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Communication on Progress – ENGIE and Global Compact

Category Global Compact Advanced Company

September 2016

This document shows the correspondence between the information contained in ENGIE 2016 Integrated Report published in May 2016 and the 21 'GC Advanced' criteria of the Global Compact.

The following sources are also associated with the correspondence grid:

- The ENGIE 2015 Registration Document published in March 2016
- The ENGIE website: www.engie.com



Self Evaluation

1. Does your COP contain, if applicable, a description of policies and practices related to your business operations in high risk areas and / or affected by conflict ?

Not applicable

2. How are the accuracy and scope of information in your COP evaluated by a credible third party?

2016 Integrated Report and 2015 Registration Document contain financial, environmental, social and governance information of the Group. This information is annually audited by the Statutory Auditors. Their report is available in 2016 Registration Document pages 94 to 97:

http://library.engie.com/uid_75ee14f2-7c97-41be-82ed-8578be0e7487/beevirtua/beevirtua.html?#app=3d20&9557-source=xmlConfs/init.xml&adf3-lang=en&ccb3-pageld=98

3. Does your COP incorporate high standards of transparency and disclosure?

2016 Integrated Report learns from the reference framework of the International Integrated Report Council (see 2016 Integrated Report page 46).

The Group published its first report in November 2014.

The 2014 and 2015 reports were submitted to consultation with ENGIE's stakeholders to reach a new version that was published in May 2016 at the Group Annual Meeting.

http://library.engie.com/uid_a0a18290-8825-4f9f-8785-a628c72c0ed3/beevirtua/beevirtua.html?#app=3d20&adf3-lang=en&ccb3-pageld=0&9557-source=xmlConfs/init.xml



I. Implementing the ten principles into strategies and operations

Criterion 1 : The COP describes mainstreaming into corporate functions and business units.

<p>In May 2016, the Group updated its environmental and social responsibility policy to align it with the Group's policies in various areas (including the environment, HR, ethics and procurement, ...).</p>	<p>http://www.engie.com/wp-content/uploads/2016/06/esr-policy-31-05-2016-va.pdf</p>
<p>Environmental and social responsibility is governed at the very highest level within ENGIE Group: by the Board of Directors' Ethics, Environment and Sustainable Development Committee, the Group's Management Committee, and the Environmental and Social Responsibility Executive Committee.</p> <p>The Group Executive Committee (COMEX) devotes two meetings per year, totally dedicated to Environmental and Social Responsibility.</p>	<p>Cf. 2016 Integrated Report page 39, Cf. 2015 Registration Document page 116</p> <p>http://www.engie.com/en/analysts/governance-and-ethics/eesdc/</p>
<p>The Environmental and Social Responsibility Executive Committee implements the environmental and social responsibility policy, ensures that Corporate and the Group's various Business Units share and build on their experiences, and manages exchanges on environmental and social responsibility strategies.</p> <p>The Committee meets on a monthly basis under the chairmanship of the Group Environmental and Social Responsibility Director and is made up of:</p> <ul style="list-style-type: none"> - the Business Unit Environmental and Societal Responsibility managers (one in each BU, member of the Management Committee of the Business Unit) - members of the Corporate Environmental and Societal Responsibility Division 	<p>http://www.engie.com/wp-content/uploads/2016/06/esr-policy-31-05-2016-va.pdf</p>
<p>In May 2014, ENGIE issued a green bond for a total amount of €2.5 billion. The funds raised will help finance the Group's development of renewable energy and energy efficiency projects.</p> <p>Eligible projects are selected on the basis of a number of environmental and social criteria established in partnership with the agency Vigeo.</p> <p>Total funds allocated to eligible projects in 2015 came to 847M€, bringing the total amount to 1 713.7M€ since 2014. The allocation of funds raised in the context of the Green Bond issuance is verified by the Statutory Auditors.</p>	<p>2015 Registration Document pages 160 to 164 5.1.6.4 Green bond</p>



<p>The Group applies ten non-financial criteria relating to ethics, CO₂ emissions, social impact, human resources, environmental management of ecosystems, stakeholder involvement, local purchasing and health and safety to all of its investment projects. Furthermore, the Group takes account of the CO₂ cost of its investments. These criteria are presented, analyzed and evaluated for each new investment project in excess of \$ 50 million.</p>	<p>2016 Integrated Report (p.17)</p> <p>https://www.gdfsuez.com/wp-content/uploads/2014/03/gdf-suez-environmental-and-societal-responsability-policy-january-2014.pdf (p.34)</p>
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Criterion 2 : COP describes value chain implementation

<p>ENGIE's Purchasing and Procurement Policy outlines the principles that apply to managing supplier relations in accordance with the Group's commitments to ethical behaviour and social responsibility, particularly with regard to diversity and disability. The policy is driven by three core objectives: contributing to ENGIE's performance, acting as a model for creating synergies within the Group, and being an ambassador for the company's values in dealings with suppliers by encouraging them to sign up to the UN Global Compact, among other things.</p>	<p>Cf ENGIE procurement policy updated in May 2016 :</p> <p>http://www.engie.com/wp-content/uploads/2016/05/procurement-policy-engie.pdf cf 2016 Integrated Report pages 30-31 :</p> <p>Cf Annexe 4 of ESR policy http://www.engie.com/wp-content/uploads/2016/06/esr-policy-31-05-2016-va.pdf http://www.engie.com/en/commitments/procurement/</p>
<p>ENGIE has adopted ACESIA, a platform for evaluating suppliers' CSR performance. The tool, which was developed by AFNOR Solutions Achats, analyses suppliers' responses to 25 environmental and 13 social indicators. The data are used for purposes such as monitoring suppliers' compliance with legislation and fulfilling the Group's obligations to be vigilant, notably for issues such as illegal work, waste management and transport. As well as highlighting best practices, ACESIA also fosters innovation by encouraging suppliers to commit to a specific action plan, which it generates automatically based on their responses to the indicators. Moreover, hundreds of suppliers of the Group completed a self-assessment CSR questionnaire, this approach will be extended to 500 suppliers in 2016.</p>	<p>http://www.engie.com/en/analysts/actions/principle-2-acting-responsibly/responsible-purchasing/</p>
<p>An online training programme targeting all of ENGIE's sales teams has been launched to explain what 'responsible purchasing' means, help users find out more about ENGIE's efforts in the field and identify the best way of making a contribution to the Group's commitments. The programme's modules define a range of concepts including sustainable development, corporate social responsibility (CSR) and responsible purchasing, detail the Group's activities in the field and explain how to integrate CSR into every stage of the procurement process, whilst taking account of statements of need, the life-cycle approach and labels. Last but not</p>	<p>http://www.engie.com/en/analysts/actions/principle-2-acting-responsibly/responsible-purchasing/</p>



<p>least, the training programme addresses disability issues and relations with companies from the 'adapted and protected' sector. In 2015, more than 400 buyers attended the training on sustainable procurement.</p>	
<p>ENGIE has set up a supplier portal that enables innovative SMEs to publicise themselves and get included in ENGIE's supplier pool.</p>	<p>http://www.engie.com/en/commitments/procurement/relationships-with-smes/</p>



**Implementing the ten principles into strategies and operations :
Reliable policies and procedures concerning human rights
Human rights:**

- Principle 1 : Businesses should support and respect the protection of internationally proclaimed human rights
- Principle 2 : Businesses should make sure that they are not complicit in human rights abuses

Criterion 3 : The COP describes robust commitments, strategies or policies in the area of human rights

<p>The Group's commitment to human rights is shown in its ethical principles. The "Human Rights Referential: commitments and implementation" is its ethical policy dedicated to human rights.</p> <p>The Human Rights Referential was adopted in May 2014. It complements the Group's existing actions related to the respect for human rights. Its aims to establish a global due diligence process, as required by international frameworks.</p>	<p>2016 Integrated Report « A strict framework for every employee » (p.43)</p> <p>2015 Registration Document « 3.1.4 Ethics and compliance policy » (p.68/69)</p>
<p>The Referential explains Group's commitments; the first one is to "respect all internationally recognized human rights", as defined by international treaties.</p> <p>It then specifies commitments regarding rights of employees and of local communities.</p>	<p>Internet website : engie.com http://www.engie.com/en/group/ethics-compliance/charters-guidelines/human-rights-referential-commitments-and-implementation</p>
<p>Referential was signed in 2014 by the Chairman & CEO and has been approved by the Group Management Committee.</p> <p>All employees are expected to apply the Referential. It also asks Group's business relationships to respect its own commitments, through a contractual provision.</p>	
<p>This Referential is public and freely available on the Group's website. It was communicated to all senior executives and to all ethics and compliance officers who are in charge of its distribution and implementation.</p> <p>This Referential is the result of a broad consultation with operational entities and support functions. It complements specific human rights policies (as health & safety or responsible procurement) and aims to promote a proactive and global human rights approach.</p> <p>It is based on the United Nations Guiding Principles on business and human rights recommendations.</p>	
<p>The Group is a founding member of the association EDH ("companies for human rights"). EDH aims to improve integration</p>	<p>Website engie.com</p>



<p>of human rights into companies' policies and practices, especially by the operational implementation of the UN Guiding Principles.</p>	<p>http://www.engie.com/en/analysts/governance-and-ethics/ethics/actions/external-stakeholders/</p> <p>www.e-dh.org</p>
<p>ENGIE is also a founding member of Bettercoal, a worldwide initiative aiming to promote continuous improvement of responsibility in the international coal supply chain, in particular regarding ethics, social and environmental responsibility and human rights.</p>	<p>www.bettercoal.org</p>

Criterion 4 : La COP describes effective management systems to integrate the human rights principles

<p>The Human Rights Referential provides for the implementation of operational processes to ensure effective implementation of the Group's commitments. It asks for a due diligence approach by systematic human rights risks assessment.</p>	<p>2016 Integrated Report « A strict framework for every employee » (p.43)</p> <p>2015 Registration Document « 3.1.4 Ethics and compliance policies » (p.68/69)</p> <p>Website engie.com http://www.engie.com/en/group/ethics-compliance/charters-guidelines/human-rights-referential-commitments-and-implementation/</p>
<p>Human rights are specifically identified as a Group ethical risk and so are assessed annually. Human rights are also screened in country risk assessments. These risks are presented to the Board of Directors' Ethics, Environment and Sustainable Development Committee.</p> <p>Human rights are incorporated in the analysis of the major capital investment projects, presented in Commitments Committee.</p>	<p>2016 Integrated Report "Investments that are subject to due diligence" (p.43)</p> <p>2016 Integrated Report "4 Committees chaired by Independent Directors" (p.39)</p> <p>2015 Registration document "3.1.7. Control system" (p.69)</p>
<p>At the operational level, annual human rights risks assessments are conducted by entities and reported through the global risk-management (ERM) system.</p> <p>New projects of the entities are also evaluated according to human rights criteria. An in-depth analysis is required for "at risk" countries.</p> <p>Methodological tools customized to the Group's activities accompany the Human Rights Referential.</p> <p>In the form of checklists, they aim to support managers for the risks analysis required. These tools are deployed with the referential since 2014.</p>	<p>2016 Integrated Report « A strict framework for every employee » (p.43)</p> <p>2015 Registration Document « 3.1.4. Ethics and compliance policy » (p.68/69)</p> <p>Website engie.com http://www.engie.com/en/group/ethics-compliance/charters-guidelines/human-rights-referential-commitments-and-implementation/</p>



<p>The Human Rights Referential provides explicitly the integration in contracts of the requirement for suppliers, service providers, subcontractors and partners to respect the Group Human Rights commitments.</p> <p>This commitment completes existing actions of a responsible purchasing policy, in particular the Code of Conduct of the relationship with suppliers (updated and published July 2016): integration of ethical criteria in procurement processes, “ethics and sustainable development” clause on the general conditions of purchase, “Ethics and purchasing” training.</p> <p>The training “Ethics and purchasing” constructed in cooperation between the Ethics & Compliance Department and the Procurement Department is proposed since 2014.</p>	<p>Website engie.com http://www.engie.com/en/commitments/procurement/</p>
<p>Training on human rights is available for all employees, either internally (new e-learning on human rights as of September/October 2016), or through the association EDH (“Companies for Human Rights”: one-day classroom training).</p>	<p>2015 Registration Document « 3.1.6. Training and awareness » (p.69)</p> <p>Website engie.com http://www.engie.com/en/group/ethics-compliance/charters-guidelines/human-rights-referential-commitments-and-implementation/</p>
<p>The Referential is fully integrated into the Group Ethics approach, overseen at the highest corporate level by the Board of Directors.</p> <p>Within the General Secretary, the Ethics & Compliance department coordinates the implementation, with the support of a global network of more than 200 ethics and compliance officers.</p> <p>Managers and ethics and compliance officers must ensure that the conditions for its implementation in their entities are met.</p>	<p>2015 Registration Document « 3.1.3. Organization and structure » (p.68)</p> <p>Website engie.com http://www.engie.com/en/group/ethics-compliance</p>

Criterion 5 : The COP describes effective monitoring and evaluation mechanisms of human rights integration.

<p>The monitoring of the Referential is included on the ethics & compliance processes of the Group : internal control system, audits, etc.</p> <p>Specific checkpoints in the development and implementation of the Referential were integrated in 2014 to the Group's internal control system.</p>	<p>2015 Registration Document « 3.1.7. Control system » (p.69)</p> <p>2016 Registration Document « 3.1.5. Operational implementation » (p.69)</p> <p>Website engie.com : http://www.engie.com/en/group/ethics-compliance/charters-guidelines/human-rights-referential-commitments-and-implementation/</p>
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<p>The Referential falls within the scope of the annual compliance procedure: the ethics and compliance officers prepare a report on the progress in ethical organization made by their respective entities, submitting this, together with a compliance letter from the entity's manager, to the Group CEO via the BU ethics and compliance officers. Based on these reports, the ENGIE annual compliance report is prepared and presented to the Ethics, Environment and Sustainable Development Committee.</p> <p>Since 2015 indicators on the implementation of this Referential have been integrated in the annual compliance report</p>	
<p>The internal ethics incidents reporting procedure includes explicitly human rights incidents.</p>	
<p>ENGIE maintains constant and proactive dialogue with its stakeholders, through dedicated operational mechanisms for dialogue and consultation and by its participation to voluntary initiatives.</p>	<p>2016 Integrated Report « Stakeholder dialogue » (p.16)</p>
<p>Operational grievance mechanisms are implemented and are available for anyone who feels affected by the activities of the Group.</p> <p>At the corporate level, stakeholders have access to the ethics mail or the Mediator of the Group.</p>	<p>2015 Registration Document « 3.1.5. Operational implementation » (p.69)</p> <p>Website engie.com : http://www.engie.com/en/group/ethics-compliance/charters-guidelines/human-rights-referential-commitments-and-implementation/</p>



Implementing the ten principles into strategies and operations : Reliable policies and procedures concerning labour standards

Labour :

- Principle 3 : Businesses should uphold the freedom of association and the effective recognition of the right to collective bargaining
- Principle 4 : Businesses should uphold the elimination of all forms of forced and compulsory labour
- Principle 5 : Businesses should uphold the effective abolition of child labour
- Principle 6 : Businesses should uphold the elimination of discrimination in respect of employment and occupation

Criterion 6 : The COP describes robust commitments, strategies or policies in the area of labour

<p>The Group's health and safety policy is drawn up with input from managers and employees and is based on a Group agreement with the trade union federations. It aims to safeguard the integrity of people (be they employees, service providers or third parties) and goods and promote quality of life at work. It is supplemented by the Group Rules on Health and Safety, which set down requirements applying to all entities. The action plan "zero fatalities" launched in 2012 was continued and intensified in 2015</p>	<p>2016 Integrated Report (P.-30)</p> <p>http://www.engie.com/en/analysts/actions/principle-2-acting-responsibly/health-and-safety/</p>
<p>In 2011, ENGIE set itself the health and safety target of having an accident frequency rate no higher than 4 by 2015.</p> <p>Engie displays in 2015 a frequency rate of 3.56 and exceeded its target.</p> <p>The Group has set a new goal for 2020 an internal occupational accident frequency rate of lower or equal to 3</p>	<p>2016 Integrated Report pages 17-18, 22,44-45 2015 Registration Document 3.2.6 «Health and safety policy » page 74</p>
<p>In May 2014, the Group signed a global health and safety agreement that extends and strengthens the commitments it made at European level in 2010. The agreement expressly provides for close partnerships to be formed with suppliers and subcontractors so that they will guarantee the same level of health and safety as that afforded to Group employees.</p>	<p>2015 Registration Document 3.2.6.3 « Dialogue with social partners » page 75</p>



<p>In 2011, ENGIE set itself a number of gender-balance targets for 2015 :</p> <ul style="list-style-type: none"> • 33% of nominees for senior executive positions to be female: 30% at the end of 2015 • 35% of high-potential employees to be female: 28,4% at the end of 2015 • 25% of managers to be female: 22% at the end of 2015 • 30% of new hires to be female: 25% at the end of 2015 <p>The diversity objectives have recorded strong gains over the period, the Group will continue its efforts in diversity and has set a 2020 target: 25% of women in the Group's workforce.</p>	<p>2016 Integrated Report pages 17-18 ; 44-45 2015 Registration Document : page 12</p>
<p>Engie works to promote diversity of business by raising awareness: "I learn Energy", "My camera from the Pros", "Girls and Boys day day" .and entered into two new partnerships with a firm Limousin architect and University of Limoges.</p>	<p>2016 Integrated Report page 23 : « From youth employability.. » http://www.engie.com/breves/japprendslenergie-egalite-hommes-femmes-serious-game/</p> <p>2015 Registration Document 3.2.3 « Social commitment : building a company committed to corporate citizenship, diversity and solidarity » (P.71)</p>
<p>The Group signed a generation contract agreement with two representative trade union organisations in September 2013. By signing the document, the Group pledged to meet the following targets by the end of 2015:</p> <ul style="list-style-type: none"> - hire 8,000 people aged under 35 on permanent contracts in France, of whom 3,000 to be under 25. - ensure that people on work-linked training contracts make up 5% of the workforce, and hire 50% of these trainees;. - keep older employees in work, ensuring they make up 13% of the workforce. <p>By the end of 2015, the following results had been achieved:</p> <ul style="list-style-type: none"> - 7 770 people aged under 35 had been hired on permanent contracts in France - people on work-linked training contracts made up 4,8 % of the workforce (target: 5%) - 557 people aged over 50 had been hired on permanent contracts, meaning the 50+ age group accounted for 7,1% of all new hires on permanent contracts (target: 6%). 	<p>2015 Registration Document 3.2.5 « Social Relations » (P.74)</p> <p>2016 Integrated Report page 23 : « From youth employability.. »</p>
<p>ENGIE has set up a scheme for forward-looking management of jobs and competencies, which is geared towards adjusting recruitment and helping employees to adapt to the company's future needs.</p> <p>In 2015, 66% of the Group's workforce took a training course, thus respecting the target (2/3 of all employees to take a course). More than 6,000 transfers took place and the Group hired over 18,600 new employees worldwide.</p>	<p>2016 Integrated Report page 22 : « Employees at the heart of our transformation »</p> <p>2015 Registration Document 3.2.1 «Human resources development and mobility policy » (p 70)</p>



Criterion 7 : The COP describes effective management systems to integrate the labour principles

<p>The Group has defined a set of human resources development policies designed to attract, retain and develop all of the Group's employees, who constitute a key strategic asset. These policies are grouped under the general heading 'People for Development, Development for People', emphasising the Group's commitment to a development policy for all.</p>	<p>2015 Registration Document 3.2.1 «Human resources development and mobility policy» (p.70)</p>
<p>Social dialogue is held at three levels within the Group – global, European and French (with 50% of the workforce being based in France) – and in each of the subsidiaries through representative and negotiating bodies. The social dialogue system is based on regular meetings with representatives of international trade union federations, a European Works Council and a Group Committee for France.</p>	<p>2015 Registration Document 3.2.5 « Social relations» (P.73-74)</p>
<p>Engie signed a European agreement in April 2016 to support the implementation of its enterprise project.</p> <p>This agreement has two priorities: strengthening professional excellence and develop the employability of its employees.</p> <p>It provides a budget of € 100M per year over 3 years dedicated to training and to achieve the goal of training each year 2/3 of employees from each company. Furthermore, it will strengthen the mobility (functional and geographical).</p>	<p>https://www.engie.com/wp-content/uploads/2016/04/engie-accord-social-europeen.pdf</p>
<p>Following a commitment survey conducted across 30,000 managers in 2013, the Group launched an action plan in 2014. This emphasises the 'people management' side of the Management Way with a view to strengthening managers' role in boosting their teams' employability and collective intelligence.</p> <p>1000 pairs of mentoring were set up between 2014 and 2015 as well as a digital platform for linking new pairs.</p>	<p>2015 Registration Document : page 70</p>
<p>ENGIE is investing heavily in training its employees in health and safety and raising their awareness of the issue. In 2014, more than 850 managers took the 'Leadership in Health and Safety' course.</p>	<p>2016 Integrated Report «Health and safety at work, a critical component» (P.22) 2015 Registration Document 3.2.6.1 « Performance » page 75</p>
<p>A managerial programme comprising an action plan for 2010-2015, training programmes, internal audits and inspections, external certification, benchmarking and feedback has enabled ENGIE to drive down the accident frequency rate among its employees (down -56% from 2008). The objectives for the period 2016- 2020 relate in particular to the reduction in work accident and reducing absenteeism for medical reasons.</p>	<p>2016 Integrated Report « Health and safety at work, a critical component» page 22 2015 Registration Document : « Health and safety policy » page 74</p>
<p>This year, the WIN (Women in Networking) network has over 1,400 members among the Group's female staff. It offers members regular</p>	



<p>exchanges and group discussions on professional challenges and ENGIE's strategy and has members in five countries.</p>	
<p>Each of ENGIE's entities in France implements the Group's disability policy, whilst taking account of specific operational and local characteristics. At present, 11 collective agreements approved by the Regional Directorates for Businesses, Competition, Consumption, Labour and Employment cover some 95% of the Group's employees in France.</p> <p>At the end of 2015, the Group's employment rate in France was 4.61%, ahead of the average for the private sector, which is approximately 3%.</p>	<p>2015 Registration Document 3.2.2 «Social commitment : building a company committed to corporate citizenship, diversity and solidarity» (P.72)</p>
<p>ENGIE is actively involved in a number of projects that use sport as a driver and vector for social and professional inclusion. The 2014-2015 programme helped 120 young people from deprived areas to enter employment or training.</p>	<p>2015 Registration Document 3.2.2 «Social commitment : building a company committed to corporate citizenship, diversity and solidarity» (P.72)</p>

Criterion 8 : The COP describes effective monitoring and evaluation mechanisms of labour principles integration

<p>Implementation of the Group's health and safety principles and requirements is monitored by means of internal inspections and audits, which are conducted by the Group Health and Safety Division.</p> <p>Health and safety management reviews are carried out at all levels. These take stock of the current situation and set out pathways for enhancing the management system's efficiency.</p>	<p>2016 Integrated Report « Health and safety at work, a critical component » page 22 2015 Registration Document 3.2.6 « health and safety policy » (P.74)</p>
<p>ENGIE monitors its social responsibility efforts using a mechanism based on a number of quantified indicators, which are mentioned in its social reports, among other places. These help the Group to continuously improve its performance.</p>	<p>2016 Integrated Report (P.45) 2012 Registration Document 3.2.7 "Social data" pages 76 -81</p>
<p>ENGIE has adopted a social reporting method that has been checked against the AA1000 standards by its statutory auditors.</p>	<p>2015 Registration Document : 3.2.7.1, 3.5 and 3.6 pages 94-97</p>
<p>The Group was confirmed to have earned the Label Diversité, the diversity label awarded by French standardisation agency AFNOR, in May 2014. This award recognised and highlighted ENGIE's commitments and actions to prevent discrimination, promote equal opportunities and foster diversity.</p>	<p>2015 Registration Document 3.2.3 «Social commitment : building a company committed to corporate citizenship, diversity and solidarity» (P.71)</p>



**Implementing the ten principles into strategies and operations :
 Reliable policies and procedures concerning environment protection
 Environment :**

- Principle 7 : Businesses should support a precautionary approach to environmental challenges
- Principle 8 : Businesses should undertake initiatives to promote greater environmental responsibility
- Principle 9 : Businesses should encourage the development and diffusion of environmentally friendly technologies

Criterion 9 : The COP describes robust commitments, strategies or policies in the area of environmental stewardship.

<p>When developing its operational activities, ENGIE refers to and complies with the main international standards and agreements on protecting biodiversity, including:</p> <ul style="list-style-type: none"> • the Convention on Biological Diversity • the Millennium Development Goals • the United Nations Framework Convention on Climate Change. 	
<p>The Group has set itself a number of quantitative environmental targets for 2015.</p> <p>Results at the end of 2015 :</p> <ul style="list-style-type: none"> - Increase of electrical installed capacity in renewable energy from 2009: +60% for a target of +50% - 98% of the sites considered as priorities for biodiversity in Europe have a action plan drawn up for a target of 100% <p>The Group has set new environmental targets for 2020 which:</p> <ul style="list-style-type: none"> - Share of renewable energy in the production capacity mix in 2020 : 25% - -20% CO₂ emission reduction rate for power generation compared with 2012 	<p>2016 Integrated Report pages 17, 44-45</p> <p>http://www.engie.com/en/journalists/press-releases/2016-integrated-report/</p>
<p>In May 2016, ENGIE has updated its environmental and societal policy in the framework of its new enterprise project.</p>	<p>http://www.engie.com/wp-content/uploads/2016/06/esr-policy-31-05-2016-va.pdf</p>
<p>In addition to its environmental policy, Engie has established a Biodiversity Policy.</p>	<p>http://www.engie.com/en/analysts/actions/principle-2-acting-responsibly/environmental-conservation/biodiversity/</p>
<p>ENGIE has drawn up a water management policy that is in step with the core elements identified by the CEO Water Mandate, an initiative that the Group has endorsed since its launch. Every year, ENGIE submits a progress report to the CEO Water Mandate.</p>	<p>http://www.engie.com/en/analysts/actions/principle-2-acting-responsibly/environmental-conservation/water/</p> <p>http://www.engie.com/wp-content/uploads/2013/04/ceo-water-mandate-communication-on-progress-2015.pdf</p>
<p>ENGIE has implemented a climate policy and a waste policy.</p>	<p>http://www.engie.com/en/engie-makes-climate-its-priority/cop21-solutions/</p>



	<p>http://www.engie.com/en/analysts/actions/principle-2-acting-responsibly/environmental-conservation/climate-change/</p> <p>2016 Integrated Report page 29</p>
<p>The Group's voluntary commitment project, which was prepared with support from the IUCN French Committee, France Nature Environnement and the Foundation for Research on Biodiversity (FRB), has been recognised under the French National Biodiversity Strategy (SNB). The project is rooted in ENGIE's commitment to integrate biodiversity into the management of industrial sites and roll out action plans for priority sites in Europe by 2015.</p>	<p>http://www.engie.com/en/analysts/actions/principle-2-acting-responsibly/environmental-conservation/biodiversity/</p>
<p>ENGIE has signed the Energy Efficiency Charter for Public and Private Commercial Buildings. ENGIE's action sheet is action sheet no. 19 in the document below (available in French only):</p>	<p>http://www.planbatimentdurable.fr/charte-pour-l-efficacite-energetique-des-batiments-a894.html http://www.planbatimentdurable.fr/IMG/pdf/Rapport_2_CSTB_D_HUP_PBD_charte_tertiaire_VF.pdf</p>
<p>ENGIE places air pollution issues at the very heart of its strategies. The Group has taken a wide range of actions to cut emissions of pollutants such as SO₂, NO_x and particulate matter.</p>	<p>2016 Integrated Report pages 45</p> <p>2015 Registration Document 3.3.4.7 « Atmospheric pollutants » page 90</p>
<p>The Group's procurement policy sets down the following principles for sourcing:</p> <ul style="list-style-type: none"> • All calls for tender must follow a set structure and must be issued by purchasers based on an optimised statement of need to keep the overall acquisition cost as low as possible (including operating, maintenance and end-of-life costs); the relevant need must be stated in line with functional specifications as far as possible and should specify all applicable requirements, in particular in terms of technical aspects, performance, health, safety, social responsibility and environmental aspects. • All tenders received from suppliers must be analyzed by the purchasing advisor and the purchaser against a specific scale for assessing compliance with the various requirements set out at the statement-of-need stage; all eligible tenders must then be clarified; needs may need to be developed further; if the statement of need is amended, all the companies consulted must be invited to submit a fresh tender based on the amendments made. 	<p>Annexe 4 of ESR policy : http://www.engie.com/wp-content/uploads/2016/06/esr-policy-31-05-2016-va.pdf</p>



Criterion 10 : The COP describes effective management systems to integrate the environmental principles

<p>To monitor the implementation of its environmental policy, manage environmental risks and enhance communication on environmental performance to stakeholders, the Group has developed a reporting system that goes above and beyond the requirements laid down by French law and draws on work carried out within dialogue bodies including the Global Reporting Initiative (GRI) and the World Business Council for Sustainable Development (WBCSD).</p>	<p>2015 Registration Document page 85</p>
<p>Supported by its research centre, ENGIE has performed life cycle analyses for one kWh of generated electricity and the gas chain. Measurement of the water footprint is connected to these LCAs..</p>	<p>http://www.engie.com/en/highlights/life-cycle-assessment/</p>
<p>The Environmental and Social Responsibility Executive Committee implements the environmental and social responsibility policy, ensures that Corporate and the Group's various Business Units share and build on their experiences, and manages exchanges on environmental and social responsibility strategies.</p> <p>The Committee meets on a monthly basis under the chairmanship of the Group Environmental and Social Responsibility Director and is made up of:</p> <ul style="list-style-type: none"> - the Business Unit Environmental and Societal Responsibility managers (one in each BU, member of the Management Committee of the Business Unit) - members of the Corporate Environmental and Societal Responsibility Division 	<p>Environmental and Social Responsibility policy :: http://www.engie.com/wp-content/uploads/2016/06/esr-policy-31-05-2016-va.pdf</p>
<p>The Group has mapped the environmental and health risks it may encounter.</p> <p>The Group was the subject of 173 complaints and one sentence for harm to the environment or health, paying out a total of 1 500€ in damages. While these figures may seem very low given the Group's size and the industrial nature of its activities, the Group actively monitors them and is taking action to reduce them further. Moreover, ENGIE has set aside: €635 million for addressing risks related to environmental disputes. In 2015, the Group's expenditure on the environment (investments and operating costs linked to environmental conservation) totalled €635 M€</p>	<p>2015 Registration Document page 91</p>



Criterion 11 : The COP describes effective monitoring and evaluation mechanisms for environmental stewardship

<p>ENGIE monitors its environmental responsibility efforts using a mechanism based on a number of quantified indicators, which are mentioned in its environmental reports, among other places. These help the Group to continuously improve its performance.</p>	<p>2015 Registration Document page 83</p>
<p>ENGIE has adopted an environmental reporting method that has been checked against the AA1000 standards by its statutory auditors.</p>	<p>2015 Registration Document : 3.3.3 Methodological elements of the 2015 environmental reporting page 85</p>
<p>The Group's top management sponsors ENGIE's efforts to make the environment an integral part of its management approach. BU-trained auditors, supported by the relevant Corporate departments, conduct environmental audits to ensure that environmental legislation is respected in the field and assess major environmental risks.</p> <p>Each year, the Group's BU directors make fresh commitments to comply with legislation and guarantee the quality/reliability of environmental data.</p>	
<p>The Group submits an environmental report to the Management Committee and the Board of Directors' Ethics, Environment and Sustainable Development Committee every year.</p>	<p>2016 Integrated Report page 39</p>
<p>Every year, the statutory auditors certify the Group's compliance for social, environmental and societal information in their 'limited assurance' report, and its compliance for a selection of social and environmental information in their 'reasonable assurance' report.</p>	<p>2015 Registration Document page 94-97</p>
<p>The Corporate Audit and Risk Division has a team devoted solely to environmental issues. This team carries out a number of thematic audits each year, examining issues such as waste management and water management</p>	<p>2016 Integrated Report 2016 page 39</p>
<p>ENGIE fills out the CDP's questionnaire every year. In 2015, the Group scored 100/100 for quality and transparency and was awarded an A- for performance in climate questionnaire.</p>	<p>https://www.cdp.net/en-US/Pages/HomePage.aspx</p>



Implementing the ten principles into strategies and operations : Reliable policies and procedures concerning the fight against corruption

Anti-corruption :

- Principle 10 : Businesses should work against corruption in all its forms, including extortion and bribery.

Criterion 12 : The COP describes robust commitments, strategies or policies in the area of anti-corruption

<p>ENGIE's ethical goal is to act, in all circumstances, in accordance with the Group's values and commitments and in compliance with laws and regulations.</p> <p>In terms of prevention of corruption, the ENGIE's ethics policy aims to develop an ethics culture and practice based in particular on the ethics charter in which one of the 4 principles is "establishing a culture of integrity", and the Integrity Referential which describes the way the Group is structured to manage the risks to which any breach of integrity exposes it, and sets out the action plan for the prevention of fraud and corruption.</p> <p>ENGIE has reiterated its commitment to ethics by signing, in 2011, the global agreement on fundamental rights, social dialogue and sustainable development which applies to all the Group's entities and reaffirms its culture of integrity, trust and honesty and the principle of zero tolerance towards fraud and corruption within the Group and in respect of external parties.</p> <p>Zero tolerance message reiterated in 2016 :</p> <p>«Our policy is very clear: zero tolerance with regard to fraud and corruption and complete commitment to ethical rules – those of the countries in which we operate and those we set for ourselves.</p> <p>I would like to reiterate a fundamental point: although our Group draws strength from its operational excellence, it is also recognized by all of its partners and customers for its very high level of reliability and responsibility. Strict respect to the essential rules regarding ethics and security remain an absolute priority »</p> <p>Isabelle KOCHER, CEO, April 14, 2016, 2016 Ethics & Compliance Convention</p>	<p>2016 Integrated Report « An ambitious commitment and monitoring process to promote corporate ethics » (p.43)</p> <p>2015 Registration Document « 3.1.1. Commitment at the highest Group level » (p.68)</p> <p>Reporting on the 10th principle against corruption' « 1. Commitment and policy» B1-B2 + D1-D5 (p. 6 à 10)</p> <p>website engie.com http://www.engie.com/en/analysts/governance-and-ethics/ethics</p>
<p>In the framework of its anti-corruption programme, the Group has implemented specific policies relating to:</p> <ul style="list-style-type: none"> - Business consultants - Gifts and hospitality - Patronage and sponsorship - The implementation of due diligences on all stakeholders in the investment projects 	<p>2016 Integrated Report « A certified anti-corruption system » (p.43)</p> <p>2015 Registration Document « 3.1.4 Ethics and compliance policy » (p.68/69)</p>



<p>- The integration of an ethics, environmental and societal responsibility clause in contracts with suppliers of the Group</p>	
<p>The Group requires its suppliers to acquaint themselves with and support, its commitment regarding ethics and sustainable development as stipulated in the Ethics charter, the guidelines "Ethics in Practice, the policy "ethics business relationships: governing principles", and issued on its website.</p>	<p>website engie.com http://www.engie.com/en/commitments/procurement/</p>

Criterion 13 : The COP describes effective management systems to integrate the anti-corruption principle

<p>The Group has implemented a scheme to fight against corruption which comes as follows:</p>	<p>Reporting on the 10th principle against corruption' « 2. implementation » B3-B6 + D6-D11 (p.11 to 16)</p> <p>website engie.com http://www.engie.com/en/analysts/governance-and-ethics/ethics/actions/</p>
<p><u>Risk assessment</u></p> <p>An assessment of ethical risks that takes into account the specific characteristics of the Group's activities is integrated into the annual ENGIE's risk analysis process (ERM).</p> <p>The results are presented to the Group Executive Committee and to the Board of Directors' Ethics, Environment and Sustainable Development Committee.</p> <p>Review of country risk in terms of human rights and corruption related with the Group activities development is also conducted by the Ethics, Environment and Sustainable development Committee.</p> <p>Ten environmental, social and societal criteria are presented, analyzed and assessed for each new investment project exceeding €50 million. These criteria relate in particular to ethics, local purchases.</p>	<p>2015 Registration Document : « 3.1.2. Risk assessment » (p.68)</p> <p>2016 Integrated Report « Investments that are subject to due diligence » (p.43)</p>
<p>A <u>dedicated organisation</u> supervised by the Ethics, Environment and Sustainable Development Committee, a specialized Board of Directors committee, has been established.</p> <p>Under the leadership of the Group General Secretary, who presides over the Compliance Committee, the Group Ethics & Compliance Department helps to integrate ethics into the Group's vision, strategy, management and practices. It proposes reference texts for ethics and compliance, supervises their implementation</p>	<p>2015 Registration Document : « 3.1.3. Organization and structure » (p.68)</p> <p>2016 Integrated Report « Ethics, Environment and sustainable development » (p.39)</p>



<p>by the operational entities and the functional departments, leads training initiatives, receives reports on ethical incidents and contributes to the necessary control activities with the Group's other monitoring and control organisations. The Ethics & Compliance network, which brings together over 200 ethics and compliance officers and ethics correspondents from the Group's entities who support their management in the implementation of ethical policies, is headed by the Ethics & Compliance Department.</p> <p>The Ethics, Environment and Sustainable Development Committee met 5 times in 2015 and handled the recurring themes and current topics related to ethics.</p>	
<p>The Ethics Charter, which sets the general framework for the professional behavior of every employee:</p> <ul style="list-style-type: none"> - The Group's ethics charter together with the guidelines "Ethics in Practice" are published on the Group's website. These reference documents forbid bribery and corruption. - The Ethics charter and guidelines "Ethics in Practice" are distributed to all new employees who commit to respect the ethics principles. 	<p>2016 Integrated Report « an ambitious commitment and monitoring process to promote corporate ethics » (p.43)</p> <p>2015 Registration Document « 3.1.4. Ethics and compliance policy » (p.68)</p>
<p>The handing over of the ethics reference documents to the newly hired employees along with ensuring that they are aware of the ethics principles and committed to following them (HR note at the end of 2014).</p>	<p>2016 Integrated Report « an ambitious commitment and monitoring process to promote corporate ethics – an in-depth control system » (p.43)</p>
<p>Ethics is included in the annual appraisal process for senior executives. At the end of 2014, the Group decided the widespread inclusion of ethics in all annual evaluations (HR note at the end of 2014).</p>	<p>2016 Integrated Report « an ambitious commitment and monitoring process to promote corporate ethics – an in-depth control system » (p.43)</p>
<p><u>Communication, manager training and employee awareness developed within the Group</u></p> <p>21 000 employees attended an ethics training or awareness-raising in 2015.</p> <p>The specific training on the risk of fraud and corruption is attended by 82 % of the senior executives. This training is also mandatory since 2016 to members of BU's general management committees and members of the ethics and compliance network, and strongly recommended to business developers.</p> <p>A training dedicated to the purchase line is deployed in the Group since 2014.</p> <p>An status of ethics training is presented each year to the Ethics, Environment and Sustainable Development Committee.</p>	<p>2015 Registration Document « 3.1.6. Training and awareness » (p.69)</p>



<p>Initiatives</p> <p>The Group is involved in several multilateral international anti-corruption initiatives, such as:</p> <ul style="list-style-type: none"> - UN Convention against Corruption (UNCAC) - The OECD anti-corruption initiative - The Group is a member of EITI <p>The Group is a member of several think tanks specialized in ethics:</p> <ul style="list-style-type: none"> - Global Council for Business Conduct of the Conference Board. The Group Ethics and Compliance Director is a member of this Board. - Institute for Business Ethics (I.B.E.) - Cercle Ethique des Affaires (CEA) en France - Transparency International France 	<p>2015 Registration Document « 3.1.1. Commitment at the highest Group level » (p.68)</p> <p>Website engie.com http://www.engie.com/en/analysts/governance-and-ethics/ethics/actions/</p>
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Criterion 14 : The COP describes effective monitoring and evaluation mechanisms for the integration of anti-corruption

<p>The ethics policy is covered by a compliance and control system run by the Group's Ethics and Compliance Department, which is accountable to the General Secretariat and works under the supervision of the Chief Executive Officer.</p>	<p>2016 Integrated Report « an ambitious commitment and monitoring process to promote corporate ethics – an in-depth control system » (p.43)</p> <p>2015 Registration Document « 3.1.7. control system » (p.69)</p> <p>Reporting on the 10th principle against corruption' « 3. monitoring » B7 + D12-D15 (p/ 17 à 19)</p> <p>Website engie.com http://www.engie.com/en/analysts/governance-and-ethics/ethics/actions/</p>
<p>Ethics incidents:</p> <ul style="list-style-type: none"> - A confidential whistle-blowing system is open to all Group employees and to all external third parts (customers, suppliers, etc.). - Managerial notification of ethics incidents is done via a dedicated IT tool (INFORM'ethics) - Ethics incidents are subject to systematic processing and implementation of corrective and preventive measures - Yearly review of the ethics and compliance mechanisms and of the ethics incidents by the Ethics, Environment & Sustainable Development Committee 	<p>2016 Integrated Report « an ambitious commitment and monitoring process to promote corporate ethics – an in-depth control system » (p.43)</p> <p>2016 Integrated Report « Ethics, Environment and sustainable development » (p.39)</p> <p>2015 Registration Document « 3.1.5. Operational implementation » (p.69)</p> <p>2015 Registration Document « 3.1.7. Control system » (p.69)</p>



<p><u>Audit and internal control:</u></p> <ul style="list-style-type: none"> - A self-evaluation questionnaire dealing with key ethical themes is implemented within the framework of Internal Control - Audits are conducted across the field of ethics and compliance policies - Integration in 2014 of new ethics policies in the internal control system (Human Rights Referential, Policy on the analysis of ethics risks related to investment projects) 	<p>2016 Integrated Report</p> <p>« Un engagement ambitieux et suivi en faveur de l'éthique – un dispositif de contrôle approfondi » (p.43)</p> <p>2016 Integrated Report</p> <p>« A sound internal control system » (p.42)</p>
<p><u>Annual Ethics Compliance procedure :</u></p> <ul style="list-style-type: none"> - The roll-out and implementation of the anti-bribery system within the Group's entities is undertaken through a procedure called the “annual ethics compliance procedure” - A dashboard is used to monitor implementation of the Group's ethics policy (including: distribution of ethics documentation, training, establishment of ethics procedures) <p>The 2015 annual Ethics Officer report has been submitted to the General Management Committee and the Ethics, Environment & Sustainable Development Committee.</p>	<p>2016 Integrated Report</p> <p>« an ambitious commitment and monitoring process to promote corporate ethics – an in-depth control system » (p.43)</p> <p>2016 Integrated Report</p> <p>« Ethics, Environment and Sustainable Development » (p.39)</p>
<p><u>External certification:</u></p> <ul style="list-style-type: none"> - The Group anti-corruption system have been certified by an external agency in 2015. - Recommendations from this certification process, consistent with internal diagnosis, have been integrated into the Group Ethics & Compliance Department's action plan 	<p>2016 Integrated Report</p> <p>« A certified anti-corruption system » (p.43)</p> <p>2015 Registration Document</p> <p>« 3.1.7 Control system » (p.69)</p> <p>website engie.com http://www.engie.com/en/analysts/governance-and-ethics/ethics/actions/</p>



Criterion 16 : The COP describes strategic social investments and philanthropy

<p>The Group has partnered with the French public authorities to ensure that, by the end of 2015, over 1,069000 customers could receive special solidarity tariffs and basic needs tariffs.</p> <p>The Group pays some €6 million a year into the Housing Solidarity Fund (FSL), in accordance with its public service agreement.</p>	<p>2015 Registration Document « 3.4.3. Community philanthropy, solidarity and combating energy poverty » (page 93)</p>
<p>The ENGIE Foundation supports projects by associations and NGOs in every region of the world, mainly – though not exclusively – in the countries in which it operates. It forms partnerships with the organizations it supports, and these partnerships are often long-term.</p> <p>The organizations' projects are highly diverse, but they all fall into the scope of the Foundation's key focal areas and programs: Childhood and Youth, Energy Partners, and Biodiversity and Cities.</p>	<p>http://www.engie.com/en/commitments/solidarity/foundation/ 2015 Registration Document « 3.4.3. Community philanthropy, solidarity and combating energy poverty » (page 93)</p>
<p>Since its creation in 2010, the ENGIE Foundation has financed 38 projects as part of its Energy Partners programs, benefiting some 114,000 people.</p>	
<p>As a committed, responsible actor, ENGIE sets great store by its corporate social responsibility and plays an active role in the development of the countries in which it operates. The Group's sponsorship policy is an expression of its social responsibility and reflects its values.</p>	<p>ESR policy : http://www.engie.com/wp-content/uploads/2016/06/esr-policy-31-05-2016-va.pdf</p>
<p>In line with its values and its corporate mission, ENGIE is acting in a spirit of solidarity to promote energy access for all and fight energy poverty. Its commitment and its employees' dedication to the cause are further evidenced by the numerous competency patronage activities and NGO partnerships it has undertaken.</p>	<p>2016 Integrated Report page 31 http://www.engie.com/en/analysts/actions/principle-3-%20stakeholder-relationships/social-responsibility/</p>
<p>Through its Rassembleurs d'Energies initiative, ENGIE provides technical and financial support to social entrepreneur projects aiming to open up sustainable energy access to vulnerable populations worldwide.</p> <p>Overview of Rassembleurs d'Energies projects</p>	<p>2016 Integrated Report page 31 http://www.engie.com/en/commitments/providing-sustainable-energy-access-for-all/the-rassembleurs-denergies-initiative/</p> <p>http://www.engie.com/en/commitments/providing-sustainable-energy-access-for-all/the-rassembleurs-denergies-initiative/projects/</p>
<p>In March 2015, ENGIE organized a round table to take stock of the work done by Fondation Agir Pour l'Emploi (FAPE) in the two years of its existence. Thanks to donations from current and former Group employees, FAPE has already given its partner associations the means to finance over 30 integration projects.</p> <p>Overview of 2015 -2016 FAPE projects</p>	<p>http://www.fape-engie.fr/</p> <p>http://www.fape-engie.fr/actualites/</p>



<p>Solidarity is a key concern for the Group. In line with its social values, ENGIE expresses its commitment to solidarity through a range of initiatives, including actions to help vulnerable children and deprived populations and measures to sponsor young entrepreneurs.</p>	<p>http://www.engie.com/en/commitments/solidarity/charitable-donations-sponsorships/</p>
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Criterion 17 : The COP describes advocacy and public engagement

<p>Gérard Mestrallet, Chairman and CEO of ENGIE, defended the principle of a global carbon price at the UN Climate Summit in September 2014 in New York.</p>	<p>http://www.engie.com/en/group/opinions/energy-transition-climate/speech-gerard-mestrallet-carbon-pricing/</p>
<p>As a leader in the energy transition, ENGIE recognises the importance of engaging international economic leaders in the climate debate. As such, Gérard Mestrallet was appointed to coordinate the Business Dialogue, a forum for exchange between prominent economic and political personalities that was launched at the Business and Climate Summit in May 2015.</p>	
<p>At the European Council meeting on the climate, which brought the European Union's 28 heads of State and government to Brussels on October 23 and 24, 2014, Gérard Mestrallet, Chairman and CEO of ENGIE, spoke to French newspaper Les Echos on behalf of the Magritte Group to defend the views of Europe's 10 biggest energy companies, which are in favour of an ambitious European energy policy for reducing CO₂ emissions.</p>	<p>http://www.gdfsuez.com/groupe/opinions/strategie-groupe/interview-gerard-mestrallet-les-echos/</p>
<p>ENGIE has been a partner and supporter of the New World Forum since 2011.</p>	<p>http://www.engie.com/en/group/opinions/groups-strategy/mestrallets-speech-new-world-forum/</p>

Criterion 18 : The COP describes partnerships and collective action

<p>Various partnerships and memberships have been concluded with national and international bodies in support of ENGIE's environmental and social responsibility efforts.</p>	<p>http://www.engie.com/en/analysts/partnerships-memberships/</p>
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III. CSR corporate governance and leadership

Criterion 19 : The COP describes CEO commitment and leadership

<p>Editorial of Gérard Mestrallet, Chairman and Chief Executive Officer of ENGIE and Isabelle Kocher, Deputy Chief Executive Officer and Chief Operating Officer of ENGIE.</p>	<p>2016 Integrated Report pages 2-3</p>
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Criterion 20 : The COP describes Board adoption and oversight

<p>Environmental and social responsibility is governed at the very highest level within the ENGIE Group: by the Board of Directors' Ethics, Environment and Sustainable Development Committee, the Group's Management Committee, and the Environmental and Social Responsibility Executive Committee.</p>	<p>http://www.engie.com/en/analysts/governance-and-ethics/eesdc/</p>
<p>The Ethics, Environment and Sustainable Development Committee oversees compliance with both the individual and collective values on which the Group's actions are based and with the rules of conduct that must be applied by every employee. The Committee met five times in 2015, with an average attendance rate of 96%.</p>	<p>2016 Integrated Report page 39</p> <p>2015 Registration Document page 116</p>

Criterion 21 : The COP describes stakeholder engagement

<p>ENGIE's responsible growth strategy is anchored in stakeholder dialogue. In 2015, the Group is bolstering its various partnerships on social and environmental issues by setting up a dedicated consultation and discussion mechanism with a group of stakeholders representing a range of social concerns.</p> <p>In addition, the Group has set a target for 2020 : to set up a suitable mechanism for dialogue and consultation with stakeholders in 100% of its industrial activities.</p>	<p>2016 Integrated Report page 39</p> <p>2015 Registration Document page 92</p> <p>http://www.engie.com/en/journalists/press-releases/2016-integrated-report/</p>
<p>In 2015, ENGIE published its Group-level consolidated materiality matrix, which identifies priority issues by their importance for the Group and its stakeholders. The matrix shows the environmental, social, societal, economic, financial and governance issues that are deemed to have a significant effect on the Group's capacity to create value in the short, medium and long term. As such, it feeds into ENGIE's efforts for responsible performance.</p> <p>The materiality matrix was created in partnership with Group stakeholders at international level.</p>	<p>2016 Integrated Report page 10</p> <p>http://www.engie.com/analystes-rse/matrice-materialite/</p>



ENGIE has published its Integrated Report for 2016, which is based on the recommendations and findings resulting from the Group's stakeholder consultation on the 2015 edition of the report.

[2016 Integrated Report page 46](#)