



Paris, 18 January, 2017

To our stakeholders:

We recognize that a key requirement for participation in the UN Global Compact is the annual preparation and posting of a Communication on Progress (COP) that comprises of a CEO statement of continued support for the UN Global Compact, a description of practical actions with regard to the principles of the UN Global Compact, and a measurement of outcomes or expected outcomes.

We are late in creating, sharing and posting our COP report due to announcing the next phase of our sustainability strategy nearing the end of January 2017. Our COP is reflecting our renewed strategic vision and the information within the strategy is embargoed until after the announcement.

We hereby ask for an extension period in order to be able to post a COP that describes our company's efforts and progress to implement the principles of the UN Global Compact. Our new COP report will be posted on the UN Global Compact website by 30 days at the latest.

Sincerely yours,

A handwritten signature in blue ink, reading "Michael Beutler". The signature is fluid and cursive, with the first name "Michael" and last name "Beutler" clearly distinguishable.

Michael Beutler  
Director of Sustainability Operations, Kering