Linklaters

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H.E. Ban Ki-Moon Secretary-General United Nations New York, NY 10017 USA

2 February 2015

Dear Mr. Secretary-General

UN Global Compact: Linklaters Communication on Progress 2015

I am pleased to confirm that Linklaters LLP continues to support the ten principles of the Global Compact on human rights, labour, environment and anti-corruption. Enclosed is a copy of the Communication on Progress which describes our firm's efforts to implement these principles.

We renew our ongoing commitment to engage in collaborative projects which advance the broader development goals of the United Nations, particularly regarding Sustainable Development, and to make the Global Compact and its principles part of the strategy, culture and day-to-day operations of our firm.

Sincerely yours,

Mr. Robert Elliott

Chairman and Senior Partner

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