



Fluor Corporation
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David T. Seaton
Chairman and Chief Executive Officer

Statement of Continued Support

July 2014

United Nations Global Compact

On behalf of Fluor Corporation, I am pleased to reconfirm our company's commitment to the UN Global Compact. We first became a signatory in 2009 out of the belief that the Global Compact's ten principles truly reflect Fluor's operating philosophies, standards and processes.

We remain fully committed to sustainability and operate day to day on the basis that we have a responsibility to balance economic interests with those of the environment, and the communities in which we operate and serve.

Our commitment to transparency is outlined each year in Fluor's sustainability report where we utilize the Global Reporting Initiative criteria as the basis of describing our year-to-year progress. Fluor's most recent sustainability report can be found at www.fluor.com/sustainability.

Sincerely,

A handwritten signature in blue ink, appearing to read "David T. Seaton", written over a light blue horizontal line.

David T. Seaton