

7<sup>TH</sup> June 2016

Attention: UN Global Compact Team

Subject: Grace Letter

Dear Sirs,

Please accept this letter as our formal confirmation that Toyota Gibraltar (Stockholdings) Ltd will be submitting our COP before the 1<sup>st</sup> September 2016 (90 days from expiry)

We apologize for the delay, which was due to extensive business travels away from the office during the first few months of this year.

Kind Regards

Piers

**Piers Watson**  
UN Sales Manager

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