

NN Group N.V. 2018 GRI Index table, Progress reports to the Principles for Sustainable Insurance and the UN Global Compact

NN Group N.V.

Shaping our tomorrow

This document contains the GRI Index table and our Progress reports to the Principles for Sustainable Insurance and to the United Nations Global Compact. These reports serve as a reference to the relevant pages in our 2018 Annual Review, 2018 Financial Report and our corporate website.

The Hague,
14 March 2019



GRI Index table

This report has been prepared in accordance with the GRI Standards: Core option. This entails that we report at least one indicator for our material topics. In case we report on more indicators, these are also included in the table.

		Reference
		AR Annual Review
		FR Financial Report
		🖥️ NN Group website
Indicator	Description of indicator	Reference
General standard disclosures		
102-1	Name of the organisation	AR Contact and legal information
102-2	Activities, brands, products, and services	AR Our seven reporting segments
102-3	Location of headquarters	AR Contact and legal information
102-4	Location of operations	AR Who we are 🖥️ Who we are
102-5	Ownership and legal form	FR Corporate governance
102-6	Markets served	AR Our seven reporting segments FR Notes to the consolidated annual accounts (Note 31)
102-7	Scale of the organisation	AR How we create and share value, Our seven reporting segments, Facts and figures
102-8	Information on employees and other workers	AR We partially report on this disclosure in A supportive culture for employees, Facts and figures
102-9	Supply chain	AR Who we are/How we create and share value, Creating a positive impact on society
102-10	Significant changes to the organisation and its supply chain	AR Our approach to reporting
102-11	Precautionary Principle or approach	FR Notes to the consolidated annual accounts [Note 50]
102-12	External initiatives	AR Stakeholder engagement and international commitments 🖥️ In society
102-13	Membership of associations	AR Stakeholder engagement and international commitments 🖥️ In society/Governance, memberships and endorsements
102-14	Statement from senior decision-maker	AR CEO Statement FR Report of the Supervisory Board
102-15	Key impacts, risks, and opportunities	AR Our operating environment, Risk management, Our strategy and priorities
102-16	Values, principles, standards, and norms of behavior	AR Our values, Our strategy and priorities
102-17	Mechanisms for advice and concerns about ethics	AR Our values FR Notes to the consolidated annual accounts (Note 50) 🖥️ Who we are/Corporate governance
102-18	Governance structure	AR The way we are organised FR Corporate governance 🖥️ Who we are/Corporate governance
102-19	Delegating authority	AR The way we are organised FR Corporate governance 🖥️ Who we are/Corporate governance
102-20	Executive-level responsibility for economic, environmental, and social topics	AR The way we are organised 🖥️ In society/Governance, memberships and endorsements
102-21	Consulting stakeholders on economic, environmental, and social topics	AR Our operating environment, Stakeholder engagement and international commitments
102-22	Composition of the highest governance body and its committees	AR The way we are organised FR Corporate governance 🖥️ Who we are/Corporate governance
102-23	Chair of the highest governance body	FR Corporate governance
102-24	Nominating and selecting the highest governance body	FR Corporate governance 🖥️ Who we are/Corporate governance

GRI Index table Continued

Indicator	Description of indicator	Reference
102-25	Conflicts of interest	FR Corporate governance Who we are/Corporate governance
102-26	Role of highest governance body in setting purpose, values, and strategy	AR Our values, The way we are organised FR Corporate governance
102-27	Collective knowledge of highest governance body	AR Our values FR Report of the Supervisory Board
102-28	Evaluating the highest governance body's performance	FR Report of the Supervisory Board, Corporate governance, Remuneration Report
102-29	Identifying and managing economic, environmental, and social impacts	AR Our operating environment, The way we are organised FR Corporate governance, Notes to the consolidated annual accounts (Note 50)
102-30	Effectiveness of risk management processes	AR Our operating environment, The way we are organised FR Corporate governance, Notes to the consolidated annual accounts (Note 50)
102-31	Review of economic, environmental, and social topics	FR Report of the Supervisory Board, Corporate governance
102-32	Highest governance body's role in sustainability reporting	AR The way we are organised, Our approach to reporting Who we are/Governance, memberships and endorsements
102-33	Communicating critical concerns	FR Corporate governance, Report of the Supervisory Board
102-34	Nature and total number of critical concerns	FR Report of the Supervisory Board
102-35	Remuneration policies	FR Remuneration Report
102-36	Process for determining remuneration	FR Remuneration Report
102-37	Stakeholders' involvement in remuneration	FR Remuneration Report
102-38	Annual total compensation ratio	FR Remuneration Report (aggregated level)
102-39	Percentage increase in annual total compensation ratio	FR 2018 ratio not reported.. For CEO compensation and staff expenses, see Remuneration Report and Notes to the consolidated annual accounts (Note 26)
102-40	List of stakeholder groups	AR Stakeholder engagement and international commitments
102-41	Collective bargaining agreements	AR A supportive culture for employees, Facts and figures
102-42	Identifying and selecting stakeholders	AR Understanding our material topics, Stakeholder engagement and international commitments
102-43	Approach to stakeholder engagement	AR Understanding our material topics, Stakeholder engagement and international commitments
102-44	Key topics and concerns raised	AR Stakeholder engagement and international commitments
102-45	Entities included in the consolidated financial statements	FR Notes to the consolidated annual accounts (Note 32)
102-46	Defining report content and topic Boundaries	AR Our approach to reporting
102-47	List of material topics	AR Understanding our material topics
102-48	Restatements of information	FR Notes to the consolidated annual accounts (Note 1)
102-49	Changes in reporting	AR Our approach to reporting
102-50	Reporting period	AR Our approach to reporting
102-51	Date of most recent report	AR Our approach to reporting
102-52	Reporting cycle	AR Our approach to reporting
102-53	Contact point for questions regarding the report	AR Contact and legal information
102-54	Claims of reporting in accordance with the GRI Standards	AR Our approach to reporting
102-55	GRI content index	Who we are 2018 GRI Index table
102-56	External assurance	AR Our approach to reporting, Assurance report of the independent auditor

GRI Index table Continued

Indicator	Description of indicator	Reference
Specific standard disclosures		
Economic (linked to material topics Financial performance, Customer centricity, Risk management)		
103	Disclosure on Management Approach	AR Understanding our material topics, Our strategy, Creating and sharing value
201-1	Direct economic value generated and distributed	AR Understanding our material topics, Our strategy, Creating and sharing value
201-2	Financial implications and other risks and opportunities due to climate change	AR Understanding our material topics, Our response to the Taskforce on Climate-related Financial Disclosures
201-3	Defined benefit plan obligations and other retirement plans	FR Notes to the consolidated annual accounts (Note 26)
202-2	Proportion of senior management hired from the local community	AR A supportive culture for employees
Indirect economic impacts (linked to material topic Responsible investment)		
103	Disclosure on Management Approach	AR Understanding our material topics, Our strategy, Creating and sharing value
203-1	Infrastructure investments and services supported	AR Creating and sharing value, Facts and figures
203-2	Significant indirect economic impacts	AR Creating and sharing value, Facts and figures
Anti-corruption (linked to material topic Business ethics and transparency)		
103	Disclosure on Management Approach	AR Understanding our material topics
205-1	Operations assessed for risks related to corruption	FR Notes to the consolidated annual accounts (Note 50)
205-2	Communication and training about anti-corruption policies and procedures	AR Our values FR Notes to the consolidated annual accounts (Note 50)
205-3	Confirmed incidents of corruption and actions taken	AR Facts and figures (incidents of fraud). Fraud and corruption are also included in our operational risk management (process) FR
Environmental		
302-1	Energy consumption within the organisation	AR Creating a positive impact on society, Facts and figures
302-2	Energy consumption outside of the organisation	AR Facts and figures
302-3	Energy intensity	AR Facts and figures
302-4	Reduction of energy consumption	AR Creating a positive impact on society, Facts and figures
305-1	Direct (Scope 1) GHG emissions	AR Facts and figures
305-2	Energy indirect (Scope 2) GHG emissions	AR Facts and figures
305-3	Other indirect (Scope 3) GHG emissions	AR Facts and figures
305-4	GHG emissions intensity	AR Facts and figures
305-5	Reduction of GHG emissions	AR Facts and figures
308-1	New suppliers that were screened using environmental criteria	AR Creating a positive impact on society (process)
Employment (linked to topic Human capital development)		
103	Disclosure on Management Approach	AR Our strategy, Creating and sharing value
401-1	New employee hires and employee turnover	AR Facts and figures (aggregated level)
401-2	Benefits provided to full-time employees that are not provided to temporary or part-time employees	AR A supportive culture for employees, Facts and figures FR Notes to the consolidated annual accounts (Note 26)
402-1	Minimum notice periods regarding operational changes	AR A supportive culture for employees
403-2	Types of injury and rates of injury, occupational diseases, lost days, and absenteeism, and number of work-related fatalities	AR A supportive culture for employees, Facts and figures (aggregated level)
403-4	Health and safety topics covered in formal agreements with trade unions	AR A supportive culture for employees (Netherlands only, not reported)
Training & education (linked to topic Human capital development)		
103	Disclosure on Management Approach	AR Our strategy, Creating and sharing value
404-1	Average hours of training per year per employee	AR We partially report on this disclosure in A supportive culture for employees, Facts and figures (total spend and spend/FTE)
404-2	Programmes for upgrading employee skills and transition assistance programmes	AR A supportive culture for employees, Facts and figures



GRI Index table Continued

Indicator	Description of indicator	Reference
404-3	Percentage of employees receiving regular performance and career development reviews	AR Facts and figures
Diversity & equal opportunities (linked to topic Diversity and inclusion and material topic Responsible investment)		
103	Disclosure on Management Approach	AR Understanding our material topics, Our strategy, Creating and sharing value
405-1	Diversity of governance bodies and employees	AR A supportive culture for employees, The way we are organised FR Corporate governance
412-2	Employee training on human rights policies or procedures	AR Responsible investment, Stakeholder engagement and international commitments
412-3	Significant investment agreements and contracts that include human rights clauses or that underwent human rights screening	AR Responsible investment, Facts and figures
Local communities (linked to topic Financial and economic empowerment)		
103	Disclosure on Management Approach	AR Our strategy, Creating and sharing value
413-1	Operations with local community engagement, impact assessments, and development programmes	AR Creating a positive impact on society, Facts and figures
FS14	Initiatives to improve access to financial services for disadvantaged people	AR Excellent customer service, Creating a positive impact on society, Facts and figures
414-1	New suppliers that were screened using social criteria	AR Creating a positive impact on society (process)
Marketing & product and service labeling (linked to material topic Customer centricity)		
DMA (FS15)	Policies for the fair design of financial products and services	AR Addressing our material topics, Excellent customer experience
DMA (FS16)	Initiatives to enhance financial literacy by type of beneficiary	AR Excellent customer experience, Creating a positive impact on society
417-1	Requirements for product and service information and labeling	AR Excellent customer experience (customer golden rules process)
417-2	Incidents of non-compliance concerning product and service information and labeling	AR Excellent customer experience (process)
417-3	Incidents of non-compliance concerning marketing communications	AR Excellent customer experience FR Notes to the consolidated annual accounts (Note 42)
Customer privacy (linked to material topic Data privacy and security)		
418-1	Substantiated complaints concerning breaches of customer privacy and losses of customer data	AR Understanding our material topics (process, no data reported yet)
Socioeconomic compliance		
419-1	Non-compliance with laws and regulations in the social and economic area	FR Legal proceedings
Product portfolio (linked to material topic Responsible investment and topic Sustainable products and services)		
FS6	Percentage of the portfolio for business lines by specific region, size	AR Our seven reporting segments
FS7	Monetary value of products and services designed to deliver a specific social benefit for each business line, broken down by purpose	AR Excellent customer experience, Creating a positive impact on society, Facts and figures
FS8	Monetary value of products and services designed to deliver a specific environmental benefit for each business line, broken down by purpose	AR Creating a positive impact on society, Facts and figures
Audit		
DMA (FS9)	Coverage and frequency of audits to assess implementation of environmental and social policies and risk assessment procedures	AR Our approach to reporting
Active ownership (linked to material topic Responsible investment)		
DMA (FS12)	Voting policy(ies) applied to environmental or social issues for shares over which the reporting organisation holds the right to vote shares or advises on voting.	AR Creating a positive impact on society, Facts and figures In society/Responsible investment
FS 10	Percentage and number of companies held in the institutions portfolio with which the reporting organisation has interacted on environmental or social issues	AR Creating and sharing value, Creating a positive impact on society, Facts and figures
FS 11	Percentage of assets subject to positive and negative environmental or social screening	AR Responsible investment, Facts and figures

Principles for Sustainable Insurance Progress report 2018

In June 2012, we became a founding signatory of the UN Principles for Sustainable Insurance. We report on our progress in implementing the principles in our business operations throughout the NN Group Annual Report.

The overview below provides a selection of examples from this progress, including references to the relevant pages in the report.









 Annual Review
 NN Group website

Our commitment	Our goals	Our progress 2018
We will embed in our decision-making environmental, social and governance issues, relevant to our business	Offer insight, tools and programmes to improve consumers' financial decision-making	We developed online and offline platforms for knowledge sharing and supporting people in securing their financial futures  pages 22-32, 35-37, 48-49
	Maintain an up-to-date environmental and social risk policy framework	We revised our Responsible Investment Framework policy by introducing norms-based criteria reflecting our investment beliefs and values, relevant laws, and internationally-recognised standards. We also introduced investment restrictions in the area of tobacco producers and companies involved in oil sands and controversial pipelines  pages 16-18, 30-32, 44-46  www.nn-group.com/In society
	Develop a set of ambitions, goals and performance indicators for our insurance and asset management business	Our strategic approach and objectives related to corporate citizenship have the continued support of the Management Board and Supervisory Board  pages 3, 8-9, 20, 35-51, 62-65, 71-74
We will work together with clients and business partners to raise awareness of environmental, social and governance issues, manage risk and develop solutions	Grow the Assets under Management in sustainable and impact strategies, and expand our product offering	Assets under Management in sustainable and impact strategies increased with 53% to EUR 16.5 billion, compared to 2017; new funds were introduced in 2018  pages 30-32, 46, 71  www.nnip.com/corporate/about-us/responsible-investing
	Manage our direct footprint and review our procurement process in order to create more sustainable practices	Carbon emissions from our business operations decreased by 6%/FTE compared to 2017. NN Group continued the embedding of sustainability in the procurement policy and process  page 47, 74
We will work together with governments, regulators and other key stakeholders to promote widespread action across society on environmental, social and governance issues	Engage with stakeholders on general developments or more specific issues	We entered into dialogue with various stakeholders on different topics  page 13, 60-61 We also published several reports on sustainability topics  www.nn-group.com ; www.nnip.com
	Promote responsible insurance and asset management amongst key stakeholders	We are an active member of various (inter) national organisations and networks.  page 60  www.nn-group.com/In-society/Governance-memberships-and-endorsements We aim to contribute to positive change as we support investee companies to seek improvement in ESG policies and practices  pages 45-46, 71  www.nnip.com/corporate/about-us/responsible-investing
	Create positive change in the communities where we operate by supporting people to improve their financial wellbeing and help them overcome adversity. Reach out to at least 100,000 young people by 2020	Increase in young people reached (38,536 in 2018) through NN Future Matters programme (exceeding our 2020 target). Total funds donated in 2018 to charitable organisations was EUR 2.7 million  page 48-49, 74  www.nn-group.com/In society
We will demonstrate accountability and transparency in regularly disclosing publicly on our progress in implementing the principles	Ensure public disclosure of our non-financial objectives, and the progress we make, in our annual reporting	NN Group published our 2018 Annual Report, consisting of an integrated Annual Review and the Financial Report. This table serves as a cross-reference to the relevant sections in these reports and our website

United Nations Global Compact Progress report 2018

UN Global Compact	NN Group commitment	Performance
Principle 1 Business should support and respect the protection of internationally proclaimed human rights	The NN statement of Living our Values includes the commitment to respect human rights. Human rights are an integral part of NN Group's Responsible Investment Framework policy that applies to all asset classes. We ask our suppliers to agree to comply with the UNGC principles that promote human rights, fair labour practices, environmental protection, and anti-corruption. NN Group is a member of various international networks and initiatives.	NN statement of Living our Values Corporate Human Rights Statement (2017) Revised NN Group Responsible Investment Framework policy introducing norms-based criteria; additional restrictions in the area of tobacco, and oil sands and controversial pipelines Procurement Policy NN Group memberships AR pages 30-32, 44-46, 53-56, 60-61 www.nn-group.com
Principle 2 Business should ensure that they are not complicit in human rights abuses	The NN statement of Living our Values includes the commitment to respect human rights. Human rights are an integral part of NN Group's Responsible Investment Framework policy that applies to all asset classes. We ask our suppliers to agree to comply with the UNGC principles that promote human rights, fair labour practices, environmental protection, and anti-corruption. NN Group is a member of various international networks and initiatives.	NN statement of Living our Values Corporate Human Rights Statement (2017) Revised NN Group Responsible Investment Framework policy introducing norms-based criteria; additional restrictions in the area of tobacco, and oil sands and controversial pipelines Procurement Policy NN Group memberships AR pages 30-32, 44-46, 47, 53-56, 60-61 www.nn-group.com
Principle 3/ILO Conventions 87 and 98 Business should uphold the freedom of association and the effective recognition of the right to collective bargaining	The NN statement of Living our Values includes the commitment to respect human rights, advocate equal opportunities and encourage diversity of thinking. At NN Group, we uphold the freedom of association for all our employees and recognise the right to collective bargaining. Human rights are an integral part of NN Group's Responsible Investment Framework policy and applies to all asset classes. We ask our suppliers to agree to comply with the UNGC principles that promote human rights, fair labour practices, environmental protection and anti-corruption.	NN statement of Living our Values Corporate Human Rights Statement (2017) Revised NN Group Responsible Investment Framework policy introducing norms-based criteria Human Capital Policy Procurement Policy AR pages 38-41, 44-46, 47, 53-56, 61 www.nn-group.com
Principle 4/ILO Conventions 29 and 105 Business should support the elimination of all forms of forced and compulsory labour	The NN statement of Living our Values includes the commitment to respect human rights. Human rights are an integral part of NN Group's Responsible Investment Framework policy and applies to all asset classes. We ask our suppliers to agree to comply with the UNGC principles that promote human rights, fair labour practices, environmental protection and anti-corruption.	NN statement of Living our Values Corporate Human Rights Statement (2017) Revised NN Group Responsible Investment Framework policy introducing norms-based criteria Procurement Policy AR pages 44-46, 47, 53-56, 61 www.nn-group.com
Principle 5/ILO Conventions 138 and 182 Business should support the effective abolition of child labour	The NN statement of Living our Values includes the commitment to respect human rights. Human rights are an integral part of NN Group's Responsible Investment Framework policy and applies to all asset classes. We ask our suppliers to agree to comply with the UNGC principles that promote human rights, fair labour practices, environmental protection and anti-corruption.	NN statement of Living our Values Corporate Human Rights Statement (2017) Revised NN Group Responsible Investment Framework policy introducing norms-based criteria Procurement Policy AR pages 44-46, 47, 53-56, 61 www.nn-group.com
Principle 6/ILO Conventions 100 and 111 Business should support the elimination of discrimination in respect of employment and occupation	The NN statement of Living our Values includes the commitment to respect human rights. At NN Group, we believe it is right for the composition of our workforce to reflect that of society and for our people to bring a diversity of talents, beliefs and perceptions to their work.	NN statement of Living our Values Corporate Human Rights Statement (2017) Human Capital Policy (including diversity and inclusion) AR pages 38-41, 53-56, 61 www.nn-group.com

United Nations Global Compact Progress report 2018 Continued

UN Global Compact	NN Group commitment	Performance
Principle 7 Business should support a precautionary approach to environmental challenges	<p>The NN statement of Living our Values includes the commitment to respect each other and the world we live in.</p> <p>NN Group's Responsible Investment Framework policy aims to mitigate environmental and social risk of our investment activities.</p> <p>NN Group's environmental approach aims to minimise the environmental impact of our own operations.</p> <p>NN Group's Procurement Policy includes environmental aspects.</p>	<p>NN statement of Living our Values</p> <p>Revised NN Group Responsible Investment Framework policy introducing norms-based criteria; additional restrictions in the area of tobacco, and oil sands and controversial pipelines</p> <p>Corporate Environmental Statement (2017)</p> <p>Procurement Policy</p> <p> pages 16-18, 44-46, 47, 60-61, 62-65, 72</p> <p> www.nn-group.com</p>
Principle 8 Business should undertake initiatives to promote greater environmental responsibility	<p>The NN statement of Living our Values includes the commitment to respect each other and the world we live in.</p> <p>NN Group's Responsible Investment Framework policy aims to mitigate environmental and social risk of our investment activities.</p> <p>NN Group's Procurement Policy includes environmental issues, this is to ensure environmental sustainability.</p>	<p>NN statement of Living our Values</p> <p>Revised NN Group Responsible Investment Framework policy introducing norms-based criteria; additional restrictions in the area of tobacco, and oil sands and controversial pipelines</p> <p>Corporate Environmental Statement (2017)</p> <p>Procurement Policy</p> <p> pages 16-18, 44-46, 47, 60-61, 62-65, 72</p> <p> www.nn-group.com</p>
Principle 9 Business should encourage the development and diffusion of environmentally friendly technologies	<p>The NN statement of Living our Values includes the commitment to respect each other and the world we live in.</p> <p>Grow assets under management in sustainable and impact strategies, and expand related product offering.</p>	<p>NN statement of Living our Values</p> <p>Revised NN Group Responsible Investment Framework policy introducing norms-based criteria</p> <p>Assets under Management in sustainable and impact strategies increased with 53% compared to 2017</p> <p> pages 30-32, 44-46, 50-51, 71</p> <p> www.nn-group.com/In-Society; www.nnip.com</p>
Principle 10 Business should work against corruption in all its forms, including extortion and bribery	<p>The NN statement of Living our Values includes the commitment to act with integrity.</p> <p>NN Group has zero tolerance towards bribery and corruption and has clear policies on this.</p> <p>NN Group implements a Code of Conduct including Financial Economic Crime (FEC).</p>	<p>NN statement of Living our Values</p> <p>NN Code of Conduct</p> <p>Governance and compliance</p> <p> pages 53-56</p> <p> www.nn-group.com/Who-we-are</p>



NN Group N.V.
Schenkkade 65
2595 AS Den Haag
P.O. Box 90504, 2509 LM Den Haag
The Netherlands
www.nn-group.com