

Sustainability Report September 2016

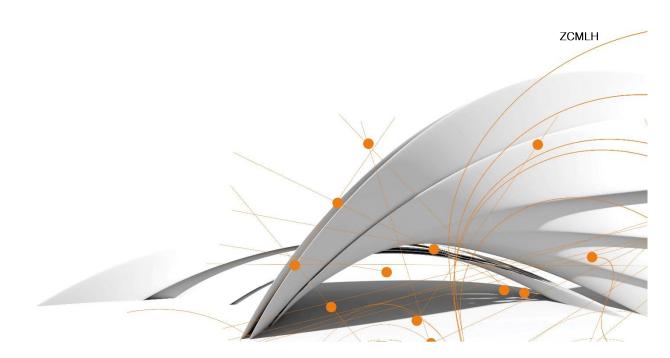




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Statement of continued support

Since its beginnings TOBAM has decided that sustainable development would be explicitly core to its values.

In February 2010, TOBAM signed the UN Principles for Responsible Investment (UN PRI) then in June 2010, the United Nations' Global Compact.

This move further solidified the investment practices already in place at TOBAM, where all UCITS IV equity funds filter potential investments by ESG criteria, reflecting the company's conviction that successful client outcomes and sustainable investing go hand in hand.

We act in the best interests of our clients and shareholders, which implicitly makes us long-term investors.

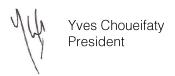
TOBAM assumes a small part of this responsibility and strives to make a contribution, albeit a small one, to a global effort.

In 2011, we implemented a carbon offset program. Our day to day activity implies travels that are necessary, but have a significant environmental impact. We set up a yearly measure of our carbon emissions (travels, employees' transportations, water & energy consumptions ...) and decided to compensate at least 125% of our measured emissions.

Also, the launch of the Anti-Benchmark Emerging Markets Equity strategy in 2011 led TOBAM to consider its investments in emerging countries and the human rights track record of certain governments.

Given that fundamental rights are the principal source of creativity, innovation, fight against corruption and, in a nutshell, economic growth, TOBAM decided to support Amnesty International by donating a share of the profits generated by TOBAM Anti-Benchmark Emerging Markets Equity fund. In 2015, the growing success of the Anti-Benchmark Emerging Markets Equity strategy has led TOBAM to include a second partner: Human Rights Watch.

Our engagement with Amnesty International and Human Rights Watch is core to our investment philosophy and representative of the way we consider our long-term investor's responsibilities.





1. TOBAM in a few words

The company

TOBAM is a Paris-based asset management firm, formed in 2005 by Yves Choueifaty, independent and employee-owned. It has two minority shareholders: California Public Employees' Retirement System (CalPERS) since April 2011 and Amundi, since May 2012.

TOBAM's Maximum Diversification® approach, supported by original, patented research and a mathematical definition of diversification, provides clients with diversified core exposure, in both the equity and fixed income markets.

The company manages \$9 billion (as of September 2016) via its Anti-Benchmark® strategies in Equities and Fixed Income. TOBAM's team is composed of 45 professionals based in Paris and New York.

TOBAM is regulated by the Autorité des Marchés Financiers (AMF) since June 2006 and is a SEC registered investment adviser.

2. TOBAM Sustainable Way

a. Outline & General principles

TOBAM has a long-standing commitment to uphold environmental, social and governance issues (ESG). These principles are integral in the way we structure our activities. We aim to act in a socially responsible manner via our business, our social relations and our long term vision of sustainable growth. Furthermore, TOBAM and its stakeholders endeavour to actively promote ESG standards and implementation both at the client level and the industry level.

TOBAM CSR & SRI policies are rooted in general principles. The following paragraph explains how we put these principles into practice both within the company and in the way we invest.

First and foremost, sustainability is a core element of a long-term strategy. For us, it means aligning business strategy and operations with universal values in four dimensions:

- > Relations with our clients
- > Relations with our shareholders
- > Relations with our employees
- > Relations with our environments (Natural, regulatory, human rights)



Corporate and social responsibility can lead to a fundamental transformation of company strategies, operations, corporate relationships, culture and identity.

b. Responsible Internal Governance

TOBAM complies with the disclosure requirements of the Autorité des Marchés Financiers (French regulator).

TOBAM not only applies SRI screening to all its equity commingled funds but also proactively integrates Environmental and ESG initiatives within its own business: we are committed to aligning our company operations and goals with the ten universally accepted principles set forth in the United Nations Global Compact, specifically in the areas of human rights, labour, environment and anti-corruption.

TOBAM is particularly committed to transparency at all levels of its asset management activities. Employees (including senior management) receive mandatory training on company and employee obligations regarding Global Compact and PRI engagements. All employees have understood the principles and share the common goal of reaching full ownership.

TOBAM has outsourced back- and middle-office operations to CACEIS since 2006 and 2008 respectively, an arrangement that upholds transparency in our operations.

TOBAM is also fully supportive of the FRC UK Stewardship Code since early 2012, which is seen as the UK standard for good stewardship by institutional investors and considered a stepping stone to improving stewardship in the investment industry. Please refer to TOBAM's statement via the following link to its website [http://www.tobam.fr/wpcontent/uploads/2015/03/UK_Stewardship_Code_-_TOBAM_Statement.pdf].

TOBAM further strengthened its engagement by signing the United Nation Global Compact (UNGC) and the United Nations Principles for Responsible Investment (UN PRI) in early 2010.

These initiatives reflect the company's commitment to socially responsible values and the transparency of its investment process. By adhering to the principles for socially responsible investment set out by the United Nations, investors pledge to take environmental, social and governance issues (ESG) into account, thus recognizing the ultimate importance of these issues for businesses and society alike.

c. Socially Responsible Investing

Since early 2007, TOBAM applies the Norges Bank Investment Management (NBIM) Council on Ethics recommendations and exclusions to its equity portfolios. In particular, TOBAM applies the NBIM exclusion list to its universe and excludes "non ethical companies" as defined by the NBIM council on ethics.



TOBAM offers a quantitative equity management style which integrates socially responsible investment criteria into all equity portfolios. TOBAM has found that the most effective way to reflect the highest ethical guidelines for socially responsible investing in equity portfolios, and thus promote the ESG criteria included in the United Nations Principles for Responsible Investment, is by applying the Norwegian Ministry of Finance/Norges Bank's Exclusion List.

This list is available at [http://www.regjeringen.no/en/dep/fin/Selected-topics/The-Government-Pension-Fund/Ethical-Guidelines-for-the-Government-Pension-Fund---Global-/companies-excluded-from-the-investment-u.html?id=447122].

TOBAM decided to use this list for four reasons:

- i. As a globally-recognized investment institution and a founding member of the PRI, Norges Bank is invested in research geared toward active ownership based on the principles within the PRI and Global Compact. Their approach is both transparent and readily accessible.
- ii. The exclusion list published by Norges Bank is aligned with the UN PRI, without seeking to impart a moral judgment. For example, NBIM blacklists tobacco companies but does not exclude other companies solely based on their industry.
- iii. Norges Bank's research approach embodies an activist dimension; dialogue with companies aims to encourage broader adoption of the principles reflected in the UN PRI and Global Compact, notably respect for human rights and the environment, and opposition to all forms of corruption.
- iv. TOBAM is convinced that due consideration for good corporate governance and environmental and social issues into more aspects of investment management can have a lasting positive impact on the global investment industry. By endorsing Norges Bank's initiative, TOBAM assumes a small part of this responsibility and strives to make a contribution, albeit a small one, to a global effort.

The exclusion list is regularly updated, and all Portfolio Managers are responsible for reviewing the list before each portfolio optimization in order to modify the SRI filter as needed. Excluding stocks based on socially responsible or other types of filters has been shown to have a limited effect on the risk/return characteristics of the end portfolio.

(a) Social focus

TOBAM's SRI strategies integrate a social focus, excluding companies whose activities or operations engender an unacceptable risk of serious or systematic violations of human rights and labour standards, such as murder, torture, deprivation of liberty, forced labour,



the worst forms of child labor and other forms of child exploitation and serious violations of individuals' rights in situations of war or conflict.

TOBAM's SRI policy guidelines support companies that respect and promote the following principles:

- support and respect the protection of internationally proclaimed human rights
- make sure that they are not complicit in human rights abuses
- uphold the freedom of association and the effective recognition of the right to collective bargaining
- the elimination of all forms of forced and compulsory labour
- the effective abolition of child labour: the SRI screening guidelines assess the use of child labour in companies' operations and supply chains. Companies are expected to prevent the worst forms of child labour; sustain the minimum age standard; promote child welfare and use governance structures.
- promote the elimination of discrimination in respect of employment and occupation

(b) Environmental focus

TOBAM's SRI strategies integrate an environmental focus, excluding companies whose activities or operations engender an unacceptable risk of severe environmental damages and supporting companies that respect and promote the following principles:

- support a precautionary approach to environmental challenges
- undertake initiatives to promote greater environmental responsibility
- encourage the development and diffusion of environmentally friendly technologies

(c) Anti-Corruption

TOBAM's SRI strategies integrate an anti-corruption focus excluding companies whose activities or operations engender an unacceptable risk of gross corruption or other particularly serious violations of fundamental ethical norms and supporting companies that work against corruption in all its forms, including extortion and bribery.

d. Voting

TOBAM defines corporate engagement as using its shareholder position on behalf of its client shareholders to influence company management decision making and further integration of ESG principles and good corporate governance in the companies in which it invests.

TOBAM uses Proxy Voting to further its commitment to socially responsible investing and to improve corporate governance. Proxy voting is conducted in the sole long term interests of clients.

1. Voting Scope



TOBAM votes for all open-ended funds managed by TOBAM. For mandates and closed-ended funds it will do so on specific request from the client.

TOBAM has not set up any minimum shareholding nor geographical restriction to exercise its voting rights.

2. Exercising Voting Rights

The vote has been outsourced to ISS since 1st January 2012, under the supervision of the Risk Management team of TOBAM using "SRI International Proxy Voting Guidelines".

Votes are published annually on the voting report on the website.

For mandates or dedicated funds, clients may request specific voting instructions.

3. Exceptions – TOBAM Convictions

TOBAM has decided in 2016 to implement, on top of ISS voting policy, some voting guidelines on specific topics that might differ from ISS SRI Guidelines.

TOBAM's quantitative process does not imply analysis on the fundamentals of the firms nor on the management.

We do not intend to intervene on the day to day missions of the CEO or boards of the firms and trust ISS voting policy on these entirely as it fits with our beliefs.

We are relying on the management and boards of the companies we invest in to act in the shareholders and client's best interests.

However, as we consider sustainability to be in the client best interest, we still believe that it is our role as a shareholder to exercise our voting rights on behalf of our clients to improve the sustainable development of the firm in which we invest and, on a broader level of our society.

In that context, we believe that a diverse and independent composition of the board brings a range of longer term benefits including a real balance and more efficient countervailing power within the undertaking of a firm.

In that context the composition of corporate boards is key and is driven by the belief that independent directors and board diversity broaden skills and enhance governance drastically.

As a consequence, and in the exclusive interest of its clients, TOBAM has decided to enhance further its requirement by incorporating stricter requirements regarding boards diversity and independence in order to promote long-term visions and development.



TOBAM's position supporting the broadening and deepening of the director pool is applied to all countries disregarding local partiality, and this has been decided upon in an effort to avoid possible segregation and enhance better governance structure.

Please consult the <u>full voting policy</u> on the website for more details.

3. Communication on Progress (CoP)

a. Strategy, Governance and Engagement

TOBAM incorporates Global Compact principles at every level of the company. Employees (including senior management) receive mandatory training on company and employee obligations regarding Global Compact and PRI engagements. All employees have understood the principles and are sharing the common goal of reaching full ownership.

TOBAM also is a signatory of the UK Stewardship code and fully endorses this corporate governance disclosure initiative.

PRI engagement is reflected in TOBAM's product offering through the implementation of PRI principles for all equity investments.

TOBAM's Stewardship and ESG activities are disclosed in regular reporting to its clients, suppliers and external shareholders, including CalPERS and Amundi. A further step in TOBAM's engagement is also to improve PRI integration by communicating publicly on our PRI policy.

b.Implementation of Global Compact principles

TOBAM publishes a comprehensive description of all current ESG efforts. TOBAM is committed to continuing to broaden the scope of its activities in this area.

Sponsorship - Human rights

The launch of the Anti-Benchmark Emerging Markets Equity strategy in 2011 led TOBAM to consider its investments in emerging countries and the human rights track record of certain governments. While investing in Emerging Markets provides capital support to the local economies and communities, it also implicitly supports governments that are not always blameless when it comes to human rights.

Given that fundamental rights are the principal source of creativity, innovation, fight against corruption and economic growth, we decided to support human rights organisation and donate a share of the profits generated by TOBAM Anti-Benchmark Emerging Markets Equity fund.



Human Rights Watch and Amnesty International share a common mission; to defend human rights worldwide and serve as leading partners in this global movement. Both organizations were originally established in the midst of the cold war, with the objective to defend political prisoners.

Both organizations apply the principles set out in the Universal Declaration of Human Rights, the International Humanitarian Law and other international human rights standards as a foundation for their work.

We decided to support organizations whose sole objective is to promote human rights in the world.

Our engagement with Amnesty International and Human Rights Watch is core to our approach and representative of the way we consider our long-term investor's responsibilities.

AMNESTY INTERNATIONAL

TOBAM supports Amnesty International since the launch of the Anti-Benchmark Emerging Markets Equity strategy in 2011.

Amnesty International is a global movement of more than 7 million people who campaign for a world where human rights are enjoyed by all. Amnesty International's mission is to conduct research and take action to prevent and end grave abuses of all human rights – civil, political, social, cultural and economic.



From freedom of expression and association to physical and mental integrity, from protection from discrimination to the right to housing – these rights are indivisible.

Amnesty International is funded mainly by its membership and public donations. No funds are sought or accepted from governments for investigating and campaigning against human rights abuses.

www.amnesty.org

HUMAN RIGHTS WATCH

The growing success of the Anti-Benchmark Emerging Markets Equity strategy has led TOBAM in May 2015 to include a second partner, Human Rights Watch, in TOBAM's efforts to offset its human rights impact by financially supporting these two internationally recognized organizations.

Human Rights Watch is known for the high quality of its research; for its strategic, targeted, high-level advocacy; for the independent reliability of their work, and for the impact they have on the lives of millions of people. The strength of Human Rights Watch is their influential membership, the "grasstops" advocacy—their ability to access world leaders and effect policy change.





TOBAM's initiative with Human Rights Watch helps financing a mission in Ukraine, covering a wide range of issues: use of explosive weapons, landmines, monitoring of the humanitarian situation, illegal detentions and torture, freedom of speech, disappearances in Crimea.

www.hrw.org

Carbon offset





RETIREMENT CERTIFICATE



150 tCO,e

For the compensation of the 2014 footprint of

TOBAM

WeNow offsets the CO₂ emissions incurred through the TOBAM's operations through the forest conservation project called

Kariba REDD+

he project is located on the shores of Lake Kariba in Aorthern Zimbabwe, connecting several National Parks and ne project is located on the shores of Lake Katiba in Northern Zimbabwe, connecting several National Pariss and Samor Reserves including a World Heritage Site. The project aims at protecting 785,000 hectares of forest and providing sustainable velihood opportunities for poor communities. by providing a control or widelite, the project has a positive impact on biodiversity both within the project area and in the survoact on biodiversity both within the project area and in the survoact provided the survoact on the survoact on the survoact provided the survoact on the survoact on the survoact on the survoact on the survoact of the su

TOBAM has implemented a Carbon offset program since 2011, in order to expand the scope of our existing commitment to corporate and social responsibility.

Every year, TOBAM conducts a Carbon Footprint analysis of our business activities for the previous year. This CO2 footprint is used as a basis to participate to programs in order to compensate 150% of our yearly emissions. TOBAM believes that this investment is an important component of its existing ESG efforts, and will continue to broaden the scope of its activities in this area.

Red Cross First Aid Training

In 2014, TOBAM sponsored company-wide First Aid training.

92% of TOBAM's employees attended & 84% passed the training. We believe that first aid training is a component of creating a responsible workplace where employees are safety aware and empowered with the critical knowledge and tools to effectively manage emergencies in or outside the workplace.





c. Measurement of outcomes: COP indicators

In the following section, we track the company's progress in following the Global Reporting Initiative (GRI) Guidelines [G3.1 Guidelines including technical Protocol can be found here https://www.globalreporting.org].

The following table provides a comprehensive overview of the indicators relevant for TOBAM.

Indicator name and corresponding GRI indicator if available	2015	Figures 2014 2013 2012			Description of the indicator						
Economy											
AUM (Million USD)	7994	7709	5568	2790	Assets Under Management						
Human Rights											
HR3.1: Percentage trained				100%	Proportion of employees trained on policies and procedures concerning aspects of human rights that are relevant to operations.						
HR3.2: Hours / employee /year	1			1	Hours of training related to human rights per employee						
Human Rights compensation index on emerging investments	6.5%	6.5%	6.5%	6.5%	Percentage applied to our profit made on emerging market investments we compensate by our contribution to Amnesty International						
Labour Principles											
Average number of employees (LA1)	37			17	Number of employees weighted by time presence						
Employee turnover (LA2)	3%	4%	5%	12%	Number of employees who left the company/total number of employees						
Percentage of women (LA2)	32%			24%	As percentage of permanent staff						
Birth Rate	0.11	0.08	0.10	0.12	Number of children employees have had during the period per employee						
Continuous formation expenditure (LA10)	1.9%	1.4%	1.2%	1.2%	Percentage of total employee compensation						
Percentage of employee shareholders	100%	100%	100%	100%	Number of employees with 1 year seniority possessing shares of the company						
Environmental Stewardship											
EN1 - Paper used (metric Tons)	1.6			2.0	Materials used by weight or volume						
EN2 - Recycled paper use	50%	62%	60%	60%	Percentage of materials used that are recycled input materials.						
Total Carbon Emissions per employee	2.4			2.4	Metric tons of CO2 related to work per employee						
Total Carbon Emissions (EN3/EN4/EN16)	89.2		40.0	40.0	Consumptions in equivalent metric tons of CO2						
- EN29 - Transportations	75.8			21.5	Aircraft, Trains, Taxi This is an extension of EN29 to take into account the						
- Employees commutation	4			3.6	energy employees spend coming to work						
- Heating / Air Conditioning / Electricity	6.4			10.0							
- Other	3.1	5.2	5.4	4.9							
EN26 - Compensated carbon emissions	150%	150%	150%	150%	Percentage applied to our equivalent total carbon emissions we compensate by our contribution to Carbon Action association						
Anti Corruption											
S03	91%	93%	100%	100%	Percentage of employees trained in organization's Anti- Money Landering policies and procedures.						
S03.2 - Training hours/employee/year	1	1	1	1							



Measurement of outcomes: investments indicators

Indicator	2015	2014	2013	2012	2011	Description of the indicator			
Organisational Overview									
AUM (Million USD)	7994	7709	5568	2790	1933	Assets Under Management			
Staff	_ 37	26	20	17	16	Average number of full time employees			
Listed Equity	>95%	>95%	>95%	>95%	>95%	Percentage of AUM invested on listed equity			
Commodities	0%	0%	<5%	<5%	<5%	Percentage of AUM invested on commodities (futures)			
Debt	<5%	<5%				Percentage of AUM invested on bonds			
Emerging Markets	28%	23%			15%	Percentage of AUM invested on emerging markets			
Voting									
Percentage of votes cast	95%	91%			N/A	of the total value of our listed equity investment			
Percentage of votes against management	14%	20%			-	as a % of the total number of ballot items we could have issued instructions on			
RI implementation									
ESG incorporation strategies	100%	100%	97%	91%	85%	as a % of internal actively managed assets			



ANNEXE: ESG standards we support

UNGC 10 principles:

https://www.unglobalcompact.org/what-is-qc/mission/principles

Human Rights

- Principle 1: Businesses should support and respect the protection of internationally proclaimed human rights; and
- Principle 2: make sure that they are not complicit in human rights abuses.

Labour Standards

- Principle 3: Businesses should uphold the freedom of association and the effective recognition of the right to collective bargaining;
- Principle 4: the elimination of all forms of forced and compulsory labour;
- Principle 5: the effective abolition of child labour; and
- Principle 6: the elimination of discrimination in respect of employment and occupation.

Environment

- Principle 7: Businesses should support a precautionary approach to environmental challenges;
- Principle 8: undertake initiatives to promote greater environmental responsibility; and
- Principle 9: encourage the development and diffusion of environmentally friendly technologies

Anti-Corruption

Principle 10: Businesses should work against all forms of corruption, including extortion and bribery.

UN PRI 6 principles

http://www.unpri.org/about-pri/the-six-principles/

- Principle 1: We will incorporate ESG issues into investment analysis and decision-making processes.
- Principle 2: We will be active owners and incorporate ESG issues into our ownership policies and practices.
- Principle 3: We will seek appropriate disclosure on ESG issues by the entities in which we invest
- Principle 4: We will **promote** acceptance and implementation of the Principles within the investment industry.
- Principle 5: We will work together to enhance our effectiveness in implementing the Principles.
- Principle 6: We will each **report** on our activities and progress towards implementing the Principles.

NBIM Council on Ethics recommendations and exclusions

http://www.nbim.no/en/responsibility/exclusion-of-companies/

Guidelines for observation, Negative screening and exclusion (extracts):

The Ministry of Finance decides on negative screening and exclusion of companies from the investment universe. A Council on Ethics provides an evaluation of whether potential investments in financial instruments issued by specified issuers are inconsistent with the ethical guidelines. This is governed by the Regulation on the Management of the Government Pension Fund § 8. The



Ministry of Finance makes the decision on exclusion of companies from the Government Pension Fund's investment universe based on recommendations from the Council.

Adopted by the Ministry of Finance on 1 March 2010 pursuant to Act no. 123 of 21 December 2005 relating to the Government Pension Fund, section 7

Section 1. Scope

- (1) These guidelines apply to the work of the Ministry of Finance, the Council on Ethics and Norges Bank concerning the exclusion and observation of companies.
- (2) The guidelines cover investments in the Fund's equity and fixed income portfolio, as well as instruments in the Fund's real-estate portfolio issued by companies that are listed in a regulated market.

Section 2. Exclusion of companies from the Fund's investment universe

- (1) The assets in the Fund shall not be invested in companies which themselves or through entities they control:
 - a) produce weapons that violate fundamental humanitarian principles through their normal use;
 - b) produce tobacco;
 - c) sell weapons or military material to states mentioned in section 3.2 of the guidelines for the management of the Fund.
- (2) The Ministry makes decisions on the exclusion of companies from the investment universe of the Fund as mentioned in paragraph 1 on the advice of the Council on Ethics.
- (3) The Ministry of Finance may, on the advice of the Council of Ethics, exclude companies from the investment universe of the Fund if there is an unacceptable risk that the company contributes to or is responsible for:
 - a) serious or systematic human rights violations, such as murder, torture, deprivation of liberty, forced labour, the worst forms of child labour and other child exploitation;
 - b) serious violations of the rights of individuals in situations of war or conflict;
 - c) severe environmental damage;
 - d) gross corruption;
 - e) other particularly serious violations of fundamental ethical norms.
- (4) In assessing whether a company shall be excluded in accordance with paragraph 3, the Ministry may among other things consider the probability of future norm violations; the severity and extent of the violations; the connection between the norm violations and the company in which the Fund is invested; whether the company is doing what can reasonably be expected to reduce the risk of future norm violations within a reasonable time frame; the company's guidelines for, and work on, safeguarding good corporate governance, the environment and social conditions; and whether the company is making a positive contribution for those affected, presently or in the past, by the company's behaviour.



(5) The Ministry shall ensure that sufficient information about the case has been obtained before making any decision on exclusion. Before deciding on exclusion in accordance with paragraph 3, the Ministry shall consider whether other measures may be more suitable for reducing the risk of continued norm violations or may be more appropriate for other reasons. The Ministry may ask for an assessment by Norges Bank on the case, including whether active ownership might reduce the risk of future norm violations.

Section 3. Observation of companies

- (1) The Ministry may, on the basis of advice from the Council on Ethics in accordance with section 4, paragraphs 4 or 5, decide to put a company under observation. Observation may be chosen if there is doubt as to whether the conditions for exclusion have been fulfilled, uncertainty about how the situation will develop, or if it is deemed appropriate for other reasons. Regular assessments shall be made as to whether the company should remain under observation.
- (2) The decision to put a company under observation shall be made public, unless special circumstances warrant that the decision be known only to Norges Bank and the Council on Ethics.

Section 4. The Council on Ethics for the Government Pension Fund Global – appointment and mandate

- (1) The Ministry of Finance appoints the Council on Ethics for the Government Pension Fund Global. The Council shall consist of five members. The Council shall have its own secretariat.
- (2) The Council shall monitor the Fund's portfolio with the aim of identifying companies that are contributing to or responsible for unethical behaviour or production as mentioned in section 2, paragraphs 1 and 3.
- (3) At the request of the Ministry of Finance, the Council gives advice on the extent to which an investment may be in violation of Norway's obligations under international law.
- (4) The Council gives advice on exclusion in accordance with the criteria stipulated in section 2, paragraphs 1 and 3.
- (5) The Council may give advice on whether a company should be put under observation, cf. section 3.

Section 5. The work of the Council on Ethics

- (1) The Council deliberates matters in accordance with section 4, paragraphs 4 and 5 on its own initiative or at the behest of the Ministry of Finance. The Council on Ethics shall develop principles that form the basis for the Council's selection of companies for closer investigation. The principles shall be made public.
- (2) The Council shall obtain the information it deems necessary and ensure that the case has been properly investigated before giving advice on exclusion from the investment universe.
- (3) A company that is being considered for exclusion shall be given the opportunity to present information and viewpoints to the Council on Ethics at an early stage of the process. In this context, the Council shall clarify to the company which circumstances may form the basis for exclusion. If the Council decides to recommend exclusion, its draft recommendation shall be presented to the company for comment.
- (4) The Council shall describe the grounds for its recommendations. These grounds shall include a presentation of the case, the Council's assessment of the specific basis for exclusion and any comments on the case from the company. The description of the actual circumstances of the case shall, insofar as possible, be based on material that can be verified, and the sources shall be stated in the recommendation unless special circumstances indicate otherwise. The assessment of the specific basis for exclusion shall state relevant factual and legal sources and the aspects that the Council believes ought to be accorded weight. In cases concerning



exclusion pursuant to section 2, paragraph 3, the recommendation shall, as far as is appropriate, also give an assessment of the circumstances mentioned in section 2, paragraph 4

- (5) The Council shall routinely assess whether the basis for exclusion still exists and may, in light of new information, recommend that the Ministry of Finance reverse a ruling on exclusion.
- (6) The Council's routines for processing cases concerning the possible reversal of previous rulings on exclusion shall be publicly available. Companies that have been excluded shall be specifically informed of the routines.
- (7) The Ministry of Finance publishes the recommendations of the Council on Ethics after the securities have been sold, or after the Ministry has made a final decision not to follow the Council on Ethics' recommendation.
- (8) The Council shall submit an annual report on its activities to the Ministry of Finance.

Section 6. Exchange of information and coordination between Norges Bank and the Council on Ethics

- (1) The Ministry of Finance, the Council on Ethics and Norges Bank shall meet regularly to exchange information about work linked to active ownership and the Council on Ethics' monitoring of the portfolio.
- (2) The Council on Ethics and Norges Bank shall have routines to ensure coordination if they both contact the same company.
- (3) The Council on Ethics may ask Norges Bank for information about how specific companies are dealt with through active ownership. The Council on Ethics may ask Norges Bank to comment on other circumstances concerning these companies. Norges Bank may ask the Council on Ethics to make its assessments of individual companies available.

Section 7. Notification of exclusion

- (1) The Ministry of Finance shall notify Norges Bank that a company has been excluded from the investment universe. Norges Bank shall be given a deadline of two calendar months to complete the sale of all securities. Norges Bank shall notify the Ministry as soon as the sale has been completed.
- (2) At the Ministry's request, Norges Bank shall notify the company concerned of the Ministry's decision to exclude the company and the grounds for this decision.

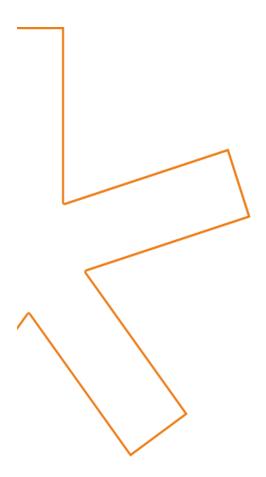
Section 8. List of excluded companies

The Ministry shall publish a list of companies that have been excluded from the investment universe of the Fund or put under observation.

Section 9. Entry into force

These guidelines come into force on 1 March 2010. The Ethical Guidelines for the Government Pension Fund – Global, adopted by the Ministry of Finance on 19 November 2004, are repealed on the same date.





For more information

TOBAM is an asset management company offering innovative investment capabilities whose aim is to maximize diversification. TOBAM's Maximum Diversification® approach, supported by original, patented research and a mathematical definition of diversification, provides clients with diversified core exposure, in both the equity and fixed income markets. The company manages \$9 billion (September 2016) via its Anti-Benchmark® strategies in Equities and Fixed Income. Its team includes 45 investment professionals.

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