

H.E. Ban Ki-moon
Secretary-General
United Nations
New York, NY 10017
USA

13 September 2010

Dear Mr. Secretary-General,

Re: Global Compact Communication on Progress 2010

1.0 Purpose

- 1.1 To provide the 2010 Global Compact statement of commitment and communication on progress on behalf of the Barangaroo Delivery Authority.

2.0 Background

- 2.1 The United Nations Global Compact brings businesses together with UN agencies, labour, civil society and governments to advance ten universal principles in the areas of human rights, labour, environment and anti-corruption.
- 2.2 The communication on progress (COP) for the UN Global Compact is an annual disclosure through which a business informs stakeholders as to its efforts in implementing the UN Global Compact and its principles.

3.0 Statement of Commitment

- 3.1 Barangaroo is a major opportunity to create a new 22 hectare Sydney CBD waterfront mixed use precinct that will reset global benchmarks with Australian leadership and innovation. The creation of Barangaroo is the responsibility of the Barangaroo Delivery Authority on behalf of the state government of NSW. The Authority is engaging with the City of Sydney, along with private sector and community stakeholders.
- 3.2 The Barangaroo Delivery Authority, established by the Barangaroo Delivery Authority Act 2009, is committed to environmental and social sustainability. It plans to exemplify the next generation of urban renewal development
- 3.3 As a result the Barangaroo Delivery Authority is strongly committed to advance the ten principles in the areas of human rights, labour, environment and anti-corruption as identified by the Global Compact. The Authority strongly believes that this commitment will assist in achieving the environmental and social sustainability aspirations for the site.
- 3.4 In order to demonstrate this commitment the Authority has become a member of UN Global Compact. The Authority expresses its continued support for the Global Compact and renewing the participant's ongoing commitment to the initiative and its principles. This is demonstrated through the Authority's description of actions in the attachment below.
- 3.5 All four issue areas of human rights, labour, environment and anti-corruption are covered in this COP for 2010.
- 3.6 Communication on progress for 2010 has been created as a stand-alone document.
- 3.7 Communication on progress for 2011 will be integrated into the annual report.

- 3.8 We look forward to ongoing discussion and the exploration of a partnership with the Global Compact and its business forums on how the objectives of the UN Global Compact can be met at Barangaroo. In this regard the Authority will actively participate in the recently formed Global Compact Australian Network.

Yours sincerely



Mr John Tabart
Chief Executive Officer

Attachment

1. Communication on Progress 2010

COMMUNICATION ON PROGRESS 2010

Background to the Barangaroo Development and Communication on Progress

1.0 Scope of the Barangaroo Urban Renewal

- 1.1 Barangaroo is a 250 year vision for a new 22 hectare Sydney CBD waterfront mixed use precinct that will reset global benchmarks with Australian leadership and innovation.
- 1.2 Description and scale of the three precincts



Figure 1 The 3 precincts of Barangaroo, Sydney, Australia

- 1.3 Barangaroo is committed to become one of the world's first Climate Positive precincts under the Clinton Climate Initiative. It will be developed as a public private partnership with Australian investment and incorporate an Australian innovation and financial hub, and world class transport infrastructure. It will be a place for young people with mixed use, education and research with Australian grass roots appeal.

2.0 Sustainability, the Arts and Indigenous Reconciliation. Barangaroo will recharge Sydney as a global city through its:

- 2.1 **Sustainability:** A Climate Positive precinct¹ and a One Planet Community². exemplifying the next generation in environmental, economic and social sustainability:
 - A water positive community by recycling and exporting more water than Barangaroo uses;
 - A zero waste community by potentially reusing, reducing recycling more waste (from surrounding area) than Barangaroo generates;

¹ More information can be found here: <http://www.climatepositive.org>

² More information can be found here: <http://www.oneplanetliving.org/index.html>

- A carbon neutral community by generating more renewable energy than total net green house gas emissions from Barangaroo;
- District infrastructure such as decentralised water recycling, chilled water and district harbour cooling, and new renewable energy generation, providing locally generated services precinct wide and beyond to support the existing built fabric of the CBD;
- Community wellbeing valuing what matters to people and planet.

Environment

Barangaroo Action

Principle 7:

Businesses should support a precautionary approach to environmental challenges;

Principle 8:

undertake initiatives to promote greater environmental responsibility; and

Principle 9:

encourage the development and diffusion of environmentally friendly technologies.

THE PROJECT

One Planet Communities Action Plan

The Barangaroo One Planet framework focuses design, construction and operations on:

Zero Carbon
Zero Waste

Sustainable Transport
Sustainable Materials
Local & Sustainable Foods
Sustainable Water
Land Use & Wildlife
Culture & Heritage
Equity & Local Economy
Health & Happiness

THE AUTHORITY

Sustainability Policy for NSW Government

The policy sets targets and strategies for sustainable water and energy use, reducing greenhouse gas emissions, waste and fleet management and sustainable purchasing

The Barangaroo Development has a series of high environmental targets for the site. These have been incorporated into the government approval and procurement process for the site and this level of performance is seen as a requirement, rather than an aspirational target for the site.

Systems

Key systems are to be used to ensure these aspirations targets are to be turned into reality:

- A One Planet Living Action Plan – this will be developed to be appropriate and applicable to each stage of the development. Separate action plans have been developed for the Barangaroo South precinct and Headland Park. Multiple action plans are required due to the different types of developments and uses for each stage of the development.
- Climate Positive work plans need to be submitted to the Barangaroo Management Committee by the Developer every 2 years for approval. It will outline the developers' progress on achieving Climate Positive benchmarks for the Precinct.
- Public reporting on major initiatives and strategies
- Public reporting, tracking the performance of the design against the action plan and overall operational targets for the site
- Third party review of One Planet Action Plan and Climate Positive Workplan
- The Barangaroo Management Plan will be developed by the Authority to act as a governance arrangement adopted by all key stakeholders for the ongoing management and operation of Barangaroo and its integration between and beyond precincts.

2.2 **Arts and Culture:** Community and cultural infrastructure to inspire Sydney and community wellbeing.

- Supported by a 1% development contribution to the Authority for public art and cultural development, to be expended on public art within public spaces, facilities and programs and public art within façade and/or internal public space of building; Barangaroo represents an unprecedented opportunity to stimulate and attract all parts of our community.

2.3 **Indigenous Reconciliation:** Barangaroo can act as a bridge to help with the reconciliation journey and build a new partnership between Indigenous and non-Indigenous people

- Potential for a reconciliation building and meeting place together with heritage interpretation to celebrate the rich indigenous history of the Barangaroo area.



3.0 Partnerships and mixed use and public activities

- 3.1 **Mixed use:** a new precinct with diverse activity, including commercial, tourism, retail and residential, to create a vibrant living and working environment for all. State of the art educational, cultural and research facilities will welcome entice the young, as well as the broader population of Sydney.

- 3.2 **Public Domain:** The 11 hectare Headland Park and open space will complement the green headlands of Sydney Harbour with a natural headland and northern cove. The 1.4km stretch of former stevedoring yards will return to the people of Sydney to complete the 14km Sydney inner harbour foreshore walk.
- 3.3 **Partnerships with the private sector,** the Barangaroo South tender, comprising over 430,000 m² of mixed use gross floor area, was awarded to Lend Lease, with design lead by Sir Richard Rogers.

Anti-Corruption

Barangaroo Action

Principle 10:

Businesses should work against corruption in all its forms, including extortion and bribery

THE PROJECT

Barangaroo Delivery Authority Act, Policy & Code of Conduct; and Statutory Reporting
The Authority Board
The Authority Risk & Audit Committee

THE AUTHORITY

Accountable to Independent Commission Against Corruption (ICAC) and the Ombudsman
ICAC Advice on Major Government Contracts or Proposals
Use of Probity Auditors
Authority Annual Audit by NSW Auditor General

Systems

ICAC's functions have been laid out as follows:

- To investigate and expose corrupt conduct in the NSW public sector
- To actively prevent corruption through advice and assistance, and
- To educate the NSW community and public sector about corruption and its effects.

COMMUNICATION ON PROGRESS 2010

- 3.4 **Partnerships with the community and government** will be a major factor in the integrated delivery of a vibrant and thriving community for the next generation, one that benefits Barangaroo, Sydney and Australia.
- 3.5 **Employment and training**, through a green skilling and labour program, including programs exceeding government targets for indigenous, long-term unemployed and youth, Barangaroo will employ a direct construction workforce of 14,000 over 10 years, with a further 9,000 to 22,000 jobs in other related parts of the economy, and will be home to daily workforce of 22,000 when complete.

Labour

Principle 3:
Businesses should uphold the freedom of association and the effective recognition of the right to collective bargaining

Principle 4:
the elimination of all forms of forced and compulsory labour;

Principle 5:
the effective abolition of child labour; and

Principle 6:
the elimination of discrimination in respect of employment and occupation.

Barangaroo Action

THE PROJECT

One Planet Communities Action Plan

The Barangaroo One Planet framework focuses design, construction and operations on:

Sustainable Materials
Local & Sustainable Foods
Culture & Heritage
Equity & Local Economy
Health & Happiness

THE AUTHORITY

NSW Government Public Sector award and agreements apply to staff

The Authority has the following labour related policies in draft or final:

Addressing and Resolving Grievances Policy
Prevention of Harassment and Bullying in the Workplace
Prevention of Fraud and Corruption Policy
Occupational Health and Safety Policy
Code of Conduct for Barangaroo Staff
Protected Disclosures Policy and Procedures
Privacy Management Policy and Plan
Equal Opportunity and Diversity Policy and Plan (incorporating the Disability Action Plan)

COMMUNICATION ON PROGRESS 2010

4.0 **Milestones** Barangaroo has and will achieve:

- November 2009 – Interim 1.4km Foreshore Walk opened to the public after more than a century of industrial use
- December 2009 Lend Lease announced as winning proponent for Barangaroo South
- February 2010 international design tender for Barangaroo Headland Park
- March 2010 \$6 billion Barangaroo South project delivery agreement formalised
- Late 2010 early site works commence
- 2011 voluntary site remediation commences
- 2011 first construction commences
- 2013 first building Barangaroo South opens
- 2014 Barangaroo Headland Park to open
- 2023-2025 All stages of development completed

5.0 **Conclusion and Request to Partner**

- 5.1 Barangaroo is a catalyst to transform Sydney's central business district and can be an exemplar for other precinct redevelopment in Australian cities; one that will resonate with the Australian public as the next generation in financially, environmentally and socially responsible development.
- 5.2 To achieve this we will need partnerships with all levels of government, a broad spectrum of private sector and community stakeholders. A partnership of many.
- 5.3 We look forward to ongoing discussion and the exploration of a partnership with the Global Compact and its business forums on how the objectives of the UN Global Compact can be met at Barangaroo. In this regard the Authority will actively participate in the recently formed Global Compact Australian Network.

For further information <http://www.barangaroo.com>