

ING Communication on Progress 2019

UN Global Compact Principle	SDG		Link/Location
Principle 1 Business should support and respect the protectio n of internatio nally proclaime d human rights	5, 10, 12	ING's respect for human rights and their integration into our business engagements are guided by the standards established in the Universal Declaration of Human Rights; the eight Fundamental International Labour Organisation Conventions ('ILO Conventions'); the Corporate Responsibility to Respect Human Rights under the UN Guiding Principles on Business and Human Rights and the UN Global Compact. We base our own human rights policy on these conventions. We seek to judge employees on their merit and skills and without discrimination on race, age, sex, religion, ability or belief. We believe that by respecting human rights and increasing our efforts in diversity, we are strengthening our workforce and our business. As part of this, we developed a framework to help us balance human rights in our operations. Launched in February 2018, it helps guide our decisions on whether to maintain, start or expand our activities in specific countries, as well as to protect employees from human rights risks in new markets. In 2018, ING published its first ever UNGP Human Rights Report. In the report, we take a look at five salient human rights issues. For ING as an employer, these are work-related stress and discrimination; as a corporate lender, these are land-related community issues, child labour and forced labour. Knowing the biggest risk to our people and the people in the supply chains that we finance, (known as 'salient' issues) means we can start managing them first. The report outline our policies, performance and transparent examples of our human rights management. It also describes our human rights governance structures. This report is a landmark for how we communicate about managing human rights. It allows us to share insights clearly and obtain feedback on how we can further improve. We aim to continue this transparency, with this first human rights report acting as a starting point for future disclosures on our performance.	ING Values: https://www.ing.co m/About- us/Purpose- strategy.htm ING Statement on Human Rights: https://www.ing.co m/sustainability/st atement-on- human-rights.htm ING Annual Report 2018: Report of the Executive Board: Risk-Commitment to Human Rights p. 57 - 59. ING Human Rights report: https://www.ing.com/ Sustainability/The- world-around-us- 1/Reporting.htm



Principle 2 Businesse s should make sure that they are not complicit in human rights abuses	5, 8, 12	Human rights are an integral part of ING's ESR Policy Framework and apply to all economic sectors that we conduct business with. ING's has adopted a Statement on Human Rights based on the ILO Core Conventions. The Statement sets our expectations of employees, suppliers and clients. We ask our suppliers to agree to comply with the UNGC principles that promote human rights, fair labour practices, environmental protection, and anti-corruption. ING is a member of the Thun Group of Banks, dedicated to investigating how the United Nations guidelines on business and human rights can be applied. We are also Equator Principle steering members and actively take park in OECD working groups on due diligence, including human rights. These and other external engagements help us improve our practices and also promote a level playing field across our sector. In our 2018 human rights report, we transparently outline how we screen corporate clients, how we approach procurement, and how we make sure our own work force does not risk human rights abuses. This publication goes into detail on our current approach and future priorities.	ING Statement on Human Rights: https://www.ing.co m/sustainability/st atement-on- human-rights.htm ING Annual Report 2018, Report of the Executive Board: Risk- Commitment to Human Rights p. 57 - 59. ING Human Rights report: https://www.ing.com/ Sustainability/The- world-around-us- 1/Reporting.htm
Principle 3 ILO Conventi ons 87 and 98 Businesse s should uphold the freedom of associatio n and the effective recognitio n of the right to collective bargainin g	8	We uphold freedom of association for all our employees and recognise the right to collective bargaining in accordance with ILO Conventions number 87 and 98.	ING Statement on Human Rights: https://www.ing.com/l NG-in- Society/Sustainability/ Human-Rights.htm ING Human Rights and the Workplace Statement: https://www.ing.com/ web/file?uuid=ab4fa4 ba-0590-49da-943f- cb042eac631b&owner =b03bc017-e0db- 4b5d-abbf- 003b12934429&conte ntid=28342



Principle 4 ILO Conventi ons 29 and 105 Businesse s should support the eliminatio n of all forms of forced and compulso ry labour	1, 3, 8	Through ING's Statement on Human Rights we express our commitment to support international labour rights standards for our employees. ING upholds the elimination of all forms of forced labour and compulsory labour. ING's Human Rights and the Workplace Statement explicitly prohibits all forms of forced and compulsory labour in line with ILO Conventions 29 and 105. ING goes beyond our own workplace and addressed forced labour as a salient issue through lending to corporate clients. We manage this risk through our ESR policy, applying international standards, and also engaging with clients. Through the Dutch Banking Sector Agreement on Human Rights we are also participating in value chain analysis to understand where key human rights risks occur in the value chains of our clients. This is outlined in our 2018 human rights report. In 2018 we also began proactive client engagement me are discussing forced labour explicitly with corporate clients. This also includes the understanding of the risk in the supply chains though which we are exposed through corporate lending. This is outlined in our 2018 human rights report.	ING Statement on Human Rights: https://www.ing.com/l NG-in- Society/Sustainability/ Human-Rights.htm ING Human Rights and the Workplace Statement: https://www.ing.com/ web/file?uuid=ab4fa4b a-0590-49da-943f- cb042eac631b&owner =b03bc017-e0db- 4b5d-abbf- 003b12934429&conte ntid=28342 ING Human Rights report: https://www.ing.com/ Sustainability/The- world-around-us- 1/Reporting.htm
Principle 5 ILO Conventi ons 138 and 182 Businesse s should support the effective abolition of child labour	1, 3, 4, 8	At ING, we will uphold the Children's Rights and Business Principles in our activities. ING does not tolerate any form of exploitative child labour, as defined in the International Labour Organization Convention 182, Article 3 (Worst Forms of Child Labour) and in line with ILO Conventions 138 (Minimum Age). ING goes beyond our own workplace and addressed child labour as a salient issue through lending to corporate clients. We manage this risk through our ESR policy, applying international standards, and also engaging with clients. Through the Dutch Banking Sector Agreement on Human Rights we are also participating in value chain analysis to understand where key human rights risks occur	ING Statement on Human Rights: https://www.ing.com/ sustainability/stateme nt-on-human- rights.htm ING Human Rights and the Workplace Statement: https://www.ing.com/ web/file?uuid=ab4fa4 ba-0590-49da-943f- cb042eac631b&owner =b03bc017-e0db- 4b5d-abbf- 003b12934429&conte ntid=28342



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		in the value chains of our clients. This is	
		outlined in our 2018 human rights report.	
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		engagement with corporate clients. Through	
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		explicitly with corporate clients. This also	
		includes the understanding of the risk in the	
		supply chains though which we are exposed	
		through corporate lending. This is outlined in	
		our 2018 human rights report.	
		As a global company ING needs a workforce	
	5, 8,	that reflects and understands the demographics	ING Values:
	10	we serve in the various markets where we	https://www.ing.co
		operate. Studies show that teams with a	m/About-
		healthy mix of Turkey prepares for data-driven	us/Purpose-
		future Data science can be a real game-changer	strategy.htm
		for ING. To accelerate in this area, we partnered	
		with Özyeğin University in Turkey to set up our	ING Diversity and
		own data science training and certification	Inclusion:
		programme for employees. Close to 600 people	https://www.ing.com/
Duin simls		applied, of which 55 were selected to	sustainability/our-
Principle 6		participate in the first two training rounds. The	own-
ILO		one-year programme is a combination of online	operations/diversity-
Conventi		and classroom training and will count towards a	and-inclusion.htm
ons 100		future degree should they continue their	
and 111		studies. The programme reaffirms ING's	ING Diversity
Businesse		commitment to a data-driven future by	Manifesto:
s should		cultivating its own talent pool and empowering	https://www.ing.com/
support		employees to keep developing themselves	web/file?uuid=3499d0f
the		professionally. people contrasting perspectives	<u>1-2α56-4c2e-b5c4-</u>
eliminatio		are more creative, more inventive and faster to	<u>c1d8893d1a86&owner</u>
n of		adapt. When people feel free to be themselves	<u>=b03bc017-e0db-</u>
discrimin		they perform better. In 2018, we defined a new	4b5d-abbf-
ation in		direction to promote a more diverse and	003b12934429&conte ntid=36656
respect of		inclusive workforce introducing 'mixed teams'	<u>11614-30030</u>
employm		and the 70 percent principle. This principle	ING Annual Report
ent and		strives for 30 percent difference in team make-	2018,
occupatio		up. Mixed teams include all types of diversity,	Report of the
n		both visible and less visible. Ultimately,	Executive Board:
		managers are responsible for building mixed	Risk-Commitment to
		teams by choosing the dimensions of diversity	Human Rights
		to focus on while also being guided by the	p. 57 – 59.
		global 70 percent principle as far as possible. At	
		the same time, we will continue our efforts to	
		make all people feel included whatever their	
		background, culture, experience, religion or	
		sexuality. Like many other financial	
		organisations, getting the right mix of people	
		remains a challenge in parts of the business and	
		there is more to be done to redress imbalances	



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		that still exist. Women in leadership positions remained stable at 38 percent of managers (39	
		percent in 2017) and 30 percent of managers of	
		managers (29 percent in 2017 and 2016).	
		Initiatives to improve the gender balance	
		include having more female candidates on	
		succession lists and more representative	
		decision panels and interviewers during the	
		recruitment process. Nevertheless, we continue	
		to be recognised for our efforts in this area. In	
		an independent genderequality report by	
		Amsterdam-based interest group Equileap, ING	
		ranks among the top 200 companies in the	
		world and among the top five in the	
		Netherlands. The 2018 report compared more	
		than 3,000 companies from 23 countries on a	
		wide range of criteria around gender issues in	
		the workplace. It found the financial sector to	
		be the strongest performer. Banks were the	
		highest performing group in any sector. As part	
		of our commitment to a diverse and inclusive	
		organisation, our CEO Ralph Hamers signed the	
		United Nations' Global Compact Women	
		Empowerment Principles in 2018. We also	
		supported the UN Standards for Combatting	
		LGBTI Discrimination in the Workplace. Our	
		support of these standards will continue to	
		guide our approach and be a source of learning	
		for our own practices to combat discrimination	
		and promote diversity and inclusion.	
		ING's ESR Policy Framework aims to mitigate	
	7, 11,	environmental and social risks to our business	ESR Policy Framework:
	12, 13	activities. ING applies the Equator Principles to	https://www.ing.com/S
	,	project finance.	ustainabilitu/Sustainab
Principle			le-
7		The ING Procurement Code of Conduct includes	business/Environment
Businesse		environmental criteria.	al-and-social-risk-
s should			policies.htm
support a		ING's environmental management programme	
precautio		aims to limit the environmental impact of our	Equator Principles:
nary		own operations.	https://www.ing.com/S
approach			<u>ustainability/The-</u>
to			world-around-us-
environm			1/Equator-
ental			<u>Principles.htm</u>
challenge			ING Appual Papart
S			ING Annual Report 2018, Report of the
			Executive Board:
			Environmental and
			social risk
	1	1	55 5101 115K



			management (p. 70-73) ING Annual Report 2018, Consolidated Annual accounts (p. 302)
Principle 8 Businesse s should undertak e initiatives to promote greater environm ental responsibility	6, 7, 9, 11, 12, 13, 14, 15	ING's Environmental Approach outlines how we manage our direct and indirect environmental impacts, as well as how we mitigate risks and create and seize opportunities. ING's ESR Policy Framework helps us mitigate environmental and social risks through our finance. In project finance, ING applies the Equator Principles. The ING Procurement Sustainability Standards include environmental criteria to ensure the environmental sustainability of our suppliers. Furthermore, in lending, ING promotes greater environmental sustainability by growing its business with companies considered to be industry environmental, social and governance (ESG) leaders and by growing its Climate Finance deals. In investments, ING aims to increase its sustainable investments year-overyear. In 2018, we received perfect scores for environmental reporting and climate strategy in ratings from the Dow Jones Sustainability Indices. We also achieved the highest possible score on CDP's climate change assessment, receiving the Euronext/CDP Leadership award and being included in the 'A-list'. As a bank, ING makes the most impact through our financing, via the money we loan to companies and customers. We have a loan book of about €600 billion across many sectors, which we have now begun steering towards meeting the Paris Agreement's two-degree goal.	ING Environmental Programme: https://www.ing.com/ Sustainability/Our- own- operations/Environme ntal-programme.htm Responsible Finance and Investments: https://www.ing.com/ Sustainability/Sustaina ble-business/How-we- measure.htm ING Annual Report 2016, Non-financial appendix (349-351) Terra Approach: https://www.ing.com/ Sustainability/Sustaina ble-business/INGs- Terra-approach.htm ING Annual Report 2018, Report of the Executive Board: Environmental and social risk management (p. 45- 46)



We call our strategy to get there the Terra approach. How does it work? ING will focus on the sectors in our loan book that are responsible for most greenhouse gas emissions: energy (oil & gas, renewables and conventional power), automotive, shipping & aviation, steel, cement, residential mortgages and commercial real estate. We will use a specific approach per sector in order to make the most impact, partnering with leading external climate measurement experts where it makes sense. At ING we understand that our activities impact 7, 9, the environment we operate in - both directly, Our Stance: Energy: 11, 12 through the operations of our buildings, IT http://www.ing.com/IN systems and business travel, but also indirectly, G-inthrough our financing portfolio and our through Society/Sustainability/ our procurement supply chains. Our-Stance/Energy.htm We are committed to reducing our own Principle environmental footprint and working closely Our Stance: Climate with both customers and suppliers to adapt and Businesse https://www.ing.com/l take advantage of opportunities within the lows should NG-incarbon economy of the future. encourag Society/Sustainability/ e the We are proactively identifying opportunities to developm Stance/Climate.htm finance environmentally impactful projects and ent and industry ESG leaders. diffusion Responsible Finance: of https://www.ing.com/l And we will double lending to environm NG-inenvironmental, social and governance entally Society/Sustainability/ (ESG) industry leaders by 2022 compared friendly Sustainableto 2017. technolog business/How-weies measure.htm We were well on track in 2018 as Climate Finance rose 11% to €16.5 billion, Social ING Annual Report Impact finance was up 73% to €774 million 2018, Report of the and lending to industry ESG leaders grew Executive board (p.4, 29% to €7.1 billion. The tables below 46, 419, 428) provide a breakdown of our Responsible Finance portfolio as of December 2018.



Principle 10 Businesse s should work against corruptio n in all its forms,	12, 16, 17	Only by acting with professionalism and integrity can we maintain our stakeholders' trust and our company's reputation. The ING Values play an important role in this respect. ING has zero tolerance towards bribery and corruption and has clear policies on this. ING implements a Corporate Policy on Financial Economic Crime (FEC).	Bribery and Corruption: http://www.ing.com/ About- us/Compliance/Zero- Tolerance-Bribery- Statement.htm
including extortion and bribery			ING Values: http://www.ing.com/ About-us/ING- Values-1.htm