an annual review of the implementation by the Company of these governance principles. The detail of the Board's assessment items on the implementation of the AFEP-MEDEF Code is available in its entirety on Worldline's website.

<sup>\*</sup> Independent Directors

### ROADMAP FOR

### Gilles Grapinet, \\ Chief Executive Officer

"Every player in today's payment market has to define a positive response to change and innovation on a scale that has not been seen in a generation. New technologies and new ways of engaging consumers are delivering unprecedented opportunities for the growth of electronic payments. At Worldline, we want to help our customers maximize these opportunities and create long-term sustainable value for all society."



### Marc-Henri Desportes.

\\ Denuty CFO

"As well as expanding the scope and volume of services we provide to merchants and banks, Worldline is increasingly providing services to emerging digital businesses with embedded payment features. Leveraging the digital revolution to promote new businesses and new business models, often with sustainability benefits, these new players are driving new payment transactions and creating new opportunities."



### Vincent Roland.

\\ Managing Director for Merchant Services

"Our Merchant Services business is set to grow by c.65% following the acquisition in 2018 of SIX Paument Services. Worldline's Merchant Services business line is now the largest non-bank acquirer in continental Europe, giving us a platform for further growth."

\\ Managing Director for Financial Services

"Worldline's Financial Services, through

and Chief Executive Officer equensWorldline

equensWorldline, is the largest financial processor

We are in the perfect position to partner with banks

in Europe, with a unique pan-European reach.

who are adapting their digitalization strategies

and outsourcing their payment operations."

Michael Steinbach,



### Olivier Stuckens,

\\ Managing Director for Mobility & e-Transactional Services

"Leveraging on its strong technological assets, its knowhow, and its track record in the design and operation of next-generation platforms, Mobility & e-Transactional Services is in a position to benefit from the fast growing market trends for secured digital solutions, in particular for Trusted Digitization services and Digital Ticketing that are driving new payment transactions and creating new opportunities."



Wolf Kunisch,

\\ Chief Business Division Officer for Financial Services and Chief Operating Officer at equensWorldline





### Alessandro Baroni.

\\ Chief Market Officer of equensWorldline

"We intend to leverage our wide offering portfolio of innovative payment solutions, to fully capture the opportunities from new regulations and technologies, notably PSD2 and Instant Payments."



### SUSTAINABLE GROWTH

### Christophe Duquenne,

\\ Chief Technology & Operations Officer

"The challenge for this industry is to create innovative products and services while meeting the need for extremely strong levels of reliability and security."



### Eric Heurtaux,

\\ Chief Financial Officer

"The Group intends to secure long-term sustainable growth by expanding further into the higher growth segments of the rapidly evolving payments sector. This ambition will be driven by Worldline's leading payment technological capability and capacity that can be seamlessly integrated in a broader value chain, by its proven innovation, and by its strong research and development platform."



### Marc Schluep,

\\ Managing Director for Regional Business Unit Switzerland

"Following the acquisition of SIX Payment Services, the Worldline Group has new n°1 market positions in Switzerland, Austria, Luxembourg and a major reinforcement of its position in Germany. Over the next ten years, we will also deliver financial processing services to the Swiss banking community, combining quality services with best-in-class innovation."



### Claude France,

\\ Managing Director for Regional Business Unit France (excluding equensWorldline) and for MTS Benelux & Nordics

"2018 was a year for equipping our workforce for our accelerated growth and ensuring we had really efficient business support processes and tools in place to support how we do business and deliver a consistently high quality of service across the board.



### Lisa Coleman,

\\ Managing Director for Regional Business Unit UK and for MTS Germany & CEE

"We intend to expand in key regions in Europe where we have identified significant growth potential. We will maintain our distinct competitive advantage, particularly in Europe, by leveraging our secure and compliant technology infrastructure locally, using on-the-ground knowledge of the countries in which we operate and offering a broad portfolio of products and services across the payment value chain."



### Pascal Mauzé.

\\ Head of Sales & Marketing

"Worldline's positioning across the extended payments ecosystem gives us a complete perspective on the electronic payments industry, enabling us to anticipate the changes and to deliver a unique set of services to our clients across all geographies."



### Olivier Burger.

\\ Head of Human Resources

"Worldline's future growth depends on the expertise, professionalism and engagement of its employees, especially its digital Talents. We are completely focused on nurturing and rewarding our skilled workforce through development programs and incentives, so that we retain our Talent and are known as an attractive employer brand in the market.



### Charles-Henri de Taffin.

\\ Head of Legal, Compliance and Contract Management

"Conducting business in an ethical and responsible way in all of its spheres of influence, and ensuring compliance with applicable rules, is an integral part of the Worldline strategy. As defined in our Code of Ethics, our employees are trained to act honestly, fairly and with integrity in their daily work.



WORLDLINE | INTEGRATED REPORT 2018 21 20 WORLDLINE INTEGRATED REPORT 2018

[GRI 102-10] [GRI 102-12] [GRI 102-14] [GRI 102-15] [GRI 102-19] [GRI 102-27][GRI 102-29] [GRI 102-31] [GRI 102-36] [GRI 102-46] [GRI 102-47]

# OUR INTEGRATION OF EXTRA-FINANCIAL PERFORMANCE

### **OUR THREE DIFFERENTIATING COMMITMENTS**

Worldline aims to connect its success with societal progress and be recognized as a Corporate Social Responsibility (CSR) leader. To better reflect the specific characteristics of its markets, Worldline has since 2014 defined its own CSR strategy and commitments around three themes:

Integrating CSR at the core of Worldline's business and processes

Setting measurable commitments for progress through the TRUST 2020 program

Promoting sustainability as a CSR leader in our industry

### A DYNAMIC COMPANY DRIVEN BY ITS CSR AMBITION

"Worldline's CSR performance in 2018 reflected a new level of maturity as the Company sought to extend the influence of its CSR approach throughout its ecosustem. Reinforced in this bu its TRUST 2020 transformative program, Worldline achieved significant results, delivering on promises against the objectives it has established. Worldline's performance has also continued to be recognized through outstanding extra-financial ratings from agencies such as EcoVadis, Vigeo, and Sustainalytics.

At the same time, we strive to integrate and address the shifting expectations of the market and our stakeholders. We recognize the trends of increasing citizen and customer expectations with regard to sustainability, for example about climate change. We are proud to announce in 2018 that Worldline has become the first company in the payment industry to neutralize its CO<sub>2</sub> emissions. Consistent with our commitment to continuous improvement, we are taking actions to push ourselves further and maximize our positive impacts, including:

- Working to successfully integrate our new entity SIX Payment Services and ensure that our CSR performance standards are met across our entire perimeter in 2019;
- Making new commitments as a company such as the supply of 100% renewable energy;
- Introducing new initiatives to support improved CSR practices for our customers and encouraging suppliers to reinforce their own CSR roadmap.

In continuing these actions, Worldline is underlining its commitment to act as a responsible corporate citizen and contribute to the collective response to the world's major challenges."

### **CSR GOVERNANCE TO UPHOLD OUR INTEGRATED VISION**

Sébastien Mandron \\ Corporate Social Responsibility Officer

### INTEGRATING CSR AT THE CORE OF WORLDLINE'S BUSINESS AND PROCESSES THROUGH OUR MATERIALITY MATRIX

Worldline's CSR approach is based on a materiality analysis that has enabled the Company to prioritize its CSR actions around the most critical topics for its business activities while taking into account its stakeholders' expectations. The analysis, conducted in 2014 and updated in 2018, has identified four main challenges. Worldline evaluated the interest and coverage level and the financial impacts (over the next five years) according to the stakeholders for each identified issue within the different challenges. The results of the 2018 analysis were formalized in the following Worldline Materiality Matrix, which was validated by senior management. The 2018 update highlighted the Data privacy and Energy transition topics.



Impacts on Worldline

### Based on its materiality analysis, Worldline has prioritized its CSR actions around 4 main challenges:



### **BUILDING CUSTOMER TRUST WITH RELIABLE, SECURED, INNOVATIVE AND SUSTAINABLE SOLUTIONS**

In the rapidly evolving environment of the payment and digital service industry, Worldline needs to adapt and continue to ensure a high quality and secure level of service and to design inspired, innovative and sustainable solutions in order to create value for its customers.



### **ENDORSING OUR BUSINESS ETHICS** WITHIN OUR VALUE CHAIN

To maintain its credibility and the confidence of its customers while processing finances and sensitive data, Worldline integrates business ethics as an absolute requirement and has zero tolerance for unethical behavior, be it within its organization or in its supply chain.



### **BEING A RESPONSIBLE EMPLOYER** BY REVEALING OUR EMPLOYEES' POTENTIAL

In Worldline's industry, having a qualified workforce and cultural diversity is the most important driver for the Company's growth and success. Worldline must attract, recruit, develop and retain employees who can provide the expertise necessary to meet its customers' needs.



### **LEVERAGING THE ECO-EFFICIENCY OF OUR DATA CENTERS AND OFFICES**

Because its business involves data processing, which consumes large amounts of energy, Worldline strives to develop ecoefficient solutions to reduce its energy consumption - especially carbonized energy - thus contributing to the fight against climate change as well as proposing sustainable solutions to customers.

22 WORLDLINE INTEGRATED REPORT 2018 WORLDLINE | INTEGRATED REPORT 2018 23 [GRI 102-47] [GRI 103-3 ECONOMIC PERFORMANCE] GRI 102-13

### SETTING MEASURABLE COMMITMENTS FOR PROGRESS THROUGH THE TRUST 2020 PROGRAM

### In 2018: almost 40% of our TRUST 2020 objectives achieved

Based on the most critical challenges identified through its materiality analysis, Worldline reinforced its leadership by launching its TRUST 2020 CSR program in 2016. The program, in which the management team is strongly involved, presents a CSR roadmap

and measurable commitments to sustainable development. The objective is to establish "trust at the heart of everything we do" within the Worldline ecosystem with all company stakeholders. To achieve this ambition, we have set specific and measurable CSR objectives for 2020, tracked via Key Performance Indicators (KPIs) based on our four main challenges.

	Indicator	2015 Baseline	2016	2017	2018	2020 Targets	SDG linkage
	% of alignment with the Service Level Agreements (SLA) on service availability	-	95.54%	95.49%	95.82%	100%	8 INCOME.
Building clients'	% of alignment with the Service Level Agreements (SLA) on response time	-	98.52%	98.58%	97.95%	100%	M X
trust with fully available and	% of incident responses compliant with Worldline security policy	-	97%	98.67%	98.74%	100%	18 20 A.F.
secured platforms and reinforcing value for clients through sustainable	% of Compliance Assessment of Data Processing (CADP) performed for all processing activities	-	-	-	97%	100%	British Salan Y
& innovative solutions	Revenue generated through sustainable solutions that contribute to societal and environmental progress (in €)	575	586	770	816	725	
	Overall Customer Satisfaction from Tactical surveys	7.26	7.67	8.1	8.1	8	
	Number of employer brand study citations	0	1	3	3	5	
Being a responsible employer by	% of employees satisfied with the training provided by Worldline	-	86%	88.4%	87.75%	90%	4 m. 8 manus.
revealing our employees potential	% employee satisfaction as measured by the Trust Index of the Great Place to Work® survey	50%	57%	58%	59%	60%	0 magaan   1 maga.
	Gap between the % of females in management positions and the % of females in the overall workforce	-	7.5%	7.5%	7.3%	0%	5 ms   19 ms
Fudancian	Level obtained in the EcoVadis assessment	Silver	Gold	Gold	Gold	Gold	17 mmz 
Endorsing our business ethics within our value chain	% of suppliers evaluated by EcoVadis with a score below 40 that are encouraged by Worldline to have an action plan to solve critical findings identified	-	100%	100%	89%	100%	* <del>5</del>
Leveraging the eco-	% of CO <sub>2</sub> emissions offset from data centers, buildings and business travels	32%	31%	83%	100%	100%	□# <b>②</b>
data centers and offices	% of CO <sub>2</sub> emissions offset from payment terminals based on a Life Cycle Assessment (LCA)	0%	100%	100%	100%	100%	© ○

Gap between the % of females in management positions and the % of females in the overall workforce: this year, Worldline has modified the calculation methodology in order to be consistent with the indicators communicated internally. From now, the calculation takes into account the share of women in the overall workforce instead of the share of women in the employee's population (excluding the managers). Data from previous years (2016 and 2017) were also recalculated using the same methodology.

### PROMOTING SUSTAINABILITY AS A CSR LEADER IN OUR INDUSTRY THROUGH EXTRA-FINANCIAL RATINGS

Rating Agencies	2016	2017	2018
ecovadis	64/100	76/100	81/100
vigeoiris	-	47/100	55/100
Gala	85/100 (9th)	86/100 (7th)	87/100
SUSTAINALYTICS	NA	78/100 (5th)	78/100 (5th)
oekom research	C+	C+	C+
MSCI	AA	AA	AA
**CDP*	A list	A list	A list
ISS	-	-	1/10 Environment 2/10 Social 6/10 Governance

<sup>\*</sup>As a subsidiary of the Atos group

Awards received in 2018 reinforce Worldline's leadership position in the market, its credibility in sustainable development and the momentum internally for its CSR efforts:



Best 2017 Communication On Progress (COP) award from the United Nations Global Compact France for having published the best 2017 COP in the large company category.



Happy Trainees label.

### Our partnerships

To stay abreast of the latest market trends and best CSR practices in the industry, Worldline is an active member of three bodies recognized for their expertise in the field of CSR:

- United Nations Global Compact, since 2016;
- · Global Reporting Initiative Gold Community;
- Sustainability Directors' Club or C3D (The CSR officer of Worldline is an administrator of the C3D and participates in conferences where the latest practices and regulations are shared).

Q SEE 2018 REGISTRATION DOCUMENT, SECTION D.1.1.3 FOR DETAILS ON OUR EXTRA-FINANCIAL RATINGS.

### **2018 TRUST 2020 ACHIEVEMENTS AT A GLANCE:**

100% of the CO<sub>2</sub> emissions offset from our data centers, buildings and business travels

100% of the CO<sub>2</sub> emissions offset from our payment terminals based on a Life Cycle Assessment (LCA)

8.1/10 overall customer satisfaction

€816M revenue generated through sustainable solutions 9-point increase in employee satisfaction compared to 2015 baseline

.....

98.74% of security incidents resolved in compliance with its Security Policy

97% of Compliance Assessment of Data Processions (CADP) performed for all processing activities

......

**Q** SEE 2018 REGISTRATION DOCUMENT, SECTION D.1.1.2.2 FOR DETAILS ON OUR TRUST2020 PROGRAM.

# ASSESSING AND MANAGING OUR KEY CHALLENGES

The digital revolution is rapidly disrupting information management and payment ecosystems, giving rise to emerging technologies, new business models, new players and increased regulatory pressure, while fueling new challenges, notably in the areas of privacy, fraud, data usage, money laundering, and energy transition.

The diversity of Worldline's activities and operating locations, as well as the complexity of its business environment, especially in the processing of sensitive data together with the increasing pressure on resources, expose the Group to a variety of risks. As part of Worldline's compliance with the new declaration framework of extra-financial performance (2014/95/EU), we conducted a review in 2018 of the Company's inherent extrafinancial risks that can affect its ability to create value over the short, medium and long term.

Cyber and advanced security offering People engagement Operational excellence People's career development Legal & internal control mechanisms Collaborative environment and being Trust & compliance throughout the value chain a responsible employer by leveraging Delivery quality and competitive advantage well-being at work Sustainable digital transformation and Business reinvention Customer relationship Training & human management capital development & cross-selling Sustainable innovation Employee well-being at work Data protection System security, Talent attraction & **BUSINESS** reliability & continuity retention **EMPLOYER ETHICS** Compliance with laws **ENVIRONMENT** Climate change & VALUE CHAIN and regulations Circular economy Responsible procurement & due diligence in the value chain Bribery and corruption RISKS Eco-efficient products, recycling opportunities Operational excellence Energy efficiency International environmental standards & initiatives Legal & internal control mechanisms Trust & compliance throughout the value chain Developing sustainable solutions

OPPORTUNITIES



### **OUR RISK ANALYSIS**

### **ADDRESSING THESE CHALLENGES IS ALSO AN OPPORTUNITY**

### WORLDLINE'S INHERENT RISKS WITH THEIR MITIGATING POLICIES, ACTIONS AND KPIS

Atos 's Entreprise Risk Management, including Worldline in 2018, also maps these mitigation policies and procedures with ISO standards followed by Worldline (ISO 9001, ISO 14001, ISO 27001) to ensure full consistency and compliance across the Group.

RD: Registration Document / IR: Integrated Report

侃는								
::H"	Risk	Description	Risk mitigation					
	System security, reliability & continuity	Cyber-crime has become increasingly sophisticated in recent years. To deliver highly available services to its customers and maintain a high level of trust, Worldline must guarantee the security of its internal and external business processes.	To minimize the impact of security incidents and enforce the management of cyber-security, Worldline's security organization has defined a set of Global Security and Safety policies and guidelines.					
BUSINESS	Data protection	The digital sector faces growing challenges in terms of data privacy. To implement compliant and secured services, Worldline must ensure a high level of data protection and work hand in hand with research laboratories around the world to develop solutions.	To ensure the same high level of protection for its employees as it does when acting as a data processor, Worldline has implemented a comprehensive data protection approach, which was reinforced in 2018 in compliance with the new GDPR European regulation.					
	Customer relationship management & cross-selling  The ability of Worldline to ensure that its products and services fulfill its customers' needs is crucial to its ability to create value. Worldline invests in its sales force to maintain the highest levels of trust and improve proposed solutions.		To ensure its customers satisfaction, Worldline conducts customer satisfaction surveys on a regular basis to adjust its business processes and increase its customers' overall satisfaction and loyalty.					
	Sustainable innovation	In order for sustainability to be part of Worldline's business and the IT transformation process, innovation must be sustainable and enable the creation of new secured solutions in different fields of expertise (e.g., energy and carbon management, social collaboration, etc.).	Reinforcing value for customers and society through sustainable and innovative solutions is a key challenge in Worldline's CSR strategy. That's why Worldline has assessed the impacts of its solutions on the UN SDGs.					



	7			
THE STATE OF THE S		Risk	Description	Risk mitigation
	~	Talent attraction & retention	In the fast-moving sector in which Worldline operates, a wide-ranging set of expertise and intellectual capital is key to the business' success. Worldline must attract and retain Talents able to provide the expertise necessary to meet its customers' needs.	To attract and retain the Talent it needs, Worldline promotes its employer brand and focuses on people integration and careers development through several programs in all of its entities.  © TO FIND OUT MORE: 2018 RD D.3 AND 2018 IR P.46-53
RESPONSIBLE EMPLOYER	ш	Training & human capital development	The qualification of the workforce and continuous training is essential to adapt to the developments of the industry. Worldline must ensure that its employees have the right skills at the right time and place to meet evolving demands and remain a leader in its industry.	To maintain its level of expertise, Worldline prioritizes employee training and development through its global training plan and its on-going investment in certifications and adaptive & multi- channel learning.  © TO FIND OUT MORE: 2018 RD D.3.2 AND 2018 IR P.50
	RESI	Employee well-being at work	The ability of the Company to foster an environment favoring well-being at work is essential to achieve both Worldline's ambition to become a Great Place to Work® and establish robust and stable teams committed to meeting customer needs.	Worldline is enhancing its well-being culture through the Wellbeing@worldline program (assessed by an annual satisfaction survey) in order to promote a stimulating and healthy working environment, and the right conditions for the development of skills and Talents.



灬							
77.	Risk	Description	Risk mitigation				
	Compliance with laws and regulations	In a context of rapidly changing regulations, Worldline faces ethics and compliance challenges throughout its geographies. Worldline has to ensure full compliance with the applicable laws all along its value chain, notably with its suppliers.	Worldline closely follows the evolution of regulations in countries where it operates through the Group Compliance Department, which includes local legal monitoring to ensure a comprehensive approach.  © TO FIND OUT MORE: 2018 RD D.4.1 AND 2018 IR P.54-57				
ETHICS & VALUE CHAIN	Bribery and corruption  Endorsing business ethics within the value chain is not only key to protect Worldline's reputation and prevent the Company from undergoing legal proceedings, it is also crucial for responding to stakeholder expectate particularly those of communities.		As a signatory of the United Nations Global Compact, Worldline has a Code of Ethics that is included in every employee's and supplier's contract and that sets out the principle of anti- corruption to prevent fraud and non- compliance enforced through several Group policies.  © TO FIND OUT MORE: 2018 RD D.4.1 AND 2018 IR P.56-57				
113	Responsible procurement & due diligence in the value chain	Worldline's ability to work with suppliers and subcontractors to uphold its CSR values and standards is key to avoiding unethical behavior in the value chain and to meeting the Company's legal obligations (Duty of Vigilance).	Worldline is engaged in a continuous dialogue and has defined different levels of commitment with its suppliers to reduce technical, social and environmental risks and ensure ethical business practices all along the value chain (notably sharing Worldline's suppliers charter and using EcoVadis assessment).				



(۲)								
<u>پر</u>	Risk	Description	Risk mitigation					
NMENT	Climate change	Worldline's activity of processing large amounts of data and manufacturing payment terminals contributes to energy consumption and related air emissions. The company has a responsibility in setting ambitious carbon reduction targets and using renewable energy sources to support the fight against climate change.	Worldline has committed to reduce its carbon intensity by 2% per year and to switch to renewable energy in its energy mix. Long-term contracts have been signed to guarantee energy supply in case of rising energy prices. Worldline ensures compliance through its ISO 14001 certification process.					
	Circular economy	Limited resources, especially the rare raw materials used in electrical components, constitutes a challenge for the digital industry. Worldline's payment terminals have to be eco-designed, collected and recycled to limit electronic waste and favor the circular economy.	Worldline is committed to ensure that its payment terminals are eco-designed and recycled (WEEE regulation) to have the minimum impact on the environment throughout their lifecycle. Worldline also pays specific attention to avoid the presence of conflict minerals in its components.					

# MEASURING OUR PROGRESS AND ACHIEVEMENTS

The following table presents the Key Performance Indicators (KPIs) related to Worldline's Corporate Social Responsibility performance in 2018 and in relation to our 4 main challenges. All KPIs are presented in the Registration Document.



### CHALLENGE 1: BUILDING CLIENTS TRUST WITH FULLY AVAILABLE AND SECURED PLATFORMS AND REINFORCING VALUE FOR CLIENTS THROUGH SUSTAINABLE & INNOVATIVE SOLUTIONS

									20	18
Aspects	GRI	Relevant KPIs	Externally verified	2018	2017	2016	2015	2014	Per employee	Per revenue
	WL1	Services availability rate	⊚	99.97%	99.96%	99.88%	99.81%	99.74%	-	53%
Market intimacy	GRI102-44	Overall Customer Satisfaction from Tactical surveys	<b>⊘</b>	8.1	8.1	7.67	7.26	6.67	-	95%
	GRI102-44	Net promoter score	<b>⊘</b>	41%	40%	29%	1%	-		95%
	WL8	Innovation sessions delivered by Worldline for customers	<b>⊘</b>	15	9	10	17	18	-	100%
Innovative	WL2	Number of WIN members	⊘	47	45	44	45	42	100%	-
solutions	WL2	Percentage of PhD and PhD students at R&D department	<b>⊘</b>	49%	49%	45%	46%	30%	100%	-
	WL2	External awards success rate	⊚		0%	50%	20%	30%	100%	-
Fully available and secured platforms	GRI418-1	Total number of substained complaints	<b>⊘</b>	0	0	0	0	0	100%	-
	WL3	Number of security incidents	<b>⊘</b>	159	150	110	126	89	-	84%



### CHALLENGE 2: BEING A RESPONSIBLE EMPLOYER BY REVEALING EMPLOYEES' POTENTIAL

									20	18
Aspects	GRI	Relevant KPIs	Externally verified	2018	2017	2016	2015	2014	Per employee	Per revenue
Talant	GRI 404-1	Average hours of training that employees have undertaken during the year	⊚	26.32	28.13	25.14	18.99	19.23	100%	-
Talent attraction and development	GRI 404-3	Percentage of total employees who received a regular performance and career development review during the year	<b>⊗</b>	90.65%	97.4%	94.23%	96.62%	97%	69%	-
	A02	Participation rate in the Great Place to Work® survey	<b>⊘</b>	75%	77%	79%	84%	86%	96%	-
Employee	A02	Great Place to Work® Trust index rate	<b>⊘</b>	59%	58%	57%	50%	50%	96%	-
engagement	WL5	Employees' stock plan	<b>⊘</b>	Qualitative	Qualitative	Qualitative	Qualitative	Qualitative		-
	WL6	Global turnover rate	<b>⊘</b>	9.40%	8.21%	8.42%	9.35%	7.75%	100%	-
	GRI 405-1	Percentage of females	<b>⊘</b>	30.30%	30.21%	29%	29%	29%	100%	-
Cultural diversity	A06	Diversity perception (GPTW)	<b>⊘</b>	84%	82%	81%	79%	76%	96%	-
	WL7	Percentage of females in Worldline's top positions	<b>⊘</b>	18.52%	14.67%	20.97%	17.74%	24.56%	100%	-
	A016	Absenteeism rate %	<ul><li>∅</li></ul>	2.70%	2.78%	2.50%	2.73%	3.02%	66.5%	-
Smart working	AO11	Total number of collaborative working communities	<b>⊘</b>	1138	267	218	271	285	100%	-



### **CHALLENGE 3: ENDORSING OUR BUSINESS ETHICS WITHIN OUR VALUE CHAIN**

									20	18
Aspects	GRI	Relevant KPIs	Externally verified	2018	2017	2016	2015	2014	Per employee	Per revenue
	GRI 205-2	Percentage of management employees trained in Code of Ethics - Virtual Classroom	0	-	77%	-	68%	-	-	-
Ethics and	GRI 205-2	Percentage of employees trained in Code of Ethics - E-learning	0		95%	82%	71%	50%	85%	
compliance	GRI 419-1	Monetary value of significant fines and total number of non-monetary sanctions for non-compliance with laws and regulation	<b>(</b>	0	0	0	0	0	100%	
Strong	GRI 204-1	Proportion of spending on local suppliers at significant locations of operation	0	86%	86%	88%	84%	85%	-	98%
suppliers partnership	AO17	Percentage of strategic suppliers evaluated by EcoVadis	0		30%	26%	-	-	•	98%
	AO17	Percentage of total expenses assessed by EcoVadis	· ·	50.2%	49.04%	47%	-	-		98%



### **CHALLENGE 4: LEVERAGING THE ECO-EFFICIENCY OF OUR DATA CENTERS AND OFFICES**

									20	18
Aspects	GRI	Relevant KPIs	Externally verified	2018	2017	2016	2015	2014	Per employee	Per revenue
	GRI 302-1	Energy consumption within the organization (Gj)	<b>⊘</b>	301,349	281,972	265,636	248,258	290,552	-	99.6%
	GRI 302-3	Energy intensity revenue (Gj/million euros)	<b>⊘</b>	188.53	225.00	239.80	232.39	292.22	-	98.6%
	GRI 302-3	Energy intensity employee (Gj/employee)	<b>⊘</b>	30.40	37.13	42.18	41.17	52.64	97,5%	-
Eco-efficiency of operations	GRI 305-4	Total CO <sub>2</sub> emissions (tCO <sub>2</sub> )	⊚	10,074	11,253	11,842	10,330	11,416	-	90.7%
	GRI-305-4	CO <sub>2</sub> emissions by revenue (tCO <sub>2</sub> /million euros)	<b>⊙</b>	6.81	8.98	11.05	9.70	11.48	-	90.7%
	GRI-305-4	CO, emissions by employee (tCO <sub>2</sub> /employee)	<b>⊚</b>	1.07	1.48	1.96	1.70	2.07	98%	-
	A014	Number of ISO 14001 certified sites	<b>⊘</b>	9	9	9	9	4	-	100%

WL1 Service availability rate: Exclusion of Digital River, PaySquare and Equens

GRI 102-44 Overall customer Satisfaction from Tactical surveys: As part of 2018 the reporting scope is based on the eligible revenues representing each contract taken into account by the satisfaction

GRI102-44 Net Promoter score: As part of 2018 the reporting scope is based on the eligible revenues, representing each contract taken into account by the satisfaction survey.

The indicator was calculated internally since 2014, but all of this data is published for the first time this year.

WL2 External awards success rate: In 2018, there was no application for awards.

WL8 Customer innovation sessions delivered by Worldline for customers: there was a change in the definition compared to 2017.

As part of 2018, there is no need to have a member of the scientific community in the session. The values from 2014 to 2017 correspond to the previous definition of the indicator (A010) who aimed to

include the members of the scientific community into the organization of the innovation workshops.

WL3 Number of security Incidents: Exclusion of equens/Worldline entities except for France, Belgium and Germany.

GRI 403-2 Global Absenteeism Rate: Exclusion of First Data Baltics, Digital River, Germany, Austria, Czech Republic, India, Netherlands, Poland, SIX Payment Services and indirect employees.

GRI 404-3 Percentage of total employees who received a regular performance and career development review during the year: Exclusion of Finland, Germany, Netherlands, Austria, Sweden, First

AO2 and AO6: Exclusion of SIX Payment Services, Casual workers, Subcontractors, Outside service providers, Specific state supported contracts.

A011 Total number of collaborative working communities: the significant increase compared to 2017 comes from the integration of the communities on Circuit into the calculation of the indicator. GRI 205-2 Percentage of management employees trained in Code of Ethics: this training is taking place every two years.

Indeed, it took place in 2017 and consequently the next one will be in 2019.

GRI 205-2 Percentage of employees trained in Code of Ethics: Exclusion of Germany and MRL Postnet (India).

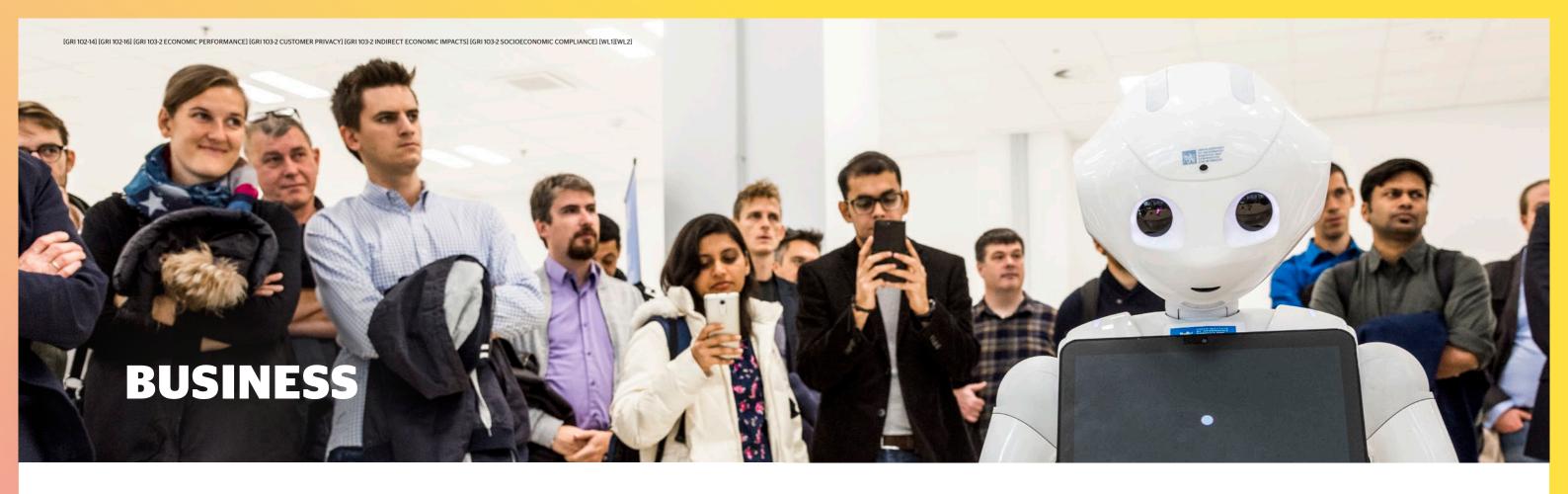
AO17 and GRI 2O4-1 Proportion of spending on local suppliers at significant locations of operation: Exclusions of Indonesia, Poland, Lithuania, Latvia, Estonia, USA, MRL Postnet.

GRI 302-1 Energy consumption within the organization: Exclusion of Luxembourg, Indonesia, Hong Kong, Taiwan, China, USA, Brazil.

GRI 302-3 Energy intensity: Exclusion of Luxembourg, Indonesia, Hong Kong, Taiwan, China, USA, Brazil. GRI 305-4 GHG emissions intensity: Exclusion from Indonesia, Taiwan, China.

For business travel. Finland and the Netherlands were excluded and estimation was made for the Netherlands. Malaysia. Sweden and Finland based on an average ratio of CO. emitted per employee (in tons e  $CO_2$ ). For offices, Luxembourg and Hong Kong are excluded.

WORLDLINE INTEGRATED REPORT 2018 WORLDLINE | INTEGRATED REPORT 2018



"Striving to do everything right drives us toward excellence."

The strong natural connection between Worldline's TRUST 2020 sustainability commitments and its business performance was further demonstrated in 2018. Ensuring security in payment solutions, for example, contributes to reducing fraud, corruption and cyber threats while supporting the acceleration of our growth in our traditional European market as well as in Asia-Pacific and Nordic countries.

Striving to do everything right drives us toward excellence in every domain affecting our business. Whether innovation, ethics, attention to people's well-being and diversity, ensuring customer satisfaction or improving reliability and security, progress in each area reinforces the others and supports our ambition to lead by example.

• Security & reliability: Our constant efforts to respond to and prevent incidents included further embedding security by design in our platform through our ISO 27001:2013 certification program. We also anticipated the implementation of the new European data protection law, GDPR, for our own and customers' systems.

**PROGRESS IN 2018:** 

- Sustainable solutions: We continue to provide solutions that take into account social and environmental expectations, such as with our new traceability label, which leverages Blockchain technology to improve food supply chain security. Our "pin on glass" payment devices for vending machines also pay special attention to meeting the needs of people with visual impairments.
- Innovation: As part of our commitment to open innovation, we organized our first Hackathon event, targeting specific customer challenges and including start-ups. We plan these types of initiatives that generate new ideas and help us to create additional value for customers and society, while supporting our growth and adding to our entrepreneurial spirit.







### **BUILDING CUSTOMERS' TRUST WITH FULLY AVAILABLE AND SECURED** PLATFORMS AND REINFORCING VALUE FOR CUSTOMERS THROUGH **SUSTAINABLE & INNOVATIVE SOLUTIONS.**

Alignment with the Service Level Agreements (SLA) on Service Availability

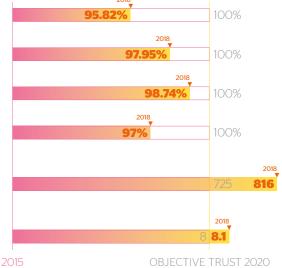
Alignment with the Service Level Agreements (SLA) on Response time

Compliance of incident response with Worldline security policy

Compliance Assessment of Data Processing (CADP) performed for all processing activities

Revenue generated through sustainable solutions that contribute to societal and environmental progress in €M

Overall Customer Satisfaction Score (OCS)



32 WORLDLINE | INTEGRATED REPORT 2018 WORLDLINE INTEGRATED REPORT 2018 33

### PROMOTING A SUSTAINABLE BUSINESS THROUGH INNOVATIVE SOLUTIONS

### INNOVATION AT WORLDLINE

The foundation of Worldline's success has been our pioneering spirit and a continuous investment in innovative products and services.

Worldline actively seeks to promote a culture of innovation which spurs its employees across the Company to ever greater creativity and encourages the design and implementation of value-creating initiatives.

Worldline's Research and Development department is a key enabler of our capacity for innovation. Our aim is to turn technology and new trends into useable building blocks creating value that can be leveraged to become a differentiating part of the next generation of useful products and services for Worldline and its customers, with a strong focus on a seamless purchase and payment environment.

Sustainability plays a considerable role in shaping Worldline's innovation agenda. By managing end-to-end solutions, we are able to design and manage the complexity of systems so as to increase efficiency and reduce energy consumption, lowering our eco footprint globally.

Worldline focuses its innovation, research and development efforts on three main areas, all with high potential to create new opportunities and new services for our customers:



USER EXPERIENCE

PERFORMANCE & INTELLIGENCE

In all these areas, we work closely with technology and business partners, universities and research institutions, and innovative and entrepreneurial start-ups.

### **2018 KEY RESULTS**

In 2018, 15
innovation sessions delivered
by Worldline for customers

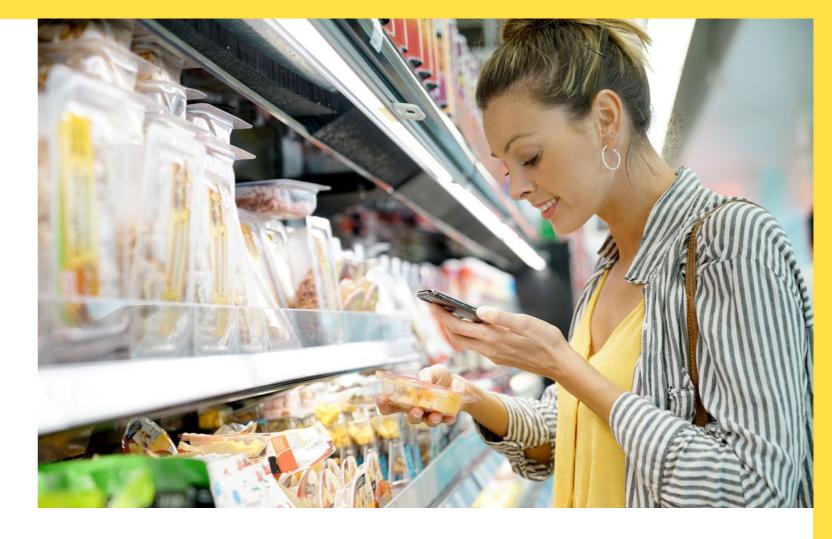
of revenue is invested in platforms and innovative solutions every year.



"Facing a world of increasing complexity (artificial intelligence, quantum computers), Worldline has leveraged innovation as one of its core values to help nurture creativity within its teams and transform fully-fledged concepts into sustainable solutions."

### Nicolas Kozakiewicz

\\ Head of Research & Development and Innovation



### **BLOCKCHAIN BUSINESS CASE ON FOOD TRACEABILITY**

Developed by Bureau Veritas in partnership with Worldline, Origin is the first full end-to-end digital traceability platform based on Blockchain to combine both IT expertise (Worldline) and business expertise (Bureau Veritas). First tested for the food sector, this solution enables all parties in a value chain, from the producer to the distributor to the end-user, to easily access verified information about the ingredients in a product, thus leveraging some of Blockchain's most promising characteristics, including transparency, traceability, integrity and data security. In addition, Origin is based on a private Blockchain which limits energy consumption to a similar or lower level than a traditional IT system.

Thus, a consumer in a supermarket could use a QR code to verify if a food item is organic. Each supplier of the production process records relevant data to the Blockchain. This compilation of reliable information is made available for retailers and customers, increasing trust and fostering more sustainable practices all along the value chain. As of today, this solution has been tested through several international pilot programs, involving different actors in the food supply chain such as a tuna producer in South East Asia, a major French retailer and a starch producer.

The Worldline and Bureau Veritas partnership perfectly illustrates the sustainable commitments of both companies to create value for all their stakeholders. This project supports Worldline clients and society at large to more efficiently manage their sustainability challenges through more informed choices. In the future, Worldline believes that the concept could be deployed in other sectors, such as in healthcare, pharmaceuticals, government services and logistics.

"Through the Origin solution, Worldline brings its technological expertise to support Bureau Veritas in its mission to build trust between companies, public authorities and consumers. By combining Worldline's and Bureau Veritas' expertise, we have been able to develop a solution where trusted information can be shared within complex supply chains, from producers to consumers."

### **Antoine Giros**

\\ Bureau Veritas Food Development Director





"Blockchain revolutionizes the way transactions are verified, increasing the reliability of information. While Origin has been developed with the food industry in mind, it can be used in many other sectors."

### **Charline Crosnier**

\\ Worldline Business Developer on Blockchain projects



### ADDING CONVERSATION TO THE USER EXPERIENCE

As we strive to provide seamless purchase and payments solutions across the full spectrum of activities that Worldline's customers engage in, Worldline is developing new enhancements to chatbots and voicebots, which have become popular user interfaces for contextual commerce. By evaluating and creating use cases for fast-maturing technologies such as machine learning, voice biometric recognition, natural language processing and artificial intelligence, Worldline is developing omnichannel contextual and conversational commerce to enhance customer experience and improve brand loyalty.

### A NEW ERA IN DATA PROCESSING

Working closely with leading partners such as the University of Passau in Germany and the Université Libre de Bruxelles in Belgium, Worldline is on the frontline of research into innovative solutions for processing high volumes of data. Our focus is on developing new generations of tools for equipment and infrastructure, as well as algorithms, in order to enable innovations such as 'device-to-cloud' application processing.

### **BEYOND PASSWORDS**

To make transactions more secure for endusers, Worldline is exploring the potential of new technologies for identification and strong authentication. Foremost among these is biometrics, and in 2018, we applied continuous biometric recognition to connected services to provide new authentication solutions. We integrated our VALINA payment terminal, which is now in mass production, into many different environments ranging from smart vending machines to gas station fuel pumps to car park fees, to demonstrate the multi-model uses of VALINA's biometric applications for authentication of payments.



### THE POST-QUANTUM CHALLENGE

The imminent arrival of quantum computing will pose major new threats to information security. Quantum computers are expected to easily crack the security keys that today protect the world's personal, professional and payment data. To avert this threat, Worldline's experts in cryptography and security are working closely with research laboratories around the world and global standardization organizations such as NIST (National Institute of Standards and Technology) on security algorithms that will withstand this challenge.





### A GROWING COMMUNITY OF INNOVATORS

For Worldline, good ideas can come from any employee or team in the Company. The Worldline Innovation Network, which provides bottom-up processes to enable employees to present their innovative projects to their peers and get the best projects awarded (at the WIN Awards) and sponsored by management for further development, grew to 45 members. The WIN LIFT program helped transform promising ideas into actual projects though tools and skills support.

In 2018, Worldline organized its ninth annual TechForum eXplore collaboration event for the Company's international technical community where new breakthroughs were showcased to peers and external partners.

Worldline's first ever Hacky Days saw teams working in April with some of the Company's leading technical experts on various security topics, DevOps and development tools. In November, one hundred people from three Worldline locations participated in the second Hacky Days, a hackathon to develop solutions to improve collaborative working.

Worldline's Expert Community grew in 2018 to 280 technological experts now sharing their know-how across the organization and offering innovative solutions to customers.



### FOSTERING OPEN INNOVATION WITH FINTECH STARTUPS

As well as stimulating entrepreneurship within Worldline, we also look to collaborate with fintech startups – lending our expertise and industrial scale to bring great ideas to fruition for our customers. In 2018, Worldline organized its first hackathon for fintechs, the e-Payments Challenge. At this event, 15 fintech companies worked with Worldline experts on the challenges proposed by seven Worldline customers. Worldline is currently developing partnerships with the winning startups.



### **OUR SUSTAINABLE OFFERINGS**

### **SEAMLESS TRANSACTIONS,** SUSTAINABLY DELIVERED

Worldline has embedded sustainability into its corporate purpose. We actively contribute to the CSR of our customers as they strive to efficiently manage the sustainability challenges that they face in their activities and markets.

A well-functioning and efficient payments system is critical to the long-term sustainability of today's

Worldline's expertise in financial services enables banks to process billions of payments per year and to migrate smoothly to new technologies, helping secure the global payments ecosystem.

We partner millions of merchants as they look for new avenues of growth, both online and in-store, powering the growth of the retail sector around the world.

At the same time, the development of new digital services such as e-ticketing and trusted digitization can minimize environmental footprints, enhance social well-being and help create a more inclusive and transparent society.

Because creating value for customers and society through sustainable and innovative solutions is a key challenge in Worldline's CSR strategy, the Company has mapped the impact of its products and services against the UN Sustainable Development Goals (see pages 10-11 of this report).

### **WORLDLINE'S FINANCIAL CONTRIBUTION TO THE SDGS**

We have performed a detailed sustainability analysis of all our offerings to identify and measure their various economic, social, environmental and ethics benefits. For these four categories, subcriteria have been defined which allow us to match them with the UN SDGs:





### **Economic**

Generating growth by making payments easier with flexible digital business models.

Social and well-being









Supporting financial social inclusion through solutions that facilitate access to payment, online transactions and







### By reducing pollution and the production of waste through digital solutions that reduce the use of transportation and paper.





### **Governance, trust** and compliance benefits

**Environmental** 

Addressing challenges such as the mitigation of risks associated with data privacy, Human Rights and cyberattacks, thus contributing to citizenship and democracy.

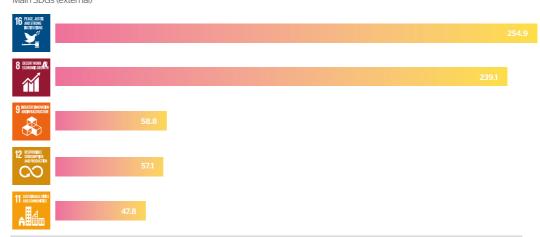
Based on the weight of the offering in terms of revenue, we can calculate our financial contribution to the SDGs.



### In 2018, Worldline generated €816 million of sustainable revenue, which is broken down as below on the five main SDGs to which the Company contributes most through its business:

Breakdown of revenue in €M with reference to SDGs.

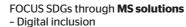
Main SDGs (external)



Q SEE 2018 INTEGRATED REPORT P.10-11 AND 2018 REGISTRATION DOCUMENT, SECTION D.2.3 FOR DETAILS ON OUR FINANCIAL CONTRIBUTION TO THE SDGS.

### **APPROACHING SUSTAINABILITY THROUGH OUR SOLUTIONS**





The MS offerings bring major economic benefits to customers by making payment processes easier due to new digital business models. They enhance customer experience through more customized customer relationships and leverage market growth through new payment solutions that facilitate the circulation of e-money. For example, Worldline Payment Acceptance, Kiosk and Digital Retail solutions reduce merchants' time to market and help reduce the total cost of payment acceptance. Our Payment Terminal solution was also adapted to be used by blind people with a Voice Over POS device.



### FOCUS SDGs through **FS solutions** - Trust & security

The FS offerings provide strong benefits to customers on topics related to Governance, Trust & Compliance challenges, such as the reduction of fraud or the protection of data privacy. For instance, Worldline Pay for acquiring and authorization, in combination with the Fraud Risk Management solution, dramatically reduces card fraud while ensuring utmost compliance with EU data protection regulation (GDPR) for customers. In the area of digital payments, Worldline ensures compliance with regulatory and market requirements by creating new secured processing solutions which make payments easier and safer for citizens.



FOCUS SDGs through MTS solutions - Mobility and Transparency

The various MTS solutions provide numerous sustainable benefits in the different social, ethics and environmental dimensions. For example, the Digitization solutions reduce the use of paper and reinforce trust and transparency of transactions. Connected Living solutions like smart home appliance / smart grids enable the optimization of energy consumption, thus reducing costs for end-users and their environmental footprint. E-Health solutions help health administrations foster health prevention and increase the efficiency of the health system (for instance by optimizing the information system used by emergency services), while ensuring the utmost security, availability and data privacy.

WORLDLINE | INTEGRATED REPORT 2018 39 WORLDLINE INTEGRATED REPORT 2018

### MERCHANT SERVICES

As the global evolution from cash to electronic payments accelerates, and as new forms of payment proliferate, Worldline is helping merchants around the world reinvent their relationships with their customers.

Our innovation and expertise in electronic payment solutions means our merchant customers enjoy the benefits of new value-added services, such as data analytics, digital wallets and currency conversion. Our unattended, Android-based terminal, VALINA, is a global market success story, which

has turned the payments terminal of yesterday into a customizable point of interaction that merchants can use to deepen their customer relationships.

Worldline's global solutions are supporting our merchant customers as they expand out of their domestic markets and local legacy systems to rapidly develop an effective multi-local presence.

At the same time, Worldline remains agile in providing ever-relevant omnichannel applications which enable

merchants to strengthen their multichannel offerings, providing them the ability to present their customers with a combined in-store/e-commerce capability, making it as easy as possible to increase sales and enhance loyalty in today's hyper-competitive marketplace.

The successful integration from the acquisition in 2017 of Digital River World Payments has increased our global reach, and our omnichannel architecture and internet payment capabilities now support global e-commerce businesses around the world. Bringing First Data

400K+
merchants in Europe

C. 2.21VI terminals managed worldwide

Baltics into our company has reinforced our capabilities in the north of Europe.

Thanks to the integration of MRL Posnet, Worldline now delivers low-cost, high-quality services to a huge number of small merchants in India, with a total of c. 1.4 million payment points. We are seeing double-digit growth in transaction volumes around the world as a result of our focus on providing small merchants and professionals with relevant and competitive offerings for their businesses.

In 2019, with the increased scale that has come to us from joining forces with SIX Payment Services, we will expand our pan-European platform for omni-commerce merchant services into new markets and countries. Worldline will apply its strong digital capabilities to further develop intuitive and added-value applications for merchants in different sectors so that their points of interaction provide effective user experience and deliver secure and high-speed payments.

**c.3.3**BN card transactions per year

"Our Merchant Services offerings bring major economic benefits for our merchant customers by making payment processes easier due to new digital business models that enhance the customer experience and leverage sustainable growth. We firmly believe that the circulation of e-money over cash will lead to a safer, more transparent, more efficient and more inclusive economy."

Vincent Roland
\\ Managing Director
for Merchant Services

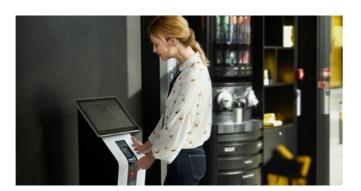
### TOTAL EWALLET FOR SERVICE STATION PAYMENTS

In collaboration with Worldline, Total, the multinational global energy group, launched the TOTAL eWallet in 2018, a fully digital, connected and secure solution to enable Total service stations' customers to pay for purchases through their mobile devices in just a few

Using the Total Services app, drivers will now be able to select the right fuel through their smartphone, unlock the pump to help themselves, fill up automatically and securely, and choose their payment method – all without needing to enter the shop or use a conventional automatic pump.

Based on the WL Merchant Wallet solution, the TOTAL eWallet offers users the possibility to pay for services at the pump, in the shop and for car washes. Ultimately, it will include recharging for electric vehicles.





### AN INDUSTRY FIRST FOR VALINA CERTIFICATION

Worldline was awarded industry certification in 2018 for the acceptance of contact and contactless payments delivered in France in relation to its unattended payment terminal VALINA.

This is the first device to be certified for this type of solution. The assessment was carried out by PayCert to establish conformity with CB's (Groupement des Cartes Bancaires) MPA V5.5 specifications, class ADM 2.1 for contact payments and class SST 2.1 for contactless payments. CB represents approximately 120 French financial institutions that provide payment services.

Worldline's VALINA is the world's first Android-based all-inone payment device for contactless, chip and magnetic stripe transactions.

The water-resistant and vandal-proof terminal supports payments with and without a PIN. Thanks to built-in power management, coordinated by a patented proximity detector, the terminal is able to combine high processing power with a very low energy footprint.



### A TRUSTED COMPANION TO THE TRAVEL INDUSTRY

In 2018, Worldline signed major contracts with hotel booking engines.

Following an agreement with Availpro, 11,500 hotels can now benefit from a secure end-to-end e-commerce solution from Worldline to take credit card payments directly from guests at the time of booking. This solution allows multicurrency payment and excludes any risk of double or fraudulent booking, all while reducing transaction costs.

Worldline also entered into a partnership with Paytrek and HotelsPro, an online reservation platform for travel professionals, focused on end-to-end payment solutions, with Paytrek acting as a reseller of Worldline's payment terminals and acquiring services.

"We can now offer travel agents and hoteliers a complete omnichannel payment platform that is seamless, secure and cost-effective."

Mustafa Korkmaz
\\ Managing Director, Hotels Pro

"Our goal is to provide our hotel clients with top-notch payment solutions for their global distribution. This partnership with Worldline extends hotels' reach worldwide thanks to local currency and payment mode management: guests can now pay the way they want in their own currency."

### Léa Vernet

\\ Global Manager, Partnership & Business Development, **evelipo**ै

This allows travel agents and hotel customers around the world to enjoy a secure, cost-effective and seamless booking payment solution.

Customers will be able to book hotels in their own currency thanks to Worldline's Dynamic Currency Conversion capability.

Worldline also signed a contract in 2018 for an endto-end online payment solution with Fastbooking, a centralized hotel booking engine for 4,500 hotels in more than 90 countries.

### FINANCIAL SERVICES

The world of payment processing is evolving rapidly. Regulatory and technological change, such as the introduction of instant payments in Europe, is reshaping the financial services market and creating new opportunities for Worldline to create value for its clients and for society.

As financial processing becomes increasingly standardized, commoditized and industrialized, and as consumers seek new products and services, financial institutions are fundamentally rethinking their operating models. In this changing competitive environment, banks are choosing to focus on digitalization and on customer relationships, handing over the complex business of managing their payments infrastructure to specialist providers.

As Europe's largest payment processor, Worldline is in a unique position to help banks transform their payments infrastructure and manage new forms of payments for their customers, including Instant Payments. Thanks to our scale and our unrivalled

industrial expertise, we can provide banks with the most competitive prices and deliver the most reliable and innovative digital services.

We believe that the strategic outsourcing partnership with Commerzbank that we announced in 2018 is a landmark deal in the history of payment services and will be followed by many others.

Our acquisition of SIX Payment Services, also in 2018, has enhanced our geographic reach in Europe. No other player in the market can serve clients across so many countries, combining global expertise with local leadership.

Furthermore, the transaction has also strengthened our capacities for payments innovation. As the holder of a 20% stake in TWINT, the leading Swiss mobile payment app, we are already exploring the potential to make this domestic scheme interoperable with others in Europe, leading eventually to a standardized approach which can be commoditized.



"Payment processing is critical to the functioning of the global economy. By providing secure, reliable and innovative payment services, Worldline helps to support economic growth, enhance trust and compliance and increase digital inclusion in line with our commitment to Corporate Social Responsibility. Our clients, our shareholders and society in general expect nothing less from us."

### Michael Steinbach

\\ Managing Director for Financial Services and Chief Executive Officer of equensWorldline

320+
Financial institutions

C. 125 V Cards under managemen

**c. 13BN**Payment transactions per year

C. 11BN
Card transactions
per year



"Through the purchase of "payment as a service" from equens Worldline, we have not only gained a reliable strategic partner for our company, but through this we can fully concentrate on our digitalization and the strategic restructuring of Commerzbank 4.0."

Christian Rhino

\\ Divisional Board Member,
Group Banking Operations, **commerzbank** 

### A STRATEGIC OUTSOURCING MILESTONE WITH COMMERZBANK

In 2018 Commerzbank appointed equensWorldline to process all its SEPA (Single Euro Payments Area), instant, multi-currency, and domestic payments over the next ten years.

The deal involves the outsourcing of the German banking and financial services company's complete payments infrastructure to the specialist equensWorldline.

Once the migration to equensWorldline's future-proof platforms is complete, offering cutting-edge functionalities such as instant payments, about four billion payment transactions will be processed each year.

By outsourcing the complexity, regulatory burden, operational risk and high costs of payments processing to equensWorldline, Commerzbank will be able to focus its efforts on the needs of its customers.

This new relationship is a significant step for Worldline, providing clear evidence to the market that Worldline is the partner of choice for processing all the payments of a bank operating globally.

### **REAL-TIME, ANY TIME**

With the launch of the TIPS Gateway service from equensWorldline towards the end of 2018, banks are now able to offer fund transfers to their customers in real-time and around the clock.

TIPS is the Target Instant Payment Settlement initiative of the European Central Bank's Eurosystem and is expected to be used by a large number of payment service providers across Europe.

The equensWorldline TIPS Gateway service provides banks with a single interface for Instant Payments, with a full pan-European reach and goes live with several internationally operating tier 1 and tier 2 banks in the first half of 2019.

As a neutral service provider, Worldline also supports EBA CLEARING's RT1 platform for cross-border Euro real-time payments.





"equensWorldline offers outstanding value for money, a fast time-to-market and has a track record in offering demanding and critical services. With this flexibility we can focus on items where we really can make a difference for our clients."

### Terry Smi

\\ Manager Payments & Savings de volksbank

### **ENABLING INSTANT PAYMENTS**

De Volksbank, the fourth largest bank in the Netherlands, has chosen equensWorldline to process its instant payments transactions.

De Volksbank will be one of the first Dutch banks to offer instant payments to its clients, supported by the instant payments back-office processing service of equensWorldline.

Because of the massive investment needed for establishing an end-to-end real-time infrastructure, banks of all sizes are turning to outsourced models for payments processing, lowering costs, reducing complexity and freeing up resources.

## MOBILITY & E-TRANSACTIONAL SERVICES

Worldline's secured digital solutions have the potential to transform everyday life, furthering our ambition to be a tier 1 player in facilitating easier and more transparent transactions.

### **EXTENDING OUR KNOW-HOW BEYOND PAYMENT** IN MOBILITY SOLUTIONS

As payment services and ticketing converge, Worldline is capturing significant new growth opportunities for open payments and account-based ticketing solutions. In France, Worldline's open payments ticketing solution for the city of Dijon removes the need for tram and bus passengers to purchase paper tickets, increasing the efficiency of transport operations and enhancing the experience of customers. The success of the scheme has positioned us for further major projects with other cities around the world. Île-de-France Mobilités chose the Worldline and Conduent consortium to build the central system of the "Smart Navigo". These solutions encourage the use of public transport through a customer-centric based approach that enhances customer experience and offers best prices, while reducing fraud.

### **ENSURING GREATER EFFICIENCY** AND TRANSPARENCY IN ALL TRANSACTIONS

Our digital expertise in data protection, security and authentication is helping our customers manage the impact of new European regulations (for example, eIDAS, GDPR and PSD2). For instance, the implementation of the European Union's Tobacco Products Directive has led to large contracts for our Track & Trace solutions, which will contribute to reducing fraud and counterfeits. Blockchain, especially for food traceability, and Digital Identity now also form the basis for an increasing number of our client projects. Worldline is also a recognized global leader in providing administrations with paperless secured systems. Our successful government projects in France to provide electronic tags for prisoners, to develop the military's health information system and to build and run the national emergency call information system led to significant recruitment in 2018.

Countries in which objects are connected

Of travel tickets currently sold per year

### **LEVERAGING ON NEW TECHNOLOGIES** TO IMPROVE EVERYDAY LIFE

In the Connected Living area, Worldline and its partners are actively exploring the potential of the Internet of Things (IoT) in applications such as connected fleets for insurance companies to improve drivers' behavior and remote maintenance. Our WL Contact offering, a cloud-based platform tailored for omnichannel strategies, won several significant new contracts in 2018, notably in the banking sector. Global organizations are increasingly turning to WL Contact as a service to deliver multi-country reach. Innovation in the domain is fueled through new channels and advanced artificial intelligence-powered technologies such as chatbots.

In 2019, we expect vibrant demand for digital ticketing to extend in Europe and beyond, as transport operators search for new efficiencies. Worldline is well positioned in the rapidly emerging areas of Digital Identity. Blockchain and IoT. By leveraging our expertise ahead of these continuing trends, we intend to expand our margins while continuing to create long-term, sustainable value for our customers and for society in general.

"Worldline's offerings bring significant benefits for the sustainability of our customers' operations. Our e-ticketing offering removes the need for paper. Worldline's solutions for connected fleets of vehicles can reduce fuel consumption. For industrial customers, remote maintenance can minimize the need for travel and energy consumption for field technicians."

### Olivier Stuckens

\\ Managing Director for Mobility & e-Transactional Services





### **WORLDLINE AND G+D MOBILE SECURITY INCREASE INDUSTRIAL IOT SECURITY**

Worldline and G+D Mobile Security entered into a partnership in 2018 to create Industrial IoT (IIoT) security.

The new relationship will see G+D Mobile Security's product CPS (Cyber Physical System) Protect integrated in Worldline's Codex Connectivity Platform (CCP), and will act as a gatekeeper and

security solution for devices that connect to the platform.

CCP, powered by Worldline, provides secure bi-directional data exchange between industrial devices and remote backends or Cloud platforms, thus enabling a wide variety of IIoT/Industry 4.0 use cases. This nextgeneration platform currently connects more than 350.000 businesscritical machines (medical devices, gas turbines, steam turbines, traffic systems, etc.)

and enables remote servicing of these devices in an efficient and secure way.

CPS Protect enables secure edge computing, with security services that range from firewalls to intrusion detection systems. The solution has been in use for over a decade in various industries e.g. mining, paper and financial industries. It will now ensure legacy devices that cannot carry a CCP secure client to securely connect to the CCP platform.

### **PARIS TICKETING TRANSFORMED**

More than 12 million passengers in the Paris region are set to benefit from state-of-the-art contactless ticketing services, as Worldline brings new payment technologies to the public transport network in and around the French capital.

In 2018, Île-de-France Mobilités, which manages the Paris metro and other public transport services, selected a consortium comprising Worldline and Conduent to develop a large-scale paperless ticketing system.

From 2019, passengers will be able to buy and validate tickets and their Navigo passes for public transport using their smartphones. Subway tickets will be gradually replaced with contactless methods. Travelers will also be able to use their telephones to recharge their Navigo card, rather than relying on vending machines.

The introduction of a more advanced ticketing system will play a central role in the modernization of public transport in the French capital and will support plans to open up the system to new transport operators.

### **LEADING THE WAY IN SECURITY FOR HYPER-CONNECTED SMART CITIES**

Worldline is leading the European work for the international M-Sec project to develop and implement a secure platform that guarantees the confidentiality, authenticity and security of sensitive data obtained through connected devices.

The exponential growth of connected devices has presented new challenges in terms of information security, in particular cyberattacks. The aim of the three-year project is to create an innovative and secure platform through the use of multilaver security technologies such as Blockchain, Big Data, Cloud and IoT, so that applications can be developed involving decentralized peer-to-peer interactions between objects and people in a hyper-connected smart city context.

The initiative is jointly financed by the research and innovation program Horizon 2020 of the European Union and by the National Institute of Information and Communications Technology (NICT) of Japan.

The M-Sec platform will include different layers of security so that if one of the security layers unexpectedly fails, other layers of security will guarantee the privacy and integrity of the data.

The results will be validated in six pilot use cases, involving the cities of Santander (Spain) and Fujisawa (Japan), both of them recognized for having developed a long-term smart city approach.



"The combination of the most advanced technologies will allow us to create an infrastructure that ensures the integrity of the information as well as its truthfulness and in turn creates an environment of trust between the interested parties in the context of smart cities."

Vanessa Clemente \\ European coordinator M-Sec

WORLDLINE | INTEGRATED REPORT 2018 45 **∆**∆ WORLDLINE | INTEGRATED REPORT 2018

[GRI 102-6] [GRI 203-1] [WL 3] [AO3] [GRI 103-1 CUSTOMER PRIVACY]

### PROMOTING WORLDLINE'S SUSTAINABLE BUSINESS BY ENSURING TRUST

Worldline has implemented a global Security Policy to guarantee the safety and security of our internal and external business processes and ensure delivery of highly-available services to our customers. This policy is monitored and continuously adjusted through our risk management process and our security strategy. These policies are compliant with the ISO 27001:2013 standard.

To respond to the development of new digital usages and their inherent risks in terms of cyber-security, we have created specific programs (in alignment with new regulations such as PSD2 and GDPR) to fight against cyberattacks.



"Worldline's fight against cubercriminality is mainly focused on increasing our defenses and reducing the probability and impact of a cyberattack through prevention, detection and analysis activities as part of the security strategy."

**Esther Bocanegra** 

\\ Worldline Chief Security Officer

### SECURITY MANAGEMENT IS ORGANIZED THROUGH TWO INITIATIVES

Worldline's risk management process structure is a set of global security and safety policies and guidelines, which are implemented through a security policies governance plan and are mandatory and binding for all Worldline entities and employees.

Worldline's security strategy, based on the NIST\* Cybersecurity Framework, complements the risk management process and identifies opportunities to strengthen and communicate management of cyber-security risks while aligning with industry practices

### **GLOBAL SECURITY POLICY IS IMPLEMENTED AT TWO LEVELS**

**Security by design** is embedded in Worldline's robust and redundant platforms. Worldline ensures highly available services through redundant systems at multiple levels, thus preventing a single element outage leading to an unavailability of the global service.

### Continuous monitoring & testing processes to ensure highest possible platform availability

- Regular tests to verify robustness of the platforms;
- Monitoring of Worldline data centers and services by 24/7 First Line Support teams;
- · Alignment with ITIL best practices.

### **SECURITY-SPECIFIC PROGRAMS**

Worldline's cyber-security program, through the Security Operations Center, includes services that help Worldline to reduce the risk and impact of a cyberattack. Services cover 3

- Prevention: Global Threat Management/Intelligence
- Detection: Incident Coordination and Management · Analysis: Investigations & Forensics Analysis.

Worldline's mobile security program secures mobile application systems through:

- · Creation of a Worldline Mobile Security Center made up of experts. With more than 10 years of experience in mobile cyber-security, it allows the securing of more than 40 mobile applications in various sectors or more than 200 million transactions in 2018.
- Implementation of an adaptive security paradigm to optimally and dynamically respond to any cyber threat (prediction, prevention and detection tools).

\* NIST: National Institute of Standards and Technology

Q SEE 2018 REGISTRATION DOCUMENT, SECTION D.2.2 FOR DETAILS ON OUR SECURITY AND DATA PROTECTION POLICY.

### **2018 KEY COMMITMENTS AND RESULTS**

Maintain a high coverage of ISO 27001 security certification throughout the organization (as part of multi-site certification program) to address the emerging cyber threats.

Worldline sites

are certified out of the 42

Continue to respond to incidents consistently with the security policy to understand root causes and avoid re-occurrence

Train 100% of our employees yearly on **PCI DSS** (Payment Card Industry Data Security Standard) to strengthen awareness regarding data security. Worldline is certified under the PCI DSS. Strengthen services related to the Security Operation **Center** to monitor and identify anomalies and set appropriate action plans.

of Worldline employees attended the training on PCI DSS

# DATA PROTECTION AT THE CORE OF WORLDLINE'S BUSINESS

### **WORLDLINE'S COMPREHENSIVE DATA PROTECTION POLICY:**

Each day. Worldline processes huge volumes of personal data for its own use and on behalf of its customers. To meet its commitments, as part of its security policy, Worldline has implemented a comprehensive personal data protection approach based on three pillars: data protection policy, data protection procedures, and raising employee awareness of personal data protection issues, which was reinforced through the approval of the Atos Binding Corporate Rules by European data protection authorities.



"As part of its TRUST 2020 program and its data privacy objectives, Worldline guarantees the application of the most stringent regulatory requirements regarding data protection, thus maintaining trust in its ecosustem."

> Michael Mingers \\ Global Data Protection Officer

### ... STRENGTHENED BY GDPR REQUIREMENTS:

With the new General Data Protection Regulation (GDPR) that came into force on May 25, 2018, Worldline joined with Atos in reworking its approach, for instance replacing its KPI Privacy Impact Assessments by Compliance Assessments for Data Processing, and following a risk-centered approach. This involved updating Atos' Binding Corporate Rules and gathering comprehensive documentation of all activities related to data protection. Worldline also created a network of data protection officers, coordinators and participants to support the local implementation of data protection programs, embedding data protection behavior in day-to-day business activity.

### ...BY DESIGN AND BY DEFAULT:

"Privacy by design" drives data protection at Worldline. These procedures ensure that privacy is embedded in all processing of personal data by Worldline. Well before the GDPR, Worldline was addressing data privacy at an early stage and as a default (using restrictive settings for instance) to the extent possible, taking into account the nature, scope and context of the processing activity as well as possible risks and state-of-the-art technologies.

Cover 100% of relevant services with Compliance **Assessment of Data** Processing (CADP) by

**2020** to ensure adequate measures to protect personal data in our systems.

Ensure data privacy based on European standards via **Atos Binding Corporate** Rules on all sites.

employees on a yearly basis regarding security and data protection to

strengthen awareness regarding data protection.

Train 100% of our

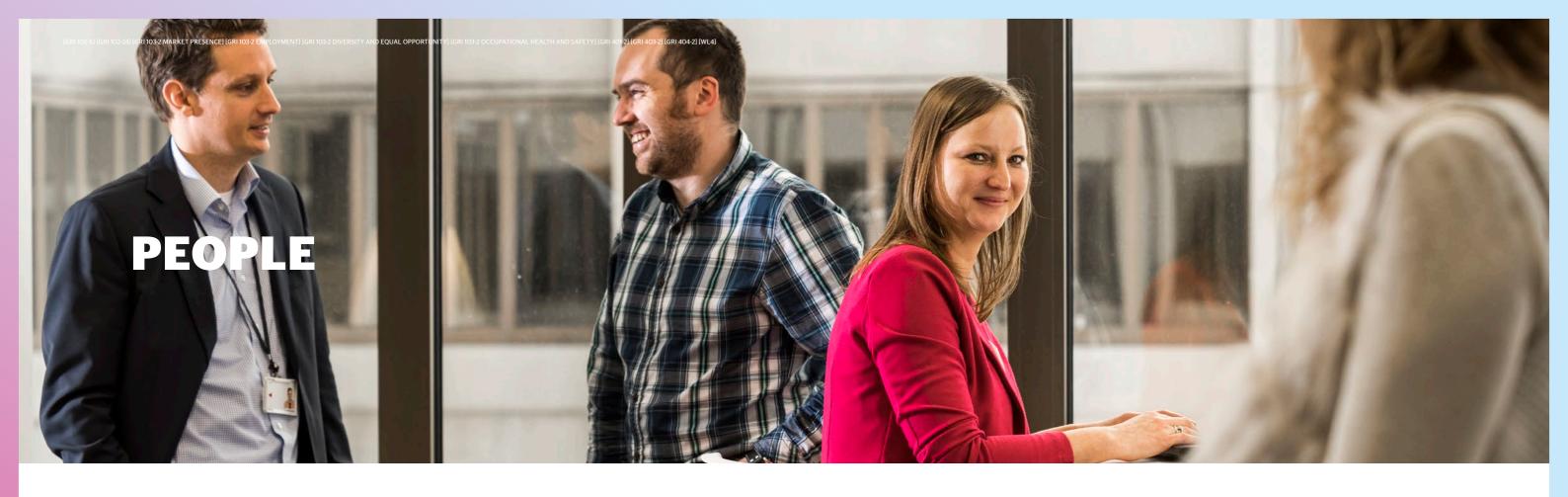
Ensure data privacy as standard in Worldline solutions to address data protection already during design phase and as a default (presetting).

of Compliance Assessment of Data Processing (CADP) performed for all processing activities

of Worldline employees attended the training on personal data protection

46 WORLDLINE INTEGRATED REPORT 2018

eligible sites



"Integrating and growing our Talents & Experts to achieve excellence and well-being."

Worldline recognizes that the professionalism and engagement of its people are the most important factors for our future growth and success. As a responsible company that seeks to attract and retain the Talents and Experts we need in a competitive world, we strive to create an environment that values diversity, learning and well-being and enables employees to achieve their full potential. Our commitments are translated through action. We track our progress through KPIs that measure our employees' perceptions and promote the diversity of our workforce, including gender balance. Monthly senior management business reviews focus on the effectiveness of our learning and well-being programs.

As a fast-growing company, we place a major focus on integrating new employees, both new hires and those who become part of Worldline through acquisitions. For instance, in 2018, Worldline worked hard to ensure that every new SIX Payment Services employee would feel welcomed on their first day at work with Worldline. As Worldline looks ahead to continued growth, both organic and through targeted acquisitions, we remain firmly committed to ensuring that we are a Great Place to Work® for all of our the people.

### **PROGRESS IN 2018:**

- · Growing though training and knowledge **sharing:** More than 300 people attended meetings of our expert communities including peer coaching and access to world-leading experts as part of the broader Atos expert community. More than 600 people came together at tech events to share information on new technologies, a focus bolstered by our ongoing certification programs. Employees also continued to express satisfaction with the learning opportunities available.
- Well-being at work: fair treatment & flexibility at work were among Worldline's strengths identified in the Great Place to Work® survey, in which 75% of employees participated.
- **Diversity:** progress was made in reducing the gender gap in management positions (by 20 base points), still not where we need to be but moving in the right direction.
- **Employer branding:** Worldline France again received the Happy Trainee label in 2018 in recognition of our commitment to providing quality training.



Olivier Burger \\ Head of Human Resources



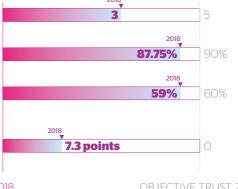
### **BEING A RESPONSIBLE EMPLOYER BY REVEALING OUR EMPLOYEES' POTENTIAL.**

Number of employer brand study citations

Employees' satisfaction with the training provided by Worldline

Employee satisfaction as measured by the Trust Index of the Great Place to Work® survey

Gap between the % of females in management positions and the % of females in the overall workforce

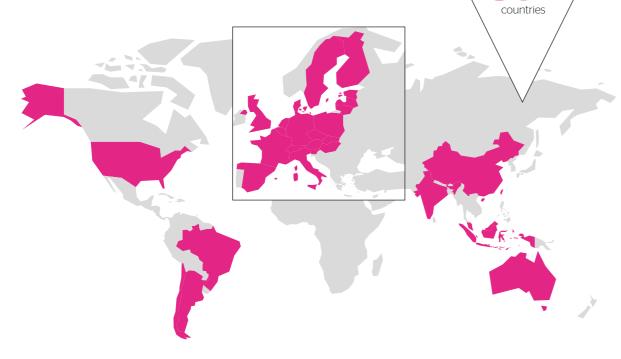


2018 OBJECTIVE TRUST 2020

### CREATE SOCIAL VALUE TOGETHER

As part of our dual commitment to business expertise and providing an environment where well-being is valued, we create social value by growing and ensuring the well-being of our more than 11,000 talented employees around the world. This is why our actions are structured around four dimensions: Growing@worldline, Learning@worldline, Recognition@worldline and WorkingConditions@worldline.





### **WORLDLINE AS A FIRST-CHOICE EMPLOYER**



staff hired in 2018

70%

junior recruits



average seniority in Worldline (and 12 years for the members of Worldline's Global Expert Community)

75%
response rate to
he Great Place to Work\* Surve

response rate to International top notch experts (members of the Great Place to Work® Survey Worldline Global Experts Community)

entities eligible to apply for the Best Place to Work® certification (with Trust Index above 70/100)

main technologies



### **VALUES**

INNOVATION

ACCOUNTABILITY

TRUST

CUSTOMER SATISFACTION OPERATIONAL EXCELLENCE

TALENT DEVELOPMENT CORPORATE SOCIAL RESPONSIBILITY

### **WHY PEOPLE ENJOY WORKING AT WORLDLINE**

Joining Worldline is a great opportunity and a guarantee to be part of:

- A growing and "learning" company that offers rich
  possibilities for job and geographical mobility and tailored
  career and training paths to help employees develop to their full
  potential through internal mobility, expert networking, mentoring
  and reverse mentoring programs.
- A cutting-edge and dynamic company with an entrepreneurship spirit that fosters innovation and pushes technical boundaries through technologically challenging projects to reinvent the European payment industry of tomorrow.
- Maturity and experience on a global scale: 45+ years of experience in payment systems, an expert community and geographic scope.
- A well-being and friendly company that promotes a work-life balance and ensures its employees a stimulating and motivating working environment that encourages team spirit, enthusiasm and passion.
- A responsible company which is committed to sustainability in general and to diversity in the workplace in particular, while strongly encouraging its employees to become involved in the development of local communities through social and environmental initiatives.

### CAREER FULFILMENT ALONG THE WORLDLINE JOURNEY

Choosing Worldline means deciding to work for a company with an ambition to attract and retain the most talented people, to successfully build a common project together that aims high and delivers on its promises.



### PERSONALIZED CAREER DEVELOPMENT ROADMAPS FOR EMPLOYEES

- Our individual career program: Every year, people reviews held by HR and managers help our employees to chart the best career choice for them, as well as to anticipate career moves and skills development needs in view of our rapidly growing and developing business. We support this approach through annual performance appraisals and individual 3-year development plans.
- Our in-house networking events like Career Days help our employees discover the broad array of career paths, tools and programs offered by Worldline to support their career development. Other programs include Mentoring and Reverse Mentoring and our Expert community initiatives.
- Our Internal First program: We want to ensure our employees have great career prospects. This program, run jointly with the Atos group, aims to give priority to internal hiring.
- Our Talent Management approach identifies and further develops talented individuals top performers with high potential for growth or with business-critical expertise, including through advanced programs designed with major IT & Business schools and universities.





### STAYING SHARP, CREATIVE AND AGILE THROUGH AN ENHANCED LEARNING EXPERIENCE

When it comes to learning, Worldline's numerous training courses support employees in their skills development in areas that include Information Technology, Project Management, Leadership, Sales and Marketing, Risk and Quality Management, Communications and Personal Development.

The 2018 Worldline Training Plan was based on three priority areas:

- To strengthen the technological expertise (IT delivery) of its employees: A wide range of internal and external technical training and specific support by our Expert Community enables the continuous reinforcement of the IT skills of our employees.
- To enrich the skills of the sales teams: The Sales Academy and the Sales event help strengthen sales techniques and soft skills. The annual Sales event results in exciting business simulations, which are a great way to learn how to compete and win deals.
- To develop leadership in order to help managers grow in their jobs: Lead! Excellence programs for top managers, Essential program for managers combining adaptive e-learning modules and change management workshops, Innovative Management to convey agile 3.0 management across the Group.

Q SEE 2018 REGISTRATION DOCUMENT, SECTION D.3.2 AND D.3.3 FOR DETAILS ON OUR GROWING AND LEARNING POLICIES.

### **2018 KEY RESULT**

employees who are satisfied with their classroom training (Annual employee satisfaction survey 2018)

### WELL-BEING AND PERFORMANCE GO HAND-IN-HAND

The satisfaction of our employees is essential. It is the quality of our people who enable us to be a best-in-class company: they are the true catalyst for innovation, the creators of value for our customers and the drivers of growth for the Company. This is why their Wellbeing@worldline is crucial.

### **OUR WELLBEING@WORLDLINE PROGRAM**

Through the Wellbeing@worldline program initiated in 2015, we have defined a program co-built with Worldline employees, supported by the management. The aim of this program is two-fold, to:

- Create conditions conducive to the integration, development and evolution of each employee.
- Guarantee favorable working environments and conditions.

Actions to address Worldline's human capital challenges are:

- To meet new employee expectations, Worldline has launched a survey through the Great Place to Work® Institute, to assess employee satisfaction and areas of improvement. Consistent with this survey, Worldline updates its Wellbeing@worldline program that is structured around top-down and bottomup actions.
- To ensure fairness through diversity promotion, we have deployed specific actions to ensure that all forms of diversity are represented in the Group, covering cultural differences, experienced employees, people with disabilities and gender equality. Worldline is committed to fighting all forms of discrimination and to promoting fair and ethical behavior within its workforce.



"It is crucial that Worldline's Talents, both women and men, are nurtured and developed equally, to strengthen our capacity to meet our stakeholders' priorities, internally and externally. And I feel tremendously honored to be acting as an agent of change towards our gender equity and well-being goals."

### Jennifer Evora

\\ Head of Gender Equity & Wellbeing@worldline

### **2018 KEY RESULTS**

Increase employee satisfaction
by 10%
as measured by the Great Place to Work® survey

employee satisfaction with training programs

Q SEE 2018 REGISTRATION DOCUMENT, SECTIONS D.3.2.5 AND D.3.5.3 FOR DETAILS ON OUR COMMITMENT TO WELL-BEING AND DIVERSITY.

















### **OUR GENDER EQUITY PROGRAM**

Although the fields of IT and engineering have traditionally been dominated by men, 30.30% of Worldline's employees worldwide are female and we constantly strive to improve this proportion. Convinced that the right balance of men and women enables innovation, creativity and collaboration in each team, Worldline is committed to reducing the gap between the percentage of females in management positions and the percentage of females in the overall workforce to zero by 2020. A dedicated diversity steering committee is responsible for developing the actions necessary to achieve this objective.

In 2018, the diversity committee established guidelines for action, structured around the following pillars:

- The "Women attraction" pillar provides specific levers to better recruit women into the payments services industry. Guidelines include ensuring that women and men are equally represented in all IT school partnerships, external events and corporate communications.
- The "Women development and promotion"
  pillars seek to promote, develop and retain women.
  Action includes ensuring that the CVs of both women and men are systematically considered for internal management positions, training to foster leadership by women and men, ensuring women are nominated for Talent programs and guaranteeing equal treatment with respect to people and salary reviews.
- The "Women retention" pillar focuses on improving retention of women through actions such as ensuring equal treatment.

Promote **gender equality**by increasing the number of women in management positions

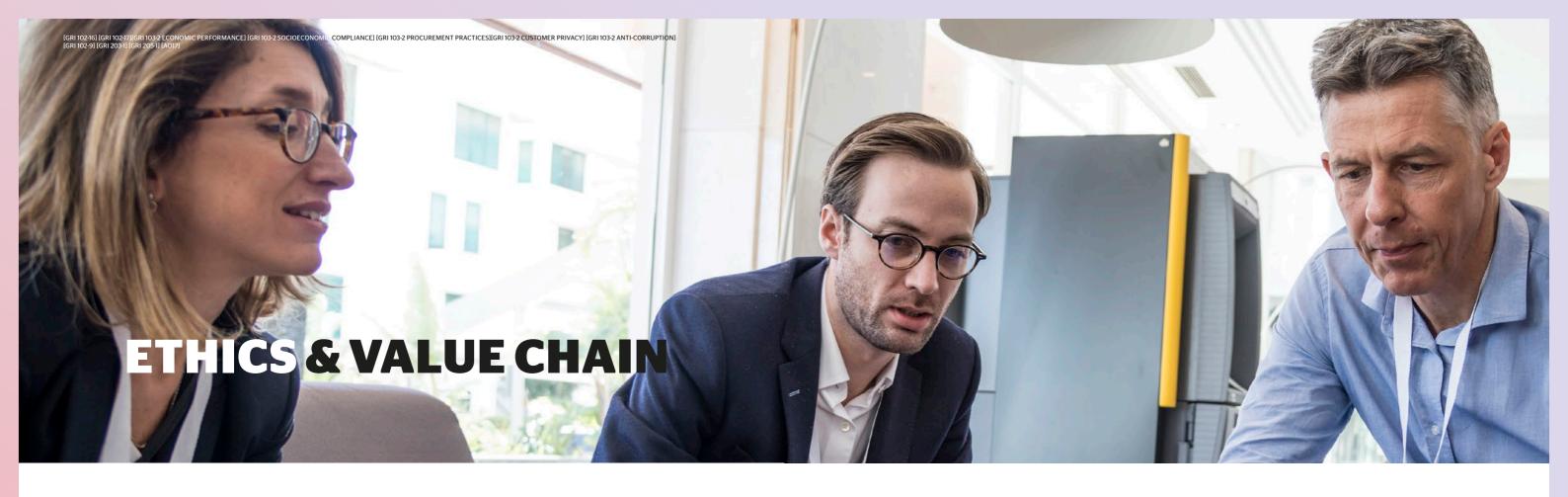
Specific KPIs have been identified to measure women representation in management position, women retention, attraction and evolution as part of the Gender Equity Program. The evolution of these KPIs is monitored monthly by the Gender Diversity steering committee and shared quarterly with the Worldline Management Committee.











"Acting as a responsible company by reinforcing our commitments throughout our value chain."

As a payments company that has operated for years in a highly regulated environment, Worldline has a strong compliance culture that is fully integrated as part of our DNA. New laws adopted in recent years such as the Sapin II law, and new duty of diligence requirements in France as well as the EU directive on disclosure of extra-financial information (DPEF) are largely covered already by the existing requirements of central banks and other entities, the standards in force within the Group or regulations specific to our industry. New legal requirements are therefore an opportunity for us to re-examine and refine our compliance processes so that we remain at the leading edge.

Beyond compliance, we believe that our commitment to act as a responsible and ethical company extends to our interactions with our stakeholders and to societal commitments throughout our value chain and in our local communities.

### **PROGRESS IN 2018:**

- · Strengthening the sustainability of our supply **chain,** including how we procure goods and services and the selection and evaluation of suppliers; in 2018, we instituted an annual meeting with our main suppliers to share our sustainability ambition and commitments, with the objective to measure their progress in areas such as Human Rights and the environment.
- Implementation of the GDPR in 2018 triggered greater awareness of privacy issues and provided opportunities for Worldline to engage with multiple stakeholders, including going beyond B2B relationships to educate public audiences about what we do; internally, it led us to revisit and further clarify specific responsibilities and expectations for protecting private data.
- Engaging in social initiatives in our local communities as a responsible corporate citizen, including through skills sponsorship with our employees by organizing programming courses in high schools and volunteering to support local associations like Telethon in France and Railway Children in the UK.

**Christophe Duquenne** 

\\ Technical Director, Director of Operations



### **ENDORSING OUR BUSINESS ETHICS WITHIN OUR VALUE CHAIN.**

Level obtained in the EcoVadis supply chain assessment

Percentage of suppliers with an EcoVadis score below 40 that are encouraged by Worldline to have an action plan to solve critical findings identified



56 WORLDLINE | INTEGRATED REPORT 2018 WORLDLINE INTEGRATED REPORT 2018 57

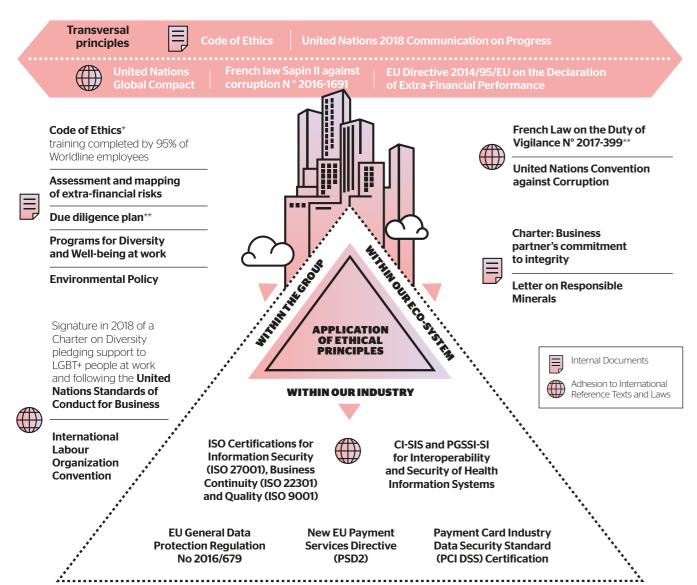
### BUSINESS INTEGRITY WITHIN WORLDLINE...

In a context of complex and rapidly changing regulations, Worldline ensures full compliance with regulations and international reference frameworks to conduct its business in an ethical, respectful, fair and safe manner. Guided by our Code of Ethics, and a signatory of the United Nations Global Compact since 2016, we have implemented, as part of the Atos group, internal policies to prevent compliance risks such as corruption, non-compliance with environmental and social regulations or unfair competition. We ensure the implementation

of these principles throughout our value chain through systematic assessments of our partners' ethical behaviors. This commitment is all the more critical as we operate in the financial and in the health sectors, two heavily regulated industries, for which we work with regulatory bodies to strengthen standards.

 ${\bf Q}_{\rm SEE}$  2018 REGISTRATION DOCUMENT, SECTION D.4.1 FOR DETAILS ON OUR ETHICS GOVERNANCE AND POLICIES

### **OUR ALIGNMENT WITH FUNDAMENTAL ETHICAL PRINCIPLES**



- Worldline's Code of Ethics is included in every employee's employment contract and adapted for each country to ensure full alignment with local laws.
- \*\* In 2018, the French Law on the Duty of Vigilance reinforced the expectations towards a responsible supply chain, from which Worldline established with Atos a vigilance plan applicable to all entities around the 4 following actions: Specific risk mapping of the supply chain in 2018; Assessment of suppliers & subcontractors; Update of the charter for partners in 2018; Implementation of a whistleblowing system for both employees and partners to disclose behaviors deemed inconsistent with the Code of Ethics.

### ... AND ALL ALONG OUR SUPPLY CHAIN



"A strong compliance management creates trust, trust internally and externally, all along the value chain. By doing so, compliance creates value. That's notably why it is a key element to integrate when pursuing our daily activities."

### Dorothé Beernink

\\ Division Manager, Compliance, equensWorldline SE

### AMBITION AND COMMITMENT IN OUR VALUE CHAIN

Worldline's ambition is to constantly integrate sustainability throughout its value chain in order to maintain competitiveness and to create solutions for its customers that meet their needs and contribute to their economic and environmental performance. We are committed to incorporating sustainability criteria into the process of selection and evaluation of our suppliers. We expect our suppliers and business partners to share our high standards of integrity and sustainability and seek to maintain a balanced and sustainable relationship with them throughout the value chain.

### WORLDLINE'S GLOBAL SUSTAINABLE PROCUREMENT STRATEGY

In order to meet this ambition, and as part of the Atos group, we have implemented a global sustainable procurement strategy articulated around 4 main types of actions:

### **TRAIN**

### Through annual CSR awareness sessions with the buyers about the best sustainable procurement practices such as involving people with disabilities as suppliers or selecting energy efficient products.

### **PROMOTE**

Our code of conduct for partners and suppliers: the *Business* partner's commitment to integrity charter, which is enclosed in each RFP and contract gives the right to any partner or supply to report breaches of the Code of Ethics using our whistleblowing procedure.

### **ASSESS**

Through the EcoVadis evaluation and the integration of most suppliers and subcontractors (shared with Atos) into the Atos Business Partner Tool, which supports our duty of diligence by assessing and selecting partners based on sustainability criteria.

### **IMPROVE**

Through interviews of our main suppliers to encourage them to enhance their CSR performance through concrete actions regarding the environment, circular economy, Human Rights, employee satisfaction and data protection.

### RESPONDING TO CONFLICT MINERALS CHALLENGES IN THE IT SECTOR

In 2018, we also shared Worldline's commitments and expectations regarding conflict minerals with our main hardware suppliers (such as those providing terminals and data center components), through an official letter sent following the annual one-to-one meetings. No suppliers of Worldline's payment terminals designed in Belgium were considered at risk in 2018.

### **2018 KEY RESULTS**

More than 4.000 suppliers including 250 key strategic suppliers

**12 CSR meetings** with suppliers during 2018

86% of spending made with local suppliers

### 96 strategic suppliers

evaluated by EcoVadis and 21 new suppliers evaluated

**Q** SEE 2018 REGISTRATION DOCUMENT, SECTION D.4.2 FOR DETAILS ON ETHICS IN VALUE CHAIN.

# MAKING A POSITIVE IMPACT IN OUR COMMUNITIES

### **AMBITION AND COMMITMENT TOWARDS OUR LOCAL COMMUNITIES**

Supporting local development is a fundamental element of Worldline's CSR commitment. Beyond creating jobs, developing solutions and supplying services for its customers, the Company takes a proactive approach to citizen engagement and local development that creates economic, social and environmental value. By helping to improve life in local communities, Worldline and its employees contribute to a more responsible and inclusive society thanks to voluntary social initiatives in the communities in which the Company operates, in three areas:

- Reinforcing the social fabric, particularly through youth empowerment:
- · Promoting education and employability through digital inclusion and skills sponsorship;
- Fighting disease and contributing to the welfare and inclusion of people with disabilities.

### INITIATIVES AND VALUE CREATED FOR CIVIL SOCIETY

Worldline launched and promoted initiatives to raise funds to support underprivileged youth in 2018.

Support for the Railway Children charity in the UK raised funds to help homeless children who often seek shelter in train stations, in the UK or in India. Worldline and its employees participated in 2018 in the National Three Peaks Challenge, an event in which participants attempt to climb the highest mountains of England, Scotland and Wales within 24 hours.

Worldline employees volunteer their time and share their knowledge, skills and expertise of the IT industry in schools in their local communities in order to address the shortage of local skills and provide equal access to education.

**Providing coding courses in France:** Worldline France continued its initiative of offering Coding Courses in a high school in Bezons. Over a period of several months five volunteers taught a group of 18 high school students each week computer programming through games.

Worldline and its employees are very actively involved in health and well-being initiatives worldwide to raise funds for research, provide better access to healthcare and improve people's quality of life.

### **2018 KEY RESULTS**

Development of the

an innovative solution to facilitate small donations in support of

donated for local communities in 2018, compared to €1,272,959 in 2016

people involved in social initiatives in 2018, compared to 767 in 2017

**Q** SEE 2018 REGISTRATION DOCUMENT, SECTION D.4.3 FOR DETAILS ON OUR ACTIONS WITH OUR LOCAL COMMUNITIES









### **WORLDLINE IBERIA COMMITS TO SUPPORT THE INTEGRATION** OF PEOPLE WITH PHYSICAL AND INTELLECTUAL DISABILITIES

"In 2018, Worldline Iberia employees participated with their families in the "Carrera de las Capacidades" which aims to support the social and labor integration of people with disabilities. This sporting event, organized by Adecco Foundation with whom we have been collaborating since 2016, was an opportunity to reiterate our commitment to the 4 million people who have disabilities in Spain and who want to have the same job opportunities as other people.

In this regard, we also organized two "Mercadillos Solidarios" in 2018, during which we shared with people with intellectual disabilities from the Amanecer Foundation (collaborators of Adecco Foundation) the challenges of their everyday work to better understand their difficulties as well as their



\\ Worldline Iberia Human Resources Manager

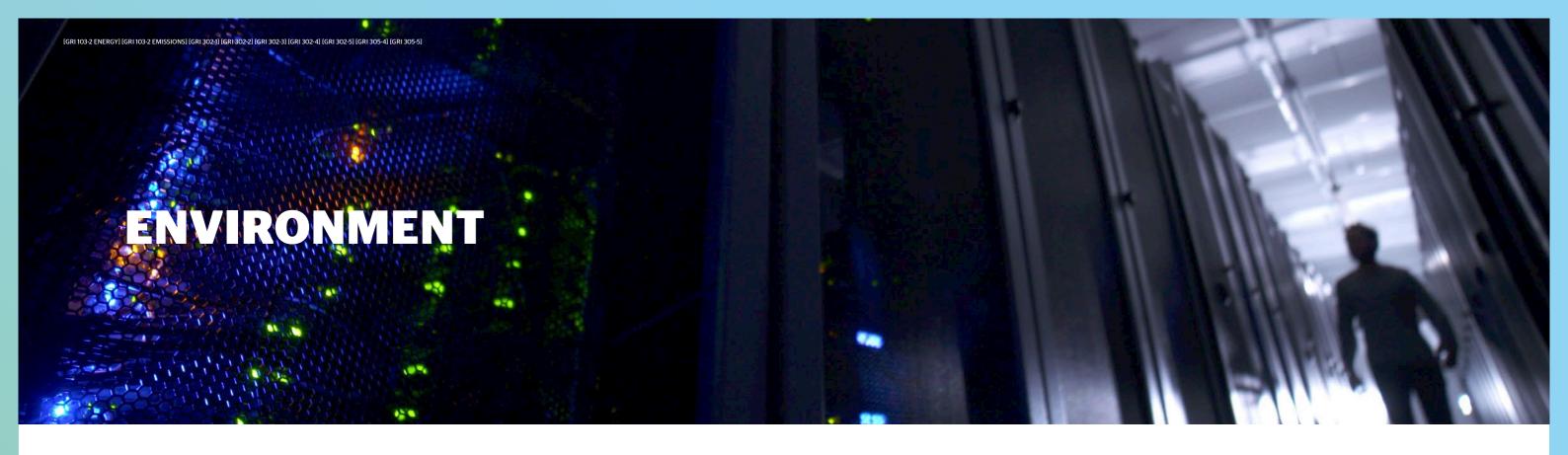












"A responsible environmental footprint as a prerequisite for doing business."

**Frédéric Papillon:** Three years after Worldline formally established its CSR approach, environmental considerations have become increasingly ingrained as a natural part of how we conduct our daily business. The impacts from energy use and on the environment are systematically considered in all business decisions and actions. Worldline seeks to contribute to a more sustainable future by optimizing its energy use, reducing its carbon emissions and switching to renewable energy sources.

Pierre Decrocq: In 2018, we identified energy transition as a new priority topic to address on our materiality matrix. Increasingly a driver and prerequisite for doing business in the payments industry, responsible energy practices are a source of competitive advantage for our company. In addition, we undertook transversal actions to improve our environment footprint such as raising awareness of eco-friendly behavior among our employees and implementing responsible procurement actions.

Frédéric Papillon: Through our sponsorship of the mission of Under The Pole III, we provided our technological expertise to support the exploration of the deep ecosystems of the ocean. As well as helping to increase knowledge and promote protection of the environment, we also sent a strong message to our external stakeholders and to our employees confirming our commitment to preserving our planet.

### PROGRESS IN 2018:

- Becoming the first company in the payment industry to neutralize its CO<sub>2</sub> emissions.
- Making the decision in 2018 to supply all our sites (data centers and offices) with renewable energy sources to support the energy transition.
- Structuring our Green IT approach, with a focus on identifying and implementing best practices in ecodesign for IT services and payment terminals while continuing to reduce energy consumption in
  - Renewal of our ISO 14001 certification at all our data centers and offices above 500 thus deploying our environmental strategy.

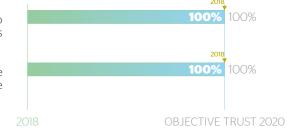




**LEVERAGING THE ECO-EFFICIENCY OF OUR DATA CENTERS AND OFFICES** 

Offsetting CO, emissions from data centers, buildings and business travel to be carbon-neutral on production of services and products

Offsetting CO<sub>2</sub> emissions from the payment terminals based on a Life Cycle Assessment (LCA) to be carbon-neutral on payment terminals lifecycle



62 WORLDLINE | INTEGRATED REPORT 2018 WORLDLINE | INTEGRATED REPORT 2018 63

# N°1 AMBITION ON CLIMATE CHANGE AND ECO-EFFICIENCY

### AMBITION AND COMMITMENT

Given its high energy demand, the ICT sector is a net source of global greenhouse gas (GHG) emissions. Only taking into account the data centers used to power digital services, this sector already contributes to approximately 2% of global GHG emissions. That's why Worldline's environmental commitment is focused particularly on the fight against climate change and on the reduction of its environmental impact, notably through the signature of the Paris Climate Action charter in 2018. Our strategy is to reduce energy consumption and CO<sub>2</sub> emissions linked to our business activity, which involves processing large amounts of data in data centers and manufacturing payment terminals.

This ambition includes engagement in eco-design and recycling processes in order to deliver products to our customers that optimize energy consumption and the use of natural resources.



Signature of the Paris Climate Action charter in 2018

Worldline's environmental strategy is structured around five commitments:

- Obtain ISO 14001 certification all data centers and sites with more than 500 employees;
- Reduce Worldline's carbon intensity (in tons CO, eq / million € turnover) each year by 2% in alignment with
- Achieve 100% renewable energy in our electricity consumption;
- · Offset all CO, emissions resulting from our business activities (data centers, offices and business travel) and CO<sub>2</sub> emissions induced by our payment terminals' lifecycle by 2020;
- Obtain a PUE (Power Usage Effectiveness) of 1.65 by 2020 for all our data centers.

### **POLICY AND GOVERNANCE**

Worldline has been implementing its environmental strategy since 2016 to identify and prioritize actions to reduce CO<sub>2</sub> emissions, energy consumption and waste, promote eco design and sustainable mobility and increase its sustainable offerings. Numerous actions have been taken to reduce the environmental footprint from our offices, data centers and business travel. In 2018, Worldline appointed a Global Environment Manager, reporting to Worldline's CSR Officer, who is responsible for all environmental matters and supported by local environmental teams at each site. In 2018, Worldline also launched the GreenIT@worldline initiative to reach the highest sustainability standards in its sector.

### **2018 KEY RESULTS**

Signature by Worldline of the <b>Paris Climate Action</b> in 2018	100%* of emissions offset for terminals and activities	sites certified ISO 14001 since 2015
12% reduction of our carbon footprint compared with 2014	90% electricity consumption from renewable sources, against 19% in 2017	11% increase of the environmental reporting scope

\*Our offsetting project involves funding a wind farm, enabling the development of renewable electricity in India. This project is certified according to internationally recognized standards such as the Verified Carbon Standard and the Gold Standard in partnership with EcoAct.

Q SEE 2018 REGISTRATION DOCUMENT, SECTION D.5 REDUCING OUR ENVIRONMENTAL FOOTPRINT.

### **WORLDLINE'S GREEN IT INITIATIVE**

### GREEN IT: REDUCING THE ENVIRONMENTAL AND SOCIAL FOOTPRINT OF ICT





In 2018. Worldline participated in the WeGreenIT study initiated by WWF France and Club Green IT to quantify the environmental footprint of its information technology systems and bring together new methods, tools and best practices of the main digital players, especially regarding software eco conception. This study was also an opportunity for us to benchmark our Green IT maturity as compared to 24 major French companies.

### WORLDLINE'S GLOBAL MATURITY INDEX WAS 70% (WHILE THE AVERAGE INDEX WAS 59%).

The GreenIT@worldline initiative launched in 2018 commits Worldline to a more comprehensive scope for Green IT and complements our environmental strategy. Indeed, we have already been managing five data enters in three different countries since 2013 in line with our energy efficiency program (which complies with the European Code of Conduct for Data Centers) and paying great attention to the eco-design of our payment terminals. Following the study, we have identified further areas for improvement such as adopting eco-design practices in our software development, which is being reviewed by a working group of our R&D department and the Expert community on software eco-design best practices. In 2018, Worldline joined the Green IT think tank ("Conception Numérique Responsible") which brings together experts and organizations to develop IT eco-design.

### CONCEPTION/



Eco-design our solutions to save energy, increase lifetime, reduce waste



Make sustainable use of our materials and promote eco-friendly actions

### END OF LIFE



Repair and recycle our products

### Sustainable procurement: • Respect of Human Rights

- Environment commitments
- · Choice of eco-friendly and safe components

### Software programming:

- Systematic optimization of the data transfer network
- · Internal promotion of Worldline's Golden Rules guidelines and use of code quality analysis tool to optimize code programming
- · Integration of the accessibility criterion in 14 of our projects

• Life cycle asssessment in terms

energy efficient and repairable

labelled in 2018 with the ECMA

of carbon emissions impact

• Eco-design program to offer

• 100% of the terminals catalog

Packaging optimization to

products

370 standard

reduce waste

### Example of actions to save eneray

### > Our data centers (DC):

- Using server virtualization to reduce the number of physical servers
- Increasing DC room temperatures
- Using free cooling and free chilling techniques

### > Our employees' footprint:

- Promotion of collaborative tools to reduce the use of emails
- Promotion of remote working to reduce carbon footprint
- · Environment Charter on ecofriendly actions

### In compliance with the **European WEEE** (Waste Electrical

and Electronic Equipment) directive, we support all actions related to circular economy, including our suppliers in the process.

### Software solutions:

a strict procedure for the dismantling of our services both avoid unnecessary energy consumption and ensure the integrity of the data

### YUMI our new payment terminal is the first terminal to be delivered without a ticket printer.

- Customer Service during the entire life of the terminal Collected terminals are
- processed and recycled



The payment terminals that Worldline offers its customers are among the most eco-friendly on the market. Through the payment terminals designed by Worldline Belgium, we strive to apply the principles of eco-design and the circular

# RAISING ENVIRONMENTAL AWARENESS AMONG ALL OUR STAKEHOLDERS

### Engaging with our employees on sustainability and environmental issues

- CSR on-site roadshows by our Corporate Social Responsibility (CSR) Officer at our main sites;
- Launch of an online global CSR awareness session for new employees (covering our environmental and social actions);
- New ISO 14001 training to be made mandatory for all employees at ISO 14001 certified sites;
- Awareness sessions with the procurement and sales departments to embed CSR further within their processes:
- Organization of the European Sustainable Development Week event to share eco-friendly practices on diverse topics such as sustainable eating and daily workplace eco-gestures;
- Promotion of biodiversity at our sites such as installation of beehives and species-friendly
- · Provision of responsible, fair and sustainablysourced food in our cafeterias and avoidance and reduction of food waste (such as reuse of organic waste to create biomass at the Seclin site).

© SEE 2018 REGISTRATION DOCUMENT, SECTIONS D.5.2.2.4, D.5.2.4, D.5.2.5 AND D.5.2.6.

### **Promoting CSR and environmental** priorities throughout our value chain, with our suppliers

In 2018, the CSR team initiated an annual meeting with our main suppliers (in terms of total spending and risk) to assess their CSR maturity, notably through their EcoVadis rating, and to encourage development of eco-responsible and ethical practices (particularly regarding energy consumption and responsible sourcing of minerals, etc.).

### **Encouraging sustainable mobility**

Worldline is limiting business travel and encouraging the use of smart and responsible modes of transportation to reduce CO<sub>2</sub> emissions from the travel of its employees' through different incentives to promote alternative mobility options other than individual cars such as:

- · electric cars
- (electric) bicycles
- carpooling
- · the use of remote working.

In 2018, Worldline France launched a mobility plan (PDM) at all its sites, in accordance with the new national legislation, which will be deployed in 2019. This plan includes for instance setting up charging stations for electric vehicles, or organizing working groups with town halls to develop global alternative transport solutions to the use of private car. It is a test lab that is intended to be extended to other geographies.









Worldline is supporting an ambitious scientific research program, the Under The Pole III underwater exploration, for the next three years to accelerate research and help protect the environment. We are bringing our technological expertise as part of our support, while leveraging this adventure to raise awareness of environmental issues among our employees.

### **WHAT HAPPENED IN 2018?**

- Worldline engineers designed the UTP Media Asset Management solution that will help explorers and scientists around the world to centrally store all data and media content collected during the expedition on a dedicated and secured server.
- Under The Pole explorers and scientists navigated from the North Pole to the warm waters of Polynesia to study deep coral reefs as well as Bull and Hammerhead sharks threatened with extinction. New species of coral were discovered, with properties that give hope for a possible repopulation of the endangered coral reefs at the surface, crucial for 25% of the Earth's biodiversity.
- · To raise awareness and involve our employees in the journey, we published newsletters about the voyage and organized roadshows on three of our main sites featuring the leader of the UTP expeditions, to present this partnership and the importance of protecting the oceans, notably to absorb carbon dioxide from the atmosphere and reduce climate change impacts.







WORLDLINE | INTEGRATED REPORT 2018 67 66 WORLDLINE INTEGRATED REPORT 2018

### GRI STANDARDS CONTENT INDEX



For the 2018 Integrated Report, Worldline has successfully completed the Global Reporting Initiative Content Index Service. According to disclosure 102-54, this report has been prepared in accordance with the GRI Standards: Comprehensive option. You can find below the entire Standards Content Index Table with the general standard disclosures and specific disclosures.

For the GRI Content Index Service, GRI Services reviewed that the GRI content index is clearly presented and the references for all disclosures included align with the appropriate sections in the body of the report

<b>GENERAL STAND</b>	ARDS DISCLOSURES				
GRI Standard / Disclosure	Standard description	Registration Document Reference	Integrated Report Reference	Sustainable Development Goals	Additional information (omissions, external assurance etc.)
GRI 101: Foundati					
GRI 102: General					
ORGANISATIONA	Name of the	A2 Business profile - p.5	Trust at the heart of even thing we	<u> </u>	
GRI 102-1	organisation	A6 Group presentation - p.16	Trust at the heart of everything we do - 2nd cover Our profile - p.4-5		
GRI 102-2	Activities, brands, products, and services	A2 Business profile - p.5 B13 Worldline's Business Model - p.36 C1 Description of the Group's three Business Lines services - p.52 D1.23 Worldline's Business Model - p.104	Our profile - p.4-5 A transformative year: 2018 key facts - p.8-9 Worldline Business Model - p.14-15		
GRI 102-3	Location of headquarters	A.6 Group presentation - p.16			
GRI 102-4	Location of operations	A62 Simplified organization chart - p.18 A63 Subsidiaries and participation - p.20 D61 Scope of the report - p.205 E1.9 Human resources - p.364	Our profile - p.4-5 Create social value together - p.48-49		
GRI 102-5	Ownership and legal form	G.1.1 Corporate form - p.472 G.1.2 Corporate purpose and other information - p.472 G.2.3 The Board of Directors: composition and organization principles - p.481			
GRI 102-6	Markets served	A1 Revenue profile - p.4 A6 Group presentation - p.16 B1.3 Worldline's Business Model - p.36 B1.4 Competitive Landscape Payment Service Providers - p.39 D1.23 Worldline's Business Model - p.104 D2.1.3 Creating a high trust environment for our customers through - p.118	Our profile - p.4-5 Our integrated vision for sustainable business - p.6-7 A transformative year: 2018 key facts - p.8-9 Worldline Business Model - p.14-15 Promoting Worldline's sustainable business by ensuring trust - p.44-45		
GRI 102-7	Scale of the organisation	A2 Business profile - p.4 A5 Worldline in 2018 - p.8 E.19 Human Resources - p.364 E.3 Financial review - p.365			
GRI 102-8	Information on employees and other workers	D.3.5 WorkingConditions@Worldline - p.154 D.3.5.2.1 Smart Working Conditions s - p.144 D.3.6 Key performance indicators about Human Resources - p.134 E.1.9 Human Resources - p.364	People - p.46-47 Create social value together - p.48-49	8 mortuni.	
GRI 102-9	Supply chain	B.13 Worldline's Business Model - p.36 D.123 Worldline's Business Model - p.104 D.42 Ethics in the supply chain - p.174 D.422 Develop sustainable relations and CSR actions with suppliers - p.175 D.423 Sustainable procurement management and policy - p.177	Worldline Business Model - p.14-15 Measuring our progress and achievements - p.28-29 Ethics & Value Chain - p.54-45 Business integrity within Worldline and all along our supply chain - p.56-57		
GRI 102-10	Significant changes to the organisation and its supply chain	A6.1 Formation of the Group - p.16 B.1.4 Competitive Landscape Payment Service Providers - p.39 D.6.1 Scope of the report - p.205 G.2 Corporate Governance - p.477	Integrating extra-financial performance - p.20-21		
GRI 102-11	Precautionary Principle or approach				
GRI 102-12	External initiatives	D.1.3.2 Partnerships - p.95 D.12.13 Alignment with AA1000 Standards - p.98 D.13.12 Framework of the Global Reporting Initiative - p.105 D.3.5 WorkingConditions@Worldline - p.154 D.3.5 Respect of Human Rights and social dialog - p.154 D.6.13 French legal requirements for information of listed companies - p.205 D.6.13 Global Reporting Initiative - p.205	Trust at the heart of everything we do - 2nd cover Integrating extra-financial performance - p20-21		
GRI 102-13	Membership of associations	D222 Data protection and Customer Privacy - p.126 D.35 WorkingConditions@Worldline - p.154 D.35.1 Respect of Human Rights and social dialog - p.154			
STRATEGY					
GRI 102-14	Statement from senior decision- maker	A3 Interview with Gilles Grapinet - p.6	Editorial from Gilles Grapinet - p.3 Our integrated vision for sustainable business - p.6-7 Roadmaps for sustainable growth - p.18-19 Integrating extra-financial performance -p.20-21 Business - p.30-31		
GRI 102-15	Key impacts, risks, and opportunities	B.13 Worldline's Business Model - p.36 D.11.22 The Trust 20.20 program at a glance and 2018 achievements - p.88 D.11.22 Manage Worldline's extra-financial risks - p.99 D.12.3 Worldline's Business Model - p.104 D.13.1 Worldline's materiality assessment & the 4 Worldline's challenges - p.104 D.4.11.2 Ethics & Value Chain specific risks - p.169 Editorial from Gilles Grapinet - p.3 Our integrated vision for sustainable business - p.6-7 Worldline Business Model - p.14-15 Roadmaps for sustainable growth - p.18-19 Integrating extra-financial performance - p.20-21 Assessing and managing our key challenges - p.24-25	Editorial from Gilles Grapinet - p.3 Our integrated vision for sustainable business - p.6-7 Worldline Business Model - p.14-15 Roadmaps for sustainable growth - p.18-19 Integrating extra-financial performance - p.20-21 Assessing and managing our key challenges - p.24-25		

	ARDS DISCLOSURES						
GRI Standard / Disclosure	Standard description	Registration Document Reference	Integrated Report Reference	Sustainable Development Goals	Additional information (omissions, external assurance etc.)		
ETHICS AND INTE	GRITY				assarance etc.y		
GRI 102-16	Values, principles, standards, and norms of behavior	D.4.1.12 Ethics & Value Chain specific risks - p.169 D.4.1.21 Worldline's Code of Ethics & policies to prevent risks - p.170 D.4.1.23 Anchor a culture of compliance through awareness trainings, the whistleblowing procedure and Internal Investigations - p.173 F.5. Internal Control - p.466	Our integrated vision for sustainable business - p.6-7 Business - p.30-31 Create social value together - p.48-49 Wellbeing and performance go hand-in hand- p.52-53 Ethics & Value Chain - p.54-45 Business integrity within Worldline and all along our supply chain - p.56-57	16 ***** *******************************			
GRI 102-17	Mechanisms for advice and concerns about ethics	D4.112 Ethics & Value Chain specific risks - p.169 D4.121 Wordlinie'S Code of Ethics & policies to prevent risks - p.170 D4.123 Anchor a culture of compliance through awareness trainings, the whistleblowing procedure and Internal Investigations - p.158 F5. Internal Control - p.466	Ethics & Value Chain - p.54-45 Business integrity within Worldline and all along our supply chain - p.56-57	16 manus.			
GOVERNANCE							
GRI 102-18	Governance structure	A.6.4 Management and organization - p.22 D.11.2 Worldline's CSR ambition - p.81 G.2 Corporate Governance - p.477 G.2.3 The Board of Directors: composition and organization principles - p.481	Our governance - p.16-17				
GRI 102-19	Delegating authority	D.1.12 Worldline's CSR ambition - p.86	Our integrated vision for sustainable business - p.6-7 Integrating extra-financial performance - p.20-21				
GRI 102-20	Executive-level responsibility for economic, environmental, and social topics	D.1.12 Worldline's CSR ambition - p.86	Editorial from Gilles Grapinet - p.3 Our integrated vision for sustainable business - p.6-7 Roadmaps for sustainable growth - p.18-19				
GRI 102-21	Consulting stakeholders on economic, environmental, and social topics	D.1.12 Worldline's CSR ambition - p.86 D.1.211 Worldline stakeholders' approach and materiality - p.96	Creating value for our ecosystem - p.10-11	16 TAXIIII Proposition Proposition			
GRI 102-22	Composition of the highest governance body and its committees	A.6.4 Management and organization - p.22 G.2 Corporate Governance - p.477 G.2.2 Management Mode - p.479 G.2.3 The Board of Directors: composition and organization principles - p.481	Our governance - p.16-17	5 mm. 16 mm. 15			
GRI 102-23	Chair of the highest governance body	A.6.4 Management and organization - p.22 G.2.3 The Board of Directors: composition and organization principles - p.481	Letter from Thierry Breton - p.2 Our governance - p.16-17	16 mayor 			
GRI 102-24	Nominating and selecting the highest governance body	G2 Corporate Governance - p.477 G22 Management Mode - p.479	Our integrated vision for sustainable business - p.6-7 Our governance - p.16-17 People - p.46-47 Wellbeing and performance go hand-in hand - p.52-53	5 mg   16 mm mg   1 mg			
GRI 102-25	Conflicts of interest	F.5 Internal control - p.466 G.22 Management Mode - p.479		16 PART AND THE PA			
GRI 102-26	Role of highest governance body in setting purpose, values, and strategy	D.112 Worldline's CSR ambition - p.86 G2 Corporate Governance - p.477 G.22 Management Mode - p.479	Editorial from Gilles Grapinet - p.3 Our integrated vision for sustainable business - p.6-7 Our governance - p.16-17				
GRI 102-27	Collective knowledge of highest governance body	D.1.12 Worldline's CSR ambition - p.86 D.1.2.1.1 Worldline stakeholders' approach and materiality - p.96	Integrating extra-financial performance - p.20-21	4 825.			
GRI 102-28	Evaluating the highest governance body's performance	G.2.6 Assessment of the works of the Board of Directors - p.504	Our integrated vision for sustainable business - p.6-7 Our governance - p.16-17				
GRI 102-29	Identifying and managing economic, environmental, and social impacts	D.1.12 Worldline's CSR ambition - p.86 D.1.22 Manage Worldline's extra-financial risks - p.99	Our integrated vision for sustainable business - p.6-7 Worldline Business Model - p.14-15 Integrating extra-financial performance - p.20-21 Assessing and managing our key challenges - p.24-25	16 marin			
GRI 102-30	Effectiveness of risk management processes	D.1.12 Worldline's CSR ambition - p.86					
GRI 102-31	Review of economic, environmental, and social topics	D.1.12 Worldline's CSR ambition - p.86 D.1.1.2.4 Contribution to the United Nations Sustainable Development Goals - p.92	Creating value for our ecosystem - p.10-11 Worldline Business Model - p.14-15 Integrating extra-financial performance - p.20-21				
GRI 102-32	Highest governance body's role in sustainability reporting	D.1.1.2 Worldline's CSR ambition - p.86	Editorial from Gilles Grapinet - p.3 Auditor letter - p.74				
GRI 102-33	Communicating critical concerns	D.4.1.2 Ensure legal and ethical compliance - p.170 D.4.1.2.3 Anchor a culture of compliance through awareness trainings, the whistleblowing procedure and Internal Investigations - p.159 F.5. Internal Control - p.466					
GRI 102-34	Nature and total number of critical concerns	D.4.1.2 Ensure legal and ethical compliance - p.170 F.5. Internal Control - p.466					
GRI 102-35	Remuneration policies Process for	G.31 Directors' fees - p.507 G.32 Compensation of the Senior Officers of Worldline - p.509 G.25.2 The Nomination and Remuneration					
GRI 102-36	determining remuneration	Committee - p.502 G.31 Directors' fees - p.507		_			
GRI 102-37	Stakeholders' involvement in remuneration	G25 Operation of the Committees of the Board of Directors - p.499 G252 The Nomination and Remuneration Committee - p.502		16 manual returns			

GENERAL STAND	ARDS DISCLOSURES				
GRI Standard / Disclosure	Standard description	Registration Document Reference	Integrated Report Reference	Sustainable Development Goals	Additional information (omissions, external
	Annual total compensation ratio				Reason for omission: Not applicable. It is not a legal obligation to release the annual total
GRI 102-38					compensation for the organization's highest paid individual in each country of operations, that's why Worldline doesn't release this information.
GRI 102-39	Percentage increase in annual total compensation ratio				Reason for omission: Not applicable. It is not a legal obligation to release the annual total compensation for the organization's highest paid individual in each country of operations, that's why Worldline doesn't release this information
STAKEHOLDER EI	List of stakeholder	P12 Worldling's Pusinges Model - n26	Creating value for our ecosystem -	<u> </u>	<u> </u>
GRI 102-40	groups	B.13 Worldline's Business Model - p.36 D.12.11 Worldline stakeholders' approach and materiality analysis - p.96 D.12.12 Worldline stakeholders' expectations - p.97 D.1.23 Worldline's Business Model - p.104	p.10-11 Worldline Business Model - p.14-15		
GRI 102-41	Collective bargaining agreements	D35 WorkingConditions@Worldline - p.154 D35.11 A culture of permainent and effective social dialogue - p.154 D35.13 Collective bargaining agreements - p.155 D3.6 Key performance indicators about Human Resources - p.149		**************************************	
GRI 102-42	Identifying and selecting stakeholders	B.1.3 Worldline's Business Model - p.36 D.12.11 Worldline stakeholders' approach and materiality analysis - p.96 D.12.12 Worldline stakeholders' expectations - p.97 D.12.3 Worldline's Business Model - p.104	Creating value for our ecosystem - p.10-11 Worldline Business Model - p.14-15		
GRI 102-43	Approach to stakeholder engagement	B.13 Worldline's Business Model - p.36 D.12.11 Worldline stakeholders' approach and materiality analysis - p.96 D.12.12 Worldline stakeholders' expectations - p.97 D.12.3 Worldline's Business Model - p.104 D.21 Meet customer needs and expectations - p.114 D.2.11 Innovate to anticipate customer expectations - p.114	Trust at the heart of everything we do - 2nd cover Creating value for our ecosystem - p.10-11 Worldline Business Model - p.14-15		
GRI 102-44	Key topics and concerns raised	B.1.3 Worldline's Business Model - p.36 D.1.2.12 Worldline stakeholders' expectations - p.97 D.1.2.3 Worldline's Business Model - p.104 D.1.4 Main key performance indicators - p.110 D.2.1.5 Continuously improve customer experience - p.120 D.3.5 WorkingConditions@Worldline - p.154D.2.4 Key performance indicators about Business and innovation - p.133	Creating value for our ecosystem - p.10-11 Worldline Business Model - p.14-15 Measuring our progress and achievements - p.28-29 Promoting a sustainable business through innovative solutions - p.32-33 Making a positive impact in our communities - p.58-59		
REPORTING PRAC	TICE				
GRI 102-45	Entities included in the consolidated financial statements	A 6.1 Formation of the Group - p.16 D.6.1 Scope of the report - p.205 D.6.1.3 Global Reporting Initiative - p.205 E.1.3 Statutory to constant scope and foreign exchange rates reconciliation - p.357	Shareholders' information - p.75		
GRI 102-46	Defining report content and topic boundaries	D.1.2.1.1 Worldline materiality assessment and Corporate Social Responsibility dashboard - p.104 D.13.12 Framework of the Global Reporting Initiative - p.105 D.6.1.3 Global Reporting Initiative - p.205	Trust at the heart of everything we do - 2nd cover Creating value for our ecosystem - p.10-11 Integrating extra-financial performance - p.20-21 Integrating CSR at the core of Worldline's business and processes through our Materiality Matrix - p.20-21		
GRI 102-47	List of material topics	D.1.2.1.1 Worldline materiality assessment and Corporate Social Responsibility dashboard - p.1.04	Creating value for our ecosystem - p.10-11 Worldline Business Model - p.14-15 Integrating CSR at the core of Worldline's business and processes through our Materiality Matrix - p.20-21 Setting measurable commitments for progress through the TRUST2020 program - p.22-23		
GRI 102-48	Restatements of	D.6.1 Scope of the report - p.205	Trust at the heart of everything we		
GRI 102-49	information  Changes in reporting	D.1.3.1.3 Materiality matrix - p.105 D.2.1.4 Extending offer possibilities through strategic partnerships - p.119 D.6.1 Scope of the report - p.205 E.1.3 Statutory to constant scope and foreign exchange rates reconciliation - p.357	do - 2nd cover  Trust at the heart of everything we do - 2nd cover		
GRI 102-50	Reporting period	D.6.1 Scope of the report - p.205 G.1.3.1 Governance, related party agreements - p.473	Trust at the heart of everything we do - 2nd cover		
GRI 102-51	Date of most recent report	D.6.1 Scope of the report - p.205 G.3.1 Directors' fees - p.507	Trust at the heart of everything we do - 2nd cover		
GRI 102-52	Reporting cycle	D.6.1 Scope of the report - p.205 G.1.3.1 Governance, related party agreements - p.473	Trust at the heart of everything we do - 2nd cover		
GRI 102-53	Contact point for questions regarding the report	A.4.1 Name and position of the person responsible for the Registration Document- p.7	Shareholders' information - p.75 To learn more -3rd cover		
GRI 102-54	Claims of reporting	D.1.3.1.2 Framework of the Global Reporting Initiative - p.105 D.6.1 Scope of the report - p.205	Trust at the heart of everything we do - 2nd cover GRI Standards Content Index - p.66-73		
GRI 102-55	GRI content index	D.6.3 Report of one of the statutory auditors, appointed as independent third-party, on the consolidated social, environmental and societal information published in the management report - year ended December 31, 2018 - p.215	GRI Standards Content Index - p.66-73 Auditor letter - p.74		

GENERAL STANDA	ARDS DISCLOSURES				
GRI Standard / Disclosure	Standard description	Registration Document Reference	Integrated Report Reference	Sustainable Development Goals	Additional information (omissions, external assurance etc.)
GRI 102-56	External assurance	D.6.1 Scope of the report - p.205 D.6.3 Report of one of the statutory auditors, appointed as independent third-party, on the consolidated social, environmental and societal information published in the management report - year ended December 31, 2018 - p.205	Creating value for our ecosystem - p.10-11 GRI Standards Content Index - p.66-73 Auditor letter - p.74		
	S: ECONOMIC, ENVIF	RONMENTAL AND SOCIAL			
ECONOMIC  MATERIAL TOPIC	ECONOMIC PERFORM	RMANCE 2016			
	nent Approach 2016				
GRI 103-1	Explanation of the material topic and its boundary	D.1.1 Integrate CSR in the Digital sector: market trends, challenges and opportunities in the digital area - p.86 D.1.3.13 Materiality matrix - p.105 D.4.3 Developing a positive and responsible local footprint across countries - p.181 D.6.13 Global Reporting Initiative - p.205			
GRI 103-2	The management approach and its components	D.1.12 Worldline's CSR ambition - p.86	Business - p.30-31 Ethics & Value Chain - p.54-45	1 No. 5 NO. 6 NO.	
GRI 103-3	Evaluation of the management approach	D.6.1.4 Reporting tools - p.207	Carrying out our CSR Roadmap - p.22-23		
GRI 201: Economic	Performance 2016				
GRI 201-1	Direct economic value generated and distributed	A1 Revenue profile - p.4 B13 Worldline's Business Model - p.36 D112.4 Contribution to the United Nations Sustainable Development Goals - p.92 D1.23 Worldline's Business Model - p.104 D4.3 Developing a positive and responsible local footprint across countries - p.181 D4.4 Key performance indicators about Ethics and value chain - p.184 E4.2 Consolidated Income Statement - p.374	Creating value for our ecosystem - p.10-11 Worldline Business Model - p.14-15 Business integrity within Worldline and all along our supply chain - p.56-57 Making a positive impact in our communities - p.58-59	2 II 5 III. 7 IIII. 7 III. 7 IIII. 7 III. 7 IIII. 7 III. 7 III	
GRI 201-2	Financial implications and other risks and opportunities due to climate change	D2.4 Key performance indicators about Business and innovation - p.133 D.4.4 Key performance indicators about Ethics and value chain - p.184 D5.12 Manage Environmental Risk - p.187	Assessing and managing our key challenges - p.24-25 N°1 ambition on climate change and eco-effiency - p.62	13 th:	
GRI 201-3	Defined benefit plan obligations and other retirement plans	D.3.4.1 Compensation and benefits policy - p.151 D.3.6 Key performance indicators about Human Resources - p.149			
GRI 201-4	Financial assistance received from government	D.4.3 Developing a positive and responsible local footprint across countries - p.181			
	MARKET PRESENCE				
GRI 103: Managen	nent Approach 2016 Explanation of the	D.1.3.1.3 Materiality matrix - p.105			
GRI 103-1	material topic and its boundary  The management	D.6.13 Global Reporting Initiative - p.205  D.1.12 Worldline's CSR ambition - p.86	People - p.46-47		
GRI 103-2 GRI 103-3	approach and its components  Evaluation of the	D3.25 Ensure fairness & efficiency through diversity promotion - p.144 D3.4 Recognition@Worldline - p.151 D.6.1.4 Reporting tools - p.207	Making a positive impact in our communities - p.58-59		
GRI 103-3	management approach				
GRI 202: Market P		D.3.4 Recognition@Worldline - p.151		<u> </u>	l
GRI 202-1	entry level wage by gender compared to local minimum wage	D3.41 Comparison of minimum wages - p.151 D3.6 Key performance indicators about Human Resources - p.160			
GRI 202-2	Proportion of senior management hired from the	D.3.25 Ensure fairness & efficiency through diversity promotion - p.144 D.3.6 Key performance indicators about Human Resources - p.160	Create social value together - p.48-49		
MATERIAL TOPIC	local community INDIRECT ECONOM	IIC IMPACTS 2016			
GRI 103: Managen	nent Approach 2016	ſ			
GRI 103-1	Explanation of the material topic and its boundary	- p.181 D.6.13 Global Reporting Initiative - p.205			
GRI 103-2	The management approach and its components	D.1.1.2 Worldline's CSR ambition - p.86 D.2.3 Driving customer sustainability challenges through Worldline sustainable offers - p.128 D.4.2 Ethics in the supply chain - p.174	Business - p.30-31		
GRI 103-3	Evaluation of the management approach	D.6.1.4 Reporting tools - p.207			
GRI 203: Indirect I	Infrastructure	D16 D213 Creating a high trust environment for our customers through	Promoting Worldline's sustainable		
GRI 203-1	investments and services supported	Compliance - p.118	Promoung womanies sustainable business by ensuring trust - p.44-45 Ethics & Value Chain - p.54-45 Ethics & Value Chain - p.54-45 Business integrity within Worldline and all along our supply chain - p.56-57 Making a positive impact in our communities - p.58-59	15 5 123. 8.444.f Ç 8	
GRI 203-2	Significant indirect economic impacts	D.4.22 Develop sustainable relations and CSR actions with suppliers - p.161 D.4.2.32 Promote sustainability & CSR performance with suppliers - p.177 D.4.3 Developing a positive and responsible local footprint across countries - p.181	Creating value for our ecosystem - p.10-11 Business integrity within Worldline and all along our supply chain - p.56-57	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
MATERIAL TOPIC	PROCUREMENT PR	ACTICES 2016		- W	
	nent Approach 2016				
GRI 103-1	Explanation of the material topic and its boundary	D.1.3.1.3 Materiality matrix - p.105 D.4.2 Ethics in the supply chain - p.174 D.6.1.3 Global Reporting Initiative - p.205			

<b>GENERAL STAND</b>	ARDS DISCLOSURES				
GRI Standard / Disclosure	Standard description	Registration Document Reference	Integrated Report Reference	Sustainable Development Goals	Additional information (omissions, external assurance etc.)
GRI 103-2	The management approach and its components	D.112 Worldline's CSR ambition - p.86 D.42.31 Sustainability as a criteria for supplier selection and qualification - p.17 D.42.32 Promote sustainability & CSR performance with suppliers - p.163 D.42.34 Ensure a sustainable value chain for payment terminals - p.164	Ethics & Value Chain - p.54-45 Raising environmental awareness among all our stakeholders - p.64		assurance etc.)
GRI 103-3	Evaluation of the management approach	D.6.1.4 Reporting tools - p.166			
GRI 204: Procurer	nent Practices 2016				
GRI 204-1	Proportion of spending on local suppliers	D.1.4 Main key performance indicators - p.110 D.4.2.3.1 Sustainability as a criteria for supplier selection and qualification - p.177 D.4.2.3.2 Promote sustainability & CSR performance with suppliers - p.177 D.4.4 Key performance indicators about Ethics and value chain - p.184	Measuring our progress and achievements - p.28-29 Business integrity within Worldline and all along our supply chain - p.56-57	E Samp	
	ANTI-CORRUPTION				
GRI 103: Managen	nent Approach 2016	I .		T	
GRI 103-1	Explanation of the material topic and its boundary  The management	D.13.13 Materiality matrix - p.105 D.4.1 Ethical excellence within Worldline - p.168 D.6.1.3 Global Reporting Initiative - p.205 D.1.12 Worldline's CSR ambition - p.86	Ethics & Value Chain - p.54-45		
GRI 103-2	approach and its components	D4.122 Compliance enhanced governance and monitoring - p.172 D4.123 Anchor a culture of compliance through awareness trainings, the whistleblowing procedure and Internal Investigations - p.173	Lulics & Value Chairi - p.54 45		
GRI 103-3	Evaluation of the management approach	D.6.1.4 Reporting tools - p.207			
GRI 205: Anti Corr	•	0.40501			
GRI 205-1	Operations assessed for risks related to corruption	D.4.2 Ethics in the supply chain - p.174 D.4.2.3.3 Supplier sustainability assessment - p.163	Assessing and managing our key challenges - p.24-25 Ethics & Value Chain - p.54-45 Business integrity within Worldline and all along our supply chain - p.56-57	Section of the sectio	
GRI 205-2	Communication and training about anti-corruption policies and procedures	D.1.4 Main key performance indicators - p.110 D.4.1.2.1 Worldline's Code of Ethics & policies to prevent risks - p.136 D.4.1.2.3 Anchor a culture of compliance through awareness trainings, the whistleblowing procedure and Internal Investigations - p.173 D.4.4 Key performance indicators about Ethics and value chain - p.184	Measuring our progress and achievements - p.28-29 Business integrity within Worldline and all along our supply chain - p.56-57	8 mm. 	
GRI 205-3	Confirmed incidents of corruption and actions taken	D.4.1.1.1 Compliance governance and risks management within Atos Group and Worldline - p.153 D.4.1.2 Ensure legal and ethical compliance - p.170 D.4.1.2.2 Compliance enhanced governance and monitoring - p.157 D.4.4 Key performance indicators about Ethics and value chain - p.158		S we all services and services are services are services and services are services are services and services are services	
ENVIRONMENTAL					
MATERIAL TOPIC GRI 103: Managen	nent Approach 2016				
GRI 103-1	Explanation of the material topic and its boundary	D.1.3.1.3 Materiality matrix - p.105 D.5.1 Environmental challenges, ambition and governance - p.186 D.6.1.3 Global Reporting Initiative - p.205			
GRI 103-2	The management approach and its components	D.1.12 Worldline's CSR ambition - p.86 D.51 Environmental challenges, ambition and governance - p.186 D.51.1 Tackling climate change: the number one ambition - p.186 D.51.31 Green IT Scope @Worldline - p.188 D.51.32 Governance and policy - p.189 D.51.33 Environmental Management System and energy audit - p.190	Environnement - p.60-61		
GRI 103-3	Evaluation of the management approach	D.5.1 Environmental challenges, ambition and governance - p.186 D.5.1.3.3 Environmental Management System and energy audit - p.190 D.6.1.4 Reporting tools - p.207	N°1 ambition on climate change and eco-effiency - p.62		
GRI 302: Energy 2					
GRI 302-1	Energy consumption within the organisation	D.1.4 Main key performance indicators - p.101 D.5.2.1.3 Switching to renewable energy supply - p.174 D.5.2.2 Environmental friendly offices - p.194 D.5.3 Key performance indicators for Environment - p.200	Measuring our progress and achievements - p.28-29 Environnement - p.60-61 N°l ambition on climate change and eco-effiency - p.62	2	
GRI 302-2	Energy consumption outside of the organization	D522 Environmental friendly offices - p.194 D525 Business travel: Encouraging sustainable mobility - p.198 D53 Key performance indicators for Environment - p.200	Environnement - p.60-61 N°1 ambition on climate change and eco-effiency - p.62 Raising environmental awareness among all our stakeholders - p.64	2 MAN (S) MAN	
GRI 302-3	Energy intensity	D.14 Main key performance indicators - p.101 D.52.13 Switching to renewable energy supply - p.174 D.522 Environmental friendly offices - p.194 D.53 Key performance indicators for Environment - p.200	Measuring our progress and achievements - p.28-29 Environnement - p.60-61 N°1 ambition on climate change and ecoeffiency - p.62	2 MM 13 MM 15 MM 16 MM 1	
GRI 302-4	Reduction of energy consumption	D52 Concrete actions to reduce our environmental - p.191 D521.3 Switching to renewable energy supply - p.193 D522 Environmental friendly offices - p.194 D53 Key performance indicators for Environment - p200	Environnement - p.60-61 N°1 ambition on climate change and eco-effiency - p.62		
GRI 302-5	Reductions in energy requirements of products and services	D5.22 Environmental friendly offices - p.194 D5.23 Data centers energy efficiency initiatives - p.196 D5.23.1 Energy efficiency category - p.177	Environnement - p.60-61 N°1 ambition on climate change and eco-effiency - p.62	1   1   1   1   1   1   1   1   1   1	
MATERIAL TOPIC					
GRI 103: Managen	nent Approach 2016 Explanation of the	D.1.3.1.3 Materiality matrix - p.105	Raising environmental awareness		
GRI 103-1	material topic and its boundary  The management	D.1.1.3 Water laily 1 Hatuk - p.1005 D.51 Environmental challenges, ambition and governance - p.186 D.6.1.3 Global Reporting Initiative - p.205 D.1.12 Worldline's CSR ambition - p.86	among all our stakeholders - p.64  Environnement - p.60-61		
GRI 103-2	approach and its components	D51 Environmental challenges, ambition and governance - p.186 D51.1 Tackling climate change: the number one ambition - p.186 D51.31 Green IT Scope @Worldline - p.188 D51.32 Governance and policy - p.189 D51.33 Environmental Management System and energy audit - p.190 D525 Business travel: Encouraging sustainable mobility - p.198	Raising environmental awareness among all our stakeholders - p.64		
GRI 103-3	Evaluation of the management approach	D.5.1 Environmental challenges, ambition and governance - p.186 D.6.1.4 Reporting tools - p.207	N°1 ambition on climate change and eco-effiency - p.62	18 mm (S) 18 mm	
GRI 305: Emission	s 2016	<u></u>			

GENERAL STAND	ARDS DISCLOSURES				
GRI Standard / Disclosure	Standard description	Registration Document Reference	Integrated Report Reference	Sustainable Development Goals	Additional information (omissions, external assurance etc.)
GRI 305-1	Direct (Scope 1) GHG emissions	D5.21.1 Reducing our carbon footprint - p.191 D5.3 Key performance indicators for Environment - p.200		13 Mg 14 Mg 14 Mg 15 Mg	
GRI 305-2	Energy indirect (Scope 2) GHG emissions	D5.21.1 Reducing our carbon footprint - p.191 D.5.3 Key performance indicators for Environment - p.200		15 at a market   15 at	
GRI 305-3	Other indirect (Scope 3) GHG emissions	D5.21.1 Reducing our carbon footprint - p.191 D.5.3 Key performance indicators for Environment - p.200		13 mm 14 films 15 mm 15	
GRI 305-4	GHG emissions intensity	D.1.4 Main key performance indicators - p.101 D.5.2.1.1 Reducing our carbon footprint - p.194 D.5.3 Key performance indicators for Environment - p.200	Measuring our progress and achievements - p.28-29 Environnement - p.60-61	13 thm 14 flow 15 flow	
GRI 305-5	Reduction of GHG emissions	D5.12 Manage Environmental Risk - p.187 D5.2 Concrete actions to reduce our environmental footprint - p.191 D5.2.13 Switching to renewable energy supply - p.193 D5.2.5 Business travel: Encouraging sustainable mobility - p.198 D5.3 Key performance indicators for Environment - p.200	Environnement - p.60-61 N°1 ambition on climate change and eco-effiency - p.62 Raising environmental awareness among all our stakeholders - p.64	10 th	
GRI 305-6	Emissions of ozone-depleting substances (ODS)	D5.21.1 Reducing our carbon footprint - p.194 D5.22.4 Initiatives promoting biodiversity - p.195		13 25	
GRI 305-7	Nitrogen oxides (NOx), sulfur oxides (SOx), and other significant air emissions	D52.11 Reducing our carbon footprint - p194 D52.24 Initiatives promoting biodiversity - p.176		13 mm 13 mm 15 mm	
SOCIAL					
	EMPLOYMENT 2010 rent Approach 2016				
GRI 103-1	Explanation of the material topic and its boundary				
GRI 103-2	The management approach and its components	D.1.12 Worldline's CSR ambition - p.86 D.3.21 Talent acquisition strategy - p.139 F.3.2 People - p.210	People - p.46-47		
GRI 103-3	Evaluation of the management approach	D.6.1.4 Reporting tools - p.207			
GRI 401: Employm				ı	ı
GRI 401-1	New employee hires and employee turnover	D3.21 Talent acquisition strategy - p.139 D3.25.1 Focus 1: Promoting gender equality - p.144 D3.6 Key performance indicators about Human Resources - p.160	Create social value together - p.48-49	5 mr. 8 mm and 6 mr. 6 m	
GRI 401-2	Benefits provided to full-time employees that are not provided to temporary or part-time employees	D.3.4 Recognition@worldline - p.151 D.3.4.1.2 Cover for healthcare, benefits for death and disability - p.137 D.3.6 Key performance indicators about Human Resources - p.160	People - p.46-47 Career fulfiliment on the Worldline journey - p.50-51 Wellbeing and performance go hand-in hand - p.52-53	B mornon	
GRI 401-3	Parental leave			i ai	Reason for omission: Information unavailable. Deployment is in progress and will be handled by the HR team. This information will be available and disclosed in the 2019 exercise.
		EALTH AND SAFETY 2016			
GRI 103: Managen	nent Approach 2016 Explanation of the				
GRI 103-1	material topic and its boundary  The management	D.3.5 WorkingConditions@Worldline - p.154	People - p.46-47		
GRI 103-2	approach and its components		Career fulfilment on the Worldline journey - p.50-51 Wellbeing and performance go hand-in hand - p.52-53		
GRI 103-3	Evaluation of the management approach	D.6.1.4 Reporting tools - p.207			
GRI 403: Occupati	onal Health and Safe Workers	ety 2016  D.3.5.1.3 Collective bargaining agreements - p.155			
GRI 403-1	representation in formal joint management - worker health and safety committees	D.3.5.2 Collective ballgailing agreements - p.155 D.3.5.2 Health and safety policies and working conditions - p.156		8 HM44M4.	
GRI 403-2	Types of injury and rates of injury, occupational diseases, lost days, and absenteeism, and number of work-related fatalities	D.3.5 WorkingConditions@Worldline - p.154 D.3.5.2 Health and safety policies and working conditions - p.156 D.3.5.2.1 Smart Working Conditions - p.129 D.3.6 Key performance indicators about Human Resources - p.160	Measuring our progress and achievements - p.28-29 People - p.46-47	8 martin	
GRI 403-3	Workers with high incidence or high risk of diseases related to their occupation	D.3.5.2 Health and safety policies and working conditions - p.156		8 manual 3 metal. — — — — — — — — — — — — — — — — — — —	
GRI 403-4	Health and safety topics covered in formal agreements with trade unions	D.3.5.1.3 Collective bargaining agreements - p.155 D.3.5.2 Health and safety policies and working conditions - p.156		8 Emanuel	

GRI Standard / Disclosure	RDS DISCLOSURES Standard description	Registration Document Reference	Integrated Report Reference	Sustainable Development Goals	Additional information (omissions, external assurance etc.)
	TRAINING AND EDU	ICATION 2016			
GRI 103: Managem	Explanation of the material topic and its boundary	D.1.3.1.3 Materiality matrix - p.105 D.6.1.3 Global Reporting Initiative - p.205			
GRI 103-2	The management approach and its components	D.1.12 Worldline's CSR ambition - p.86 D.3.22 People development approach - p.140 D.3.23 Career management approach - p.141 D.3.24 Talent development approach - p.142 D.3.3 My skills development within Worldline: Learning@worldline - p.148			
GRI 103-3	Evaluation of the management	D.6.1.4 Reporting tools - p.207			
GRI 404: Training	approach and Education 2016				
GRI 404-1	Average hours of training per year per employee	D.1.4 Main key performance indicators - p.110 D.3.3 My skills development within Worldline: Learning@worldline - p.148 D.3.2 Other training initiatives - p.150 D.3.6 Key performance indicators about Human Resources - p.160	Measuring our progress and achievements - p.28-29 Career fulfilment on the Worldline journey - p.50-51		
GRI 404-2	Programmes for upgrading employee skills and transition assistance programmes	D.3.2 My career development within Worldline: Growing@worldline - p.138 D.3.6 Key performance indicators about Human Resources - p.160	People - p.46-47 Career fulfilment on the Worldline journey - p50-51		
GRI 404-3	Percentage of employees receiving regular performance and career development reviews	D.14 Main key performance indicators - p.110 D.32 My career development within Worldline. Growing@worldline - p.138 D.33 My skills development within Worldline. Learning@worldline - p.148 D.36 Key performance indicators about Human Resources - p.160	Measuring our progress and achievements - p.28-29 Career fulfillment on the Worldline journey - p.50-51		
	DIVERSITY AND EQ	UAL OPPORTUNITY 2016			
GRI 103: Managem	ent Approach 2016 Explanation of the	D.1.3.1.3 Materiality matrix - p.105			
GRI 103-1	material topic and its boundary  The management	D.6.1.3 Global Reporting Initiative - p.205  D.1.12 Worldline's CSR ambition - p.86	People - p.46-47		
GRI 103-2	approach and its components  Evaluation of the	D.3.25 Ensure fairness & efficiency through diversity promotion - p.144  D.3.25.1 Focus 1: Promoting gender equality - p.144	Wellbeing and performance go hand-in		
GRI 103-3	management approach and Equal Opportu	D.6.1.4 Reporting tools - p.207	hand - p.52-53		
GRI 405-1	Diversity of governance bodies and employees	D.1.4 Main key performance indicators - p.110 D.3.25 Ensure fairness & efficiency through diversity promotion - p.144 D.3.25.1 Focus 1: Promoting gender equality - p.144 D.3.25.2 Focus 2: Taking disabled people into account - p.146 D.3.6 Key performance indicators about Human Resources - p.160	Measuring our progress and achievements - p.28-29 Wellbeing and performance go hand-in hand - p.52-53	<b>€</b> ₩	
GRI 405-2	Ratio of basic salary and remuneration of women to men	D.3.25 Ensure fairness & efficiency through diversity promotion - p.144 D.3.6 Key performance indicators about Human Resources - p.160		5 IIII 8 IIII 10 IIII (÷)	
	CUSTOMER PRIVAC				
GRI 103: Managem GRI 103-1	Explanation of the material topic and its boundary	D.1.3.1.3 Materiality matrix - p.105 D.2.2.2 Data protection and Customer Privacy - p.126 D.6.1.3 Global Reporting Initiative - p.205	Data protection at the core of Worldline's Business - p.45		
GRI 103-2	The management approach and its components	D.1.12 Worldline's CSR ambition - p.86	Business - p.30-31 Ethics & Value Chain - p.54-45		
GRI 103-3	Evaluation of the management approach	D.6.1.4 Reporting tools - p.207			
GRI 418: Customer					
GRI 418-1	Substantiated complaints regarding concerning breaches of customer privacy and losses of customer data	D.14 Main key performance indicators - p.110 D.22.1 Ensure security with a robust and proven IT system - p.121 D.22.2 Data protection policy and procedures - p.114 D.24 Key performance indicators about Business and innovation - p.133	Measuring our progress and achievements - p.28-29	8 mar. <b>Y</b> .	
	SOCIOECONOMIC C				
GRI 103: Managem GRI 103-1	Explanation of the material topic and its boundary	D.1.3.1.3 Materiality matrix - p.105 D.4.1 Ethical excellence within Worldline - p.168			
GRI 103-2	The management approach and its components	D.1.1.2 Worldline's CSR ambition - p.86	Business - p.30-31 Ethics & Value Chain - p.54-45 Raising environmental awareness among all our stakeholders - p.64		
GRI 103-3	Evaluation of the management approach		and a summarish por		
GRI 419-1	Non-compliance 2 Non-compliance with laws and regulations in the social and economic area	D.1.4 Main key performance indicators - p.110 D.4.1 Ethical excellence within Worldline - p.168 D.4.1.11 Compliance governance and risks management within Atos Group and Worldline - p.153 D.4.1.2 Ensure legal and ethical compliance - p.170 D.5 Reducing our environmental footprint through eco-efficient operations - p.186 D.5.1.3.3 Environmental Management System and energy audit - p.172	Measuring our progress and achievements - p.28-29 Business integrity within Worldline and all along our supply chain - p.56-57 N°T ambition on climate change and eco-effiency - p.62	RIME X	
	DISCLOSURES 2016 ent Approach 2016				
GRI 103-1	Explanation of the material topic and its boundary	D1.21.1 Worldline stakeholders' approach and materiality analysis - p.96 D1.21.2 Worldline stakeholders' expectations - p.97 D6.1 Scope of the report - p.182 D6.1.3 Global Reporting Initiative - p.205 D6.2 Methodology of Indicators - p.207			

GENERAL STAND	ARDS DISCLOSURES				
GRI Standard / Disclosure	Standard description	Registration Document Reference	Integrated Report Reference	Sustainable Development Goals	Additional information (omissions, external assurance etc.)
GRI 103-2	The management approach and its components	D.1.2.1 Create value for all Worldline's stakeholders - p.95 D.1.3.1 Worldline's materiality assessment & the 4 Worldline's challenges - p.104 D.1.3.2 Four main challenges - p.107 D.6.2 Methodology of indicators - p.207			
GRI 103-3	Evaluation of the management approach	D.1.2.13 Alignment with AA1000 Standards - p.98 D.1.3.12 Framework of the Global Reporting Initiative - p.105 D.1.3.3 Compliance framework and information requirements for listed companies - p.108	Creating value for our ecosystem - p.10-11		
SECTOR SPECIFIC	DISCLOSURES 2016		1		
WL1	Service disponibility rate	D.1.4 Main key performance indicators - p.110 D.2.2.1.3 Providing robust and reliable business IT infrastructure - p.124 D.3.5 WorkingConditions@Worldline - p.154D.2.4 Key performance indicators about Business and innovation - p.133	Measuring our progress and achievements - p.28-29 Business - p.30-31	8 INCOME. 16 INCOME. 17 INCOME.	
WL2	Innovation	D.1.4 Main key performance indicators - p.110 D.2.1.1 Innovate to anticipate customer expectations - p.116 D.2.4 Key performance indicators about Business and innovation - p.133	Measuring our progress and achievements - p.28-29 Business - p.30-31 Promoting a sustainable business through innovative solutions - p.32-33	8 maran	
WL3	Number of security incidents	D.1.3.1.3 Materiality matrix - p.105 D.1.4 Main key performance indicators - p.110 D.2.4 Key performance indicators about Business and innovation - p.133	Measuring our progress and achievements - p.28-29 Promoting Worldline's sustainable business by ensuring trust - p.44-45	16 minutes 8 minutes manus.	
WL4	Taking into account employee expectations	D.3.5 WorkingConditions@Worldline - p.154 D.3.5.3.1 Taking into account employee expectations - p.158	Measuring our progress and achievements - p.28-29 People - p.46-47	8 mmm	
WL5	Shareholding plans	D.1.4 Main key performance indicators - p.110 D.3.4 Recognition@worldline - p.151 D.3.4 2.2 Equity plans - p.152 D.3.6 Key performance indicators about Human Resources - p.149	Measuring our progress and achievements - p.28-29	8 minutes 3 minutes — W	
WL6	Recruitment	D.1.4 Main key performance indicators - p.110 D.3.1.2 Manage Human Resources Risks - p.123 D.3.2 Talent acquisition strategy - p.139 D.3.6 Key performance indicators about Human Resources - p.160	Measuring our progress and achievements - p.28-29	8 100-4004	
WL7	Gender equity	D.1.4 Main key performance indicators - p.110 D.3.2.5.1 Focus 1: Promoting gender equality - p.144 D.3.6 Key performance indicators about Human Resources - p.160	Measuring our progress and achievements - p.28-29 Wellbeing and performance go hand-in hand - p.52-53	10 mm. ← ⊕ ► ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■	
WL8	Number of innovation workshops	D.14 Main key performance indicators - p.110 D.211 Innovate to anticipate customer expectations - p.114 D.2.4 Key performance indicators about Business and innovation - p.133	Measuring our progress and achievements - p.28-29 Promoting a sustainable business through innovative solutions - p.32-33 Our sustainable offerings - p.36-37 Merchant services - p.38-39 Financial services - p.40-41 Mobility and e-transactional services - p.42-43	3 minus   10 minus   4 minus   1 min	
AO2	Taking into account employee expectations	D.1.4 Main key performance indicators - p.110 D.3.5 WorkingConditions@worldline - p.141 D.3.5.3.1 Taking into account employee expectations - p.158 D.3.6 Key performance indicators about Human Resources - p.160	Measuring our progress and achievements - p.28-29 Wellbeing and performance go hand-in hand - p.52-53	16 minutes Personal P	
A06	Intergenerational Collaboration	D.1.4 Main key performance indicators - p.110 D.3.6 Key performance indicators about Human Resources - p.160	Measuring our progress and achievements - p.28-29 Career fulfilment on the Worldline journey - p.50-51	10 manus \$ manuscum.	
A07	Sustainable innovation	D.1.3.2 Four main challenges - p.107 D.2.3 Driving customer sustainability challenges through Worldline sustainable offers - p.128 D.2.3.1 Creating CSR value for customer and contributing to the SDGs through our portfolio - p.128 D.2.4 Key performance indicators about Business and innovation - p.133	Our sustainable offerings - p.36-37 Merchant services - p.38-39 Financial services - p.40-41 Mobility and e-transactional services - p.42-43	8 SECTION SOLID	
AO11	Digital Collaboration tools	D.1.4 Main key performance indicators - p.110 D.3.5.1.4 Social Collaboration & Knowledge Sharing - p.155 D.3.6 Key performance indicators about Human Resources - p.160	Measuring our progress and achievements - p.28-29	16 Name 8 Name 16 Name	
AO14	ISO 14001 Certification	D.1.4 Main key performance indicators - p.110 D.5.1.3.3 Environmental Management System and energy audit - p.171 D.5.3 Key performance indicators for Environment - p.200	Measuring our progress and achievements - p.28-29 N°1 ambition on climate change and eco-effiency - p.62	8 5552 5555 3 55555	
AO16	Absenteism	D.1.4 Main key performance indicators - p.88 D.3.5.2 Health and safety policies and working conditions - p.156 D.3.6 Key performance indicators about Human Resources - p.160		12 distanti constituta to	
AO17	Evaluation of the CSR performance of suppliers	D.1.4 Main key performance indicators - p.110 D.4.2.3.2 Promote sustainability & CSR performance with suppliers - p.177 D.4.2.3.3 Supplier sustainability assessment - p.163 D.4.4 Key performance indicators about Ethics and value chain - p.184	Measuring our progress and achievements - p.28-29 Ethics & Value Chain - p.54-45 Business integrity within Worldline and all along our supply chain - p.56-57	16 and 17 workers.	
AO19	Reporting methodology	D5222 Circular economy and waste management - p.194 D52.42 Circular economy applied to the terminal lifecycle - p.197 D5.3 Key performance indicators for Environment - p.200			

### AUDITOR LETTER

Report of one of the Statutory Auditors, on the social, environmental and societal information published in the Integrated Report.

Year ended December 31, 2018

This is a free translation into English of the Statutory Auditors' report issued in French and is provided solely for the convenience of English speaking readers. This report should be read in conjunction with and construed in accordance with, French law and professional auditing standards applicable in France.

### FOR THE ATTENTION OF THE GENERAL MANAGEMENT

Pursuant to your request and in our capacity as Statutory Auditors of WORLDLINE SA, we hereby present you with our limited assurance report on the social, environmental and societal information presented in the Integrated Report on pages 1 to 77 (hereinafter the "Information").

### **RESPONSIBILITY OF THE COMPANY**

This Information has been prepared under the responsibility of the Corporate Responsibility Department in conjunction with the Human Resources Department, in accordance with internal protocols for measuring and reporting used by the WORLDLINE SA (the "Reporting Criteria") at the company's headquarters within these Departments.

As disclosed in the Integrated Report, WORLDLINE SA takes into account the GRI (Global Reporting Initiative) standards "Comprehensive option" guidelines and the AA1000 AP (2018) standard in order to identify the main issues of corporate responsibility and select the indicators (KPIs "Key Performance Indicators") used to manage these issues and to communicate the performance of the Group externally.

### INDEPENDENCE AND QUALITY CONTROL

Our independence is defined by regulatory texts, the French Code of ethics (Code de déontologie) of our profession and the requirements of article L.822-11 of the French Commercial Code. In addition, we have implemented a system of quality control including documented policies and procedures regarding compliance with the ethical requirements, French professional standards and applicable legal and regulatory requirements.

### RESPONSIBILITY OF THE STATUTORY AUDITOR

Based on our work, it is our responsibility to express a limited assurance on the fact that the social environmental and societal information presented in the Integrated Report, taken as a whole, are presented, fairly, in all material aspects, in accordance with the Reporting Criteria;

To assist us in conducting our work, we referred to the corporate responsibility experts of our Firm.

We conducted the following procedures in accordance with the professional guidance issued by the French Institute of statutory auditors (Compagnie nationale des commissaires aux comptes) relating to this engagement and with ISAE (International Standard on Assurance Engagements) 30001.

### Nature and scope of procedures

We have carried out interviews with the people responsible of preparing the Information within the departments in charge of the data collection. process and, when appropriate, those responsible for internal control and risk management procedures, in order to:

- assess the appropriateness of the Reporting Criteria with respect to its relevance, completeness, neutrality, clarity and reliability, by taking into consideration, when relevant, the sector's best practices;
- verify the set-up of a process to collect, compile, process, and check the completeness and consistency of the selected Data.

We determined the nature and scope of the tests and controls according to the nature and significance of the Information with regard to the company's characteristics, the social and environmental challenges of its activities, its sustainable development strategies and the sector's best practices. Concerning the Information that we have considered to be most important and identified, for quantitative information, by the sign **⊘** in the "Setting measurable commitments for progress through the TRUST 2020 program" and "Measuring our progress and achievements" tables in pages 22, 28 and 292:

- for the consolidating entity, we consulted the documentary sources and conducted interviews to corroborate the qualitative information (organization, policies, actions), we performed analytical procedures on the quantitative information and verified, using sampling techniques, the calculations and the data consolidation, and we verified their consistency with the other information presented in the corporate responsibility report;
- for a representative sample of entities3 that we have selected according to their activity, their contribution to the consolidated indicators, their location and a risk analysis, we held interviews to verify the correct application of the procedures and performed substantive tests using sampling techniques, consisting in verifying the calculations made and reconciling the data with supporting evidence. The selected sample represents 22% of the headcount and between 18% and 40% of environmental consolidated data for key performance indicators and results selected for these tests.

Regarding the other consolidated Information, we have assessed its consistency in relation to our understanding of the Group.

We believe that the sampling methods and sizes of the samples we have used in exercising our professional judgment enable us to express limited assurance; a higher level of assurance would have required more indepth verifications. Due to the use of sampling techniques and the other limits inherent to the operations of any information and internal control system, the risk that a material anomaly be identified in the Information cannot be totally eliminated.

### CONCLUSION

Based on our work, we did not identify any material anomaly likely to call into question the fact that the social, environmental and societal information, published by WORLDLINE SA as requested by the GRI standards « Comprehensive option » and presented in pages 1 to 77 of the Integrated Report, taken as a whole, are presented fairly, in accordance with the Reporting Guidelines.

> Paris-La-Défense, April 17th 2019 One of the Statutory Auditors

> > **DELOITTE & ASSOCIÉS** Véronique Laurent

bility & e-transactional services; Business integrity within Worldline; ... And all along our supply chain; Raising environmental awareness among all our stakeholders Worldline Relaium Worldline Netherlands and Worldline Italy

WORLDLINE INTEGRATED REPORT 2018

### SHAREHOLDERS' INFORMATION

### INFORMATION ON STOCK

Number of shares as at December 31, 2018	182,554,917
Sector classification	Information Technology
Main index	CAC AllShares
Other indices	SBF 120, CAC Industrials, CAC Sup. Services
Market	Euronext Paris Segment A
Trading place	Euronext Paris (France)
Tickers	WLN (Euronext)
Code ISIN	FR0011981968
Payability PEA/SRD	Yes/Yes

### Financial calendar

Please visit the investors' section on our website for information on the financial calendar

### **MAIN TICKERS ARE**

Source	Tickers	Source	Tickers
Euronext	WLN	Reuters	WLN.PA
AFP	WLN	Thomson	WLN-FR
Bloomberg	WLN:FP		

### **CONTACTS**

Institutional investors, financial analysts and individual shareholders may obtain information from:

David Pierre-Kahn Head of Investor Relations 80. quai Voltaire 95870 Bezons T: +33 (0)1 3434 9066 M: +33 (0)6 2851 4596 david.pierre-kahn@worldline.com Requests for information can also be sent by email to investor-relations@worldline.com

### **FREE FLOAT**

The free-float of the Group shares excludes stakes held by the reference shareholders, namely Atos SE holding 50.8% and SIX Group AG holding 26.9% of the share capital. No other reference shareholder has announced its will to maintain a strategic shareholding in the Group's share capital. Stakes owned by the employees and the management are excluded from the free float.

As at December 31, 2018	Number of shares	% of share capital	% of voting rights
Atos SE	92,802,579	50.84%	67.62%
SIX Group AG	49,066,878	26.88%	17.82%
Worldline SA	914,530	0.50%	0.00%
Board of Directors and senior executives	116,914	0.06%	0.05%
Employees	427,698	0.23%	0.16%
Free float	39,226,318	21.49%	14.29%
Total	182,554,917	100.00%	100.00%

### **DIVIDEND POLICY**

Subject to approval by the annual general shareholders meeting, the Group has the target to distribute annual dividends representing approximately 25% of its consolidated net income, to the extent compatible with the implementation of the Group's external growth strategy. There is no guarantee of dividends, however. Future dividends will depend on general business conditions and any other factor deemed relevant by the Company's Board of Directors.

During its meeting held on February 18, 2019 and considering the strategic priority given in 2019 to the development of the Company, the Board of Directors decided to propose at the next Annual General Meeting of Shareholders not to distribute any dividend on the 2018 results.

### **WORLDLINE'S SHARE PERFORMANCE**

Worldline's share price finished 2018 up +3.76% at

Worldline market capitalization reached €7,704 million at the end of 2018.

ISAE 3000 - Assurance engagements other than audits or reviews of historical information

<sup>2</sup> Quantitative information:

Services availability rate, Overall customer Satisfaction from Tactical surveys; Net Promoter Score; Innovative sessions delivered by Worldline for customers; Number of WIN members; Percentage of PhD and PhD students at R&D department; External awards success rate. Total number of substained complaints; Number of security incidents; Average hours of training that employees have undertaken during the year; Percentage of total employees who received a regular performance and career development review during the year; Percentage of females; Diversity perception (GPTW), Percentage of females and Experiments (Page of Experiments). Proportion of Substained complaints; Number of collaborative working communities; Percentage of employees trained in Code of Ethics - Elearning; Monetary value of significant fines and total number of non-monetary sanctions for non-compliance with laws and regulation. Proportion of spending on local suppliers at significant locations of operation; Percentage of strategic suppliers evaluated by EcoVadis, Experting employee. All codes of Ethics - Elearning; Monetary value of significant fines and total number of non-monetary sanctions for non-compliance with laws and regulation. Proportion of spending on local suppliers at significant locations of operation; Percentage of strategic suppliers evaluated by EcoVadis, Experting employee. Col/2 emissions by revenue (CO2/million euros). CO2 emissions by employee. SULA on response time, % of incident response compliant with Worldline security policy, % of Compliance Assessment of Data Processing (CADP) performed for all processing activities. Revenue generated through sustainable solutions that contribute to societal and environmental progress in 6M. Overall Customer Satisfaction from Tactical surveys; Number of employee brands thus, % of employees satisfied with the trainings provide of CO2 emissions offset from payment terminals based on a Life Cycle Assessment (LCA).

### TO LEARN MORE

### **WORLDLINE 2018 REPORTS**





### **INTERACTIVE REPORTS**

worldline.com/reports2018



### **ACKNOWLEDGEMENT**

### WHEREVER YOU ARE, WE ARE CLOSE

Find your Worldline partner here:

### **HEADQUARTERS**

### **CONTACT**

### LOCATIONS WORLDWIDE

### **FOLLOW US**











**OUR BLOG** 

### **ABOUT WORLDLINE**

Worldline [Euronext: WLN] is the European leader in the payment and transactional services industry. With innovation at the core of its DNA, Worldline's core offerings include pan-European and domestic Commercial Acquiring for physical or online businesses, secured payment transaction processing for banks and financial institutions, as well as transactional services in e-Ticketing and for local and central public agencies. Thanks to a presence in 30+ countries, Worldline is the payment partner of choice for merchants, banks, public transport operators, government agencies and industrial companies, delivering cutting-edge digital services. Worldline's activities are organized around three axes: Merchant Services, Financial Services including equensWorldline and Mobility & e-Transactional Services. Worldline employs circa 11,000 people worldwide, with estimated pro forma revenue of circa 2.3 billion euros on a yearly basis. Worldline is an Atos company.

worldline.com