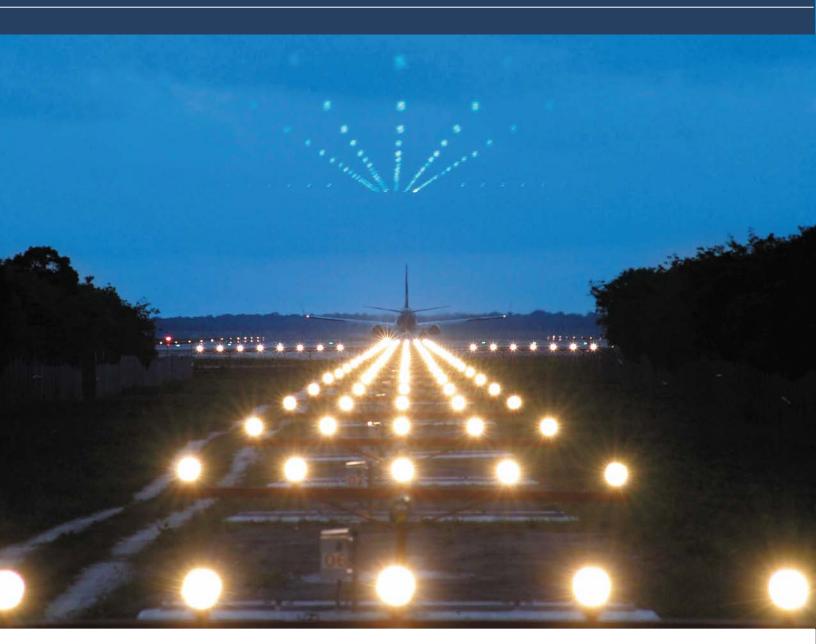
# ANNUAL SUSTAINABILITY REPORT 2017







| 1. | Mes  | sage from Our Chief Executive Officer                         | 1   |
|----|------|---|-----|
| 2. | Com  | pany Profile  | . 2 |
|    | 2.1  | Business Activities   | 2   |
|    | 2.2  | Company History   | 3   |
|    | 2.3  | Shareholder Structure   | 3   |
|    | 2.4  | Organisational Structure                                      |     |
|    | 2.5  | Operating and Financial Data                                  | 4   |
|    | 2.6  | Significant Changes in Operations during Reporting Period     | 5   |
|    | 2.7  | Social Responsibility Awards and External Programmes          | 5   |
|    | 2.8  | Description of Company's Value Chain                          | 6   |
| 3. | Repo | ort Parameters  | 7   |
|    | 3.1  | Stakeholder Engagement and Identification of Material Aspects | 7   |
|    |      |   |     |



| 3.2    | Scope and Limitations of Report                             | 8  |
|--------|---|----|
| 4. Co  | orporate Governance   | 9  |
| 4.1    | Shareholders' Rights and Duties of the Board of Directors   | 10 |
| 4.2    | Duties of the Corporate Governance Committees               | 10 |
| 4.3    | Composition of Corporate Governance Bodies and Remuneration | 11 |
| 4.4    | Frequency of Sessions and Attendance Rate                   | 11 |
| 5. Co  | ode of Ethics and Anti-Corruption Measures                  | 12 |
| 5.1    | Code of Ethics  |    |
| 5.2    | Anticorruption Measures                                     | 12 |
| 6. Er  | nvironmental Responsibility                                 | 13 |
| 6.1    | Significant Issues and Management Strategy                  | 13 |
| 6.2    | Overview of Principal Mitigation Measures                   | 14 |
| 6.3    | Environmental Management System                             | 18 |
| 6.4    | Environmental Certification                                 | 19 |
| 7. Qı  | uality of Life for Employees                                | 20 |
| 7.1    | Description of Workforce                                    | 20 |
| 7.2    | Safety in the Workplace                                     | 22 |
| 8. Co  | ommunity Involvement and Support                            | 23 |
| 8.1    | Direct Economic Benefits                                    | 23 |
| 8.2    | Community Involvement                                       | 24 |
| 9. Co  | ommitment to Human Rights                                   |    |
| 10.    | External Programmes   |    |
| 10.1   | Sustainability Indices                                      |    |
| 10.2   | •   |    |
| 11.    | GRI Standard Disclosures and Performance Indicators         | 27 |
| APPENI | DIX A: ENVIRONMENTAL OBJECTIVES AND PERFORMANCE             | 31 |
| APPFNI | DIX B: ENVIRONMENTAL PERFORMANCE INDICATORS                 | 33 |



# 1. Message from Our Chief Executive Officer

Welcome to ASUR's Annual Sustainability Report for the year 2017.

We are happy to report that our business has continued to grow during the year. Compared to the previous year, almost 2.2 million additional people travelled through our main airport in Cancún. To maintain the high standard of service that our passengers expect, we have therefore completed a major expansion of infrastructure, with the construction of a new terminal building: Terminal 4.

Our top priorities in terms of sustainability continue to be climate change, and the protection of biodiversity and natural habitats in the areas where we operate. The environmental impact of the construction of our new terminal was therefore assessed and has been offset with a series of measures. Chief among them are the recovery and replanting of endangered plant species; the relocation of animals from the construction site; and a payment to the Mexican Forestry Fund, which is a federal government body that carries out reforesting activities throughout the country. The new terminal is also in the process of obtaining LEED sustainability certification; once this process is completed, Terminal 4 at Cancún Airport will be the first LEED-certified airport infrastructure in Mexico.

Any major infrastructure expansion brings with it an increase in the amount of electricity used to power the new facilities. Terminal 4 was inaugurated in November of 2017, and it therefore did not significantly affect electricity use at the airport for that year, with total consumption increasing by just 9.4%. However, we can expect a significant increase in 2018, which will be the first full year of operations. As ASUR's electricity consumption is the main source of the company's carbon footprint, we continue to analyse ways in which we can make our operations more efficient still and thereby reduce and mitigate these greenhouse-gas emissions.

Alongside our environmental programmes, we have continued to cultivate good relations with the communities where we operate, and to provide a good standard of employment for the people who work for the company. This year we set aside a record amount for community investment of almost 63 million pesos, which was used to promote culture and the arts both nationally and at the local level, as well as for a wide range of community projects mainly in the areas of health and education. Our staff turnover rate remains low, and our standards of safety in the workplace continue to be high.

We welcome any feedback on this report or how we can improve our reporting process.

Adolfo Castro Rivas, Chief Executive Officer



# 2. Company Profile

Grupo Aeroportuario del Sureste, S.A.B. de C.V. operates a group of nine airports in the southeast region of Mexico under the brand name ASUR. These airports are located in the cities of Cancún, Cozumel, Huatulco, Mérida, Minatitlán, Oaxaca, Tapachula, Veracruz and Villahermosa. The company's headquarters are located in Mexico City. In February of 2013, the concession for the operation of Luis Muñoz Marín International Airport in San Juan, Puerto Rico, was granted to Aerostar Airport Holdings, LLC, a company in which ASUR holds a 60% stake. In October 2017, ASUR acquired a 92.42% stake in Airplan, S.A., the company that holds the concessions to operate a group of six airports in Colombia, located in Rionegro, Medellín, Montería, Carepa, Quibdo, and Corozal. These are the only operations outside of Mexico in which ASUR currently has an interest.

#### 2.1 Business Activities

The company's core activity is to administer and maintain the infrastructure of its airports to ensure sufficient capacity for safe, efficient operations and a high standard of service. Basic infrastructure includes that required for aircraft takeoff and landing operations and for arriving and departing passenger flows, as well as facilities for the authorities involved in airport operations (air-traffic controllers, customs, immigration, etc.).

In addition to the above, the company enters into agreements with external providers for a range of additional services, which may include complementary services for aircraft (such as baggage handling and ramp services) and commercial services for passengers (such as restaurants, shops and car rental, among other business lines). The company's aeronautical, complementary and commercial activities represent its three revenue streams.

Consequently, there are facilities and personnel that, while located at ASUR's airports, are not under the direct operational control of the company. These include all those corresponding to the government agencies, complementary service providers and commercial concession holders mentioned above, as well as the facilities and staff members of the various airlines that operate out of the company's airports.

Figure 1: Summary of Operational Boundaries, ASUR Airports

# **Controlled Directly by ASUR**

#### **Directly Employed Staff:**

General administrative
Car-park attendants
Airport Rescue & Fire Fighting personnel
Hold-baggage-screening system operators
Surveillance-camera operators

#### Subcontracted Staff:

Security guards
Passenger-inspection personnel
Cleaning staff
Convenience-store staff

#### Facilities:

Public-access areas in terminal buildings Passenger-access areas in terminal buildings Airside and airfield facilities Car parks and roadways

#### Where ASUR Has Limited Influence

#### Staff and Facilities of:

Airlines, including check-in and boarding staff Ground handlers and ramp-service providers, including baggage handlers, etc. Commercial concession holders, including restaurants, shops, car rental companies, taxis, etc.

#### Not Controlled by ASUR

#### Staff and Facilities of:

DGAC (Mexican civil-aviation authority)
INM (immigration authority)
Customs
Law-enforcement agencies (airport police)
SENEAM (air-traffic controllers)
ASA (fuel services for aircraft)



#### 2.2 Company History

ASUR's nine Mexican airports are operated under 50-year concessions that were granted to the company in 1998, as part of the Mexican government's plan to open up the country's state-owned airport sector to private investment.

Under the privatisation scheme, an initial stake of 15% in the company's capital stock (the BB series shares) was sold to a strategic partner, Inversiones y Técnicas Aeroportuarias, S.A. de C.V. (ITA), with expertise in Mexican business operations and in the international airport industry. The remaining 85% of the company's shares (the B series) began trading on the stock exchanges of Mexico City and New York in two public offers in September 2000 and March 2005. ASUR is therefore a one-hundred-per-cent privately owned company, subject to a series of national and international regulatory frameworks.

#### 2.3 Shareholder Structure

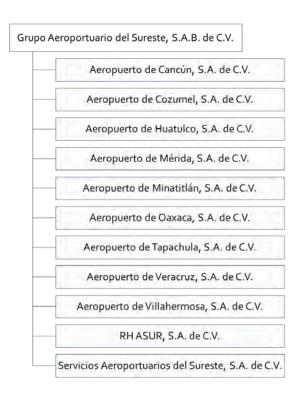
In June 2007, the strategic partner ITA reduced its shareholding in the company from 15% to 7.65%. As of the 31<sup>st</sup> of December 2017, ITA is owned by Fernando Chico Pardo, a Mexican investor, who has a 50% stake in the company; and by Remer Soluciones a la Inversión, S.A. de C.V., a subsidiary of the Mexican bus transport company Grupo ADO, S.A. de C.V., which also has a stake of 50%.

The 92.35% of ASUR's shares that are not held by ITA are traded on the New York Stock Exchange (NYSE: ASR) and the Mexico City Bolsa (BMV: ASUR). As of the 31<sup>st</sup> of December 2017, Fernando Chico Pardo directly or indirectly owns a stake of 16.41% in ASUR (including the stake held via ITA); and Grupo ADO, S.A. de C.V. directly or indirectly owns a stake of 16.13% in ASUR (including the stake held via ITA).

#### 2.4 Organisational Structure

As of the 31<sup>st</sup> of December 2017, ASUR directly employs a total of 1,019 people. Our organisational structure may be summarised as follows: each of the nine airports of ASUR is a subsidiary of the holding company, Grupo Aeroportuario del Sureste, S.A.B. de C.V. In addition, there are two subsidiary service companies, one that directly employs the Group's unionised staff (RH ASUR, S.A. de C.V.) and another that directly employs all the Group's non-unionised staff (Servicios Aeroportuarios del Sureste, S.A. de C.V.).

Figure 2: Structure, Holding Company and Subsidiaries





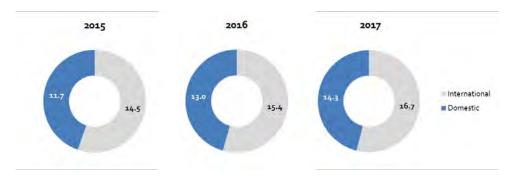
# 2.5 Operating and Financial Data

In 2017, a total of 31,052,569 passengers passed through ASUR's Mexican airports (not including private aviation or transit passengers), of which 16,741,841 (54%) were international and 14,310,728 (46%) were domestic passengers.

The total passenger figure for 2017 increased by 2,645,518 (9.3%) compared to the year 2016. The company's largest airport is the one located at Cancún, which accounted for 76% of total passenger traffic in 2017 (up from 75% in 2016).

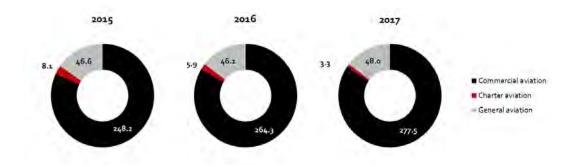
Figure 3: Breakdown of International and Domestic Passenger Traffic

(Million passengers; not including general aviation and transit passengers)



In 2017, ASUR's nine Mexican airports handled a total of 328,848 air-traffic movements (landings and takeoffs), of which 84% were commercial flights, 1% were charter flights, and 15% were general aviation (private) flights.

Figure 4: Breakdown of Air-Traffic Movements by Aviation Category



Together, the nine airports of ASUR serve passengers arriving from every continent, although a considerable majority of passengers arrive from North American destinations: in 2017, passengers from the United States of America and Canada accounted for 69% of international passengers.



In 2017, the net income of the company was 6.8 billion Mexican pesos (equivalent to approximately 357 million US dollars). The company ended the year with total assets worth 56.6 billion pesos (approximately 3.0 billion US dollars), total liabilities of 22.9 billion pesos (approximately 1.2 billion US dollars) and total equity of 33.7 billion pesos (approximately 1.8 billion US dollars).\*

Figure 5: Summary of P&L and Balance Sheet

(Figures stated in millions of Mexican pesos)

|                 | 2017   | 2016   |
|-----------------|--------|--------|
| Assets          | 56,614 | 29,216 |
| Liabilities     | 22,926 | 6,462  |
| Equity          | 33,688 | 22,754 |
| Revenues        | 12,590 | 9,753  |
| Operating costs | 11,113 | 4,821  |
| Net income      | 6,750  | 3,629  |

# 2.6 Significant Changes in Operations during Reporting Period

During 2017, construction of Terminal 4 at Cancún Airport was completed. This project, which involves a significant expansion of the built-up surface areas or "footprint" of the airport, is necessary to create sufficient capacity to handle the increase in passenger traffic at that destination. Initial earthmoving works and the clearance of vegetation were undertaken in the year 2015, as previously reported, and in 2016 the major construction works relating to the terminal building itself and related infrastructure got under way.

The requisite environmental-impact assessments were carried out and authorisation was obtained from the Mexican environmental authorities before work began. The environmental-impact-mitigation measures implemented included the recovery and replanting of rare plant species, and the relocation of animals from the areas in question. For a more detailed discussion of mitigation measures for infrastructure expansion, please refer to section 6.2.1 of this report.

# 2.7 Social Responsibility Awards and External Programmes

During 2017, ASUR maintained its status as an active signatory of the United Nations Global Compact (UNGC) by complying with the UNGC's reporting requirements. The Global Compact is an initiative established by the United Nations to promote the values of social responsibility and respect for human rights in businesses around the world.

Additionally, for the tenth year running, we were awarded recognition as a Socially Responsible Company by the Mexican Centre for Philanthropy, known by its Spanish initials CEMEFI. CEMEFI bases its awards on self-assessments of internal practices and programmes carried out by the companies themselves, which are required to submit adequate documentation of the corresponding activities. The assessments monitor performance in four key areas: quality of life for company employees; business ethics and anticorruption practices; community support and relations; and environmental protection.

In the reporting period, ASUR received Environmental Quality Assurance certificates for four of its airports from the Mexican Environmental Protection Agency, Profepa. The certification in question represents official confirmation by the Mexican environmental authorities that the recipient has complied in full with all observations resulting from the audits conducted by the authorities to enforce Mexican environmental legislation. The airports certified were Cancún, Mérida, Minatitlán and Veracruz. Certificates are valid for a period of two years; the remaining airports in the Group—Cozumel, Huatulco, Oaxaca, Tapachula and Villahermosa—are due for recertification in 2018.

As of the 31<sup>st</sup> of December 2017, the environmental management systems in place in all of ASUR's airports have valid ISO 14001 certification. The airports at Cozumel, Mérida, Minatitlán, Tapachula, Veracruz and Villahermosa were recertified for the period 2017-2020, and those at Cancún, Huatulco and Oaxaca were recertified for the period 2015-2018.

<sup>\*</sup> Figures in US dollars calculated at an exchange rate of 18.93 Mexican pesos per dollar (2017 average).



# 2.8 Description of Company's Value Chain

To maintain the facilities at its airports and a high standard of passenger service, ASUR contracts goods and services with a wide range of suppliers. Among the most important of these are: contractors hired to carry out construction work for the maintenance, extension or remodelling of airport infrastructure; technical supervision services to ensure that construction work is completed on time and in accordance with specifications; suppliers of equipment for airconditioning, security and check-in systems, and so on; and the providers of certain services, such as cleaning, security and surveillance, passenger inspection, and refuse collection.

The vast majority of the companies in ASUR's value chain are based in Mexico, with the notable exception of some suppliers of airport-specific equipment such as boarding bridges, specialised vehicles, and baggage-handling equipment. All contractors and subcontractors are required to adhere to ASUR's Code of Ethics. Their employees have access to the company's internal reporting system, and are encouraged to report any instances of unethical behaviour or violations of their fundamental rights. The company's Internal Auditing Department also carries out random inspections to ensure that subcontractors adhere to the provisions of Mexican labour legislation, especially with regard to payment of social security contributions for their employees.

During 2017, of the 20 biggest contracts for goods and services entered into by the company, eight were for general services, six were for construction services, and six were for the acquisition of equipment.



# 3. Report Parameters

This Annual Sustainability Report relates to the company's operations in the period between the 1st of January and the 31st of December 2017, and follows on from ASUR's 2016 Annual Sustainability Report which can be consulted at www.asur.com.mx.

Any queries relating to this report may be addressed to: Alistair McCreadie, tel. +52 55 5284 0488, e-mail: amccreadie@asur.com.mx.

# 3.1 Stakeholder Engagement and Identification of Material Aspects

One of the fundamental decision-making tools used by ASUR is an assessment of the risks inherent to its operations. This analysis is prepared internally on an annual basis, and is presented to the company's Audit Committee. Further details regarding the company's risk analysis may be found in the reports submitted to the stock-market authorities in Mexico and the United States. The assessment in question covers both risks for the company itself, and those that might adversely affect stakeholder groups. In accordance with the precautionary approach, one of the guiding principles for the company's operations is that it should avoid or minimise any activities that have the potential to negatively impact its own operations or the wellbeing of its stakeholders.

ASUR's principal stakeholder groups have been identified based on internal assessments and external guidance, such as that provided by reporting frameworks, best practices, and the standards adopted by initiatives such as the United Nations Global Compact and the Mexico Stock Exchange Sustainability Index. ASUR's internal stakeholders include the company's employees, shareholders, and the members of the company's corporate governance bodies, and its main external stakeholders are local residents and business communities, and the passengers that travel through the airports.

Below is a summary of the main stakeholder-engagement activities carried out by ASUR during 2017:

Figure 6: Stakeholder Groups Engaged and Engagement Method

# Stakeholder Group: Company Employees

## **Principal Engagement Method:**

Internal communications and campaigns; feedback and grievances received via internal reporting system

# Stakeholder Group: Community Groups

#### **Principal Engagement Method:**

Identification of priority issues through direct communications and in events organised by, among others, UN Global Compact and Mexico stock exchange; interaction with community groups at the local level

# Stakeholder Group: Business Groups and Associations

#### **Principal Engagement Method:**

Identification of priority issues through direct communications and in events organised by, among others, UN Global Compact and Mexico stock exchange; interaction with community groups at the local level

# Stakeholder Group: Passengers

# Principal Engagement Method:

Airport-service-quality surveys; feedback and grievances received via direct communications and internal reporting system



The engagement activities described above have allowed us to identify a series of material aspects to be reported on. In selecting the information to be included in this report, ASUR has applied the four principles of materiality, stakeholder inclusiveness, sustainability context and completeness established by the Global Reporting Initiative for defining report content.

The material aspects identified, which are all covered by this report, are listed in Figure 7 below. The boundaries, both within and outside the organisation, regarding how each aspect is reported on are discussed on a case-by-case basis in the relevant sections:

#### Figure 7: Material Aspects for Sustainability Reporting

#### **Environment:**

(Climate change; wildlife protection; use of resources)
Refer to: Section 6

#### Anticorruption:

(Systems in place to prevent corruption; company rules regarding facilitation payments and bribes to government officials)

Refer to: Section 5

#### Working Conditions:

(Collective bargaining guarantees; occupational safety; quality of life in the workplace)

Refer to: Section 7

#### **Human Rights:**

(Gender equality; non-discrimination; human trafficking involving minors)

Refer to: Section 9

# 3.2 Scope and Limitations of Report

This report is intended to complement ASUR's Annual Financial Statements for 2017, which contain in-depth information on the financial performance of ASUR during the period in question. It will therefore focus in particular on social and environmental matters without including detailed financial data, except insofar as they relate to the standard disclosures contained in the company profile (Section 2) and to economic performance indicators (Section 8).

The environmental performance indicators mentioned in Section 6 include data from the Group's nine airports in

Mexico only, as these are considered to be the most relevant due to the nature of the company's activities. All other indicators refer to the nine airports, the company's head offices in Mexico City and other company subsidiaries, as described in Section 2.4.

The report covers operations performed directly by the companies that form part of the ASUR business group. At this time, mechanisms are not in place to include the activities of clients, suppliers or subcontractors within the parameters of this report, unless otherwise stated.

This report has been prepared on a consistent basis with ASUR's Annual Sustainability Report for 2016 in terms of measurement methods, and contains no restatements or reinterpretations of data contained in that report. At this time, it is not company policy to seek external assurance of our Annual Sustainability Report.



# 4. Corporate Governance

As a company that is publicly traded on the stock markets of both Mexico City and New York, ASUR adheres to a strict set of regulations in its corporate-governance practices. Our Board of Directors is made up of a majority of independent members, our Audit Committee is made up entirely of independent members and our other corporate-governance bodies all have varying degrees of independent oversight.

The term "independent" is defined in accordance with the Mexican Securities Market Law, and excludes any persons who are executive or non-executive employees of the company or its subsidiaries; shareholders that own a controlling share in the company; the company's clients, service providers, suppliers, debtors, creditors and business partners, and their board members or employees; in general, any individuals who exert influence or authority over the company; and the relations by blood or marriage of any of the above.

Figure 8: Overview of Corporate Governance Structure of ASUR

| Co | ompany Shareholders         | Ultimate authority at the company  |  |
|----|-----------------------------|--|--|
|    |                             | Responsible for: decision-making at the highest level                                  |  |
|    |                             |  |  |
|    |                             | Due representation of minority shareholders  |  |
|    | Board of Directors          | Responsible for: strategic decision-making   |  |
|    |                             | Number of members: 9   |  |
| 1  |                             | Independent members: 5   |  |
|    | Audit Committee             | Responsible for: oversight of operations to  |  |
|    |                             | ensure appropriate standard of business ethics   |  |
|    |                             | Number of members: 3   |  |
| 1  |                             | Independent members: 3   |  |
|    | On a ration a Communitation | Despossible for compliance with investment   |  |
|    | Operations Committee        | Responsible for: compliance with investment commitments; proposals to Board for        |  |
|    |                             | dividends, budget, business plan, etc.   |  |
|    |                             | Number of members: 4   |  |
|    |                             | Independent members: 2   |  |
|    | Nominations and             | Dagragaible for proposals for an acintro ent of  |  |
|    |                             | Responsible for: proposals for appointment of board members; approval of executive pay |  |
|    | Compensations Committee     | Number of members: 3   |  |
|    |                             | Independent members: 1   |  |
|    |                             | independent members. 1   |  |
|    | Acquisitions and Contracts  | Responsible for: oversight of acquisitions to  |  |
|    | Committee                   | ensure appropriate ethical standards   |  |
|    |                             | Number of members: 3   |  |
|    |                             | Independent members: 1   |  |



# 4.1 Shareholders' Rights and Duties of the Board of Directors

In accordance with Mexican law, ASUR's shareholders represent the highest authority in the company. Shareholders' meetings are held on at least an annual basis, in order to vote on the most important issues such as dividend payments and other matters that require shareholder approval by law. In addition, according to the company's bylaws, any shareholder or group of shareholders representing at least 10% of the company's capital stock has the right to convene a shareholders' meeting at any time.

The Board of Directors reports to the company's shareholders, and is in turn reported to by four different committees: the Audit Committee, the Nominations and Compensations Committee, the Operations Committee and the Acquisitions and Contracts Committee.

The Board of Directors is responsible for making strategic decisions regarding the company's business operations. To do so, it receives reports from the company's top management and corporate governance committees regarding such matters as the company's financial performance, passenger figures, operations, compliance with investment commitments, and other important matters. On a yearly basis, the Board submits a report regarding its own activities and performance for the evaluation of the company shareholders.

#### 4.2 Duties of the Corporate Governance Committees

#### 4.2.1 Audit Committee

The Audit Committee is responsible for verifying that the company has sufficient internal controls to ensure accurate financial reporting. It also supervises the company's risk-management activities: on a regular basis risk-mapping activities are carried out, covering aspects such as risks relating to financial information, areas of the company that may be vulnerable to fraud or other acts of corruption, information technology, and environmental and social issues. Once the company's risks have been mapped in detail, courses of action are determined for them to be managed and the information is presented to the Audit Committee for discussion.

The Audit Committee is also responsible for approval of ASUR's Code of Ethics, which is discussed in more detail in Section 5 of this report. Pursuant to the Code of Ethics, ASUR has an internal reporting system that may be used by anyone to flag instances of abuse or corruption, or to report grievances relating to workplace matters. The system's users have the option to submit reports anonymously or to confirm their identity. All such reports are completely confidential and are received directly by the Internal Auditing Department, which has the duty to investigate them and to report to the Audit Committee. The Audit Committee ultimately reports to the Board of Directors and the company shareholders regarding the reports received and how the matters raised were resolved.

#### 4.2.2 Nominations and Compensations Committee

The Nominations and Compensations Committee is mainly responsible for issuing proposals for the appointment of new Board and Committee members, as well as new executive officers in the top level of management in the company. It also determines the level of compensation to be paid at these levels, based on performance assessments and market rates, and approves the performance parameters that will be used as the basis for assessment in the subsequent twelve-month period.

#### 4.2.3 Operations Committee

The Operations Committee oversees key aspects of ASUR's day-to-day business activities, including compliance with the investments that the company is required to make by the Mexican federal government. It also issues proposals and recommendations to the Board of Directors in relation to such matters as the company's budget, business plan, and dividends, among others.

#### 4.2.4 Acquisitions and Contracts Committee

The Acquisitions and Contracts Committee is responsible for ensuring that appropriate standards are adhered to in the process of acquiring the goods and services that the company needs to carry out its operations successfully. Specifically, approval is required from the Committee for any acquisition or contract with a total value in excess of 400,000 US dollars, in one or more years; for extensions to existing contracts that represent an increase of more than 25% of the originally agreed timeframe or value; when a contract is put up for tender and a single bid is received, or when a contract is assigned directly and without tender to a given supplier,



regardless of the contract value; and in cases when a contract is renewed with the same supplier on expiry.

4.3 Composition of Corporate Governance Bodies and Remuneration

Board and Committee members are appointed in accordance with proposals presented by the Nominations and Compensations Committee, whose job it is to identify potential candidates, analyse their qualifications and expertise in the relevant strategic areas, and verify that they do not have any conflicts of interest with the company. Once a possible candidate has been identified for each vacant position, and this person has expressed his or her agreement to be appointed, the proposal is submitted for approval by either the company shareholders or the Board of Directors, as applicable.

All Board and Committee members are paid a fixed fee for each session they attend, which is proposed each year by the Nominations and Compensations Committee in line with market standards and is submitted for the approval of the company shareholders. Compensation payable to the company's executive officers is also analysed and approved by the Nominations and Compensations Committee, subject to ratification by the independent Audit Committee. This includes both base salary and the annual performance bonus, which is linked to a series of performance indicators, also determined annually by the Nominations and Compensations Committee in accordance with the process described in section 4.2.2 above.

At this time, there are no female members on either the company's Board of Directors or any of the corporate governance committees that report to it.

#### 4.4 Frequency of Sessions and Attendance Rate

As mentioned above, shareholders' meetings are held on at least an annual basis. The Board of Directors and the committees that report to it all hold four ordinary sessions per year, with the exception of the Audit Committee, which holds five, and the Nominations and Compensations Committee, which holds two. The Board and committees may also hold an extraordinary sessions that are needed.

In 2017, the Company's Board of Directors held four sessions, the Audit Committee held five sessions, the Operations

Committee held four sessions, the Acquisitions and Contracts Committee held four sessions, and the Nominations and Compensations Committee held two sessions. There was an 89% attendance rate at these meetings.



# 5. Code of Ethics and Anti-Corruption Measures

# 5.1 Code of Ethics

ASUR has a written Code of Ethics that sets forth the ethical standards the company expects its employees, executives and corporate governance officials to adhere to. This Code of Ethics is provided to each new employee as part of the company's induction procedures. On an annual basis, awareness campaigns are carried out for all employees; together with the members of the company's Board of Directors and corporate governance committees, company employees are required to certify that they have not incurred any violations of the Code. The Code of Ethics was most recently updated in November of 2017.

## 5.2 Anticorruption Measures

As established in the Code of Ethics, the company has an internal reporting system through which reports or complaints may be submitted directly to the Internal Auditing Department for investigation, by email or voicemail. Employees and other stakeholders are encouraged to use this system to report instances of corruption or abuse, and they may choose to submit reports anonymously or not. In the event that they do confirm their identity, it is guaranteed that they will not be penalised in any way, even if the reports submitted prove to be baseless.

The Internal Auditing Department reports directly to the Audit Committee, which is composed entirely of independent members (that is, people who are not shareholders or executive officers in the company, or their related parties). As well as investigating all reports received, the Internal Auditing Department establishes a quarterly programme of audits to be carried out in different business units. The Audit Committee approves the work programme of the Internal Auditing Department and is informed of the results of the audits performed.

Among the other essential roles performed by the Internal Auditing Department is the assessment of the risks inherent in the company's operations, which are prioritised according to their potential impact and the likelihood that they will occur. The Department then establishes measures, such as increased frequency of internal audits, to focus on those operations where a higher risk of corruption or fraud has been identified, and reports all findings to the Audit Committee.

During 2017, 100% of the company's employees were provided with training relating to the Code of Ethics. ASUR's Internal Auditing Department carried out audits in all nine airports in the Group, as well as the airport located in San Juan, Puerto Rico, which is operated by the company as a joint venture, and several commercial concession holders operating at the airports. These audits resulted in a total of 13 relevant observations. A total of 34 reports were submitted via the internal reporting system during the year, of which 16 were considered to be of critical importance, 10 were of medium importance and eight were of minor importance.

Of the critical matters that came to the attention of the Internal Auditing Department during the year, most were related to internal procedural concerns and no disciplinary action was taken. However, two staff members were disciplined and eight staff members were dismissed for failure to adhere to the company's policies on ethical conduct. The company incurred no fines or penalties in relation to instances of corruption.



## 6. Environmental Responsibility

#### 6.1 Significant Issues and Management Strategy

ASUR has a written policy that expressly and formally sets forth the commitment of the company and its subsidiaries to take positive action in relation to the environment. This policy contains the stated goals of reducing the negative environmental effects of the company's operations and promoting environmental protection and the economical use of natural resources.

Among the most significant environmental issues identified by the company with the potential to impact our operations negatively are climate change, and the loss of natural habitats and biodiversity.

ASUR is a company whose business depends largely on the tourism industry: our airports at Cancún, Cozumel and Huatulco serve primarily tourist markets, and significant numbers of tourists also travel through our airports at Mérida, Oaxaca, Veracruz, and Villahermosa. Together, these airports accounted for 98% of our Mexican passenger traffic in 2017. Therefore, it is clearly in the interests of the company to contribute to the preservation of the natural beauty of these areas, in order for them to continue to be attractive to visitors.

Any combination of the effects of climate change widely predicted by the scientific community, including rises in sea levels with the corresponding loss of beaches, an increased risk of extreme weather events such as hurricanes and flooding, and the disappearance of land and marine habitats such as mangroves and coral reefs, has the potential to significantly impact the airports in ASUR's group located in beach destinations, as well as those serving low-lying or flood-prone areas.

In compliance with the Mexican Law on Climate Change, in 2017 ASUR produced a detailed inventory of direct and indirect greenhouse-gas (GHG) emissions in the nine Mexican airports that it operates for the previous year. This information was reported to the National Emissions Register (Spanish initials RENE). In 2016, ASUR's nine airports produced a total of 42,423 tonnes of carbon dioxide (CO2) or the equivalent of carbon dioxide in other greenhouse gases. Indirect GHG emissions resulting from the airports' electricity consumption constitute by far the largest source of emissions: 41,036 tonnes of CO2 in 2016 representing 97% of total emissions. The company's direct GHG emissions were comparatively low; emissions from facilities or equipment

directly operated by ASUR accounted for just 1,387 tonnes of CO2, or 3% of total emissions. The most significant sources of direct GHG emissions in ASUR's airports are vehicles such as airside buses and utility vehicles.

Additionally, the company has instituted programmes intended to ensure that the airports' water consumption does not put excessive pressure on the water supplies for local habitats and populations; to protect and promote plant and animal biodiversity in the undeveloped areas surrounding the airports; and to ensure that the waste water discharged and storm water runoff do not constitute a source of pollution for local bodies of water.

Since ASUR's business activities do not involve the manufacture or creation of any kind of physical product, the company's consumption of materials is relatively insignificant. The principal consumable required on a consistent basis for our airports' day-to-day operations is fuel, which is discussed in greater detail in Section 6.2.5 of this report. Similarly, due to the nature of ASUR's operations, the environmental aspects relating to products, services and transport are considered immaterial for the purposes of this report.

Within the company's overall strategic approach to environmental matters, each of the nine airports in the Group establishes its own specific goals in accordance with local conditions. These environmental objectives are available for consultation in **Appendix A** of this report.

Responsibility for environmental issues within the organisation ultimately lies with our Chief Infrastructure and Compliance Officer, one of the six executive officers at the top level of management in the company. This position has responsibility for the oversight of infrastructure management (including infrastructure expansion), as well as all matters relating to the company's compliance with the various regulations it is subject to. ASUR's Operational and Safety Compliance Manager works below the Chief Infrastructure and Compliance Officer and manages a team of environmental coordinators, with members based in each of the airports in the Group.

Each of ASUR's airports has an Environmental Management System that establishes detailed guidelines and procedures for aspects such as training, monitoring, emergency response, and the environmental requirements for projects and contractors. Each airport's Environmental Management System is currently certified under the ISO 14001 programme. In addition to ISO 14001 certification, ASUR's airports have consistently been awarded Environmental Quality Assurance certification, which represents official confirmation by the



Mexican environmental authorities that the recipient has complied in full with all observations resulting from the audits conducted by the authorities to enforce Mexican environmental legislation.

For additional information relating to key environmental issues, such as performance against environmental objectives, specific risks and systems, and targeted strategies and procedures, please see the information contained in Section 6.2 of this report.

#### 6.2 Overview of Principal Mitigation Measures

#### 6.2.1 Mitigation of Infrastructure Expansion

Large-scale infrastructure expansion at any of ASUR's airports, which tend to be surrounded by undeveloped land, often necessitates the modification or destruction of natural habitats. For this reason, projects of this type are only undertaken following careful consideration and analysis of the mitigation measures that can be applied, and when it is determined that there is ample justification, usually to eliminate operational hazards or serious capacity constraints, which in turn may have negative consequences for local economies and the environment.

During 2017, there was one major infrastructure-expansion project ongoing at Cancún Airport, which involved significant extensions to the built-up surface areas or "footprint" of the airport: the construction of Terminal 4, which began in 2015. Environmental-impact-mitigation measures, including the relocation and replanting of endangered and non-endangered wild plant species, and a government-mandated payment to the Mexican Forestry Fund, were implemented mostly in 2015 prior to the start of construction work, and are discussed in more detail in the Annual Sustainability Report for that year. Terminal 4 is currently in the process of obtaining LEED Silver sustainability certification under the standard established by the U.S. Green Building Council (USGBC), which would make Cancún Airport the first in Mexico to have certification of this nature for part of its infrastructure.

# 6.2.2 Energy Efficiency

As mentioned above in Section 6.1, the electricity used in the company's airports constitutes our main source of carbon emissions. One of the most important ways that the company moderates electricity consumption is to carefully monitor the capacity of our airport installations, and to undertake expansion projects only when it is necessary from an operational viewpoint; that is, when passenger figures increase to the extent that an expansion is necessary to ensure continued efficiency in airport operations.

After several years of constant growth in the numbers of passengers travelling through our airports, one major infrastructure expansion project began operating in 2017: Terminal 4 at Cancún Airport, measuring approximately 67,000 square metres. The electricity required for lighting, airconditioning, and so on, in the new terminal led to an increase in total consumption for the year. The total amount of electricity consumed in all airports in the Group increased year-over-year by 8.3% from 2016 to 2017, although perpassenger consumption remained almost the same, falling by 0.8% over the same period. <sup>1</sup> 2018 will be the first full year of operations of the new terminal.

These figures state only the intermediate energy produced by Mexico's Federal Electricity Commission and purchased by ASUR. At this time, data are not available that allow a calculation of the amount of direct energy from primary sources consumed in order to produce this electricity. ASUR does not generate any of the electricity it consumes; one hundred per cent of the company's electricity requirements are covered by purchasing from the Federal Electricity Commission. According to figures published by the International Energy Agency, in 2015 (the most recent data available), 85% of the electricity generated in Mexico was produced from non-renewable sources (natural gas, oil, coal and nuclear energy) and 15% was produced from renewable sources (hydroelectric, geothermal, biomass and wind power).<sup>2</sup>

<sup>&</sup>lt;sup>1</sup> Source: Internal ASUR data. See tables in Section 6.<sub>3</sub> Environmental Management System

<sup>&</sup>lt;sup>2</sup> Source: International Energy Agency website, at: https://www.iea.org/statistics/statisticssearch/report/?year=2014&country=MEXICO&product=ElectricityandHeat



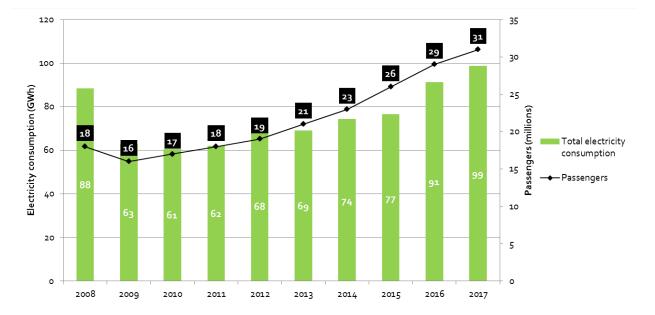


Figure 9: Total Electricity Consumption vs. Passenger Growth

#### 6.2.3 Water Management

In addition to reducing the company's carbon footprint through energy efficiency, ASUR has also been focusing on improving its systems for managing both our water consumption and the waste water and other effluents produced in the airports.

Eight of ASUR's nine airports are equipped with treatment plants that receive all waste water from terminals and administrative buildings. In the case of Cozumel Airport, waste water is sent to the municipal drainage system and is treated at the municipal plant. The airports' plants use biological, mechanical, and chemical treatment processes to purify waste water to a standard where it is clean enough to be either reused or discharged without presenting a risk to other water sources. The water that is recycled is mainly used for watering green areas, which helps to reduce the demands placed by the airports on local resources. Any water that cannot be stored and used for this purpose is released into either the subsoil or into local wetlands, in accordance with the permits issued by Mexico's National Water Commission (CONAGUA).

ASUR also takes care to ensure that the quality of the storm water that runs off our airport facilities is in full compliance with local regulations. Given the weather conditions in the

southeast region of Mexico, no de-icing or anti-icing fluids are used in any of the airports in the group. Furthermore, the company has equipment in place on the aircraft aprons of each of our airports to ensure that any spills of liquids such as fuels or oil are appropriately eliminated before they can be flushed into local water sources.

Overall, in 2017 ASUR's total water consumption in the nine airports decreased by 5.2% from 870,931 to 825,475 cubic metres (m³). Water consumption on a per-passenger basis (measured in litres per passenger) decreased by 13.1%. The amount of metered discharge increased by 28.2% in absolute terms (from 329,390 to 422,323 m³), and by 17.5% in litres per passenger.³

15

 $<sup>^{\</sup>rm 3}$  Source: Internal ASUR data. See tables in Section 6.3 Environmental Management System.



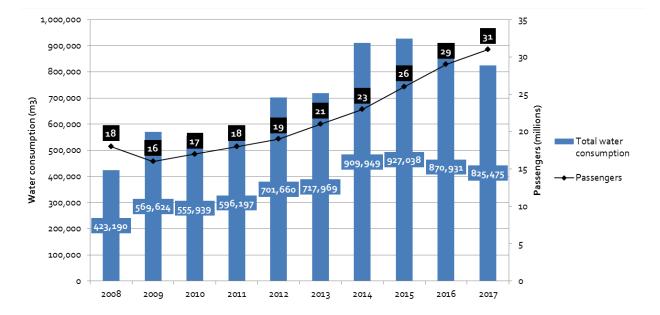


Figure 10: Total Water Consumption vs. Passenger Growth

#### 6.2.4 Waste Management

An important aspect in ensuring that our operations do not damage local environments and ecosystems is to make sure that all the waste materials generated in our airports are appropriately disposed of. Consequently, each airport has waste management facilities for hazardous and non-hazardous waste.

The waste materials that are classified as hazardous under Mexican legislation include a series of toxic, inflammable and corrosive substances, as well as items of equipment that have come into contact and are contaminated with these materials. In our airports, all substances and articles of this kind are safely stored, appropriately labelled and eventually handed over to specialist waste disposal companies, in strict adherence to the applicable regulations. The waste disposal companies, which are required to be licenced by the Mexican authorities, eliminate the hazardous waste using methods that avoid pollution and provide ASUR with waste disposal certificates stating the methods used.

Non-hazardous waste is handled in completely separate facilities at ASUR's airports to avoid cross-contamination. Cancún Airport, which currently generates approximately 90% of all the non-hazardous waste in the Group, has a dedicated refuse-recycling plant, where materials such as glass, PET

plastic, cardboard and aluminium are sorted and sent for recycling. Altogether, in 2017 Cancún Airport recycled 17% of the refuse it produced. All the other airports in the Group have now established similar, smaller-scale recycling programmes.

Overall, in 2017 the nine airports produced 6,451 tonnes of non-hazardous waste, which represented an increase of 4.1% compared to 2016. Of this total amount, 1,046 tonnes (16%) was recycled and the rest was sent for final disposal at municipal waste-handling facilities. 4

#### 6.2.5 Fuel Consumption

Petrol (gasoline) and diesel fuels are consumed to operate a wide range of support vehicles, including shuttle buses for transporting passengers to various parts of the airports, utility vehicles, and so on. The total amount of fuel consumed by ASUR's airports increased from 2016 to 2017 by 5.4%, from 541,449 to 570,733 litres. However, due to the rise in passenger numbers over the same period, on a per-passenger basis this represented a decrease of 3.4%.<sup>5</sup>

16

<sup>&</sup>lt;sup>4</sup> Source: Internal ASUR data. See tables in Section 6.<sub>3</sub> Environmental Management System.

<sup>&</sup>lt;sup>5</sup>Source: Internal ASUR data. See tables in Section 6.3 Environmental Management System.



The measurements of fuel consumption in ASUR's airports include only the fuel used in the facilities and the vehicles that are the property of the airport company. They do not take into account fuel consumed by the airports' subcontractors, or that consumed by aircraft for takeoff and landing procedures. While ASUR recognises that this information may be of interest to our stakeholders, at this time no systems are in place for us to obtain these data.

# 6.2.6 Biodiversity Issues

ASUR has several programmes in place that are intended to promote and protect the rich biodiversity in the areas that surround many of our airports. Local species of plants and animals that are vulnerable or endangered have been identified, along with natural habitats that are of special value. In recent years, the company has implemented projects to relocate endangered plant species during construction work and to carry out reforestation projects with local species.

The company also implements wildlife-management measures to reduce the risk of impacts between animals and aircraft at our airports, both on the ground and in the air. One of the most significant risks is that of bird strike, which may cause significant damage to aircraft. ASUR counters this risk by using trained hawks to scare away other species of birds and prevent them from nesting on airport grounds; the method causes no damage to the bird populations themselves, while guaranteeing aviation safety.

strikes at or within the vicinity of its airports.

17

<sup>&</sup>lt;sup>6</sup> Bird-strike incidents that cause damage to aircraft are reported to the Mexican civil-aviation authorities by the airlines, as the directly affected parties. ASUR does not compile data on the numbers of bird



# 6.3 Environmental Management System

ASUR has an Environmental Management System that is applied in all nine of the Mexican airports the company operates. The purpose of the system is to establish environmental objectives for each airport, as well as a framework for the achievement of those objectives. The system creates a series of parameters that can be used to monitor and assess each airport's performance in relation to the environmental objectives established, providing the company management with valuable information for the decision-making process.

Environmental objectives are determined by each airport on an ad hoc basis, in order to ensure that local conditions are taken into consideration in ASUR's environmental protection programme. The full details of the environmental objectives established in 2017 for the nine airports in the Group, as well as performance against those objectives, can be consulted in **Appendix A**.

The Environmental Management Systems in each of ASUR's airports are certified according to ISO 14001. The following tables provide an overview of the performance in all nine of ASUR's airports with regard to some of the most relevant environmental parameters established by the System:

Figure 11: Summary of Environmental Performance Indicators for All Airports

## **Total Figures**

#### Parameter

Total water consumption
Total water discharged
Total electricity consumption

Total hazardous waste produced Total non-hazardous waste produced Non-hazardous waste recycled % non-hazardous waste recycled Total fuel consumption

| Unit mmt       | 2015       | 2016       | 2017       | % change ('17<br>vs '16) |
|----------------|------------|------------|------------|--------------------------|
| m <sub>3</sub> | 927,038    | 870,931    | 825,475    | -5.2%                    |
| m <sub>3</sub> | 255,009    | 329,390    | 422,323    | 28.2%                    |
| kWh            | 76,500,287 | 91,293,333 | 98,843,472 | 8.3%                     |
| GJ             | 275,401    | 328,656    | 355,836    | 8.3%                     |
| kg             | 16,616     | 15,399     | 17,319     | 12.5%                    |
| t              | 2,761.6    | 6,194.7    | 6,450.6    | 4.1%                     |
| t              |            | 919.2      | 1,046.2    | 13.8%                    |
|                |            | 15%        | 16%        |                          |
| I              | 537,332    | 541,449    | 57°,733    | 5.4%                     |

#### Per-Passenger Basis

#### Parameter

Water consumption per passenger Water discharged per passenger Electricity consumption per passenger

Hazardous waste produced per passenger Non-hazardous waste produced per passenger Fuel consumption per passenger

| Unit mmt | 2015 | 2016 | 2017 | % change ('17<br>vs '16) |
|----------|------|------|------|--------------------------|
| l/pax    | 35.2 | 30.4 | 26.4 | -13.1%                   |
| l/pax    | 9.7  | 11.5 | 13.5 | 17.5%                    |
| kWh/pax  | 2.9  | 3.2  | 3.2  | -0.8%                    |
| MJ/pax   | 10.5 | 11.5 | 11.4 | -0.8%                    |
| g/pax    | 0.6  | 0.5  | 0.6  | 3.1%                     |
| kg/pax   | 0.10 | 0.22 | 0.21 | -4.6%                    |
| ml/pax   | 20.4 | 18.9 | 18.3 | -3.4%                    |
|          |      |      |      |                          |

For a full breakdown of these performance indicators for each of the nine airports operated by ASUR, please refer to **Appendix B**.

The parameters measured are described in more detail below:

1. Water Consumption: This parameter refers to the total amount of water consumed by the airports during the year, whether taken from the municipal water supply or extracted from underground aquifers. Water recycled from treatment plants is not included in this figure. Data are provided on total consumption (stated in cubic metres), as well as consumption on a per-passenger basis (litres per



passenger) to provide a more comparable parameter from one airport to another and from one year to another.

- 2. Water Discharged: This parameter refers to the total amount of waste water discharged by the airports during the year, in accordance with the permits obtained from the local authorities, following the required treatment processes. Data are provided on total discharge (stated in cubic metres), as well as discharge on a per-passenger basis (litres per passenger) to provide a more comparable parameter from one airport to another and from one year to another.
- 3. Electricity Consumption: This parameter refers to the total amount of electricity consumed by the airports from the national grid during the year. Data are provided on total consumption (stated in kilowatt hours and the equivalent in gigajoules), as well as consumption on a per-passenger basis (kilowatt hours and megajoules per passenger) to provide a more comparable parameter from one airport to another and from one year to another. These figures state only the intermediate energy produced by Mexico's Federal Electricity Commission and purchased by ASUR. At this time, data are not available that allow a calculation of the amount of direct energy consumed in order to produce the electricity.
- 4. Hazardous Waste Produced: This parameter refers to the total amount of waste classified as hazardous under Mexican law, which is produced by the airports and appropriately disposed of during the year. Data are provided on total production (stated in kilograms), as well as production on a per-passenger basis (milligrams per passenger) to provide a more comparable parameter from on airport to another and from one year to another.
- 5. Non-hazardous Waste Produced: This parameter refers to the total amount of waste classified as non-hazardous under Mexican law, which is produced by the airports and disposed of in municipal landfills during the year. Recycled waste is not included in this figure. Data are provided on total production (stated in tonnes), as well as production on a per-passenger basis (kilograms per passenger) to provide a more comparable parameter from on airport to another and from one year to another.
- 6. Fuel Consumption: This parameter refers to the total amount of petrol (gasoline) and diesel consumed by the airports during the year, for example in utility vehicles and shuttle buses to transport passengers for boarding. Data are provided on total consumption (stated in litres), as well as consumption on a per-passenger basis (millilitres per passenger) to provide a more comparable parameter from one airport to another and from one year to another.

#### 6.4 Environmental Certification

As of the 31st of December 2017, the environmental management systems in place in all of ASUR's airports have valid ISO 14001 certification. The airports at Cancún, Huatulco and Oaxaca were recertified for the period 2015-2018, and those at Cozumel, Mérida, Minatitlán, Tapachula, Veracruz and Villahermosa were recertified for the period 2017-2020.

Mexico's Environmental Protection Agency (Profepa) also performs audits once every two years to ensure that ASUR's airports are in full compliance with the country's environmental legislation. Following the inspection procedure, provided that no violations of environmental legislation are identified, the individual airports are issued certificates confirming their compliance with the law. All nine of ASUR's airports currently have valid environmental compliance certification: the airports at Cancún, Mérida, Minatitlán and Veracruz were recertified during 2017, and those at Cozumel, Huatulco, Oaxaca, Tapachula and Villahermosa are due to be audited during 2018.

To date, no administrative or judicial sanctions, including fines or non-monetary penalties, have been imposed on the company for failure to comply with national, international or local environmental laws or regulations.



# 7. Quality of Life for Employees

As a fundamental part of ASUR's duty of care toward its employees, we aim to provide decent working conditions in all the subsidiaries that form part of the Group. The company's main goal in relation to human resources is to ensure that our airports constitute a reliable source of safe employment for local populations. Between 2016 and 2017, the number of full-time employees in our organisation increased by 6.4% from 958 to 1,019, while our agency-hired employees increased by 17.1% from 205 to 240. During the period, we have maintained both a low level of staff turnover and an excellent occupational health and safety record. Further information on these aspects is available in Sections 7.1 and 7.2 of this report.

Positive relations between the company's employees and management are also a priority for ASUR. 35% of the company's employees are unionised, and the company enjoys a good working relationship with the union. The company has a written "open-doors" communication policy, according to which all staff members are free to approach any member of management with consultations or complaints at any time. Employees are also given the option of submitting any grievances they have via the company's internal reporting system; these reports are investigated confidentially by the Internal Auditing Department to identify any instances of inappropriate behaviour on the part of those involved and to reach amicable solutions whenever possible.

The company has a permanent training programme for employees in all ten locations where we have operations in Mexico (the head offices in Mexico City and the nine airports). During 2017, training was provided to staff members in a wide range of areas, covering topics such as technical systems training, aviation security, fire safety, and first aid. A total of 157,881 man hours of training was provided for the company's 1,019 employees and other key members of the airport communities during the year.<sup>7</sup>

In addition to the professional development of staff members, the company plans a series of activities, to provide an opportunity for employees to socialise and to support local cultural traditions. Among the events organised in 2016 were celebrations of Children's Day, Mothers' Day, Father's Day, Christmas, and the traditional Mexican festivities of the Epiphany (Día de Reyes) and the Day of the Dead (Día de Muertos).

<sup>7</sup> Calculated on the basis of the total duration of training courses, multiplied by the number of trainees.

The company has a series of written policies covering different aspects that relate to its human resources, such as recruitment practices, holiday entitlements, work-life balance, and occupational health and safety. Additionally, company policy mandates the protection of employees' human rights, such as the right to equal opportunity and non-discrimination, the right to personal and physical integrity, and the right to exercise fundamental liberties, including freedom of association. Regular internal campaigns are carried out to ensure that all company employees are aware of these policies, as well as the provisions of ASUR's Code of Ethics, which include information on the internal reporting system for grievances.

On a day-to-day basis, labour issues within the organisation are the responsibility of the company's Human Resources Manager, who is based at the company's headquarters in Mexico City and oversees the human resources team in each of the airports. Certain labour relations issues, such as the renegotiation of the collective bargaining agreement with the union, are handled directly by the Chief Executive Officer.

#### 7.1 Description of Workforce

As of the 31st of December 2017, the majority of ASUR's workforce was employed on a permanent, full-time basis; of a total workforce of 1,259 people, 1,019 (81%) had indefinite, written labour contracts for full-time employment. Among full-time employees, a staff turnover rate of 7.4% was achieved during the year; this is calculated on the basis of the number of people who left the company for whatever reason, including retirements, resignations, and dismissals, as a percentage of total employees.

Of the 1,019 workers directly employed by the company, 813 are male (80%) and 206 are female (20%). All of the company's seven executives are male. Of the 59 employees in managerial positions, 51 are male (86%) and 8 are female (14%). Of the remaining 953 employees, 755 are male (79%) and 198 are female (21%).

The following table shows a breakdown of the 1,019 permanent employees of the company according to the location where they work:



Figure 12: Breakdown of ASUR Workforce (Permanent Employees) on Geographic Basis

| City         | State        | No. of employees | Unionised | %   | Non-unionised | %    |
|--------------|--------------|------------------|-----------|-----|---------------|------|
| Cancún       | Quintana Roo | 510              | 141       | 28% | 369           | 72%  |
| Mérida       | Yucatán      | 103              | 45        | 44% | 58            | 56%  |
| Villahermosa | Tabasco      | 63               | 29        | 46% | 34            | 54%  |
| Cozumel      | Quintana Roo | 61               | 34        | 56% | 27            | 44%  |
| Veracruz     | Veracruz     | 61               | 27        | 44% | 34            | 56%  |
| Mexico City  | Mexico City  | 48               | 0         | 0%  | 48            | 100% |
| Tapachula    | Chiapas      | 48               | 24        | 50% | 24            | 50%  |
| Oaxaca       | Oaxaca       | 47               | 23        | 49% | 24            | 51%  |
| Huatulco     | Oaxaca       | 41               | 20        | 49% | 21            | 51%  |
| Minatitlán   | Veracruz     | 37               | 17        | 46% | 20            | 54%  |
| TOTAL        |              | 1,019            | 360       | 35% | 659           | 65%  |

The remaining 240 workers (19% of total workforce) were employed on a temporary basis via an employment agency. These temporary workers are distributed among the airports on an ad hoc basis, as needed. As of the 31st of December 2017, the geographic distribution of ASUR's 240 temporary workers was as follows: 201 at Cancún Airport; 11 at Villahermosa Airport; 8 at Mérida Airport; 8 at Veracruz Airport; 6 at Cozumel Airport; 3 at Huatulco Airport; 2 at Oaxaca Airport; and 1 at Tapachula Airport.

ASUR's unionised workers all belong to the National Airport Industry Workers Union (Sindicato Nacional de Trabajadores de la Industria Aeroportuaria y de Servicios Similares y Conexos de la República Mexicana). Once every two years, the company management and the union undertake a collective bargaining procedure to determine employment conditions for unionised employees and the benefits that they are entitled to. The agreements reached in this negotiation are formalised in a written collective labour agreement that is signed by the representatives of the company and the union. The renegotiation process was undertaken during 2016, and the current collective bargaining agreement will be valid until 2018.

Among the benefits negotiated with the union for the 2016-2018 period are: higher rates of pay for special shifts or activities that imply a higher level of risk; life and disability insurance; Christmas bonuses and holiday entitlements; support for childcare; support in the event of a death in the family; and scholarships to enable employees and their children to complete their basic education, as well as an allowance for their books, stationery, and other school equipment.

The company's non-unionised workers are also offered a series of employment benefits, such as health and life insurance, holiday entitlements, Christmas bonuses, matching-funds savings accounts and, in some cases, performance bonuses, that are in excess of the minimum benefits required under Mexican labour legislation.

In addition to the permanent employees and the agency-hired personnel mentioned above, there are significant numbers of workers based at each of the company's airports who are not directly employed by the company. They may be broken down into a number of different categories, including: government employees, such as those working for the air-traffic-control, immigration and customs services; the employees of ASUR's commercial concession holders, such as food and beverage or retail outlets and car rental offices; the employees of other businesses with a permanent base at the airport, such as ramp service providers and the airlines; and the employees of those companies subcontracted by ASUR to provide specific services in the airports. In the latter case, the most significant services subcontracted by ASUR in all nine of its airports are cleaning services for terminal buildings, administrative offices, and so on; and security services, including general surveillance staff and the personnel manning security filters and passenger inspection points.

At this time, data are not available in relation to employment types, contract types or collective bargaining agreements for the aforementioned workers.



# 7.2 Safety in the Workplace

The right to physical integrity, and therefore a safe workplace that does not expose employees to unnecessary risks, is included in the company's written policies. During 2017, the 1,019 permanent employees of ASUR worked a total of 2,827,680 hours, equivalent to 353,460 days (eight-hour shifts). In the period in question, there were in total just five cases of accidents in the workplace, affecting 0.5% of staff members, with no cases of occupational disease and no fatalities. During the year, the total number of lost days resulting from these accidents was 62, equivalent to 0.02% of total days worked.

In accordance with the system used by the Mexican Social Security Institute, accidents in the workplace are defined as incidents leading to an injury that requires the staff member in question to miss one or more days of work. The total number of lost days includes all calendar days between the initial accident and the date on which the employee returns to work, even when these days are not working days. The date on which the accident occurs is counted as day one for this purpose. Minor accidents requiring first-aid treatment only are not included in the number of accidents in the workplace.

In the same period, the absentee rate (defined as the total number of days that employees were absent from work due to general, non-work-related illness or when no justification was presented for the absence) corresponded to a total of 2,185 days, or 0.62% of total days worked.

These data refer exclusively to the 1,019 direct, full-time employees of ASUR as of the 31st of December 2017. At this time, there are no systems in place that require subcontractors, service providers or other parties with employees working at the airport to provide ASUR with accident, injury and absenteeism data.



# 8. Community Involvement and Support

The contribution that ASUR makes towards creating decent living standards for its employees and their families is one of the most significant ways in which the company provides support for local communities. The basis for this is the financial success of our business, and we are therefore constantly seeking ways in which we can increase value for both our shareholders and other stakeholders.

We are also aware that the airports we operate play a significant role in facilitating business for other companies and individuals in the regions where they are located; our airports form a key part of local transport networks, and are therefore important for the promotion of regional economic development.

As a matter of policy, ASUR undertakes a series of activities intended to raise the profile of the destinations where we operate. We have a dedicated Route Development team, whose job it is to promote our destinations with the world's airlines. The goal of this is to bring in more flights to our destinations, and more visitors mean increased revenues for local businesses as well as our airports. We also participate in networking conventions and congresses around the world relating to the airport and tourism industries, often in coordination with the Mexican federal and state tourism authorities and local business groups.

In addition to any direct or indirect economic impacts created by our operations, however, we recognise that the success of our business also depends on establishing good relations with our local communities, and on ensuring that our operations are of mutual benefit to both the company and all its stakeholders. To this end, each of our airports provides support at the local level for a wide range of community projects. Our corporate policies also include stated commitments to run our business ethically and to avoid practices that promote corruption or are harmful to fair trade. Sections 8.2 and 5.2 of this report contain more detailed information on ASUR's community involvement and anticorruption measures.

#### 8.1 Direct Economic Benefits

The table below provides a breakdown of the economic value generated, distributed and retained by ASUR in 2017.

Figure 13: Economic Value Generated, Distributed and Retained

| Economic value concepted         |                          |  |  |  |
|----------------------------------|--------------------------|--|--|--|
| Economic value generatea         | Economic value generated |  |  |  |
| Total economic value generated   | 12,587.8                 |  |  |  |
| Economic value distributed       |                          |  |  |  |
| Operating costs                  | 10,517.8                 |  |  |  |
| Employee wages & benefits        | 532.3                    |  |  |  |
| Payments to providers of capital | 2,152.5                  |  |  |  |
| Payments to governments          | 2,363.8                  |  |  |  |
| Community investments            | 62.9                     |  |  |  |
| Total economic value distributed | 15,629.3                 |  |  |  |
| Economic value retained          |                          |  |  |  |
| Total economic value retained    | -3,041.5                 |  |  |  |

(Figures stated in millions of Mexican pesos)

As per the methodology established in the Global Reporting Initiative's sustainability reporting guidelines, the figures in this table are based on ASUR's audited financial statements for the year 2017, which are prepared in accordance with Mexican financial reporting standards. The item "Total economic value generated" corresponds to the company's revenues. Under "Economic value distributed", the item of "Payments to providers of capital" includes interests on loans and dividends paid to shareholders. "Payments to governments" correspond to taxes, and the figure for community investments includes all cash donations, as well as the estimated values of donations in kind and man hours used for volunteer projects.

During the year 2017, ASUR did not receive any financial assistance from the Mexican government.



#### 8.2 Community Involvement

The nine airports of ASUR are involved in various community projects at the local level. These projects are selected and administered by each airport individually, to respond to local needs and to promote a sense of ownership and greater commitment. Support is provided monetarily and in the form of donations of goods and services, as well as volunteering. The total value of cash donations, donations in kind and man hours in 2017 is estimated at approximately \$63.7 million pesos. During the period, the projects supported fell under four main categories: public health services, care for people with disabilities, education and culture, and the environment.

The organisations that received support from ASUR in the healthcare sector included the Mexican Red Cross. For the ninth year running, a fundraising 5K and 1oK race was organised at Cancún Airport, and the proceeds were donated to a local charity that raises awareness and provides support for sufferers of breast cancer. Awareness campaigns were implemented throughout the company to promote healthy eating and a healthier lifestyle.

In the field of assistance for people with disabilities, upgrades were made and equipment acquired to continue to improve disabled accessibility in several of the group's airports, and an awareness campaign was provided throughout the year for all company employees.

In relation to education, the various airports in the group continued to organise guided tours of their facilities for local educational establishments, as well as children's workshops on a range of subjects such as environmental protection. In the field of culture, ASUR provided funding for a range of film and theatre projects, and several airports in the Group hosted art exhibitions in their terminal buildings.

Finally, several of the group's airports also participated in different ways to support environmental initiatives in their local communities. Among the projects were donations and volunteering for local beach-cleaning and reforestation initiatives.



## 9. Commitment to Human Rights

The goal of ASUR's management in relation to human rights is to ensure that the company and its employees do not incur any human rights violations, and that in those cases where possible abuses are detected, the corresponding steps are taken to resolve them quickly, efficiently and transparently.

The Internal Auditing Department is entrusted with investigating any potential human rights abuses. The head of this Department reports directly to the Audit Committee, which is ultimately responsible for enforcement of the company's policies on human rights. Internal campaigns are carried out on at least an annual basis, in which employees are encouraged to use the company's reporting system to notify the Internal Auditing Department of any rights abuses.

ASUR has a written policy in which the company formally sets forth its commitment to upholding and promoting human rights. This policy expressly states that the company will guarantee its employees the right to personal integrity, which means that workers may not be subjected to corporal punishment or verbal abuse of any nature, and that sexual harassment of any kind is strictly forbidden.

The policy also represents a statement of the company's position on gender equality and non-discrimination: it contains a clause that guarantees equal opportunity for all in hirings, promotions, salary levels, training and day-to-day treatment, regardless of ethnicity, nationality, gender, marital status, physical ability, religion, sexual orientation, social circumstances or political affiliation. During 2017, two complaints of sexual harassment in the workplace were received, leading to one dismissal and disciplinary proceedings in the other case. Three reports of non-sexual harassment were also received; in one case disciplinary proceedings were taken and in the other two, the alleged harasser was not an employee of ASUR and the matter was forwarded to the relevant party for resolution.

The company has assumed the obligation to protect its employees' right to freedom of association. As mentioned in Section 7.1 of this report, the company management and the airport workers' union adhere to a regular collective bargaining procedure to establish employment conditions and benefits for unionised employees. During 2017, no threats were identified to the freedom of association or collective bargaining rights of the company's employees.

According to the company's policy on human rights, ASUR does not use or benefit from forced labour or child labour of any kind. All working agreements are governed by consensual, written employment contracts, and the company's policy is not to employ anyone who is under 15 years of age. Currently, no one under the age of 18 is employed by ASUR and no situations involving forced labour have been identified.

Finally, the company has the obligation to avoid any situations in which it might be complicit in human rights abuses; in practical terms this means that no investments should be made in, or products and services procured from, other companies that incur human-rights violations. During the period, no instances of human rights violations have been identified in the company's supply chain.



# 10. External Programmes

#### 10.1 Sustainability Indices

In 2011, ASUR was selected as one of the first group of companies to be part of the Mexico Stock Exchange Sustainability Index. To be considered for inclusion in the index, companies' practices and procedures in the areas of environment, governance and stakeholder issues are subject to a rigorous evaluation process, with the intention that the index can be used as a responsible-investment guide for ethical investors. As of the 31st of December 2017, ASUR continues to form part of the Mexico Stock Exchange Sustainability Index.

# 10.2 United Nations Global Compact

The Global Compact is a voluntary initiative established by the United Nations to promote the values of social responsibility and respect for human rights in businesses around the world. ASUR became a signatory of the United Nations Global Compact (UNGC) in 2005, and the Chairman of ASUR's Board of Directors, Fernando Chico Pardo, held a position on the UNGC's Board of Directors between 2009 and 2012.

ASUR currently has a representative on the Steering Committee of the local network of the UNGC in Mexico. The company provides funding for the activities of the UNGC at both the national and international levels.

The UNGC asks companies to embrace, support and enact, within their sphere of influence, a set of core values in the areas of human rights, labour standards, the environment and anti-corruption; these core values are the Ten Principles. Below is a table that states what the Ten Principles are and where they are addressed in the text of this report.

Figure 14: United Nations Global Compact Principles

| Princ | iple:   | Refer to:  |  |
|-------|---|--|--|
| I.    | Businesses should support and respect the protection of internationally proclaimed human rights                         | Section 9: Commitment to Human Rights  |  |
| II.   | Businesses should make sure that they are not complicit in human rights abuses  | Section 9: Commitment to Human Rights  |  |
| III.  | Businesses should uphold the freedom of association and the effective recognition of the right to collective bargaining | Section 7.1: Description of Workforce<br>Section 9: Commitment to Human Rights |  |
| IV.   | Businesses should uphold the elimination of all forms of forced and compulsory labour                                   | Section 9: Commitment to Human Rights  |  |
| V.    | Businesses should uphold the effective abolition of child labour  | Section 9: Commitment to Human Rights  |  |
| VI.   | Businesses should uphold the elimination of discrimination in respect of employment and occupation                      | Section 9: Commitment to Human Rights  |  |
| VII.  | Businesses should support a precautionary approach to environmental challenges  | Section 6: Environmental Responsibility  |  |
| VIII. | Businesses should undertake initiatives to promote greater environmental responsibility                                 | Section 6: Environmental Responsibility  |  |
| IX.   | Businesses should encourage the development and diffusion of environmentally friendly technologies                      | Section 6: Environmental Responsibility  |  |
| X.    | Businesses should work against corruption in all its forms, including extortion and bribery                             | Section 5: Code of Ethics and Anti-Corruption<br>Measures                      |  |



# 11. GRI Standard Disclosures and Performance Indicators

This report has been prepared in accordance with the G4 sustainability reporting guidelines and the Airport Operator Sector Supplement (AOSS) published by the Global Reporting Initiative (GRI). The Global Reporting Initiative is a network-based organisation that promotes the use of a standardised framework for sustainability reporting.

In 2009 and 2010, ASUR participated in the GRI multidisciplinary working group that brought together representatives of airports from around the world and their stakeholders, and which produced the aforementioned sector supplement for the airport industry, published in 2011.

Below is an index of the GRI Standard Disclosures and Performance Indicators that are addressed in this report, and where the relevant information can be found in this document.

Figure 15: Index of GRI Standard Disclosures and Performance Indicators

| GRI Reporting<br>Parameter: | Description:   | Refer to:   |
|-----------------------------|--|---|
| Standard Disclosures        |  |   |
| G4-1                        | Statement from the most senior decision-maker of the organisation about the relevance of sustainability to the organisation and its strategy | Section 1: Message from our Chief<br>Executive Officer                                |
| G4-3                        | Name of the organisation   | Section 2: Company Profile  |
| G4-4                        | Primary brands, products, and/or services  | Section 2.1: Business Activities  |
| G4-5                        | Location of organisation's headquarters  | Section 2: Company Profile  |
| G4-6                        | Number and names of countries where the organisation operates  | Section 2: Company Profile  |
| G4-7                        | Nature of ownership and legal form   | Section 2.3: Shareholder Structure  |
| G4-8                        | Markets served   | Section 2.5: Operating and Financial Data   |
| G4-9                        | Scale of the reporting organisation  | Section 2.4: Organisational Structure<br>Section 2.5: Operating and Financial<br>Data |
| G4-10                       | Total workforce by employment type, employment contract, and region  | Section 7.1: Description of Workforce   |
| G4-11                       | Percentage of employees covered by collection bargaining agreements  | Section 7.1: Description of Workforce   |
| G4-12                       | Description of the organisation's supply chain   | Section 2.8: Description of Company's Value Chain                                     |
| G4-13                       | Significant changes during the reporting period regarding size, structure, or ownership  | Section 2.6: Significant Changes in<br>Operations during Reporting Period             |
| G4-14                       | Precautionary principle  | Section 3.1: Stakeholder<br>Engagement and Identification of<br>Material Aspects      |
| G4-15                       | Externally developed initiatives to which the organisation subscribes or which it endorses   | Section 10: External Programmes   |
| G4-16                       | Memberships of associations in which the organisation holds a position on the governance body  | Section 10: External Programmes   |
| G4-17                       | List of entities included in the organisation's financial statements or equivalent documents   | Section 2.4: Organisational Structure   |



| G4-18                           | Process for defining report content and aspect   | Section 3.1: Stakeholder   |
|---------------------------------|--|--|
|                                 | boundaries, and how the organisation has   | Engagement and Identification of   |
|                                 | implemented the Reporting Principles for Defining<br>Report Content  | Material Aspects   |
| G4-19                           | List of all material aspects identified in the process   | Section 3.1: Stakeholder   |
|                                 | for defining report content  | Engagement and Identification of Material Aspects                                |
| G4-20                           | For each material aspect, aspect boundary within the organisation  | Section 3.1: Stakeholder<br>Engagement and Identification of<br>Material Aspects |
| G4-21                           | For each material aspect, aspect boundary outside the organisation   | Section 3.1: Stakeholder<br>Engagement and Identification of<br>Material Aspects |
| G4-22                           | Effects of any restatements of information provided in previous reports, and the reasons for such restatements                       | Section 3.2: Scope and Limitations of Report                                     |
| G4-23                           | Significant changes from previous reporting periods in the scope and aspect boundaries   | Section 3.2: Scope and Limitations of Report                                     |
| G4-24                           | List of stakeholder groups engaged by the organisation   | Section 3.1: Stakeholder<br>Engagement and Identification of<br>Material Aspects |
| G4-25                           | Basis for identification and selection of stakeholders with whom to engage   | Section 3.1: Stakeholder<br>Engagement and Identification of<br>Material Aspects |
| G4-26                           | Organisation's approach to stakeholder engagement  | Section 3.1: Stakeholder<br>Engagement and Identification of<br>Material Aspects |
| G4-27                           | Key topics and concerns that have been raised through stakeholder engagement   | Section 3.1: Stakeholder<br>Engagement and Identification of<br>Material Aspects |
| G4-28                           | Reporting period   | Section 3.0: Report Parameters   |
| G4-29                           | Date of most recent previous report  | Section 3.0: Report Parameters   |
| G4-30                           | Reporting cycle  | Section 3.0: Report Parameters   |
| G4-31                           | Contact point for questions regarding the report or its contents   | Section 3.0: Report Parameters   |
| G4-32                           | Table identifying the location of the Standard Disclosures in the report   | Section 11.0: GRI Standard Disclosures and Performance Indicators                |
| G4-33                           | Policy and current practice with regard to seeking external assurance for the report   | Section 3.2: Scope and Limitations of Report                                     |
| G4-34                           | Governance structure of the organisation   | Section 4.0: Corporate Governance  |
| G <sub>4</sub> - <sub>5</sub> 6 | Description of the organisation's values, principles, standards and norms of behaviour, such as codes of conduct and codes of ethics | Section 4.4: Code of Ethics  |
| Disclosures on Manage           | ement Approach   |  |
| DMA                             | Disclosure on Management Approach;<br>Environment  | Section 6.1: Significant Issues and<br>Management Strategy                       |
| DMA                             | Disclosure on Management Approach; Labour  | Section 7.0: Quality of Life for<br>Employees                                    |
| DMA                             | Disclosure on Management Approach; Economic  | Section 8.o: Community Involvement and Support                                   |
| DMA                             | Disclosure on Management Approach; Society   | Section 8.o: Community Involvemen  |
| DMA                             |  | and Support  |



| Performance Indicators G4-EN1 | Materials used by weight or volume   | Section 6.2.5: Fuel Consumption         |
|-------------------------------|--|---|
| G4-EN2                        | Percentage of materials used that are recycled   | Section 6.2.5: Fuel Consumption         |
| 04 1112                       | input materials  | Section 6.2.3.1 der consomption         |
| G4-EN3                        | Energy consumption within the organisation   | Section 6.2.2: Energy Efficiency        |
| , 3                           | 3, 1   | Section 6.2.5: Fuel Consumption         |
| G4-EN6                        | Reduction of energy consumption  | Section 6.2.2: Energy Efficiency        |
|                               |  | Section 6.2.5: Fuel Consumption         |
| G4-EN8                        | Total water withdrawal by source   | Section 6.2.3: Water Management         |
| G4-EN15                       | Direct greenhouse-gas emissions (Scope 1)  | Section 6.1: Significant Issues and     |
|                               |  | Management Strategy                     |
| G4-EN16                       | Energy indirect greenhouse-gas emissions (Scope  | Section 6.1: Significant Issues and     |
| C 511                         | 2)   | Management Strategy                     |
| G4-EN23                       | Total weight of waste by type and disposal method  | Section 6.2.4: Waste Management         |
| G4-EN27                       | Extent of mitigation of environmental impacts of   | Section 2.6 Significant Changes in      |
|                               | products and services  | Operations during Reporting Period      |
|                               |  | Section 6.2.1: Mitigation of            |
|                               |  | Infrastructure Expansion                |
| G4-EN29                       | Monetary value of significant fines and total  | Section 6.4: Environmental              |
|                               | number of non-monetary sanctions for   | Certification                           |
|                               | noncompliance with environmental laws and regulations  |   |
| G4-LA6                        | Type of injury and rates of injury, occupational   | Section 7.2: Safety in the Workplace    |
| G4-LA0                        | diseases, lost days, and absenteeism, and total  | Section 7.2. Safety in the Workplace    |
|                               | number of work-related fatalities, by region   |   |
| G4-EC1                        | Direct economic value generated and distributed  | Section 8.1: Direct and Indirect        |
| -, -                          |  | Economic Benefits                       |
| G4-EC4                        | Significant financial assistance received from   | Section 8.1: Direct and Indirect        |
|                               | government   | Economic Benefits                       |
| G4-SO3                        | Total number and percentage of operations  | Section 5.2: Anticorruption Measures    |
|                               | assessed for risks related to corruption and the   |   |
|                               | significant risks identified   |   |
| G4-SO4                        | Communication and training on anti-corruption  | Section 5.2: Anticorruption Measures    |
|                               | policies and procedures  |   |
| G4-SO5                        | Confirmed incidents of corruption and actions  | Section 5.2: Anticorruption Measures    |
| C. UD.                        | taken  | Continue of Committee on the House      |
| G4-HR <sub>3</sub>            | Total number of incidents of discrimination and  | Section 9.0: Commitment to Human        |
| C. LID.                       | actions taken  | Rights Section 9.0: Commitment to Human |
| G4-HR4                        | Operations and suppliers identified in which the<br>right to exercise freedom of association and | Rights                                  |
|                               | collective bargaining may be violated or at  | Rigitis                                 |
|                               | significant risk, and measures taken to support  |   |
|                               | these rights   |   |
| G4-HR5                        | Operations and suppliers identified as having  | Section 9.0: Commitment to Human        |
| . 5                           | significant risk for incidents of child labour, and  | Rights                                  |
|                               | measures taken to contribute to the effective  | _                                       |
|                               | abolition of child labour  |   |
| G4-HR6                        | Operations and suppliers identified as having  | Section 9.0: Commitment to Human        |
|                               | significant risk for incidents of forced or  | Rights                                  |
|                               | compulsory labour, and measures to contribute to   |   |
|                               | the elimination of all forms of forced or  |   |
|                               | compulsory labour  |   |



| AO1             | Total number of passengers annually, broken        | Section 2.5: Operating and Financial |
|-----------------|--|--------------------------------------|
|                 | down by passengers on international and            | Data                                 |
|                 | domestic flights and broken down by origin-and-    |                                      |
|                 | destination passengers and transfer, including     |                                      |
|                 | transit, passengers                                |                                      |
| AO <sub>2</sub> | Annual total number of aircraft movements by day   | Section 2.5: Operating and Financial |
|                 | and by night, broken down by commercial            | Data                                 |
|                 | passenger, commercial cargo, general aviation      |                                      |
|                 | and state aviation flights                         |                                      |
| AO4             | Quality of storm water by applicable regulatory    | Section 6.2.3: Water Management      |
|                 | standards  |                                      |
| AO6             | Aircraft and pavement de-icing / anti-icing fluid  | Section 6.2.3: Water Management      |
|                 | used and treated by m <sup>3</sup> and/or tonnes   |                                      |
| AO9             | Total annual number of wildlife strikes per 10,000 | Section 6.2.6: Biodiversity Issues   |
|                 | aircraft movements                                 |                                      |



# APPENDIX A: ENVIRONMENTAL OBJECTIVES AND PERFORMANCE

| Airport    | Objective   | Activities  | Measurement<br>Parameter              | Progress /<br>Result  |
|------------|---|---|---------------------------------------|-----------------------|
| Cancún     | Protect species of flora that are<br>threatened or are of special<br>environmental interest | Identify, recover and replant 54,000 specimens from the areas affected by infrastructure expansion  | Per cent of target achieved           | 100%                  |
| Cancún     | Maintain quality of water discharged  | Construction of wastewater-treatment plant to cover additional demand from Terminal 3   | Per cent conclusion of works          | 100%                  |
| Cancún     | Reduce amount of hazardous waste generated  | Recycling of ink and toner cartridges used in the airport   | Per cent of cartridges recycled       | 100%                  |
| Cozumel    | Optimise water consumption  | Modifications and upgrades to wastewater treatment plant to create a more efficient system  | Per cent conclusion of works          | 76%                   |
| Cozumel    | Reduce consumption of paper in automatic towel dispensers                                   | Replace 4 paper dispensers in toilets with hand dryers  | Number of dispensers replaced         | 4                     |
| Huatulco   | Reduce consumption of water   | Application of various measures, technological solutions and good practices, in accordance with annual programme, to optimise water consumption in airport facilities       | Per cent compliance with programme    | 100%                  |
| Huatulco   | Reduce consumption of electricity   | Application of various measures, technological solutions and good practices, in accordance with annual programme, to optimise electricity consumption in airport facilities | Per cent compliance with programme    | 100%                  |
| Huatulco   | Improve processes for disposal of special waste   | Recover and recycle cooking oil used in airport restaurants and staff canteen, which would otherwise be disposed of in refuse   | Per cent of used cooking oil recycled | 100%                  |
| Huatulco   | Reduce production of<br>hazardous waste   | Recycle printer ink and toner cartridges used in the airport  | Per cent of used cartridges recycled  | 100%                  |
| Huatulco   | Recycling of non-hazardous waste  | Recycle 5 tons of non-hazardous waste   | Tons of waste recycled                | 4.7                   |
| Huatulco   | Reduce production of<br>hazardous waste   | Programme for collection and safe disposal of batteries for airport community   | Implementation of programme           | Programme implemented |
| Mérida     | Reduce consumption of natural gas   | Installation of solar heater for hot water in general aviation facility   | Per cent conclusion of works          | 100%                  |
| Mérida     | Reduce consumption of electricity   | Installation of LED lights in area of wastewater treatment plant  | Per cent conclusion of works          | 100%                  |
| Mérida     | Reduce consumption of water   | Installation of 3 waterless urinals in different airport toilets  | Per cent conclusion of works          | 100%                  |
| Mérida     | Recycling of non-hazardous waste  | Creation of dedicated area for refuse sorting and handling recycled materials   | Per cent conclusion of works          | 100%                  |
| Minatitlán | Reduce consumption of water   | Application of various measures to reduce water consumption in the airport by en 1%   | Per cent reduction in consumption     | -1.1%                 |
| Minatitlán | Reduce consumption of fuel  | Application of various measures to reduce fuel consumption in the airport by en 10%   | Per cent reduction in consumption     | -41.2%                |
| Minatitlán | Reforestation of green areas  | Programme to give away 1,000 fruit-tree saplings to employees, airport community and general public, for replanting   | Number of saplings<br>given away      | 1,000                 |
| Minatitlán | Recycling of non-hazardous waste  | Recycle 3 tons of refuse  | Tons of waste recycled                | 3.1                   |



| Oaxaca       | Reforestation of green areas and improvement of soil                  | Planting of 220 native trees in areas close to the airport   | Number of trees planted            | 220                      |
|--------------|---|--|------------------------------------|--------------------------|
| Oaxaca       | Reduce consumption of water   | Application of various measures to reduce water consumption per passenger in the airport by 2%                                       | Per cent reduction in consumption  | -3.1%                    |
| Oaxaca       | Reduce production of hazardous waste                                  | Recycling of ink and toner cartridges used in the airport  | Per cent of cartridges recycled    | 100%                     |
| Oaxaca       | Reduce production of non-<br>biodegradable waste                      | Issue all 15 fire fighters working at the airport with reusable food containers, eliminating use of polystyrene and plastic products | Per cent compliance with programme | 100%                     |
| Oaxaca       | Maintain level of electricity consumption                             | Application of various measures to limit per-passenger electricity consumption to same level as previous year                        | Per cent change in consumption     | -7.6%                    |
| Tapachula    | Reduce consumption of water   | Application of various measures to reduce water consumption per passenger in the airport   | Per cent reduction in consumption  | -15.1%                   |
| Tapachula    | Reduce consumption of fuel  | Application of various measures to reduce fuel consumption per passenger in the airport by 3%  | Per cent reduction in consumption  | -20.7%                   |
| Tapachula    | Recycling of non-hazardous waste                                      | Implement recycling programme, and recycle 5% of non-hazardous waste generated at the airport  | Per cent of waste recycled         | 5.1%                     |
| Tapachula    | Reduce consumption of electricity                                     | Application of various measures to reduce electricity consumption per passenger in the airport                                       | Per cent reduction in consumption  | -0.4%                    |
| Veracruz     | Improve processes for monitoring and measurement of water consumption | Installation of 4 water meters in areas of the airport where metering is deficient   | Number of meters installed         | 4                        |
| Veracruz     | Improve processes for monitoring and measurement of water consumption | Implement programme of monthly inspections to prevent water leaks  | Number of inspections carried out  | 12                       |
| Veracruz     | Reduce consumption of electricity                                     | Application of various measures to reduce total electricity consumption in the airport by 3%   | Per cent reduction in consumption  | -3.0%                    |
| Veracruz     | Prevent contamination of environment with toxic substances            | Implement programme of bimonthly inspections to prevent oil leaks in airport utility vehicles  | Number of inspections carried out  | 24                       |
| Veracruz     | Raise environmental awareness in local community                      | Conduct environmental awareness seminars in ${\it 5}$ local schools  | Per cent compliance with programme | 100%                     |
| Veracruz     | Contribute to sustainable development of region                       | Support and participate in reforestation or beach-<br>cleaning project organised by local community                                  | Per cent compliance with programme | 100%                     |
| Villahermosa | Recycling of non-hazardous waste                                      | Recycle 7.5 tons of non-hazardous waste generated at the airport   | Tons of waste recycled             | 12.2                     |
| Villahermosa | Reduce production of hazardous waste                                  | Programme for collection and safe disposal of batteries for airport community  | Implementation of programme        | Programme<br>implemented |



# APPENDIX B: ENVIRONMENTAL PERFORMANCE INDICATORS

# ASUR All Airports: Total Figures

#### Parameter

Total water consumption Total water discharged Total electricity consumption

Total hazardous waste produced Total non-hazardous waste produced Non-hazardous waste recycled % non-hazardous waste recycled Total fuel consumption

| Unit mmt | 2015             | 2016             | 2017             | % change<br>('17 vs '16) |
|----------|------------------|------------------|------------------|--------------------------|
| m3       | 927 <b>,</b> 038 | 870,931          | 825,475          | -5.2%                    |
| m3       | 255,009          | 329,390          | 422,323          | 28.2%                    |
| kWh      | 76,500,287       | 91,293,333       | 98,843,472       | 8.3%                     |
| GJ       | 275,401          | 328,656          | 355 <b>,</b> 836 | 8.3%                     |
| kg       | 16,616           | 15,399           | 17,319           | 12.5%                    |
| t        | 2,761.6          | 6 <b>,</b> 194.7 | 6,450.6          | 4.1%                     |
| t        |                  | 919.2            | 1,046.2          | 13.8%                    |
|          |                  | 15%              | 16%              |                          |
| l        | 537,332          | 541 <b>,</b> 449 | 570,733          | 5.4%                     |

#### Per-Passenger Basis

#### Parameter

Water consumption per passenger Water discharged per passenger Electricity consumption per passenger

Hazardous waste produced per passenger Non-hazardous waste produced per passenger Fuel consumption per passenger

| Unit mmt | 2015 | 2016 | 2017 | % change<br>('17 vs '16) |
|----------|------|------|------|--------------------------|
| l/pax    | 35.2 | 30.4 | 26.4 | -13.1%                   |
| l/pax    | 9.7  | 11.5 | 13.5 | 17.5%                    |
| kWh/pax  | 2.9  | 3.2  | 3.2  | -0.8%                    |
| MJ/pax   | 10.5 | 11.5 | 11.4 | -0.8%                    |
| g/pax    | 0.6  | 0.5  | 0.6  | 3.1%                     |
| kg/pax   | 0.10 | 0.22 | 0.21 | -4.6%                    |
| ml/pax   | 20.4 | 18.9 | 18.3 | -3.4%                    |

# **Cancún Airport**: Total Figures

## Parameter

Total water consumption Total water discharged Total electricity consumption

Total hazardous waste produced Total non-hazardous waste produced Non-hazardous waste recycled % non-hazardous waste recycled Total fuel consumption

| Unit mmt | 2015             | 2016       | 2017             | % change<br>('17 vs '16) |
|----------|------------------|------------|------------------|--------------------------|
| m3       | 582 <b>,</b> 229 | 549,002    | 503,963          | -8.2%                    |
| m3       | 157,438          | 255,304    | 337,384          | 32.1%                    |
| kWh      | 53,147,523       | 65,092,173 | 71,235,808       | 9.4%                     |
| GJ       | 191,331          | 234,332    | 256,449          | 9.4%                     |
| kg       | 3,093            | 5,229      | 3,166            | -39.5%                   |
| t        | 2,077            | 5,545      | 5,818            | 4.9%                     |
| t        |                  | 866        | 988              | 14.1%                    |
|          |                  | 16%        | 17%              |                          |
| I        | 316,311          | 293,793    | 319 <b>,</b> 670 | 8.8%                     |

# Per-Passenger Basis

#### Parameter

Water consumption per passenger Water discharged per passenger Electricity consumption per passenger

| Unit mmt | 2015 | 2016 | 2017 | % change<br>('17 vs '16) |
|----------|------|------|------|--------------------------|
| l/pax    | 29.6 | 25.5 | 21.3 | -16.6%                   |
| l/pax    | 8.0  | 11.9 | 14.2 | 20.1%                    |
| kWh/pax  | 2.7  | 3.0  | 3.0  | -0.6%                    |
| MJ/pax   | 9.7  | 10.9 | 10.8 | -0.6%                    |
| g/pax    | 0.2  | 0.2  | 0.1  | -45.0%                   |
| kg/pax   | 0.11 | 0.26 | 0.25 | -4.7%                    |
| ml/pax   | 16.1 | 13.7 | 13.5 | -1.1%                    |



# **Cozumel Airport**: Total Figures

#### Parameter

Total water consumption Total water discharged Total electricity consumption

Total hazardous waste produced Total non-hazardous waste produced Non-hazardous waste recycled % non-hazardous waste recycled Total fuel consumption

| Unit mmt | 2015      | 2016           | 2017            | % change<br>('17 vs '16) |
|----------|-----------|----------------|-----------------|--------------------------|
| m3       | 25,323    | 32,421         | 33,058          | 2.0%                     |
| m3       | 44,838    | 18,223         | 27 <b>,</b> 155 | 49.0%                    |
| kWh      | 2,732,639 | 2,624,894      | 2,528,402       | -3.7%                    |
| GJ       | 9,838     | 9,450          | 9,102           | -3.7%                    |
| kg       | 3,007     | 4 <b>,</b> 185 | 5,349           | 27.8%                    |
| t        | 72        | 42             | 40              | -5.2%                    |
| t        |           | 13             | 16              | 20.7%                    |
|          |           | 32%            | 41%             |                          |
| I        | 25,500    | 20,573         | 19,520          | -5.1%                    |

# Per-Passenger Basis

#### Parameter

Water consumption per passenger Water discharged per passenger Electricity consumption per passenger

Hazardous waste produced per passenger Non-hazardous waste produced per passenger Fuel consumption per passenger

| Unit mmt | 2015 | 2016 | 2017 | % change<br>('17 vs '16) |
|----------|------|------|------|--------------------------|
| l/pax    | 45.1 | 59.4 | 60.3 | 1.6%                     |
| l/pax    | 79.9 | 33.4 | 49.5 | 48.4%                    |
| kWh/pax  | 4.9  | 4.8  | 4.6  | -4.1%                    |
| MJ/pax   | 17.5 | 17.3 | 16.6 | -4.1%                    |
| g/pax    | 5.4  | 7.7  | 9.8  | 27.3%                    |
| kg/pax   | 0.1  | 0.1  | 0.1  | -5.6%                    |
| ml/pax   | 45.4 | 37.7 | 35.6 | -5.5%                    |

# **Huatulco Airport**:

# **Total Figures**

#### Parameter

Total water consumption Total water discharged Total electricity consumption

Total hazardous waste produced
Total non-hazardous waste produced
Non-hazardous waste recycled
% non-hazardous waste recycled
Total fuel consumption

| Unit mmt | 2015      | 2016                       | 2017           | % change<br>('17 vs '16) |
|----------|-----------|----------------------------|----------------|--------------------------|
| m3       | 21,519    | 19,850                     | 19,851         | 0.0%                     |
| m3       | 8,645     | 8 <b>,</b> 6 <sub>77</sub> | 8 <b>,</b> 937 | 3.0%                     |
| kWh      | 1,530,105 | 1,694,420                  | 1,698,210      | 0.2%                     |
| GJ       | 5,508     | 6,100                      | 6,114          | 0.2%                     |
| kg       | 1,061     | 881                        | 1,146          | 30.1%                    |
| t        | 101       | 65                         | 62             | -4.4%                    |
| t        |           | 5                          | 5              | -1.7%                    |
|          |           | 7%                         | 8%             |                          |
| Ī        | 18,291    | 23,383                     | 37,870         | 62.0%                    |

# Per-Passenger Basis

#### Parameter

Water consumption per passenger Water discharged per passenger Electricity consumption per passenger

| Unit mmt | 2015 | 2016 | 2017 | % change<br>('17 vs '16) |
|----------|------|------|------|--------------------------|
| l/pax    | 34.6 | 29.8 | 25.5 | -14.4%                   |
| l/pax    | 13.9 | 13.0 | 11.5 | -11.8%                   |
| kWh/pax  | 2.5  | 2.5  | 2.2  | -14.2%                   |
| MJ/pax   | 8.9  | 9.1  | 7.8  | -14.2%                   |
| g/pax    | 1.7  | 1.3  | 1.5  | 11.4%                    |
| kg/pax   | 0.16 | 0.10 | 0.08 | -18.2%                   |
| ml/pax   | 29.4 | 35.1 | 48.6 | 38.6%                    |



# Mérida Airport:

# **Total Figures**

#### Parameter

Total water consumption Total water discharged Total electricity consumption

Total hazardous waste produced Total non-hazardous waste produced Non-hazardous waste recycled % non-hazardous waste recycled Total fuel consumption

| Unit mmt | 2015      | 2016            | 2017      | % change<br>('17 vs '16) |
|----------|-----------|-----------------|-----------|--------------------------|
| m3       | 172,562   | 149,353         | 148,022   | -0.9%                    |
| m3       | 1,175     | 1,884           | 1,240     | -34.2%                   |
| kWh      | 7,931,682 | 8,040,489       | 9,881,368 | 22.9%                    |
| GJ       | 28,554    | 28 <b>,</b> 946 | 35,573    | 22.9%                    |
| kg       | 4,095     | 1,631           | 1,488     | -8.8%                    |
| t        | 66        | 66              | 68        | 2.5%                     |
| t        |           | 0               | 2         | 100.0%                   |
|          |           | ο%              | 3%        |                          |
| I        | 38,120    | 37,667          | 43,058    | 14.3%                    |

# Per-Passenger Basis

#### Parameter

Water consumption per passenger Water discharged per passenger Electricity consumption per passenger

Hazardous waste produced per passenger Non-hazardous waste produced per passenger Fuel consumption per passenger

| Unit mmt | 2015  | 2016 | 2017 | % change<br>('17 vs '16) |
|----------|-------|------|------|--------------------------|
| l/pax    | 102.2 | 75.6 | 68.2 | -9.8%                    |
| l/pax    | 0.7   | 1.0  | 0.6  | -40.1%                   |
| kWh/pax  | 4.7   | 4.1  | 4.6  | 11.8%                    |
| MJ/pax   | 16.9  | 14.6 | 16.4 | 11.8%                    |
| g/pax    | 2.4   | 0.8  | 0.7  | -17.0%                   |
| kg/pax   | 0.04  | 0.03 | 0.03 | -6.7%                    |
| ml/pax   | 22.6  | 19.1 | 19.8 | 4.0%                     |

# Minatitlán Airport:

# **Total Figures**

#### Parameter

Total water consumption
Total water discharged
Total electricity consumption

Total hazardous waste produced Total non-hazardous waste produced Non-hazardous waste recycled % non-hazardous waste recycled Total fuel consumption

| Unit mmt       | 2015           | 2016    | 2017    | % change<br>('17 vs '16) |
|----------------|----------------|---------|---------|--------------------------|
| m <sub>3</sub> | 10,581         | 10,348  | 10,233  | -1.1%                    |
| m3             | 4,772          | 5,225   | 5,490   | 5.1%                     |
| kWh            | 624,880        | 642,288 | 653,376 | 1.7%                     |
| GJ             | 2,250          | 2,312   | 2,352   | 1.7%                     |
| kg             | 1 <b>,</b> 999 | 773     | 697     | -9.9%                    |
| t              | 6              | 6       | 5       | -8.3%                    |
| t              |                | 3       | 3       | -1.6%                    |
|                |                | 54%     | 58%     |                          |
| I              | 15,548         | 34,132  | 20,062  | -41.2%                   |

# Per-Passenger Basis

#### Parameter

Water consumption per passenger Water discharged per passenger Electricity consumption per passenger

| Unit mmt | 2015 | 2016  | 2017 | % change<br>('17 vs '16) |
|----------|------|-------|------|--------------------------|
| l/pax    | 40.9 | 43.8  | 50.4 | 14.9%                    |
| l/pax    | 18.4 | 22.1  | 27.0 | 22.1%                    |
| kWh/pax  | 2.4  | 2.7   | 3.2  | 18.2%                    |
| MJ/pax   | 8.7  | 9.8   | 11.6 | 18.2%                    |
| g/pax    | 7.7  | 3.3   | 3.4  | 4.8%                     |
| kg/pax   | 0.02 | 0.02  | 0.03 | 6.6%                     |
| ml/pax   | 60.0 | 144.5 | 98.8 | -31.7%                   |



# Oaxaca Airport:

# **Total Figures**

#### Parameter

Total water consumption
Total water discharged
Total electricity consumption

Total hazardous waste produced Total non-hazardous waste produced Non-hazardous waste recycled % non-hazardous waste recycled Total fuel consumption

| Unit mmt | 2015      | 2016            | 2017           | % change<br>('17 vs '16) |
|----------|-----------|-----------------|----------------|--------------------------|
| тз       | 17,329    | 18,079          | 20,156         | 11.5%                    |
| m3       | 10,538    | 11 <b>,</b> 475 | 12,340         | 7.5%                     |
| kWh      | 1,243,396 | 1,270,864       | 1,350,779      | 6.3%                     |
| GJ       | 4,476     | 4,575           | 4 <b>,</b> 863 | 6.3%                     |
| kg       | 873       | 440             | 1,026          | 133.1%                   |
| t        | 118       | 99              | 115            | 16.7%                    |
| t        |           | 4               | 4              | 9.2%                     |
|          |           | 4%              | 4%             |                          |
| Ī        | 26,852    | 28,055          | 26,263         | -6.4%                    |

# Per-Passenger Basis

#### Parameter

Water consumption per passenger Water discharged per passenger Electricity consumption per passenger

Hazardous waste produced per passenger Non-hazardous waste produced per passenger Fuel consumption per passenger

| Unit mmt | 2015 | 2016 | 2017 | % change<br>('17 vs '16) |
|----------|------|------|------|--------------------------|
| l/pax    | 25.5 | 23.6 | 22.9 | -3.1%                    |
| l/pax    | 15.5 | 15.0 | 14.0 | -6.5%                    |
| kWh/pax  | 1.8  | 1.7  | 1.5  | -7.6%                    |
| MJ/pax   | 6.6  | 6.0  | 5.5  | -7.6%                    |
| g/pax    | 1.3  | 0.6  | 1.2  | 102.6%                   |
| kg/pax   | 0.2  | 0.1  | 0.1  | 1.4%                     |
| ml/pax   | 39.6 | 36.6 | 29.8 | -18.6%                   |

# Tapachula Airport:

# **Total Figures**

#### Parameter

Total water consumption
Total water discharged
Total electricity consumption

Total hazardous waste produced Total non-hazardous waste produced Non-hazardous waste recycled % non-hazardous waste recycled Total fuel consumption

| Unit mmt | 2015      | 2016      | 2017           | % change<br>('17 vs '16) |
|----------|-----------|-----------|----------------|--------------------------|
| m3       | 24,004    | 17,565    | 14,905         | -15.1%                   |
| m3       | 6,140     | 10,121    | 4,816          | -52.4%                   |
| kWh      | 1,546,808 | 1,550,558 | 1,543,765      | -0.4%                    |
| GJ       | 5,569     | 5,582     | 5 <b>,</b> 558 | -0.4%                    |
| kg       | 330       | 360       | 1,202          | 233.8%                   |
| t        | 18        | 43        | 48             | 11.5%                    |
| t        |           | 0         | 2              | 100.0%                   |
|          |           | ο%        | 5%             |                          |
| I        | 20,147    | 23,340    | 18,511         | -20.7%                   |

# Per-Passenger Basis

#### Parameter

Water consumption per passenger Water discharged per passenger Electricity consumption per passenger

| Unit mmt | 2015 | 2016 | 2017 | % change<br>('17 vs '16) |
|----------|------|------|------|--------------------------|
| l/pax    | 88.4 | 55.8 | 49.9 | -10.6%                   |
| l/pax    | 22.6 | 32.2 | 16.1 | -49.9%                   |
| kWh/pax  | 5.7  | 4.9  | 5.2  | 4.9%                     |
| MJ/pax   | 20.5 | 17.7 | 18.6 | 4.9%                     |
| g/pax    | 1.2  | 1.1  | 4.0  | 251.6%                   |
| kg/pax   | 0.1  | 0.1  | 0.2  | 17.4%                    |
| ml/pax   | 74.2 | 74.2 | 62.0 | -16.5%                   |



# **Veracruz Airport:**

# **Total Figures**

#### Parameter

Total water consumption Total water discharged Total electricity consumption

Total hazardous waste produced Total non-hazardous waste produced Non-hazardous waste recycled % non-hazardous waste recycled Total fuel consumption

| Unit mmt       | 2015      | 2016      | 2017      | % change<br>('17 vs '16) |
|----------------|-----------|-----------|-----------|--------------------------|
| m <sub>3</sub> | 35,193    | 36,747    | 38,644    | 5.2%                     |
| m3             | 6,734     | 7,001     | 10,761    | 53.7%                    |
| kWh            | 3,931,398 | 6,143,005 | 5,961,647 | -3.0%                    |
| GJ             | 14,153    | 22,115    | 21,462    | -3.0%                    |
| kg             | 548       | 608       | 1,210     | 98.9%                    |
| t              | 143       | 167       | 146       | -12.8%                   |
| t              |           | 22        | 13        | -39.8%                   |
|                |           | 13%       | 9%        |                          |
| I              | 46,525    | 50,519    | 54,474    | 7.8%                     |

#### Per-Passenger Basis

#### Parameter

Water consumption per passenger Water discharged per passenger Electricity consumption per passenger

Hazardous waste produced per passenger Non-hazardous waste produced per passenger Fuel consumption per passenger

| Unit mmt | 2015 | 2016 | 2017 | % change<br>('17 vs '16) |
|----------|------|------|------|--------------------------|
| l/pax    | 27.7 | 27.5 | 27.8 | 1.2%                     |
| l/pax    | 5.3  | 5.2  | 7.8  | 48.0%                    |
| kWh/pax  | 3.1  | 4.6  | 4.3  | -6.6%                    |
| MJ/pax   | 11.2 | 16.5 | 15.5 | -6.6%                    |
| g/pax    | 0.4  | 0.5  | 0.9  | 91.5%                    |
| kg/pax   | 0.1  | 0.1  | 0.1  | -16.0%                   |
| ml/pax   | 36.7 | 37.8 | 39.2 | 3.8%                     |

# Villahermosa Airport: Total Figures

#### Parameter

Total water consumption
Total water discharged
Total electricity consumption

Total hazardous waste produced Total non-hazardous waste produced Non-hazardous waste recycled % non-hazardous waste recycled Total fuel consumption

| Unit mmt | 2015      | 2016      | 2017      | % change<br>('17 vs '16) |
|----------|-----------|-----------|-----------|--------------------------|
| m3       | 38,298    | 37,566    | 36,643    | -2.5%                    |
| m3       | 14,730    | 11,480    | 14,200    | 23.7%                    |
| kWh      | 3,811,856 | 4,234,642 | 3,990,117 | -5.8%                    |
| GJ       | 13,723    | 15,245    | 14,364    | -5.8%                    |
| kg       | 1,611     | 1,292     | 2,036     | 57.6%                    |
| t        | 161       | 161       | 148       | -8.3%                    |
| t        |           | 6         | 12        | 105.9%                   |
|          |           | 4%        | 8%        |                          |
| I        | 30,039    | 29,987    | 31,306    | 4.4%                     |

# Per-Passenger Basis

#### Parameter

Water consumption per passenger Water discharged per passenger Electricity consumption per passenger

| Unit mmt | 2015 | 2016 | 2017 | % change<br>('17 vs '16) |
|----------|------|------|------|--------------------------|
| l/pax    | 29.6 | 29.7 | 28.7 | -3.5%                    |
| l/pax    | 11.4 | 9.1  | 11.1 | 22.4%                    |
| kWh/pax  | 2.9  | 3.3  | 3.1  | -6.7%                    |
| MJ/pax   | 10.6 | 12.1 | 11.2 | -6.7%                    |
| g/pax    | 1.2  | 1.0  | 1.6  | 56.0%                    |
| kg/pax   | 0.1  | 0.1  | 0.1  | -9.3%                    |
| ml/pax   | 23.2 | 23.7 | 24.5 | 3.3%                     |