

# FOREST AND INNOVATION FOR OUR CLIENTS

Striving to generate value to clients by going beyond the concept of commodity, offering differentiated products and elevating the level of the service provided.

# STRATEGIC PILLARS

Combining strength with market opportunity, creating leverage for the growth of the business



### **OPERATIONAL EXCELLENCE**

Seek maximum efficiency and lower costs in industrial and forestry operations



#### GROWTH

Grow organically and have competitive costs to serve the commodities market



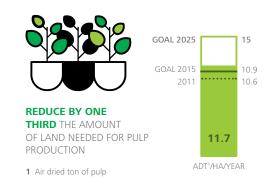
#### DIVERSIFICATION

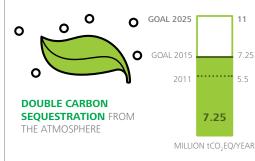
Work hard to diversify the business and offer solutions outside the concept of commodities

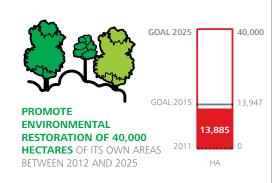
# **LONG-TERM GOALS**

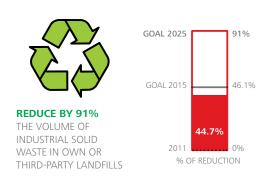
Goals that Fibria will need to achieve by 2025 in order to ensure the implementation of the strategy and sustainability of its business.

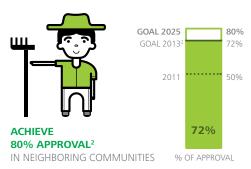
See the results for 2015 in the thermometers below

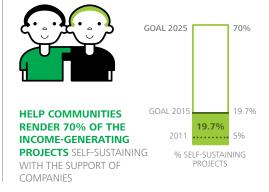












**2** This goal was not updated. We maintained the last data available relative to the 2013 goal

# **SERVING CLIENTS**

Through integration of forests, industry and logistics, Fibria brings value to its clients in the four corners of the earth.

**2** distribution centers (2 in Asia, 4 in the United States and 6 in Europe)

4 offices (Austria, Brazil, China and the United States)



# WHAT ARE THE MAIN NUMBERS FOR

**OUR UNITS** Essential information for clients to have confidence in the value generated by Fibria

**ARACRUZ** (ESPÍRITO SANTO) 1.540

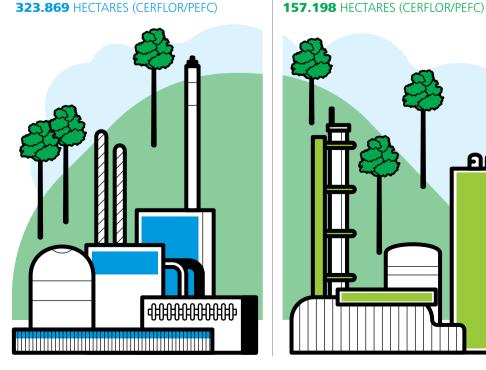
RENEWABLE ENERGY FROM THE MATRIX

ATER WITHDRAWAL (IN M3/ADT)

WATER RECYCLED AND REUSED

FOREST PARTNERSHIP (IN HECTARES)

**FOREST CERTIFICATIONS 289.973** HECTARES (FSC®) **323.869** HECTARES (CERFLOR/PEFC)



JACAREÍ (SÃO PAULO)

1.165

RENEWABLE ENERGY FROM THE MATRIX

BALANCE OF EMISSIONS

WATER WITHDRAWAL (IN M³/ADT)

WATER RECYCLED AND REUSED

TOTAL CONSERVATION AREA (IN HECTARES)

**FOREST PARTNERSHIP (IN HECTARES)** 

**FOREST CERTIFICATIONS 157.198** HECTARES (FSC®)

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**TRÊS LAGOAS** (MATO GROSSO DO SUL)

RENEWABLE ENERGY FROM THE MATRIX

ATER WITHDRAWAL (IN M³/ADT)

N AREA (IN HECTARES)

**FOREST PARTNERSHIP (IN HECTARES)** 

**FOREST CERTIFICATIONS 276.317** HECTARES (FSC®) **276.317** HECTARES (CERFLOR/PEFC) **PROJECT HORIZONTE 2** 

(MATO GROSSO DO SUL)

Expansion of the Três Lagoas unit will consolidate our global leadership position in eucalyptus pulp, with total capacity of 7 million tons/ year<sup>2</sup> See project highlights:

75 t/year PRODUCTION CAPACITY FOR HORIZONTE 2

MILLION 5 t/year TOTAL PRODUCTION CAPACITY (AFTER EXPANSION)

**20** MWh surplus HORIZONTE 2 WILL PRODUCE AND CONSUME
ITS OWN ENERGY, IN ADDITION TO DELIVERING THE SURPLUS
120 MWH FOR THE BRAZILIAN ENERGY BALANCE



