

Paris, September 21th, 2015

## **GRACE LETTER**

To our stakeholders:

We recognize that a key requirement for participation in the UN Global Compact is the annual preparation and posting of a Communication on Progress (COP) that comprises of a CEO statement of continued support for the UN Global Compact, a description of practical actions with regard to the principles of the UN Global Compact, and a measurement of outcomes or expected outcomes.

We are late in creating, sharing and posting our COP report due to the delay in the issuing of our CSR brochure which is the support illustrating our CSR actions.

We hereby ask for an extension period in order to be able to post a COP that describes our company's efforts and progress to implement the principles of the UN Global Compact. Our New COP report will be posted on the UN Global Compact website by December 15<sup>th</sup> at the latest.

Sincerely yours,

Laurence Vandaele  
Group CSR manager

A handwritten signature in blue ink, appearing to be 'L. Vandaele', with a horizontal line extending to the right.