

January 3, 2017



To our stakeholders,

We recognize that a key requirement for participation in the UN Global Compact is the annual preparation and posting of a Communication on Progress (COP) that comprises of a CEO statement of continued support for the UN Global Compact, a description of practical actions with regard to the principles of the UN Global Compact, and a measurement of outcomes or expected outcomes.

We are late in creating, sharing, and posting our COP report because we are in the process of developing a combined COP and GRI report. We hereby ask for an extension period in order to be able to post a COP that describes our company's efforts and progress to implement the principles of the UN Global Compact. Our new COP report will be posted on the UN Global Compact website by April 1, 2017 at the latest.

Sincerely,

A handwritten signature in black ink, appearing to read "Margaret P. Flynn".

Margaret P. Flynn
Principal & Co-Founder
BrownFlynn