GRI INDICATORS

We have compiled an index of the indicators we have used in our GRI G3 reporting framework for easy retrieval of information in the document. All compulsory (core) indicators are reported while the optional (additional) indicators are only reported if they are covered at least partially. We have given a brief description of the content for each indicator, the level of cover achieved, the page number in the Social Report or other company documents in which the information can be found and the connection with the principles of the Global Compact where one exists.

Coverage:

T: Covered; P: Partially covered; N.Av.: Not available; N.App.: Not applicable

References:

CGR: Report on corporate governance and the ownership structure; RA: Reports and Accounts.

Indicator	Туре	Description	C	D	Global Compact Principles
		PROFILE	Coverage	Page	
1		Strategy and analyses			
1.1	Core	Declaration of the CEO	т	Letter to our Stakeholders	
1.2	Core	Principal impacts, risks and opportunities	T	Introduction, 24-26, 44, 87-88 RA -	
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3.2	Core	Pate of most recent previous report Reporting cycle	T	Introduction	
3.4	Core	Contact point for questions regarding the report	T	Introducition, inside back cover	
· ·		Report scope and boundary			
3.5	Core	Process for defining report content	т	Introduction	
3.6	Core	Boundary of the report	т	Introduction	
3.7	Core	Limitations on the scope or boundary of the report	т	Introduction	
3.8	Core	Information on other associated companies	Т	14	
3.9	Core	Data measurement techniques and the bases of calculations	т	Introduction	
3.10	Core	Restatements with respect to the previous report	т	Introduction	
3.11	Core	Significant changes compared to the previous report	Т	Introduction	
		GRI Content Index			
3.12	Core	Reference table	т	www.ubibanca.it (social responsibility	
		Assurances for the report		section)	
3.13	Core	External assurance	т	Independent Auditors' Report	
٨		Governance, commitments, and engagement			
-		Governance			
4.1	Core	Governance structure	т	19-21, CGR (paragraph 4-12)	
4.2	Core	Indicate whether the Chairman is also an executive officer	т	19-20, CGR (paragraph 12.5)	
4.3	Core	Independent and non executive board members	т	20, CGR (paragraph 5, 12.7)	
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FS5	Core	Interactions with clients and other stakeholders on socio-environmental risks and opportunities in business	N.Av.		
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		Active ownership			
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FS11	Core	Assets subject to social and environmental screening	Р	48-49	
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		Economic performance indicators			
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EC3	Core	Coverage of the organisation's defined benefit plan obligations	Р	38, RA (Section 12 - Provisions for risks	
				and charges)	
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		Market presence			
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EC7	Core	Procedures for local hiring Indirect economic impacts	1	30-31	6th
EC8	Core	Development and impact of infrastructure investments and services for public benefit	т	50-53, 58-71	
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		Raw materials			
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EN2	Core	Percentage of materials used that are recycled input materials	N.Av.		8th, 9th
		Energy			
EN3	Core	Direct energy consumption by source	Т	75	8th
EN4	Core	Indirect energy consumption by source	T	75	8th
EN5 EN6	Add Add	Energy savings Products and services for energy efficiency or based on renewable energy	P T	74-75, 79 77-78	
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		Water			
EN8	Core	Water withdrawal by source	т	75	8th
EN11	Core	Land owned, leased or managed in protected areas of high biodiversity value	N.App.		8th
EN12	Core	Description of major impacts on biodiversity	N.App.		8th
	-	Emissions, effluents and waste			
EN16 EN17	Core Core	Greenhouse gases	T N.Av.	75-76	8th 8th
EN17 EN18	Add	Other indirect greenhouse gas emissions Initiatives to reduce greenhouse gas emissions	N.AV. P	76	8th
EN19	Core	Emissions of ozone-depleting substances	N.Av.	70	
EN20	Core	Other atmospheric emissions	т	75	
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EN22	Core	Waste production and disposal method	т	75	
EN23	Core	Total number and volume of significant spills	N.App.		
EN 26	6	Products and services	-	77.70	7th, 8th, 9th
EN26 EN27	Core Core	Impacts of products and services on the environment Percentage of products sold and their packaging materials that are recycled or reused	T N.App.	77-78	7th, 8th, 9th
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EN28	Core	Monetary value and number of fines on environmental matters	N.Av.		8th
		SOCIAL PERFORMANCE			
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LA2 LA3 LA4 LA5	Core Add Core Core	Workforce by employment type, employment contract, and region Turnover by age, gender and region Benefits provided to full-time employees that are not provided to temporary or part-time employees Labour/Management Relations Percentage of employees covered by collective bargaining agreements Minimum notice periods for operational changes Occupational health and safety	T P P T T	13, 31, 37 31 38-39 36 36 36	1st, 3rd 3rd
LA2 LA3 LA4 LA5 LA7 LA8	Core Add Core Core Core Core	Workforce by employment type, employment contract, and region Turnover by age, gender and region Benefits provided to full-time employees that are not provided to temporary or part-time employees Labour/Management Relations Percentage of employees covered by collective bargaining agreements Minimum notice periods for operational changes Occupational health and safety Rates of injury and illness Education and training programmes in place to assist workforce members regarding serious diseases Training and education	T P P T T T P	13, 31, 37 31 38-39 36 36 36 36 38-39 38-39	1st, 3rd 3rd 1st
LA2 LA3 LA4 LA5 LA7 LA8 LA10	Core Add Core Core Core Core Core Core Core Core	Workforce by employment type, employment contract, and region Turnover by age, gender and region Benefits provided to full-time employees that are not provided to temporary or part-time employees Labour/Management Relations Percentage of employees covered by collective bargaining agreements Minimum notice periods for operational changes Occupational health and safety Rates of injury and illness Education and training programmes in place to assist workforce members regarding serious diseases Training and education Personnel training	T P P T T T P	13, 31, 37 31 38-39 36 36 36 38-39 38-39 38-39 38-39 38-39	1st, 3rd 3rd 1st
LA2 LA3 LA4 LA5 LA7 LA8 LA10 LA11	Core Add Core Core Core Core Core Core Core Core	Workforce by employment type, employment contract, and region Turnover by age, gender and region Benefits provided to full-time employees that are not provided to temporary or part-time employees Labour/Management Relations Percentage of employees covered by collective bargaining agreements Minimum notice periods for operational changes Occupational health and safety Rates of injury and illness Education and training programmes in place to assist workforce members regarding serious diseases Training and education Persognel training Porgarammes for skills development	T P P T T P C T P	13, 31, 37 31 38-39 36 36 36 38-39 38-39 38-39 38-39 35 34-35	1st, 3rd 3rd 1st
LA2 LA3 LA4 LA5 LA7 LA8 LA10	Core Add Core Core Core Core Core Core Core Core	Workforce by employment type, employment contract, and region Turnover by age, gender and region Benefits provided to full-time employees that are not provided to temporary or part-time employees Labour/Management Relations Percentage of employees covered by collective bargaining agreements Minimum notice periods for operational changes Occupational health and safety Rates of injury and illness Education and training programmes in place to assist workforce members regarding serious diseases Training and education Programmes for skills development Percentage of employees receiving regular performance and career development reviews	T P P T T T P	13, 31, 37 31 38-39 36 36 36 38-39 38-39 38-39 38-39 38-39	1st, 3rd 3rd 1st
LA2 LA3 LA4 LA5 LA7 LA7 LA8 LA10 LA11 LA12	Core Add Core Core Core Core Core Core Core Core	Workforce by employment type, employment contract, and region Turnover by age, gender and region Benefits provided to full-time employees that are not provided to temporary or part-time employees Labour/Management Relations Percentage of employees covered by collective bargaining agreements Minimum notice periods for operational changes Occupational health and safety Rates of injury and illness Education and training programmes in place to assist workforce members regarding serious diseases Training and education Percognement for skills development Percogrammes for skills development Percentage of employees receiving regular performance and career development reviews Diversity and equal opportunities	T P P T T P C T P	13, 31, 37 31 38-39 36 36 36 38-39 38-39 38-39 38-39 35 34-35	1st, 3rd 3rd 1st 1st 1st
LA2 LA3 LA4 LA5 LA7 LA8 LA10 LA11	Core Add Core Core Core Core Core Core Core Add Add	Workforce by employment type, employment contract, and region Turnover by age, gender and region Benefits provided to full-time employees that are not provided to temporary or part-time employees Labour/Management Relations Percentage of employees covered by collective bargaining agreements Minimum notice periods for operational changes Occupational health and safety Rates of injury and illness Education and training programmes in place to assist workforce members regarding serious diseases Training and education Programmes for skills development Percentage of employees receiving regular performance and career development reviews	T P P T T P T P	13, 31, 37 31 38 39 36 36 36 38-39 38-39 38-39 34-35 32-33	1st, 3rd 3rd 1st
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LA2 LA3 LA4 LA5 LA7 LA7 LA7 LA10 LA11 LA12 LA13	Core Add Core Core Core Core Core Core Core Core	Workforce by employment type, employment contract, and region Turnover by age, gender and region Benefits provided to full-time employees that are not provided to temporary or part-time employees Labour/Management Relations Percentage of employees covered by collective bargaining agreements Minimum notice periods for operational changes Occupational health and safety Rates of injury and illness Education and training programmes in place to assist workforce members regarding serious diseases Training and education Personnel training Porgrammes for skills development Percentage of employees receiving regular performance and career development reviews Diversity and equal opportunities Composition of personnel by gender and other indicators of diversity Ratio of basic salary of men to women	T P P T T P T P T T	13, 31, 37 31 38 39 36 36 36 38-39 38-39 38-39 34-35 32-33	1st, 3rd 3rd 1st 1st 1st 1st 1st
LA2 LA3 LA4 LA5 LA7 LA7 LA10 LA11 LA11 LA11 LA12 LA13 LA14	Core Add Core Core Core Core Core Core Core Core	Workforce by employment type, employment contract, and region Turnover by age, gender and region Benefits provided to full-time employees that are not provided to temporary or part-time employees Labour/Management Relations Percentage of employees covered by collective bargaining agreements Minimum notice periods for operational changes Occupational health and safety Rates of injury and illness Education and training programmes in place to assist workforce members regarding serious diseases Training and education Percentage of employees receiving regular performance and career development reviews Diversity and equal opportunities Composition of personnel by gender and other indicators of diversity Ratio of basic salary of men to women HUMAN RIGHTS	T P P T T P T P T N.Av.	13, 31, 37 31 38-39 36 36 36 36 36 36 36 36 36 37 38-39 38-39 35 34-35 32-33 20-21, 31, 37	1st, 3rd 3rd 1st 1st 1st 1st 1st
LA2 LA3 LA4 LA5 LA7 LA7 LA8 LA10 LA11 LA11 LA12 LA12 LA13 LA14 LA14 LA14 LA14 LA14	Core Add Core Core Core Core Core Core Add Add Add Core Core Core Core Core Core Core Core	Workforce by employment type, employment contract, and region Turnover by age, gender and region Benefits provided to full-time employees that are not provided to temporary or part-time employees Labour/Management Relations Percentage of employees covered by collective bargaining agreements Minimum notice periods for operational changes Occupational health and safety Rates of injury and illness Education and training programmes in place to assist workforce members regarding serious diseases Training and education Personale Itraining Porgrammes for skills development Percentage of employees receiving regular performance and career development reviews Diversity and equal opportunities Composition of personnel by gender and other indicators of diversity Ratio of basic salary of men to women HUMAN RIGHTS Information on how it is managed Investment and procument practices Operations with consideration of human rights	T P P T T T P T P T N.Av.	13, 31, 37 31 38-39 36 36 36 36 36 36 37 38-39 38-39 38-39 35 34-35 32-33 20-21, 31, 37 22-23, 24-25, 30, 54 48-49	1st, 3rd 3rd 1st 1st 1st 1st, 6th 1st, 6th 1st, 6th 1st, 6th 1st, 6th 1st, 6th
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LA2 LA3 LA4 LA5 LA7 LA7 LA8 LA10 LA11 LA12 LA13 LA14 DMA HR HR1 HR1 HR2	Core Add Core Core Core Core Core Core Core Add Add Core Core Core Core Core Core Core Core	Workforce by employment type, employment contract, and region Turnover by age, gender and region Benefits provided to full-time employees that are not provided to temporary or part-time employees Labour/Management Relations Percentage of employees covered by collective bargaining agreements Minimum notice periods for operational changes Occupational health and safety Rates of injury and illness Education and training programmes in place to assist workforce members regarding serious diseases Training and education Percentage of employees receiving regular performance and career development reviews Diversity and equal opportunities Composition of personnel by gender and other indicators of diversity Ratio of basic salary of men to women HUMAN RIGHTS Information on how it is managed Investment and procurement practices Operations with consideration of human rights Suppliers that have undergone screening on human rights	T P P T T P T P T T N.Av. T	13, 31, 37 31 38-39 36 36 36 36 36 36 37 38-39 38-39 38-39 35 34-35 32-33 20-21, 31, 37 22-23, 24-25, 30, 54 48-49	1st, 3rd 3rd 1st 1st 1st 1st, 6th 1st, 6th 1st, 2nd, 3rd, 4th, 5th, 6th
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LA2 LA3 LA4 LA5 LA7 LA7 LA8 LA10 LA11 LA12 LA13 LA14 MR1 HR1 HR2 HR2 HR4 HR5	Core Add Core Core Core Core Core Core Core Add Add Add Core Core Core Core Core Core Core Core	Workforce by employment type, employment contract, and region Turnover by age, gender and region Benefits provided to full-time employees that are not provided to temporary or part-time employees Labour/Management Relations Percentage of employees covered by collective bargaining agreements Minimum notice periods for operational changes Occupational health and safety Rates of injury and illness Education and training programmes in place to assist workforce members regarding serious diseases Training and education Personnel training Pergrammes for skills development Percentage of employees receiving regular performance and career development reviews Diversity and equal opportunities Composition of personnel by gender and other indicators of diversity Ratio of basic salary of men to women HUMAN RIGHTS Information on how it is managed Investment and procument practices Operations with consideration of human rights Non discrimination Cases of discrimination Cases of discrimination Cases of discrimination Risks for the right to freedom of association and collective bargaining Chiel labour	T P P T T T P T T T N.Av. T P N.Av.	13, 31, 37 31 38, 39 36 36 36 37 38-39 38-39 38-39 38-39 38-39 20-21, 31, 37 22-23, 24-25, 30, 54 48-49 54 25, 36	1st, 3rd 3rd 1st 1st 1st 1st, 6th 1st, 6th 1st, 2nd, 3rd, 4th, 5th, 6th 1st, 2nd, 3rd, 4th, 5th, 6th 1st, 2nd, 3rd 1st, 2nd, 3rd
LA2 LA3 LA4 LA5 LA7 LA7 LA8 LA10 LA11 LA12 LA13 LA14 LA14 LA14 HR1 HR2 HR4 HR5 HR6	Core Core Core Core Core Core Core Core	Workforce by employment type, employment contract, and region Turnover by age, gender and region Benefits provided to full-time employees that are not provided to temporary or part-time employees Labour/Management Relations Percentage of employees covered by collective bargaining agreements Minimum notice periods for operational changes Occupational health and safety Rates of injury and illness Education and training programmes in place to assist workforce members regarding serious diseases Training and education Personnel training Porgrammes for skills development Percentage of employees receiving regular performance and career development reviews Diversity and equal opportunities Composition of personnel by gender and other indicators of diversity Ratio of basic salary of men to women HUMAN RIGHTS Uplers that have undergone screening on human rights Suppliers that have undergone screening on human rights Non discrimination Cases of discrimination Freedom of association and collective bargaining Risk for the right to freedom of association and collective bargaining Risks for the right to freedom of association and collective bargaining Child labour <	T P P T T T P T T N.Av. T P P P P P P T T	13, 31, 37 31 38-39 36 36 36 36 36 37 38-39 38-39 35 34-35 32-33 20-21, 31, 37 22-23, 24-25, 30, 54 25, 36 25, 36 25, 36	1st, 3rd 3rd 1st 1st 1st, 6th 1st, 6th 1st, 2nd, 3rd, 4th, 5th, 6th 1st, 2nd, 5th
LA2 LA3 LA4 LA5 LA7 LA7 LA8 LA10 LA11 LA12 LA13 LA14 LA14 LA14 HR1 HR2 HR4 HR5 HR6	Core Core Core Core Core Core Core Core	Workforce by employment type, employment contract, and region Turnover by age, gender and region Benefits provided to full-time employees that are not provided to temporary or part-time employees Labour/Management Relations Percentage of employees covered by collective bargaining agreements Minimum notice periods for operational changes Occupational health and safety Rates of injury and illness Education and training programmes in place to assist workforce members regarding serious diseases Training and education Personnel training Porgrammes for skills development Percentage of employees receiving regular performance and career development reviews Diversity and equal opportunities Composition of personnel by gender and other indicators of diversity Ratio of basic salary of men to women HUMAN RIGHTS Uplers that have undergone screening on human rights Suppliers that have undergone screening on human rights Non discrimination Cases of discrimination Freedom of association and collective bargaining Risk for the right to freedom of association and collective bargaining Risks for the right to freedom of association and collective bargaining Child labour <	T P P T T T P T T N.Av. T P P P P P P T T	13, 31, 37 31 38-39 36 36 36 36 36 37 38-39 38-39 35 34-35 32-33 20-21, 31, 37 22-23, 24-25, 30, 54 25, 36 25, 36 25, 36	1st, 3rd 3rd 1st 1st 1st, 6th 1st, 6th 1st, 2nd, 3rd, 4th, 5th, 6th 1st, 2nd, 5th
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LA2 LA3 LA4 LA5 LA5 LA7 LA8 LA10 LA11 LA12 LA12 LA13 LA14 DMA HR MR1 HR2 HR4 HR5 HR6 HR7	Core Add Core Core Core Core Core Core Core Core	Workforce by employment type, employment contract, and region Turnover by age, gender and region Benefits provided to full-time employees that are not provided to temporary or part-time employees Labour/Management Relations Percentage of employees covered by collective bargaining agreements Minimum notice periods for operational changes Occupational health and safety Rates of injury and illness Education and training programmes in place to assist workforce members regarding serious diseases Training and education Personnel training Personnel training Porgrammes for skills development Percentage of employees receiving regular performance and career development reviews Diversity and equal opportunities Composition of personnel by gender and other indicators of diversity Ratio of basic salary of men to women HUMAN RIGHTS Information on how it is managed Investment and procurement practices Operations with consideration of human rights Suppliers that have undergone screening on human rights Non discrimination Cases of discrimination Cases of discrimination Child labour Forced labour R	T P P T T T P T T N.Av. T P P T N.Av. T T T T	13, 31, 37 31 38. 39 36 36 37 38. 39 39 31 32. 33 20-21, 31, 37 22-23, 24-25, 30, 54 48. 49 54 25, 36 25, 30, 54 24, Model 231 (www.ubibanca.it -	1st, 3rd 3rd 1st 1st 1st, 6th 1st, 6th 1st, 2nd, 3rd, 4th, 5th, 6th 1st, 2nd, 5th

		Corruption			
SO2	Core	Monitoring corruption risks	Р	24, Model 231 (www.ubibanca.it -	10th
				governance section)	
SO3	Core	Personnel training on anti-corruption	т	35	10th
SO4	Core	Actions taken in response to incidents of corruption.	N.Av.		10th
		Public policy			
SO5	Core	Public policy positions and lobbying	Р	25, 74	1st, 2nd, 3rd, 4th, 5th, 6th, 7th. 8th. 9th. 10th
		Anti-competitive behaviour			
SO7 Add	Add	Number of legal actions for anti-competitive, anti-trust and monopoly practices	т	RA (Appeal against the fine imposed by the Antitrust Authority)	
		Compliance			
SO8	Core	Sanctions for noncompliance with laws and regulations	т	RA (Litigation)	
		PRODUCT RESPONSIBILITY			
DMA PR	Core	Information on how it is managed	Т	44, 46, 47, 48, 50, 52	
FS15	Core	Policies for the responsible design and sale of financial products and services	Т	22-23, 32-33, 35, 44, 88	
		Health and safety of consumers			
PR1	Core	Health and safety of products and services	Т	39, 41, 47	1st
		Product and service labelling			
PR3	Core	Information on products and services	Т	44	8th
PR5	Add	Customer satisfaction	Т	46-47	
FS16	Core	Financial education	Р	88, RA (PattiChiari Consortium:	
				commitments to quality)	
		Marketing communications			
PR6	Core	Laws, standards, and voluntary codes related to marketing	N.Av.		
PR8	Add	Total number of substantiated complaints regarding breaches of customer privacy and losses of customer	Т	47	
	_	data			
		Compliance			
PR9	Core	Sanctions for noncompliance with laws and regulations	т	RA (Litigation)	

TABLES PROVIDING DETAILS OF THE INDICATORS CONTAINED IN THE SOCIAL REPORT

		Units of measure-			
Indicators		ment	2007	2008	2009
Personnel (data as at 31.12)					
Composition of personnel by type of contract					
Permanent employees		No.	20.611	19.581	19.407
Employees on temporary contracts		No.	461	668	503
Associate workers (staff leasing contracts etc.)		No.	n.a.	431	442
Persons on job experience		No.	n.a.	60	74
Total		No.	21.157	20.740	20.426
Data relates to (2007): Parent , network banks and UBISS					
Data relates to (2008): Parent , network banks (including UBI BPI) and UBISS					
Data relates (2009): 97% of employees					
Employees by type of contract					
Senior managers		No.	542	552	540
	of which women	No.	43	48	43
Middle managers		No.	7.545	7.543	7.723
	of which women	No.	1.460	1.524	1.627
Other personnel		No.	12.524	12.154	11.647
	of which women	No.	5.660	5.585	5.395
Total		No.	20.611	20.249	19.910
	of which women	No.	7.163	7.157	7.065
Data relates to (2007): Parent , network banks and UBISS Data relates to (2008): Parent , network banks (including UBI BPI) and UBISS					
Data relates (2009): 97% of employees					
Employees by age					
30 and under		%	12,20%	12,40%	10,10%
31 to 40		%	33,30%	32,70%	31,40%
41 to 50		%	29,50%	33,10%	33,50%
over 50		%	25,00%	21,80%	25,00%
Average		years	42,4	42	43,3
Data relates to (2007): Parent , network banks and UBISS		years	72,7	-72	45,5
Data relates to (2008): Parent , network banks (including UBI BPI) and UBISS					
Data relates (2009): 97% of employees					
Employees by length of service					
up to 5 years		%	22,30%	22,50%	12,50%
6 to 10 years		%	17,80%	18,80%	16,30%
11 to 20 years		%	23,80%	23,00%	22,10%
longer than 20 years		%	36,10%	35,70%	49,10%
Average		years	15,8	16	16,9
Data relates to (2007): Parent , network banks and UBISS			,		
Data relates to (2008): Parent , network banks (including UBI BPI) and UBISS					
Data relates (2009): 97% of employees					
Employees by educational qualification					
Second level (five year) degree		%	25,90%	25,90%	26,50%
First level (three year) degree		%	0,40%	0,60%	0,70%
Senior high school diploma		%	66,20%	58,70%	56,80%
Other		%	7,50%	12,40%	11,30%
Information not acquired		%	0,00%	2,50%	4,70%
Data relates to (2007): Parent, network banks and UBISS Data relates to (2008): Parent, network banks (including UBI BPI) and UBISS					
Data relates (2009): 97% of employees					
Recruitment					
Permanent appointments		No.	334	359	182
	of which women	%	27,20%	30,40%	42,90%
Appointments on temporary contracts	· · · ·	No.	393	968	496
	of which women	%	49,40%	42,90%	47,40%
Conversions from temporary contracts	of which women	No. %	495 <i>43,80%</i>	230 <i>36,10%</i>	191 <i>46,60%</i>
		70	43 811%	10 111%	40 60%

		11-11-1			
		Units of neasure-			
Indicators		ment	2007	2008	2009
Appointments by age					
30 and under		%	n.a.	77,00%	77,30%
31 to 35		%	n.a.	9,30%	7,50%
36 to 40		%	n.a.	7,20%	5,90%
41 to 45		%	n.a.	2,70%	4,90%
46 to 50		%	n.a.	2,10%	2,40%
over 50		%	n.a.	1,70%	2,10%
Data relates to: UBI Banca Group		70	11.0.	1,7070	2,1070
Appointments by region					
Lombardy		%	n.a.	62,70%	50,60%
Emilia Romagna		%	n.a.	5,60%	8,70%
Calabria		%	n.a.	3,30%	6,80%
Apulia		%		3,30%	5,00%
Campania		%	n.a.	2,30%	4,70%
Piedmont		%	n.a.	3,80%	4,70%
			n.a.		
Latium		%	n.a.	4,80%	2,80%
Other regions		%	n.a.	11,40%	10,60%
Abroad Data relates to: UBI Banca Group		%	n.a.	2,80%	6,20%
Personnel leaving		A/-	202	(12	150
Reductions under the Industrial Plan	<i>c i i i i</i>	No.	383	643	159
	of which women	%	12,80%	22,40%	37,70%
Voluntary resignations		No.	661	456	245
	of which women	%	25,70%	29,80%	27,30%
End of contract		No.	114	450	419
	of which women	%	54,40%	46,90%	46,80%
Other		No.	28	41	22
	of which women	%	7,10%	17,10%	40,90%
Retirement		No.	46	32	42
	of which women	%	19,60%	6,30%	11,90%
Dismissal	or which women	No.	6	5	10
Disilissat	of which women	%	16,70%	20,00%	20,00%
▼ . L.1	or which women				
Total	of which women	No. %	1.238 23,70%	1.627 <i>30,80%</i>	897 37,80%
Data relates to: UBI Banca Group		,,,	20,7070	20,0070	51)0070
Equal opportunities					
Part-time contracts		No.	1.390	1.371	1.392
	of which women	%	94,60%	95,30%	94,70%
Data relates to: UBI Banca Group					
Protected categories					
Disabled persons		No.	n.a.	855	856
Orphans/refugees		No.	n.a.	351	349
Data relates to approximately 97% of Group personnel					
Dramations					
Promotions		No.	32	49	13
From middle to executive management	<i></i>				
	of which women	%	9,40%	14,30%	0,00%
Within middle management		No.	694	613	446
	of which women	%	17,60%	22,20%	20,20%
From office worker to middle manager		No.	474	399	327
	of which women	%	25,10%	30,80%	36,40%
Within office workers and other personnel		No.	1.831	1.504	1.239
·······	of which women	%	59,90%	43,20%	43,20%
Data relates to: UBI Banca Group					,
Training					
Training days		No.	n.a.	135.000	100.718
Participants on training courses		No.	n.a.	15.010	18.191
Data relates to (2008): Parent network banks (including LIBI BPI) and LIBISS					

Data relates to (2008): Parent , network banks (including UBI BPI) and UBISS

Data relates to (2009): approximately 96% of Group personnel

		Units of measure-			
Indicators		ment	2007	2008	2009
Training by subject area					
Insurance area		%	n.a.	23,00%	31,80%
Commercial/credit/finance area		%	n.a.	9,90%	33,00%
Regulatory area		%	n.a.	7,50%	24,90%
Operational, IT and language area		%	n.a.	2,70%	2,90%
Development and retraining		%	n.a.	2,40%	0,00%
Behavioural/managerial area		%	n.a.	2,10%	7,40%
Migration of the IT platform		%	n.a.	51,70%	0,00%
School for Instructors		%	n.a.	0,70%	0,00%
Data relates to (2008): Parent , network banks (including UBI BPI) and UBISS					
Data relates to (2009): approximately 96% of Group personnel					
Training by method					
Traditional classroom		%	n.a.	43,90%	49,20%
External training		%	n.a.	0,80%	1,50%
Remote training		%	n.a.	25,20%	45,20%
Job experience		%	n.a.	10,70%	2,60%
On-the-job training		%	n.a.	17,40%	0,00%
Training days provided by internal instructors		%	n.a.	2,00%	1,40%
Data relates to (2008): Parent , network banks (including UBI BPI) and UBISS					
Data relates to (2009): approximately 96% of Group personnel					
Training by market					
Retail market		%	n.a.	82,40%	78,00%
	average annual days per person	No.	n.a.	9,3	6,7
Corporate market,		%	n.a.	5,60%	5,20%
	average annual days per person	No.	n.a.	9,8	5
Private banking market		%	n.a.	3,20%	3,90%
	average annual days per person	No.	n.a.	11	9,9
Central units (UBI, UBIS and product companies)		%	n.a.	8,80%	12,80%
	average annual days per person	No.	n.a.	n.a	2,2
Data relates to (2008): Parent, network banks (including UBI BPI) and UBISS					
Data relates to (2009): approximately 96% of Group personnel					
Training by rank					
Senior managers, average annual days per person		No.	n.a.	3,6	3,2
Middle managers, average annual days per person		No.	n.a.	7,6	6,2
Professional areas, average annual days per person		No.	n.a.	7,5	4,8
Data relates to (2008): Parent, network banks (including UBI BPI) and UBISS Data relates to (2009): approximately 96% of Group personnel					
Regulatory training		No.		10.888	25.113
Days			n.a.		
MiFiD		%	n.a.	43,30%	11,80%
Anti-money laundering and Legislative Decree No. 231/2001		%	n.a.	20,00%	22,40%
Safety		%	n.a.	18,00%	39,50%
Privacy		%	n.a.	5,50%	16,10%
PattiChiari		%	n.a.	2,50%	7,30%
Other		%	n.a.	10,70%	2,90%
Data relates to (2008): Parent, network banks (including UBI BPI) and UBISS Data relates to (2009): approximately 96% of Group personnel					
Collective bargaining and trade union membership Employees covered by national labour agreements		%	100,00%	100,00%	100,00%
Employees enrolled in trade unions		%	n.a.	78,00%	83,10%
Trade union meetings		No.	n.a.	177	140
Data relates to (2008): Parent, network banks (including UBI BPI) and UBISS			11.0.	177	140

Data relates to (2008): Parent, network banks (including UBI BPI) and UBISS

Data relates to (2009): approximately 92% of Group personnel

		Units of			
		measure-			
Indicators		ment	2007	2008	2009
Health and safety					
Days of work lost for illness		No.	140.374	131.646	135.555
Injuries at work		days	1.107	1.066	860
	Frequency index	No.	n.a.	2,528	1,815
	Seriousness index	No.	n.a.	0,0408	0,035
Accidents travelling to and from work		days	2.350	3.474	4.357
-	Frequency index	No.	n.a.	5,823	7,865
	Seriousness index	No.	n.a.	0,1331	0,176
Medical visits		No.	n.a.	1.156	962
On site inspections and monitoring of environments		No.	n.a.	471	596
Data relates to (2007): Parent, network banks (including UBI BPI) and UBISS					
Data relates to (2008; 2009): approximately 97% of Group personnel					

Thefts (on ATMs)	No.	34	3	14
Robberies	No.	223	206	128

Data relates to: network banks

	Units of			
	measure-			
Indicators	ment	2007	2008	2009
REGISTERED AND UNREGISTERED SHAREHOLDERS (data as at 31.12)				
Shareholdings				
Registered shareholders				
up to 249 shares*	%	22,20%	20,80%	20,70%
from 250 to 1.000 shares*	%	19,40%	19,00%	17,80%
from 1.001 to 10.000 shares	%	14,10%	14,20%	14,30%
from 10.001 to 50.000 shares	%	1,90%	1,90%	2,00%
more than 50.000 shares	%	0,50%	0,50%	0,50%
Unregistered shareholders				
up to 249 shares*	%	20,00%	20,00%	19,50%
from 250 to 1.000 shares*	%	15,00%	16,20%	16,60%
from 1.001 to 10.000 shares	%	6,00%	6,50%	7,60%
from 10.001 to 50.000 shares	%	0,60%	0,60%	0,70%
more than 50.000 shares	%	0,30%	0,30%	0,30%
Data relates to: UBI Group **In 2007 the first two groups were different: up to 250 shares and from 251 to 1000 shares				
Legal status				
Registered shareholders	<u>^</u>	34 4004	24 2004	24.200
Private individuals	%	36,40%	36,20%	36,20%
Institutional investors	%	14,10%	14,70%	19,30%
Non financial companies	%	9,70%	7,60%	7,00%
Social organisations	%	7,40%	7,40%	1,90%
Unregistered shareholders Private individuals	%	9,00%	9,10%	12 6 0 9/
Institutional investors	%	•	9,10% 19.00%	12,60%
	%	19,30%	5,00%	17,30% 3,80%
Non financial companies Social organisations	%	3,30% 0,80%	1,00%	3,80 <i>%</i> 1,90%
Data relates to: UBI Group	70	0,00 /0	1,00 %	1,9070
Age (private individuals) Registered shareholders				
Up to 29 years	%	4,80%	2,50%	2,20%
30 to 49	%	25,10%	13,70%	12,60%
50 to 59	%	20,00%	11,00%	10,60%
60 to 69	%	23,60%	13,50%	13,30%
Over 69 years	%	26,50%	16,30%	17,20%
Unregistered shareholders				,
Up to 29 years	%	3,00%	1,30%	1,40%
30 to 49	%	32,70%	13,70%	13,90%
50 to 59	%	22,60%	9,50%	9,80%
60 to 69	%	22,50%	9,70%	9,80%
Over 69 years	%	19,20%	8,80%	9,20%
Data relates to: UBI Group			· ·	
Geographical Area				
Total				
Italy	%	82,30%	82,10%	77,70%
Abroad	%	17,70%	17,90%	22,30%
Registered shareholders				-,0
Italy	%	62,50%	60,70%	60,50%
Abroad	%	5,10%	5,20%	3,90%
Unregistered shareholders				
Italy	%	19,80%	21,40%	17,20%
Abroad	%	12,60%	12,70%	18,30%
Data relates to: UBI Group				
Institutional investors identified by name by geographical area (number of shares)				
Italy	%	n.a.	7,80%	12,80%
North America	%	n.a.	26,20%	21,20%
Continental Europe (excluding Italy)	%	n.a.	30,40%	33,20%
Great Britain and Ireland	%	n.a.	34,70%	30,20%
Rest of the world	%	n.a.	0,90%	2,60%

	Units of			
	units or measure-			
Indicators	ment	2007	2008	2009
CUSTOMERS (data as at 31.12)				
Group customers				2 7
Number of customers	million %	3,8	3,8	3,7
Immigrant citizens Data relates to: network banks (excluding UBI BPI)	%	n.a.	n.a.	4,20%
Market segment				
Private individuals				
Mass market	%	n.a.	76,70%	76,00%
Affluent	%	n.a.	21,50%	22,20%
Private banking	%	n.a.	1,80%	1,80%
Data relates to: network banks (excluding UBI BPI)				
Age				
Private individuals	<u> </u>		2 5 6 6 4	5 000/
Up to 25 years	%	n.a.	3,50%	5,00%
25 to 39 40 to 64	% %	n.a.	22,30%	20,50%
0ver 65	%	n.a.	47,80% 24,50%	49,00% 25,20%
Not classified	%	n.a. n.a.	1,90%	0,30%
Data relates to: network banks (excluding UBI BPI)	70	11.d.	1,70 /0	0,5070
Length of relationship				
Private individuals				
up to 1 year	%	4,00%	2,70%	2,30%
1 to 5 years	%	16,80%	13,30%	12,50%
6 to 10 years	%	21,30%	16,70%	15,60%
11 to 20 years	%	31,70%	37,80%	38,70%
over 20 years	%	26,20%	29,50%	30,90%
Average	years	n.a.	n.a.	16
Businesses	<u> </u>	12 000/	(000)	
up to 1 year	%	13,00%	6,90%	6,60%
1 to 5 years	%	36,30%	36,50%	34,60%
6 to 10 years	% %	21,70% 19,50%	23,20% 21,60%	23,30% 22,90%
11 to 20 years Over 20 years	%	9,50%	11,80%	12,60%
Average	years	n.a.	n.a.	9,5
Data relates to: network banks (excluding UBI BPI)	years	11.0.	11.0.	,,,
Type of business customers				
Trades persons, professionals, and small businesses ("small economic operators" and "small businesses")	%	n.a.	89,60%	89,30%
Medium size businesses	%	n.a.	2,10%	2,20%
Large businesses	%	n.a.	0,70%	0,70%
Organisations (institutional customers) Data relates to: network banks (excluding UBI BPI)	%	n.a.	7,60%	7,80%
Corporate customers by sector Agriculture, hunting, forestry and fishing	%	n.a.	4,10%	4,10%
Public and private sector services	%	n.a. n.a.	4,10% 29,10%	4,10%
Commerce	%	n.a.	15,40%	15,50%
Industry	%	n.a.	51,30%	48,80%
Unclassified businesses	%	n.a.	0,10%	0,00%
Data relates to: network banks (excluding UBI BPI)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			-,,-
Complaints by reason				
Communication/information	%	15,60%	16,80%	16,70%
Operating performance	%	37,30%	45,80%	44,30%
Conditions	%	6,30%	4,20%	5,40%
Application of conditions	%	9,80%	8,00%	10,70%
Frauds/misplacements	%	7,50%	5,60%	5,30%
Organisational aspects	%	5,70%	4,00%	3,60%
Creditworthiness and similar	%	1,20%	1,10%	2,10%
Personnel ATM and POS terminal malfunctions	% %	1,30% 2,10%	1,50%	1,10% 1,20%
	%		1,40% 11,70%	
Other Data relates to: network banks (including UBI BPI)	70	13,30%	11,70%	9,60%

Data relates to: network banks (including UBI BPI)

	Units of			
	measure-			
Indicators	ment	2007	2008	2009
Complaints by product or service				
Current and deposit accounts	%	27,60%	30,50%	33,90%
Securities, funds and asset management	%	14,10%	19,20%	15,30%
Loans and mortgages	%	16,30%	14,60%	21,30%
Collection and payment services	%	12,50%	12,40%	9,20%
Credit/debit cards	%	11,50%	7,80%	5,60%
Insurance products	%	4,50%	3,30%	4,30%
Other products and services	%	12,20%	7,20%	7,70%
General aspects	%	1,40%	4,90%	2,70%
Data relates to: network banks (including UBI BPI)				
Loans by borrower (lending to businesses) Businesses	%	n.a.	60,80%	61,30%
Consumers	%	n.a.	30,10%	31,40%
	%	n.a.	5,00%	4,60%
	%	na	1 40%	•
Financial companies Public administrations Other	%	n.a. n.a.	1,40% 2.70%	1,60%
Public administrations		n.a. n.a.	1,40% 2,70%	•
Public administrations Other				1,60%
Public administrations Other Data relates to: network banks (excluding UBI BPI)				1,60%
Public administrations Other Data relates to: network banks (excluding UBI BPI) Loans by sector (lending to businesses) Agriculture and food stuffs	%	n.a.	2,70%	1,60% 1,10% 5,90%
Public administrations Other Data relates to: network banks (excluding UBI BPI) Loans by sector (lending to businesses) Agriculture and food stuffs Mineral extraction and energy	%	n.a. n.a.	2,70%	1,60% 1,10% 5,90% 4,90%
Public administrations Other Data relates to: network banks (excluding UBI BPI) Loans by sector (lending to businesses) Agriculture and food stuffs Mineral extraction and energy Construction	% % %	n.a. n.a. n.a.	2,70% 5,30% 2,00%	1,60% 1,10% 5,90% 4,90% 16,60%
Public administrations Dther Data relates to: network banks (excluding UBI BPI) Loans by sector (lending to businesses) Agriculture and food stuffs Mineral extraction and energy Construction Dther industries	% % % %	n.a. n.a. n.a. n.a.	2,70% 5,30% 2,00% 16,10%	1,60% 1,10% 5,90% 4,90% 16,60% 13,70%
Public administrations Other Data relates to: network banks (excluding UBI BPI) Loans by sector (lending to businesses)	% % % %	n.a. n.a. n.a. n.a. n.a.	2,70% 5,30% 2,00% 16,10% 18,80%	1,60% 1,10%

Data relates to: network banks (excluding UBI BPI)

	Units of			
	measure-			
Indicators	ment	2007	2008	2009
SUPPLIERS (data as at 31.12)				
Amount invoiced				
up to 50.000 euro	%	9,40%	10,10%	10,00%
from 50.000 to 250.000 euro	%	14,00%	14,20%	14,60%
more than 250.000 euro	%	76,60%	75,70%	75,30%
Data relates to (2007): Parent, network banks and UBISS				
Data relates to (2008;2009): Parent, network banks (including UBI BPI) and UBISS				
Number of suppliers by amounts invoiced				
Number of suppliers	No.	12.487	12.836	12.967
up to 50.000 euro	%	88,30%	89,80%	89,50%
from 50.000 to 250.000 euro	%	8,10%	7,40%	7,60%
more than 250.000 euro	%	3,60%	2,90%	2,90%

Data relates to (2008;2009): Parent, network banks (including UBI BPI) and UBISS

Indicators	Units of measure- ment			
		2007	2008	2009
THE COMMUNITY (data as at 31.12)				
Total Group donations				
Total amount of donations	€ million	11,2	13,3	12,9
Social, recreational and sports activities	%	25,90%	14,40%	12,10%
Welfare and solidarity	%	22,80%	22,50%	27,90%
Education and training	%	11,50%	6,70%	4,70%
Culture	%	25,90%	37,00%	25,80%
Universities and research	%	10,30%	11,70%	12,60%
Restoration of artistic heritage and conservation of the environment	%	3,60%	7,60%	16,90%

Data relates to (2007): Parent, network banks and foundations Data relates to (2008): Parent, network banks (excluding UBI BPI), UBI Leasing, UBI Insurance Broker, IW Bank, B@nca 24-7, UBI Pramerica and foundations

Data relates to (2009): Parent, network banks, UBISS, UBI Pramerica, UBI Leasing and foundations.

Total Group sponsorships Total amount of sponsorships	€ million	8,9	11	7
Social, recreational and sports activities	%	61,70%	63,30%	76,00%
Welfare and solidarity	%	2,90%	7,20%	2,20%
Education and training	%	4,60%	3,90%	3,10%
Culture	%	28,10%	22,50%	17,60%
Universities and research	%	1,90%	2,30%	0,90%
Restoration of artistic heritage and conservation of the environment	%	0,80%	0,80%	0,20%

Data relates to (2007): Parent, network banks

Data relates to (2008): Parent, network banks (excluding UBI BPI), IW Bank and UBI Leasing

Data relates to (2009): Parent, network banks, UBISS, UBI Pramerica and UBI Leasing