

## ADJUSTMENT REQUEST

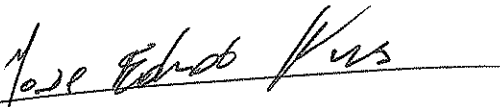
Lisbon, 30 September 2014

To our stakeholders:

We recognize that a key requirement for participation in the UN Global Compact is the annual preparation and posting of a Communication on Progress (COP) that comprises of a CEO statement of continued support for the UN Global Compact, a description of practical actions with regard to the main issue areas of the UN Global Compact, and a measurement of outcomes or expected outcomes.

We want to align our COP deadline with our internal reporting cycle. We hereby request our COP deadline to be adjusted to 3 July 2015.

Sincerely yours,



José Eduardo Sequeira Nunes  
Head, Office of the Presidency & Communication