

2019



*health systems strengthening
1 million smiles campaign*

[SUSTAINABILITY REPORT]

Communication of Engagement from TLC Global Missions on health systems strengthening.

Executive Summary

TLCGM is a non-governmental organization registered under the NGO Registration Act (cap.113) of the Republic of Uganda as Reg.No.6534 on 13-April-2007. Our flagship project is a Maternity Centre Project at Kajumiro village, Gomba District (Uganda); just outside the President's farm. The Health Centre (80% complete) currently comprises 13 rooms, seats on 2 acres of land with a 3500 sq.ft. footprint. Our Vision 2020 is a 10-acre complex including a functional Hospital, Quality Distance Learning Centre, Health Cooperative and an FM Radio station.

Currently, TLCGM has been a signatory to the United Nations Global Compact since 29-May-2014.

In conclusion, there is a lot learn for the health service organizations that are contending with the super wicked social problem of Disease. Such a problem is always mutating and thus has a lot single solution and no single silver bullet can solve the problem. This approach calls for collaboration among different health players from mentoring organizations to implementing organizations and researchers. The days of one-man-armies are long gone; times have changed. The winds have changed and so TLCGM has decided to change gears and focus on moulding collaboration partnerships in the health and education sectors to achieve One Health Response.

Contents

Executive Summary	2
Tribute to Founder Ron M. Vanin	4
Introduction	5
Sustainability Goals:	6
Human Rights: the bottom billion	7
Labour Standards: persons are gifts.....	9
Environment: green enterprises	10
Anti-Corruption: a culture of integrity	11
FLIPS-H: Better Health Systems.....	12
Conclusion	14
About Author: Tom N. Munghono aka TaataDaniella	15

Tribute to Founder Ron M. Vanin

'Linda-kigweyo, yafumita mukira'

"He that waited too long to spear the animal

ended up spearing the tail only"

--Buganda, Uganda

Ron Michael Vanin was many things to many people in Uganda and Canada. After pastoring CityChurch in British Columbia – Canada for 30+ years, Ron Michael emigrated with his wife Lynn Vanin to Uganda in 2004. They set off building a missionary outreach which involved Church planting, Evangelistic mission outreaches and Health Outreaches. They even tried their hand at agriculture; everything else went well from planting the organic pineapple farm but when it came to harvest, that is where the problem began.

The emissary who had been sent to Nairobi with a full truck of pineapples turned up 2 weeks later empty handed; no pineapples and no money. The story goes that the price of pineapples of 3 times higher in Nairobi than here in Uganda so off the pineapples went to Nairobi. On arriving in Nairobi, the emissary successfully sold the harvest but was waylaid on the way back and relived of the whole load of cash that he had acquired at the pineapple market.

Eh! Nothing is easy in Africa. Ron died after an 8 year battle with Prostate Cancer; it got acute and he passed on after 12+ year of missionary work in Uganda.



RON MICHAEL VANIN
pastor, father, husband
died: May 25, 2017

Ron Michael Vanin was many things to many people in Uganda and Canada. After pastoring CityChurch in British Columbia – Canada for 30+ years, Ron Michael emigrated with his wife Lynn Vanin to Uganda in 2004. They set off building a missionary outreach which involved Church planting, Evangelistic mission outreaches and Health Outreaches. He died of Prostate Cancer in a hospital in Kampala.

Introduction

*“What an old man sees while seated,
a small child cannot see even standing on top of a mountain!”*

--Nigerian Proverb

On May 25th 2017, the world lost a great man, a missionary and change maker. His name was Ron Michael Vanin and he was chairman in TLC Global Missions Uganda (TLCGM).

TLCGM is a non-governmental organization registered under the NGO Registration Act (cap.113) of the Republic of Uganda as Reg.No.6534 on 13-April-2007. Our flagship project is a Maternity Centre Project at Kajumiro village, Gomba District (Uganda); just outside the President’s farm. The Health Centre (80% complete) currently comprises 13 rooms, seats on 2 acres of land with a 3500 sq.ft. footprint. Our Vision 2020 is a 10-acre complex including a functional Hospital, Quality Distance Learning Centre, Health Cooperative and an FM Radio station.

Currently, TLCGM has been a signatory to the United Nations Global Compact since 29-May-2014.

Sustainability Goals:

'Nantahurura, naarya amaaso go'

"He who refuses to listen to his friend's advice ends up eating his own eyes; he becomes blind."

--Ankole, Uganda

According to Wikipedia (2019), Companies can create shared value opportunities in three ways:

- **Reconceiving products and markets** – Companies can meet social needs while better serving existing markets, accessing new ones, or lowering costs through innovation
- **Redefining productivity in the value chain** – Companies can improve the quality, quantity, cost, and reliability of inputs and distribution while they simultaneously act as a steward for essential natural resources and drive economic and social development
- **Enabling local cluster development** – Companies do not operate in isolation from their surroundings. To compete and thrive, for example, they need reliable local suppliers, a functioning infrastructure of roads and telecommunications, access to talent, and an effective and predictable legal system

Much focus has been on the application of shared value at the bottom of the pyramid reflecting both greater social needs among this group and the new markets they offer.



CREATING SHARED VALUE contributing to society

The central premise behind creating shared value is that the competitiveness of a company and the health of the communities around it are mutually dependent. Recognizing and capitalizing on these connections between societal and economic progress has the power to unleash the next wave of global growth and to redefine capitalism.

Much focus has been on the application of shared value at the bottom of the pyramid reflecting both greater social needs among this group and the new markets they offer.

(source: Wikipedia, https://en.wikipedia.org/wiki/Creating_shared_value)

Human Rights: the bottom billion

*“The higher a baboon climbs,
the more it exposes its private assets”
-- Bakonzo, Uganda*

On the human rights front, we have made social investment into the right to health and the right to education. We have focused on Community first responders (CFR) in our move towards health Systems Strengthening; researching on better ways to shared knowledge on first aid.

We recently hosted a Veteran Nurse from Ontario, Canada – Jane Barnes who had come through our Science Diplomacy initiative. She was exploring possibility of collaboration between Ugandan health centres and Co-op students from Canadian nursing collages.

TLCGM draws inspiration from the model of HeForShe that is being championed by the UN-WOMEN with a key mission of increasing meaningful involvement of men and males in supporting women.

A number of collaboration were forged along the way as in:

Raising Hope International Friends on a **Sickle Cell awareness** in 132 districts of Uganda with a special survivor kit for sickle cell survivors that ensures that they are pain-free for one year. Incidentally, sickle cell has been



RIGHT TO HEALTH rights economy

On the human rights front,
we have made social
investment into the right to
health and the right to
education. We have focused
on Community first
responders (CFR) in our
move towards health
Systems Strengthening;
researching on better ways
to shared knowledge on
first aid.



known to cause many miscarriages in expectant mothers; a phenomenon that we are yet to investigate properly.

Special Talents Angels' Centre (STAC), Kampala on supporting their centre for 43 **children with learning disabilities**. STAC is currently running a centre with Special needs Education on the Accelerated Learning Approach.

Twekembe Disability development Organisation (TWEDDEFO) is our partner on interventions for **persons with disabilities**. They are over 100 PWDs who have children and are working gainfully in different petty trades in Kampala city.

Sukuluma Employment Ltd is a talent outfit that specializes in **talent identification** for children and youth as they prepare for life and work. They believe that a problem defined is half solved.

East and Central Africa Interpretation Services Ltd is a local tour and travel agency that champions **Responsible tourism** ie, tourism activities that do not endanger the species or the communities that surround the tourist sites. The founder, Prof. John Bosco Nizeyi is a specialist in mountain gorilla conservation and is a lecturer at the much celebrated Makerere University and he is also the Executive Manager of RK-WHERE Centre; Ruth Keesling – Wildlife Health, Education, Research and Extension hosted by the College of Veterinary Medicine, and Biosecurity (CoVAB).

Pillars of Africa Children's Ministries in Gayaza is a **child support support organization** that we have supported technically to develop the choir but especially the pre-school that was struggling. We are in the process of upgrading the education curriculum as a blend with international and local.

Labour Standards: persons are gifts

“Agingire ebyangu niye akoba: ‘Twabire awo’ “

“The one carrying the lighter loads usually doesn’t want to take a break unlike he who carries heavier load”

--Bagwere, Uganda

In Uganda, the youth unemployment rate stands at 60% and rising. Since this problem is not in Uganda alone, corporate like TLCGM are taking a closer look at the job creation capacity of their initiatives. The days of hiding our heads in the sand like ostriches is long passed. The time for action is now. Youths are the bottom of the global economic pyramid. We need jobs but we also need decent jobs. No sense creating jobs that are not decent and thus do not create meaning in the life of the worker. That is a disaster.

TLCGM is focusing on what World Health Organisation calls Human resources for health (HRH) and what Uganda Vision2040 calls Human Capital Development. We have established working relationships and research collaborations with Nursing colleges to support the nurse at the last mile of care. The nurses are the backbone of the Uganda health care system especially with the large rural population.



THE BOTTOM BILLION *attention economy*

The Bottom Billion: Why the

Poorest Countries are

Failing and What Can Be

Done About It is a 2007

book by Paul Collier,

Professor of Economics at

Oxford University, exploring

the reasons why

impoverished countries fail

to progress despite

international aid and

support. In the book Collier

argues that there are many

countries whose residents

have experienced little, if

any, income growth over

the 1980s and 1990s.



Environment: green enterprises

“The wind does not break a tree that bends”

--Sukuma, Tanzania

TLCGM is championing the move away from Extractive Economy ('take-make-waste' supply chains) and moving towards the Circular Economy solutions for Ugandan health centres.

A circular economy (often referred to simply as "circularity"[1]) is an economic system aimed at minimising waste and making the most of resources. In a circular system resource input and waste, emission, and energy leakage are minimized by slowing, closing, and narrowing energy and material loops; this can be achieved through long-lasting design, maintenance, repair, reuse, remanufacturing, refurbishing, and recycling. This regenerative approach is in contrast to the traditional linear economy, which has a 'take, make, dispose' model of production

(https://en.wikipedia.org/wiki/Circular_economy).

At the Vanin Medical Centre, this implies that we continuously update our procurement process and ensure good waste management systems of medical waste like syringes, gauze, needles and bio-waste. An incinerator will be built to vapourise the combustible waste as such.



LIFECYCLE SUPPORT

circular economy

A circular economy (often referred to simply as "circularity") is an economic system aimed at minimising waste and making the most of resources. In a circular system resource input and waste, emission, and energy leakage are minimized by slowing, closing, and narrowing energy and material loops; this can be achieved through long-lasting design, maintenance, repair, reuse, refurbishing, and recycling.

Source: Wikipedia 2019



Anti-Corruption: a culture of integrity

*“The crab does not bite but
it is its greeting that hurts”
--Ghana”*

TLCGM has invested in partnerships with other like-minded organisations that seek to build a culture of integrity among Ugandans as opposed to a culture of impunity and corruption. Many Ugandans are getting tired of the impunity that is displayed by so-called leaders in the different sectors of society eg in the health sector where there is perennial absenteeism of doctors and nurses from rural health centres.

The mothers have voted with their feet; they choose to not go to public health centres in favour of traditional birth attendants who are always available and have excellent customer care; I cannot say the same for their survival rates. You can even pay later if you do not have money; they even accept livestock as pay.

TLCGM is promoting the 10 ethical values that are being championed by the Office of the President – Department of Ethics and Integrity. It is always a breathe of fresh air to find a person who shuns mediocrity and work with excellence in the care for people.



CULTURE OF INTEGRITY *the moral economy*

A moral economy is an economy that is based on goodness, fairness, and justice, as opposed to one where the market is assumed to be independent of such concerns. The concept was an elaboration by English historian E.P. Thompson, from a term already used by various eighteenth century authors, who felt that economic and moral concerns increasingly seemed to drift apart



FLIPS-H: Better Health Systems

*“It requires a lot of carefulness to
kill the fly that perches on the scrotum”
--Ghanaian Proverb*

According to Lazarus and France (2004), a health system consists of all the organizations, institutions, resources and people whose primary purpose is to improve health. There is mounting evidence that health systems that can deliver services equitably and efficiently are critical for achieving improved health status.

While increased attention to health systems strengthening is welcome, it requires a sound monitoring strategy that enables decision-makers to accurately track system performance and health progress, evaluate impact, and ensure accountability. Accordingly, in 2007 the World Health Organization (WHO) proposed a framework describing health systems in terms of six core components or “building blocks”: (Figure 1). The subsequent WHO monitoring framework recognized that “sound and reliable information is the foundation of decision-making across all health system building blocks.” (Article: <https://www.healthsystemsglobal.org/blog/9/A-new-era-for-the-WHO-health-system-building-blocks-.html>)



HEALTH SYSTEM:
World Health Organisation

In 2007 the World Health
Organization (WHO)

proposed a framework
describing health systems in

terms of six core

components or “building
blocks”:

(i) service delivery;

(ii) health workforce;

(iii) health information
systems;

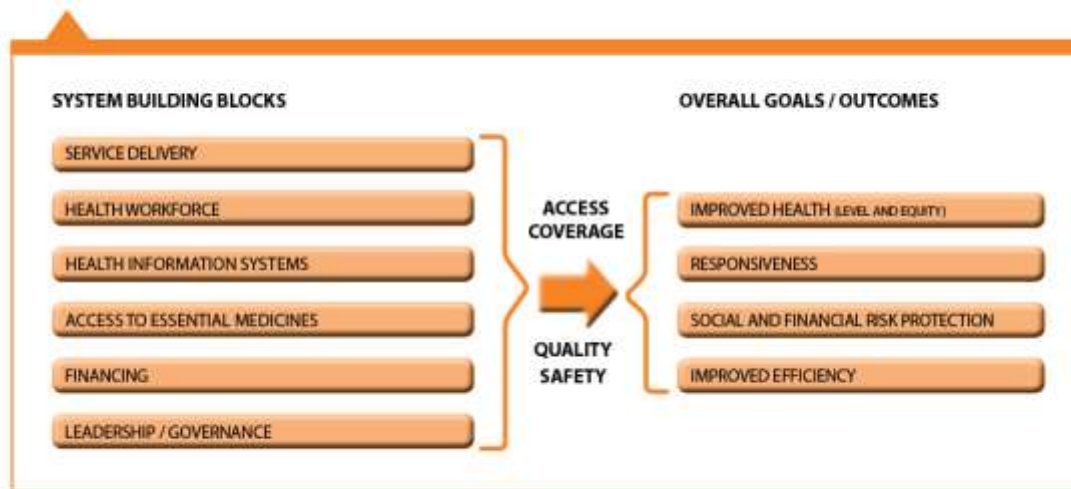
(iv) access to essential
medicines;

(v) financing; and

(vi) leadership/governance



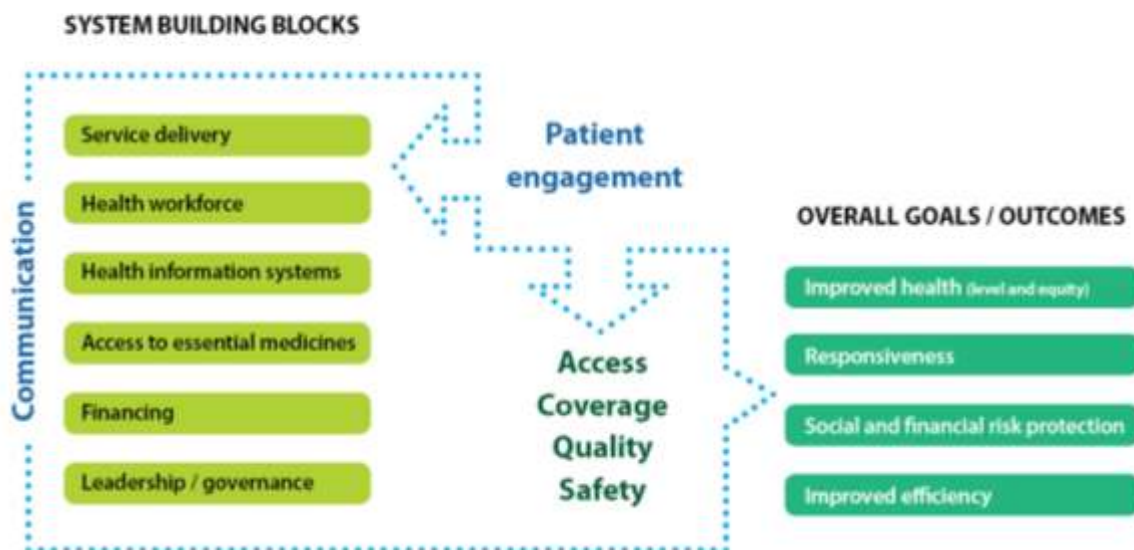
Figure 1. The WHO Health Systems Framework



Source: Reference c

The nature of information-sharing and communication systems has changed dramatically since the WHO health systems framework was introduced. Similarly, knowledge and thinking about “patient engagement” in health care has greatly evolved. People who are actively involved in their own health care tend to have demonstrably better outcomes.

Figure 2. Proposed modified WHO Health Systems Framework



Conclusion

*“Rain beats a leopard's skin,
but it does not wash out the spots”*

--Ashanti

In conclusion, there is a lot learn for the health service organizations that are contending with the super wicked social problem of Disease. Such a problem is always mutating and thus has a lot single solution and no single silver bullet can solve the problem.

This approach calls for collaboration among different health players from mentoring organizations to implementing organizations and researchers. The days of one-man-armies are long gone; times have changed. The winds have changed and so TLCGM has decided to change gears and focus on moulding collaboration partnerships in the health and education sectors to achieve **One Health Response**.



FINAL WORD

One Health Response

This approach calls for collaboration among different health players from mentors to implementers and researchers. The days of one-man-armies are long gone; times have changed.

The winds have changed and so TLCGM has decided to change gears and focus on moulding collaboration partnerships in the health and education sectors to achieve the One Health Response



About Author: Tom N. Munghono aka TaataDaniella

'Kyokisa munno, emese kyelya'

*"What you hide from your close friend
is what the rat eats. The farther you hide it,
the more you place it closer to the rat's path"*

--Buganda, Uganda

I am a social architect with a passion for building social enterprises ie, enterprises that create both profit and shared social value. He is the Managing Director of TLC Global Missions and supports many other organizations in Uganda and abroad.

With 20+ years of working experience under my belt, Thomas specializes in resurrecting dead and dying organizations and has built up a team of loyal lieutenants to accomplish the task at hand.

Having built a hospital over the last 10 years, my next loonshot (big dream) is to build an **electric ambulance fleet** that can support the Government of Uganda's Health Vision of building 6000 Health Centre IVs (maternity centre with operating theatre) and the Vision2040 which seeks to move Uganda from a peasant economy to middle class by year 2040.

Thomas Munghono

+256 751 558845

notice4thomas@gmail.com

skype: thomas.munghono

facebook: munghono