



30<sup>th</sup> March 2015

Dear Stakeholders,

ARM is pleased to submit its communication on progress for 2014 reporting at the Advanced Level and to renew its commitment to the UN Global Compact and implementing its ten Principles as a member of LEAD. It continues to be a privilege to be a member of the LEAD programme working with an exclusive group of UN Global Compact participants in their efforts to achieve higher levels of corporate sustainability performance as outlined by the Blueprint for Corporate Sustainability Leadership.

As a member of LEAD we also look forward to contributing to the work and aspirations of other UN Agencies, Funds and Programmes by inspiring action in support of broader UN goals and issues over the next year.

Yours faithfully,

A handwritten signature in black ink, appearing to read 'S. Segars', is placed below the 'Yours faithfully,' text.

Simon Segars

Chief Executive Officer

