

To our stakeholders:

Law Firm Rådhuspladsen 4 DK 1500 Copenhagen V

14 March 2016

GRACE PERIOD LETTER

We recognize that a key requirement for participation in the UN Global Compact is the annual preparation and posting of a Communication on Progress (COP) that comprises of a statement of continued support for the UN Global Compact, a description of practical actions with regard to the principles of the UN Global Compact, and a measurement of outcomes or expected outcomes.

We are late in creating, sharing and posting our COP report due 21 March 2016.

We hereby ask for an extension period in order to be able to post a COP that describes our company's efforts and progress to implement the principles of the UN Global Compact.

Our new COP report will be posted on the UN Global Compact website by 15 April 2016 at the latest.

Sincerely yours,

Charlotte Sørrig Zahll Larsen

Chief Commercial Officer