



**SUEZ**

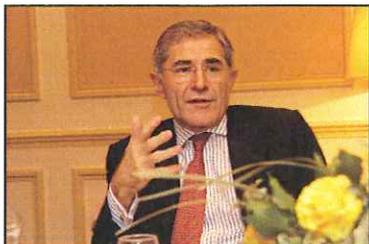
## **COMMUNICATION ON PROGRESS**

SUEZ and Sustainable Development:  
Commitments in actions

June 2008

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## **Sustainable Development: Cornerstone of SUEZ Business Strategy**

SUEZ was one of the first companies to sign up to the Global Compact at the time of its creation by the United Nations Secretary General, in 2000.

The Global Compact's principles correspond to the SUEZ principles of corporate governance, to its values and key charters. The Global Compact principles are in line with our three historical convictions:

### **1. Our business works to provide sustainable solutions for all of our customers**

For more than 150 years, the companies that make up the Group have delivered services essential to life and to people's economic and social development. Today, more than ever, businesses, local authorities, and individuals expect solutions that are both competitive and environmentally friendly.

### **2. Our responsibility is controlling the impact we have**

From employees to customers and neighboring populations, the Group has a direct impact on the employment, health, safety, and environment of millions of people. Our responsibility is to control the impact that we have in an integrated way.

### **3. Our ultimate goal: to create value**

We believe that mainstreaming the Global Compact principles into our activities creates value for the Group, its customers and all stakeholders.

The Global Compact principles are also in line with our five key challenges for the future: We are committed to support Climate Change innovative solutions, to ensure and encourage Natural Resources Preservation, to improve Quality of Life of the stakeholders, to follow and adapt our activities to the changing Markets as well as local and adapted solutions to our customers.

These convictions and the five challenges are central to SUEZ' Strategy.

Historically, the companies that have made up the SUEZ Group, the source of its profits and growth, have endeavored to improve people's living conditions through the supply of water, gas and electricity, together with the collection, treatment and recycling of waste, while respecting the environment.

In less than seven years, the Global Compact has emerged as a focus for exchanges between the United Nations, the business community, labor unions, and civil society, a place where they can share and promote the values and experiences associated with responsible management.

The Global Compact principles are strengthening continue to strengthen SUEZ' commitments for Sustainable Development activities and encouraging internal synergies.

In June 2008, the Global Compact had more than 5000 members worldwide, including large industrials companies, small and medium industries and other organizations with nearly 450 French members.

SUEZ is proud to be an active member of the Global Compact and to demonstrate at international levels its values and commitment to Sustainable Development.

Gérard Mestrallet  
Chairman and Chief Executive Officer of SUEZ  
15<sup>th</sup> June 2008



## 1. OUR MAIN DOCUMENTS

Several publications can illustrate how SUEZ is implementing the Ten Global Compact principles. The main documents that reflect these principles are the SUEZ Charters as they were elaborated to established SUEZ' governance.

A comprehensive list of these Charters and other documents pertaining to SUEZ' compliance to the principles is presented in **Annex 4. 2.**

### **OUR VALUES**

#### **PROFESSIONALISM**

Harness our skills for constant improvement in serving customer needs.

#### **SENSE OF PARTNERSHIP**

Recognize the role of all those who provide the support thanks to which we can proudly say "We are SUEZ".

#### **TEAM SPIRIT**

Blend individual ambitions into a collective enterprise for the benefit of all: our group, our company, and each individual who makes them up.

#### **VALUE CREATION**

Make profitability a measure of our activity so that we may fulfill our mission of service and assume our responsibilities toward our employees, customers, shareholders, and our human and natural environment.

#### **RESPECT FOR THE ENVIRONMENT**

In each of our decisions, we must take into account the direct and indirect impact of our activity on our natural and human environment.

#### **ETHICS**

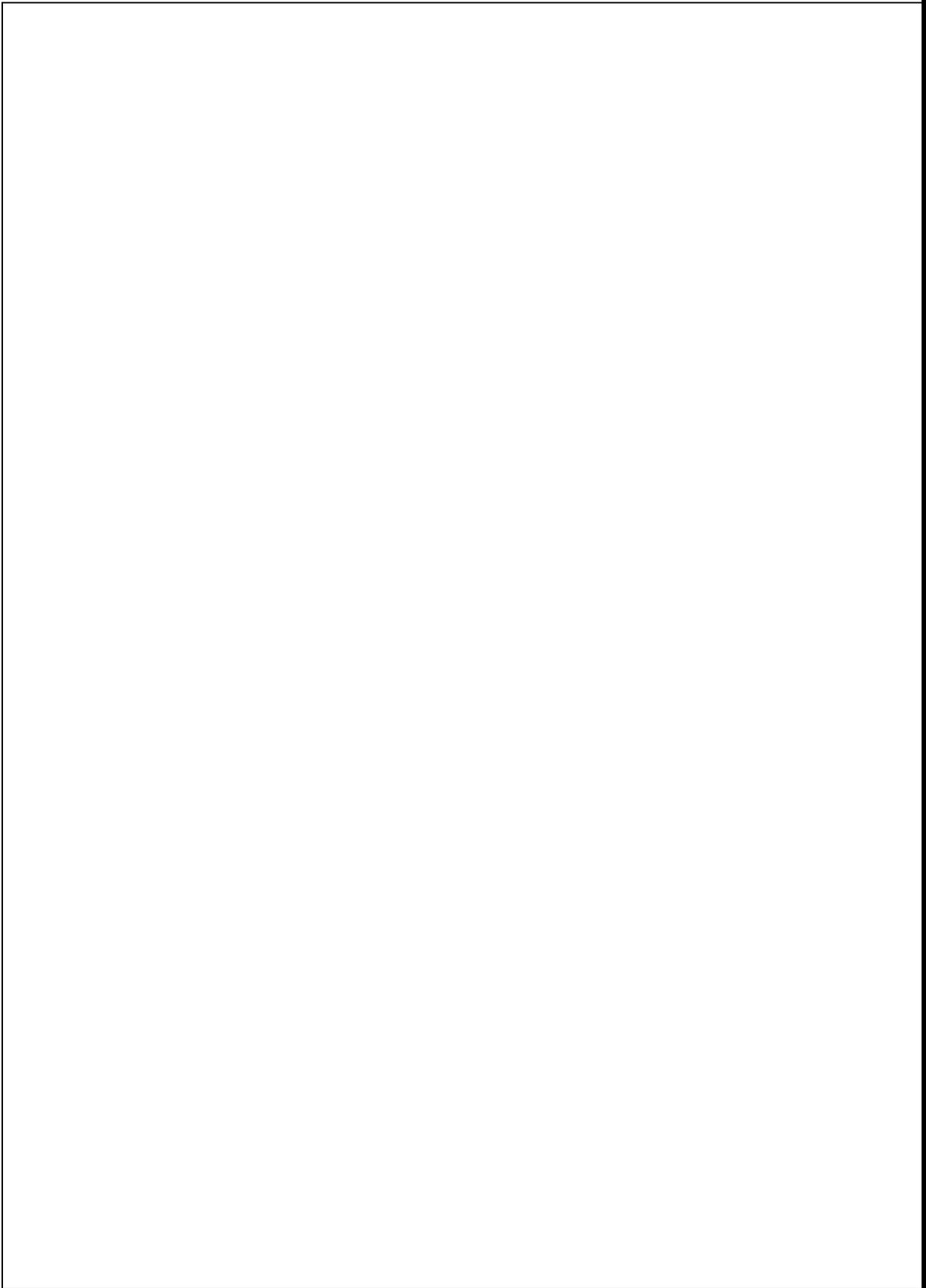
Integrate all our values into responsible conduct toward others, both individuals and community, to maintain and enhance our reputation.

<http://www.suez.com/en/groupe/ethics-value/values/our-values/>

### **Application of the UN Global Compact Principles**

A Presentation of SUEZ actions and initiatives to respect the Global Compact principles is available on page 119 of the **2007 Activities and Sustainable Development Report** .

<http://www.suez.com/en/finance/annual-report/2007/activities-sd-report-2007/activities-and-sustainable-development-report/>



## 2. GLOBAL COMPACT PRINCIPLES : HIGHLIGHTS

### **HUMAN RIGHTS**

#### **PRINCIPLE 1**

Businesses should support and respect the protection of internationally proclaimed human rights

#### **PRINCIPLE 2**

Make sure that they are not complicit in human rights abuses.

SUEZ' mission "delivering the essential of life" and its values, including respect for the environment, sense of partnership, professionalism, team spirit, and value creation, have made sustainable development a crucial part of SUEZ' identity.

Sustainable development is the very core of the SUEZ businesses: electricity, natural gas, energy services, water and waste treatment.

For more than 150 years, the companies that form the Group have been delivering services essential to the economic and social development of populations.

These businesses are locally-based and run on a long term basis. Our responsibility is to control the impact we have and our goal is to create value for our customers and for society.

Several initiatives can illustrate how SUEZ is committed to the Human Rights Global compact principles.

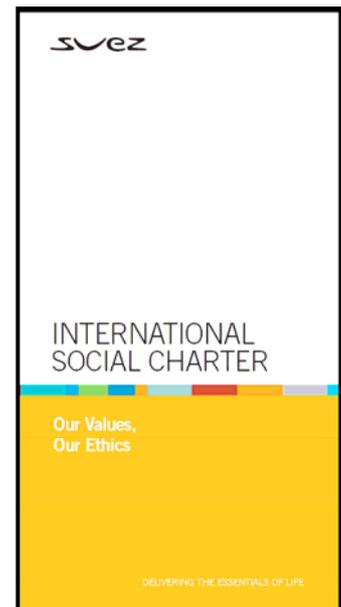
#### **International Social Charter**

As an international Group committed to Sustainable Development, SUEZ has elaborated a series of charters in order to be compliant with the main international human rights declarations such as the Universal Declaration of Human Rights and the ILO conventions. SUEZ support for the United Nations Declaration for Human rights has been an important part of our commitment to social responsibility since 1998 in the framework of the elaboration of the International Social Charter.

This charter is a comprehensive document that contains 13 sections including sections on the prohibition of child labor, equal opportunities, working environment, and social dialogue.

*For more information regarding the Charter:*

[http://www.suez.com/document/?f=groupe/en/group\\_sociale\\_GB.pdf](http://www.suez.com/document/?f=groupe/en/group_sociale_GB.pdf)



#### **International Social Observatory**

SUEZ has also continued to promote exchanges with all stakeholders through the International Social Observatory (ISO).

As the source of the Group's commitment to "the right to education and training throughout life", the ISO feeds its results into the pilot work carried out in certain SUEZ entities: A close examination of major trends in training resulted in a dedicated conference in Paris in July 2007. The "Globalization, Social Responsibility and Governance" task force focused on the topic of governance for a period in which the actors in civil society are occupying more and more ground in the mechanisms of public and private decision.

The Health task force collected the experiences of large companies, unions and other committed actors, with the aim of making health policy a vector for social progress, both in developed countries and in emerging markets.

### **Joining the French BLIHR network**

SUEZ reaffirmed its determination to promote these fundamental principles by joining the Global Compact, then "Entreprises pour les droits de l'Homme" (EDH), the French speaking arm of the Business Leaders Initiatives on Human Rights (BLIHR). This initiative brings together international companies working toward better integration of Human rights in the working world, in cooperation with external partners (NGO, universities...).

Different initiatives have been undertaken under the "EDH" banner, among them is a detailed mapping of SUEZ "sphere of influence" when it comes to human rights and potential complicity with abuses. This mapping will enable SUEZ as a group, but also its subsidiaries, to position themselves regarding the protection of human rights within the international community.

Other recent developments also include the testing of the latest version of the "BLIHR" matrix – one that strives to turn the different dispositions of the Universal Declaration of Human Rights into practical management objectives for companies. The testing made for the company as a whole enabled SUEZ to clearly identify its strengths regarding the promotion of Human Rights but also to underline the points where improvement should be achieved.

Other collective works within "EDH" include the definition of a training session for operational managers on human rights, as well as specific focuses on freedom of association and the respect of fundamental standards in the supply chain.

### **Providing humanitarian aid for basic services : Aquassistance and Energy Assistance**

Providing the world's most disadvantaged populations with access to drinking water and electricity through voluntary work: Such is the mission of two volunteer associations which support humanitarian projects across the globe. **Aquassistance** and **Energy Assistance** were both launched by SUEZ employees, respectively in 1994 at Lyonnaise des Eaux and in 2001 at Tractebel. Both operate according to the same principle: projects are submitted for consideration by local communities and are examined by a Committee. They are then implemented by Group employees, often during their vacation time, and are usually conducted in connection with NGO partnership agreements.

Aquassistance now has 500 members and more than 150 missions to its credit throughout the world. In 2002, it launched, followed up on, or completed many projects, including installation of meters in Gumri (Armenia), pre-construction work for a farm-school in Bayti (Morocco), project preparation in Vietnam with the financial support of the Eau Seine-Normandie water authority, and an end-of-mission audit in Ukraine.

Energy Assistance, which has already grown to 100 members in its two-year existence, successfully completed several projects in 2002: electrification of a health care center in Mauritania; situation assessments in Ethiopia, Brazil, and Nicaragua; and missions conducted in the context of an agreement between SUEZ and the United Nations Volunteers Program.

*To learn more about the two programs, please consult the following links:*

Energy Assistance - [http://www.energyassistance.be/energy\\_assistance\\_gfx/File/index.htm](http://www.energyassistance.be/energy_assistance_gfx/File/index.htm)

Aquassistance - <http://aquassistance.blogspot.com/>

### **SUEZ Foundation**

SUEZ Foundation was created in 1992 in partnership with Fondation de France. SUEZ Foundation is a not-for-profit part of the Group that works with communities to help children get a good start in adverse conditions. In France, the Group pays specific attention to children who are disabled due to sickness. The Foundation tries to make living in the hospital more bearable by providing access to games and learning materials. On the international level, the Foundation collaborates with charities and other benevolent groups in developing countries to improve living and learning conditions for children. The foundation has had its presence felt in Asia, Latin America, Africa, and in Europe.

*More information about the Foundation can be found on:*

[http://www.suez.com/document/?f=groupe/en/brochure\\_fondation2002\\_en.pdf](http://www.suez.com/document/?f=groupe/en/brochure_fondation2002_en.pdf)

### **Meeting the Millennium Development goals: Water & Sanitation results**

More than 180 countries attended the United Nations' Millennium Summit in 2000, and all of them committed themselves to help achieve the Millennium Development Goals by the year 2015 by doing their part in reducing poverty, improving child nutrition, improving health and education, and fighting environmental degradation. As part of these goals, it was decided that the proportion of the world's population without access to drinking water and sanitation should be reduced by half. Over the past 15 years, SUEZ environment has contributed by providing drinking water to more than 11 million people and linked more than 5 million people to sanitation.

*For more information on SUEZ' contributions to the Millennium Development Goals, please consult our Activities and Sustainable Development Report 2007:*

<http://www.suez.com/en/finance/annual-report/2007/activities-sd-report-2007/activities-and-sustainable-development-report/>

### **LABOUR STANDARDS**

#### **PRINCIPLE 3**

Businesses should uphold the freedom of association and the effective recognition of the right to collective bargaining

#### **PRINCIPLE 4**

The elimination of all forms of forced and compulsory labour

#### **PRINCIPLE 5**

The effective abolition of child labour

#### **PRINCIPLE 6**

The elimination of discrimination in respect of employment and occupation

For SUEZ, labor standards are key issues of its Human resources and governance policies and has developed several managing tools such as the International Social Charter (1998).

This document is the first and oldest instrument that SUEZ uses to prevent human rights or labor standards violations. Each year since 2001, the Human Resources Departments presents the results of the Charter's application throughout the company's subsidiaries. Staff representatives are able to discuss every disposition of the Charter and to bring any specific request to the management.

The "social audit" internal module is the 2<sup>nd</sup> tool available : the central Human resources department periodically conducts an in-house audit aiming at verifying locally that the group's commitments and policies in the field of human rights and human resources are well implemented. The process is multi-stakeholder as staff representatives and employees are also directly involved in the evaluation.

### **Three Group Social Agreements in 2007**

SUEZ' European Consultative Committee (ECC) includes 47 members from every entity and includes 15 nationalities. It was designed to be an internal social auditing system whereby the committee would ascertain that their respective subsidiaries were acting in accordance with SUEZ' social charters.

In 2007, with the help of the ECC, SUEZ drafted and signed three broad-based agreements: advance planning for employment and skills, equal opportunity, and an employee incentive system based on the Group's profits. These agreements are implemented in all of SUEZ' subsidiaries and are designed to improve and strengthen social incentives for all of the Group's employees.

*More information on the three agreements can be found in the 2007 Activities and Sustainable Development Report:*

<http://www.suez.com/en/finance/annual-report/2007/activities-sd-report-2007/activities-and-sustainable-development-report/>

## Prohibition of Child employment

The International Social Charter of SUEZ (see p 6) includes a specific chapter on prohibition of child employment in order to respect the provisions of the International Labour Organization (I.L.O) standards and particularly those relating to human rights.

*“The Group refuses to employ children of an age at which education is still compulsory in the country concerned or, in all events, children under the age of 15”.*

More information can be found in the Group's online version of the International Social Charter:

[http://www.suez.com/document/?f=groupe/en/group\\_sociale\\_GB.pdf](http://www.suez.com/document/?f=groupe/en/group_sociale_GB.pdf)

## Sustainability through Purchasing Ethics Charter for purchasing managers

*SUEZ incorporates its environmental and social concerns in its Purchasing procedures, which is why bid specifications contain supplier and product selection criteria related to the Group's social and environmental commitments.*

This means that SUEZ Buyers may be guided in their approach by standards such as those defined in the OECD Guidelines for Multinational Enterprises, the International Labor Organization's Tripartite Declaration of Principles concerning multinational enterprises and social policy, of those of SA (Social Accountability) 8000 or ISO 14000. In concrete terms, the Buyer is responsible for ensuring suppliers observe the following simple principles: product or service suitability to our specifications; regulatory compliance regarding safety, employee well-being and child protection; pledge to avoid any form of discrimination within their company or toward sub-contractors avoid corruption in any form; integrate environmental and social concerns into supplier and product selection criteria

More information can be found on:

[http://www.suez.com/document/?f=groupe/en/SUEZ\\_ethiqueachats\\_en\\_01072003.pdf](http://www.suez.com/document/?f=groupe/en/SUEZ_ethiqueachats_en_01072003.pdf)



## Ethical and sustainable clause for suppliers

As a consequence of SUEZ values based on professionalism, sense of partnership, team spirit, value creation, respect of the environment and ethics and in particular its commitment to promote and act in compliance with sustainable development principles, SUEZ wishes to closely associate its suppliers.

In 2007, an ethical and sustainable clause for suppliers was elaborated in order to request from suppliers to be compliant with our charters and the main principles of the Global compact regarding Human rights, labour standards, environmental preservation and ethics.

This clause will be introduced into all our supplier contracts.

## Fighting Discrimination

From 1998, the Group's International Social Charter stipulated: *“SUEZ undertakes to guarantee each individual, irrespective of sex, race, nationality, religion or culture, equal opportunities for recruitment, work, personal and professional development and promotion.”*

Through apprenticeships, qualification contracts, establishment of a recruiting process in which the candidate is not required to give his or her address, gender or photograph, and in France a partnership with the Agence Nationale pour l'Emploi (National Employment Agency), the Group has multiplied its efforts to improve the social integration of women, the young and those in socially precarious situations or with disabilities. SUEZ has also started a vast project on gender parity. A task force has identified impediments to parity within SUEZ, with recommendations aimed at reducing the disparities. These include improving women's access to positions of responsibility, providing better maternity benefits, and creating a Parity Observatory.

## Observatory on the Role of Women in the Group

The European working group, led by Communications and Sustainable Development Executive VP, Valérie Bernis, has the task of considering the role of women and men at SUEZ. At the start of 2007, the group decided to create an Observatory on the role of women as one of its main actions.

As a control structure, the Observatory will encourage and give impetus to the implementation of highly practical solutions which aim to reduce inequality between men and women in the Group by removing certain barriers resulting from behavioral and organizational prejudices. The Observatory is also responsible for gauging and then monitoring progress made in this area. And finally, as a structure for discussion, the Observatory will offer a forum for exchanging and developing its proposed actions, benchmarking them against best practices implemented in large European groups.

One of the Observatory's main tasks was the formation of 5 committees, each with a specific task:

**Committee 1:** Encouraging women to move in to manager positions

**Committee 2:** Guiding women during the pivotal period between 30 and 40

**Committee 3:** Diversifying the positions open to women

**Committee 4:** Developing women's networks and setting up a mentoring system

**Committee 5:** Changing attitudes and operating methods

*More information can be found at:*

<http://www.suez.com/en/carriere/our-commitments/women-group/women-within-the-group/>

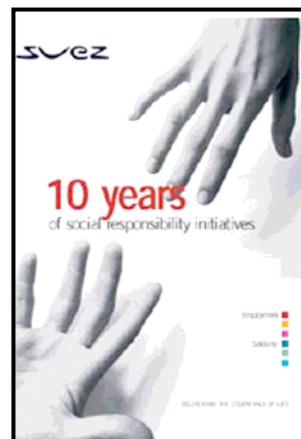
## Sharing Good Business Practices

In 2006, SUEZ published an official report: "10 years of social responsibility initiatives;" the report lists 300 successful initiatives of Group employees in favor of employment, job market access, training, and solidarity.

The report is a tribute to the men and women of SUEZ, illustrating these initiatives with concrete examples to encourage and enhance group activities and teamwork that work toward achieving the Group's corporate social responsibility goals.

*This publication is also available on the Group intranet site and internet*

[http://www.suez.com/document/?f=groupe/en/10years\\_full\\_en\\_06.pdf](http://www.suez.com/document/?f=groupe/en/10years_full_en_06.pdf)



## **ENVIRONMENT**

### **PRINCIPLE 7**

Businesses should support a precautionary approach to environmental challenges

### **PRINCIPLE 8**

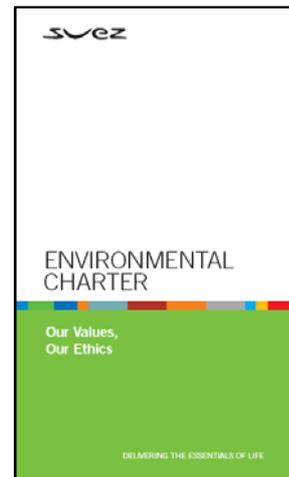
Undertake initiatives to promote greater environmental responsibility

### **PRINCIPLE 9**

Encourage the development and diffusion of environmentally friendly technologies

## **SUEZ' Commitments to Protecting the Environment**

SUEZ recognizes its special commitment to the environment in its activities and takes full account of the objectives of sustainable development from ecological, economic and social perspectives. In each of its business areas, the Group applies current regulatory standards. The adherence to these standards is reflected in SUEZ' Environmental Charter, a document highlighting the steps taken by SUEZ in their effort to preserve the environment and to attain their sustainable development objectives. The Group undertakes the research necessary to meet these objectives. It uses the most appropriate and economically acceptable methods and techniques to minimize negative effects on the environment.



## **Grenelle de l'Environnement**

Through its active involvement in the "Grenelle de l'Environnement" dialogue, SUEZ wanted to share the benefits of its experience and know-how.

Today, the Group is going further, making commitments to the environment. By the nature of its activities in energy, water, and waste services, SUEZ has a vocation to support, alongside its stakeholders – public authorities, businesses, and individuals – measures to implement "the Grenelle de l'Environnement" undertakings. For that reason, the Group is making formal commitments in its professional capacity as provider of sustainable solutions in energy and environment, as well as its capacity as a responsible corporate citizen.

### **As an Energy, Water, and Waste Services Professional, SUEZ Commits:**

1. To provide solutions to meet the ambitious Grenelle goals for the energy efficient buildings.
2. Participate in the transition to carbonless energy in France and elsewhere.
3. To favor a circular economy based on waste reduction, reuse, and recycling.
4. To fight waste by improving drinking water efficiency by economizing water in France, between now and 2010, the water consumption equivalent to a 700 000 people city.
5. To develop public-private partnerships (concessions, partnership contracts, etc.) enabling local communities to meet their regulatory obligations via investments necessary for meeting European Union sewage treatment standards, while limiting cost-of-service impacts
6. By the end of 2009, to integrate biodiversity into Group site management in France and to develop action plans for sensitive sites; between now and 2012, to extend this experience to the Group's European facilities
7. To hire 110,000 new employees between now and 2012 (52,000 in France), and 20,000 persons in 2008, to contribute to the Group's development in energy and environment



## As a Responsible Corporate Citizen, SUEZ Commits:

8. To continue efforts to reduce its impact on the environment and to encourage employees to be sustainable development ambassadors
9. To pursue an active dialogue with stakeholders at every level of Group responsibility
10. To persuade SUEZ shareholders of the value of the Group's sustainable development strategy as an asset

More information about the Grenelle can be found at:

<http://www.suez.com/en/developpement-durable/news/-grenelle-de-l-environnement---suez-makes-commitments/>

## SUEZ Sustainable Development Challenges

Combating climate change and pollution, preserving our natural resources, and inventing new modes of growth are key challenges for the future. Technological progress and science are necessary in order to develop sustainable modes of production. In addition a profound change in individual and collective behaviors, both as producers and consumers, is imperative.

This is why SUEZ has selected 5 Sustainable challenges

1. Climate change
2. Preservation of resources
3. Quality of life
4. Changing markets
5. Strong local presence

SUEZ' actions relating to challenges 1, 2, and 5 have become examples of the Group's adherence to the environmental principles of the Global Compact.

### SUEZ main Environmental challenge : Climate Change – (Challenge n°1)

Among the great worldwide challenges facing society, SUEZ has identified five that are directly linked with its businesses. They are the recurring motif in its strategy for ensuring the Group's own sustainable development, while contributing to sustainable development worldwide.

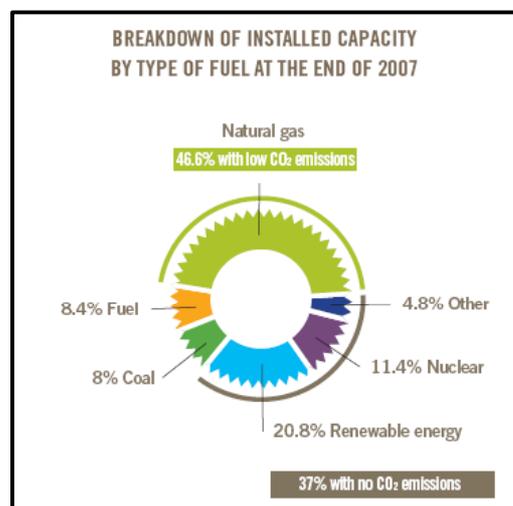
SUEZ is rising to the challenge by integrating carbon constraints into its industrial processes and increasing the energy efficiency of its facilities.

The Group's expertise and experience in the energy sector have allowed it to integrate the climate issue into its business operations without threatening profitability. The development of a diversified generating base has enabled the Group to meet both the challenges of security of supply and of uncontrollable rises in fuel prices. The energy mix includes a large share of alternative energy sources that emit little or no greenhouse gases, such as natural gas, nuclear power and renewable energy technologies.

#### A. Promoting Energy Mix

SUEZ diversified its electricity generation facilities in anticipation of the need to supply customers with competitively priced energy that use fossil fuel resources sparingly and whose CO<sub>2</sub> emissions are limited. All together, close to 37% of the Group's generation capacity produces no CO<sub>2</sub> and another 46.6% produces very little.

The Group made the choice of creating a balanced energy mix. It relies in large part on natural gas (46.6% of generating capacity), which combines three major advantages: the highly flexible natural gas-fired power plants, limited CO<sub>2</sub> emissions, and still sizable resources. It also relies on hydraulic energy that accounts for 18.1% of the Group's managed capacity. Finally, nuclear energy (11.4% of managed capacity) is a technology that is doubly interesting as it generates no greenhouse gases and provides electricity at advantageous pricing.



## B. World Leader in Renewable Energy

As the core business of energy and the environment converge, renewable energy represent a major focus of the SUEZ sustainable development policy. Thirty seven percent of the Group's electricity output does not emit any CO<sub>2</sub> due to nuclear power and renewable resources. In late 2007, the Group's capacity of renewable energy exceeded 12,000 MW in addition to 3,000 MW under construction or in the planning stages.

In Europe and internationally, projects under construction should allow renewable energy to quickly surpass the 21% of total capacity recorded by SUEZ at the end of 2007. The capacity is very diversified and SUEZ is developing across all its renewable technologies from hydraulic and wind energy, to biomass and solar power, waste incineration and biogas. In Europe, the market is very dynamic, buoyed by EU regulations and strong demand from local communities, industries, and even consumers. SUEZ now has more than 6,000 megawatts of capacity in that continent and is planning to build close to 2,000 MW more. However, to avoid style effect distortions, the Group is investing only in projects that are economically viable and proven: every new investment must meet its usual profitability criteria.

## C. Priority on Energy Efficiency

A kilowatt saved is still the most environmentally friendly kilowatt there is. Energy efficiency depends both on how energy is generated and how it is used. From offering urban lighting solutions that require less electricity to providing training on how to use energy more efficiently, Suez Energy Services protects the environment while helping companies and individuals reduce their energy bills. The Group develops cogeneration and trigeneration plants, provides instruments for monitoring energy consumption, and assists customers in establishing an effective energy policy

## D. SUEZ' Membership to Platforms on Climate Change

### **Caring for Climate Declaration: a Statement by the Business Leaders of the UN Global Compact**

In 2007, SUEZ joined the Business Leaders platform called "Caring for Climate". A declaration was signed by several Global Compact participants who want to demonstrate leadership on the climate change issue.

It shows how committed business leaders can create practical solutions to environmental issues and help change public opinions and government attitudes. CEOs that support the statement are prepared to set goals, to change strategies and practices and to publicly disclose emissions results. They also commit to communicate on an annual basis on the progress made as part of their existing disclosure commitment within the Global Compact framework.

*More information on the caring for Climate statement can be found at:*

[http://www.unglobalcompact.org/Issues/Environment/Climate\\_Change/index.html](http://www.unglobalcompact.org/Issues/Environment/Climate_Change/index.html)

### **Bali Communiqué on Climate Change**

In November 2007, one month before the Climate Change Conference in Bali, Indonesia, business leaders of [150 global companies](#), including SUEZ, drafted and sent a [communiqué](#) to the 130 Environment Ministers from the countries that would attend the December Bali conference calling for a comprehensive and legally binding United Nations framework to tackle climate change.

The initiative was led by The Prince of Wales's [Corporate Leaders Groups on Climate Change](#).

The "[Bali Communiqué](#)" notes that "The scientific evidence is now overwhelming" and that "climate change presents very serious global social, environmental and economic risks and it demands an urgent global response."

*More information about the Bali Communiqué is found at:*

<http://www.balicomunique.com/communiqué.html>

## E. Examples of Best Practices

### Volvo's First CO2-Free Factory

Since December of 2007, Volvo Europa Trucks has been operating their zero-CO2 emitting vehicle production facility in Ghent, Belgium. The facility itself is a pilot program launched by SUEZ' Belgian subsidiary Electrabel, and the plant itself will be operated by a combination of GTI and Axima, 2 SUEZ Energy Services companies. One of the progresses made was in energy production. The majority of the energy produced and consumed by the factory will come from 3 2 MW wind turbines and hydraulic electricity produced by dams in neighboring France. Energy will also come from photovoltaic cells located on the roof of the building. A factory that used to emit 14,000 tons of carbon dioxide a year has now completely gotten rid of its emissions.

*For more information, please consult page 44 of the 2007 Activities and Sustainable Development Report*

<http://www.suez.com/en/finance/annual-report/2007/activities-sd-report-2007/activities-and-sustainable-development-report/>

### Cogeneration Plant at Lages, Brazil

Since the end of 2003, Tractebel Energia has been using wood scraps to generate electricity and steam at its cogeneration plant at Lages, Brazil.

Biomass fuels have the advantage of discharging fewer pollutants and, above all, less greenhouse gases. The Lages project was recognized as a Kyoto Protocol Clean Development Mechanism. The project is an arrangement where an industrialized country operator finances greenhouse gas reduction projects in countries in the southern hemisphere in exchange for emissions credits. Not only has the experience in Lages been a successful example of the Mechanism, but it has also resulted in the creation of employment, both directly and indirectly.

### Awirs Plant: 100% biomass

At the Awirs plant in Belgium near Liège, Electrabel has retrofitted a coal unit into an electricity production unit using biomass as its sole energy source. This method of power generation is the first of its kind. It required adjustments to the storage silos, conveyer belts and burners, as well as installation of filters, hammer mills and special safety systems.

The production process involves the production and supply of wood pellets, grinding them into wood dust on site, and burning the wood dust using special burners in the steam boiler.

This type of facility has many benefits:

- onsite jobs for 10 years
- indirect employment and economic development in other activities (forestry, wood pellet producers, shipping companies);

- improved quality of the local environment (reduced emissions and road traffic required for waste transport),
- redevelopment of an industrial site,
- maintenance of local electricity production



### Alpenergie: 100% Hydroelectric

In France, the Group offers local governments and businesses the AlpEnergie service marketed by SUEZ' Electrabel subsidiary. This service, performed by the Compagnie Nationale du Rhône, guarantees that the energy produced will be 100% renewable in origin.

AlpEnergie, whose power source is essentially hydroelectric, has received TÜV certification from an independent European agency. Customers can choose between 25% or 100% hydropower, solar power, or wind power. Electrabel offers its customers three green energy possibilities: *AlpEnergie 25*, *100* or *1000*. *AlpEnergie 25* guarantees that one quarter of the customer's total energy consumption comes from renewable sources, at no extra cost. By choosing *AlpEnergie 100* or *1000*, the business covers 100% of its electricity needs using renewable energy. *AlpEnergie 1000* includes 5% from wind, solar and hydropower from small dams.

In exchange, the customer voluntarily contributes to the Nature Option Energie fund by paying an additional €1.20/MWh or €3 /MWh. This fund finances research and development in new production resources for renewable energy.

AlpEnergie has been so successful that SUEZ uses it to power its headquarters in Paris.

The TÜV EE01 label is a German certification guaranteeing electricity is generated 100 % from renewable energy sources.



## SUEZ Main Environmental Challenge : Preserving Our Natural Resources – (Challenge n°2)

The exhaustion of natural resources and the degradation of biodiversity are realities directly linked to satisfying the needs of modern societies. SUEZ is concerned with these issues in its capacity as an energy expert and a manager of water services and waste processing. The Group has to reduce its consumption of fossil fuels, help its customers decrease their own, preserve water resources, and develop its industrial facilities with a respect for ecosystems.

For SUEZ, conservation of resources and control of environmental risks are essential conditions for economic growth and for the company's activities. Taking a long-term view of its management of energy, water and waste, the Group seeks to optimize its activities continuously, developing sustainable and flexible solutions.

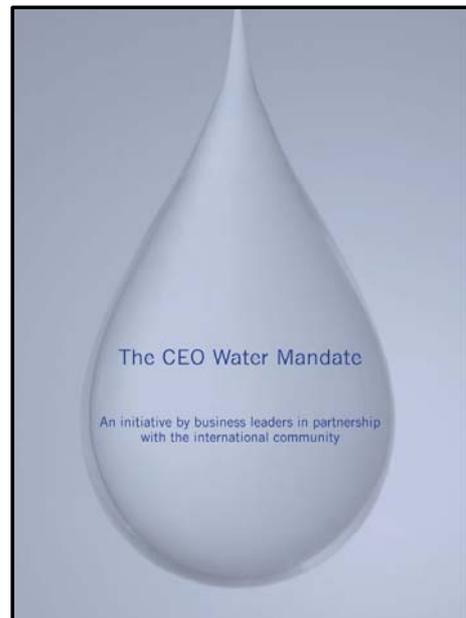
SUEZ' responsible approach to the environment allows it to develop industrial activities that respect the ecological balance. At the local level, this commitment results in numerous actions by SUEZ subsidiaries in favor of conservation of biodiversity, especially where management of hydropower plants is concerned.

### A. CEO Water Mandate for Sustainability

On 5-6 July 2007, at the Global Compact Leaders Summit in Geneva, the UN Secretary-General and a group of committed business leaders officially launched The CEO Water Mandate, representing both a call to action and a strategic framework for companies seeking to address the issue of water sustainability in their operations and supply chains. The CEO Water Mandate is voluntary and aspirational.

The CEO Water Mandate represents a commitment to action. Its structure covers six key areas and is designed to assist companies in developing a comprehensive approach to water management. The six areas are: Direct Operations; Supply Chain and Watershed Management; Collective Action; Public Policy; Community Engagement; and Transparency.

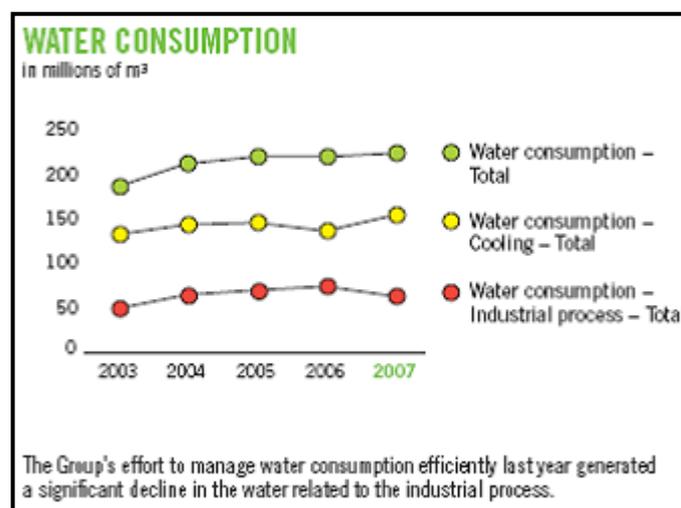
It seeks to mobilize a critical mass of companies in all regions of the world. The initiative will assist endorsers through policy dialogues, facilitation with respect to partnerships, and the dissemination of existing and new tools as well as other resources.



### B. Water Reporting

Since 1999, SUEZ has publicly disclosed figures concerning the Group's total water consumption in industrial processes. This is not only a crucial part in the monitoring and the management of water, but these figures also serve as proof of SUEZ' dedication to reducing its consumption of water.

[http://www.unglobalcompact.org/Issues/Environment/Water\\_sustainability/index.html](http://www.unglobalcompact.org/Issues/Environment/Water_sustainability/index.html)



## **Lyonnaise des Eaux Sustainable Water Management Charter**

In 2006, SUEZ subsidiary Lyonnaise des Eaux launched a Charter of Commitments for Sustainable Water Management. Independent auditors will assess performance with respect to the commitments that go beyond the company's regulatory and contractual obligations. The charter was developed based on input from Lyonnaise des Eaux customers. The company is attentive to the needs of local government and consumers, ensuring an ongoing dialogue and creating partnerships with associations promoting social initiatives and environmental protection. Lyonnaise des Eaux demonstrates its commitment through numerous local initiatives that are the basis of a new approach to corporate governance.

In 2007, Lyonnaise des Eaux created a Foresight Advisory Council composed of experts, non-profits and representatives of the general public who will meet several times a year to discuss sustainable water management issues and develop new initiatives.

## **C. Promoting Waste Recycling**

SITA, the European waste management leader, sells waste that can be recycled as secondary materials (paper, cardboard, plastics, etc.) to recycling companies. But SITA itself is increasingly involved in recycling, and they have shown this in three ways:

1. by producing electricity and heat from waste burned in its incinerators,
2. by collecting biogas from its landfills to generate energy, and
3. by composting organic waste and sludge to make natural fertilizers.

## **SITA's new Recycling Center: Converting Waste into Resources**

Created in 2006, the Recycling Center meets the global demands of businesses, develops high value added secondary materials, and continues to create new services in anticipation of regulatory changes. The Center is composed of 5 divisions, with sites located throughout France; SITA Pneu (tires), SITA Plastique (plastics), SITA Bois (wood), SITA Métaux (metals), SITA Papier Carton (paper and cardboard).

The purpose of the Center is to:

- address all of recycling challenges,
- be active along the entire value chain to optimize, on a long-term basis, all waste streams collected and sorted by SITA,
- provide a long-term response to local and global demand for raw materials produced from waste (ferrous and non-ferrous metals, paper, cardboard, plastics, rubber, wood, etc.), and assist customers to develop and implement a waste management strategy.

Each year, SITA sorts and repairs 14 million pallets, 90% of which are placed back on the market.

300,000 metric tons of scrap wood are recycled by the particleboard industry or reused by the wood energy industry. For the Paper and Cardboard division, 1,100,000 metric tons of office paper waste, paper waste from commercial printers, newspapers, magazines and cardboard are sorted, baled and sold to European paper mills or exported to Asia.



## D. Preserving Biodiversity

During the “Grenelle de l’Environnement”, SUEZ made a commitment to integrate biodiversity into the management of its sites in France by the end of 2009, and into its European sites by 2012. The Group assesses the impact their site will have on the flora and the fauna by mapping out high-risk, sensitive areas to see how the sites affect them.

### Identifying Sensitive sites: Locamaps

Developed in 2007, Locamaps is a unique tool in Europe which identifies, using Google Maps, all of SUEZ’ industrial sites (electrical plants, water treatment facilities, landfills, etc.) and superimposes any ecologically sensitive sites (waterways, wetlands, etc.) and displays where the industrial sites and ecologically sensitive sites overlap. This allows adjustments to be made during the construction of industrial sites to minimize the impact SUEZ’ facilities has on the local ecosystem. Currently, Locamaps is used exclusively for sites in France, but its use will soon expand to other European sites.

*For more information on Locamaps, please consult our Activities and Sustainable Development Report 2007:*

<http://www.suez.com/en/finance/annual-report/2007/activities-sd-report-2007/activities-and-sustainable-development-report/>

## E. Research and Innovation

One of the ways that SUEZ continues to meet and even surpass its sustainability goals is through the research and innovation produced by its Research and Development department. The goal of R&D is to develop innovative solutions that satisfy the expectations of consumers, industrial companies and municipalities. It is strongly decentralized and driven mainly by the various business activities (energy, energy services, water, waste services), which have their own research resources, completely in line with market requirements. For the most part, innovations developed by the Group arise from close collaboration between the customer's technicians and experts, who identify specific requirements, and the R&D teams. New solutions are often tested and improved on site, under real operating conditions.

### R&D in figures

SUEZ innovation strategy is based on a large number of projects in managerial, commercial and technical fields. In fact, the Group has a portfolio of 320 patents

The group R& D priorities are the following :

*Improve the productivity, reliability, and safety of facilities :*

- increase return from thermal power plants to reduce their gas or coal consumption;
- optimize water treatment procedures to increase performance at purification centers and reduce their operating costs;
- strengthen security at nuclear power plants;
- carry out real-time behavioural studies of hydraulics works.

*Control the environmental impact from the Group and its customers*

- improve solid organic waste treatment;
- optimize real-time monitoring of polluting waste from incinerators with chemical tracers;
- optimize combustion at classic thermal power plants to reduce air pollution.

*Preserve natural resources*

- develop new catchments solutions that respect natural fresh water reserves as much as possible;
- carry out biomass, biogas, and geothermal research;
- use technology to monitor wave energy.

*Preserve the health and quality of life of populations served and local populations*

- develop methods to diagnose and predict health risks;
- improve the taste of water;
- introduce odour control program near purification stations and final-stage landfills.

## **SUEZ 22<sup>nd</sup> edition of the Innovation Trophies**

This year, the SUEZ Initiative Innovation Trophies celebrate their 22nd edition. Since they were created, they have made it possible to reward and disseminate almost 450 projects presented by the Group's teams to provide technological innovations or improvements in our research laboratories, in our industrial processes but also for our sales, financial and managerial methods at our customers' service. Innovation is at the heart of the development of the SUEZ Group.

It is a strong feature of our corporate culture, a shared concern. In 2008, the Trophy selection committee chose 40 projects out of the 114 that were submitted. Eloquent testimony to the vitality of the teams and their commitment to the service of our customers.

*For more information about the trophies, please visit the website at:*

<http://www.suez.com/en/groupe/innovation-group/group-development/innovation--a-key-to-the-group-s-development/>

## **SUEZ Main Environmental Challenge : Sustainable Local Development – (Challenge n°5)**

SUEZ businesses are intimately linked with the geographical area they serve, making any relocation inconceivable. **The Group's strategy consists in transforming local constraints into opportunities for innovation and improved performance.** Industrial projects are thus developed and managed according to the local context, from environmental protection and social development to the economy.

### **Elyo's Eco-Neighborhood**

Eco-neighborhoods are relatively recent in France but the phenomenon is spreading since the broad-based public policy debate, or *Grenelle de l'Environnement*, that has spurred these projects and their development. In the French suburb of Limeil-Brévannes, one such project, the *Quartier des Temps durables*, will include 1,076 housing units, retail shops and activities over an area of roughly 10 hectares with no cars allowed. For this project, Elyo designed, set up and, for a period of 33 years, will operate its zero greenhouse-gas emission heat network to supply heating and domestic hot water to the neighborhood. An innovative biomass heating system using wood and fatty acids for fuel will provide enough energy for heating. Electricity for the network will come from photovoltaic panels built into the rooftops of the buildings and any surplus will be sold to the national grid. Hot water will come from thermal solar panels. Heat pumps will improve heating to buildings receiving little sunlight. The combination of these innovative techniques will enable the neighborhood to meet 95% of its heating needs without any waste, a first in France. Thanks to this showcase, SUEZ is involved in numerous other projects under development in France and Europe.

*For more information, consult the 2007 Activities and Sustainable Development Report*  
<http://www.suez.com/en/finance/annual-report/2007/activities-sd-report-2007/activities-and-sustainable-development-report/>

### **SITA Agora, a Second Life for Metaleurop Nord**

Launched in November 2004, the industrial redevelopment of the former Metaleurop smelter, headed by SITA France, is a perfect illustration of SUEZ' strategy. The objective of the project, called Agora, was to consider the redevelopment effort from all angles. In terms of environmental and health aspects, the goal was to clean up the most severely polluted brownfield in France. From an economic and social standpoint, the goal was to develop a business platform related to eco-industries. On a local and cultural level, the project included the onsite promotion of a "Regional Agora" encouraging economic, social, and cultural initiatives in the areas of environmental conservation and socially-beneficial business.

SITA Agora is the result of multiple partnerships among regional stakeholders. Its goal is to help stimulate jobs locally and make the region a showcase for a new type of economic, social, and cultural development. The 5-year project will create a total of 200 jobs. The site will be converted into a sustainable business center whilst keeping its local identity.



## **ANTI-CORRUPTION**

### **PRINCIPLE 10**

Businesses should work against all forms of corruption, including extortion and bribery.

Since its creation, SUEZ has founded its sustainable development strategy on a strong Ethics Policy. This policy is based on rigorous codes of conduct such as the Ethics Charter, Rules of Organization and Conduct for Group Companies, Purchasing Ethics Guidelines, and others. (see Annex 4.2 ).

These commitments are backed by an organizational structure coordinated by the General Secretary of the Group. The policies and ideas are then communicated to business line and subsidiary employees through a network of 93 ethics officers.

The mission of the Board of Directors Committee on Ethics, Environment, and Sustainable Development is to ensure respect for SUEZ values and rules of conduct on behalf of all of the members of the Group.

The Group Ethics Officer coordinates ethics policy at the Group level.

In 2007, the committee was complemented with the creation of a Compliance department, charged with the implementation and effective control of the rules and principles developed by the Group. It is comprised of four members who represent the Senior Executives, the internal Auditors, the Legal and Ethics Departments, and Group Compliance. Its main function is to detect and prevent any conduct that may adversely affect the integrity of SUEZ. A set of documents formalizes the values and standards that define the Group's rules of conduct in all circumstances.

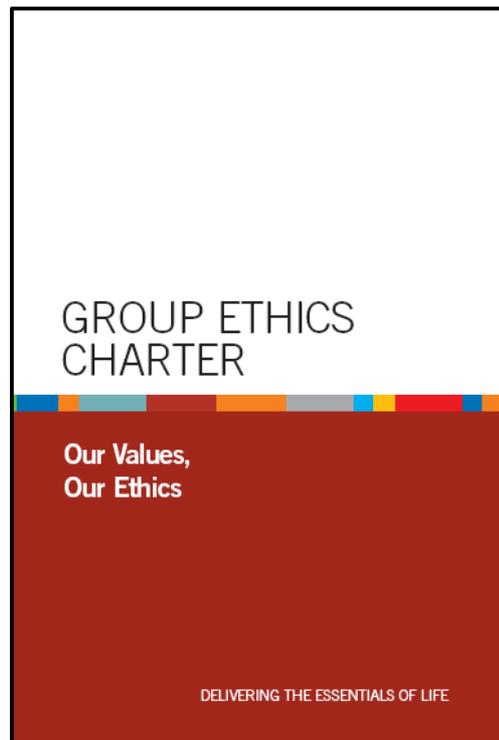
In 2006, the Group's «Our Values, our Ethics» Charter and «Rules on Company organisation and management» were updated to bring them into line with changes affecting the environment and with the stakes involved. The charter was translated into 17 languages and was given to more than 75 000 associates within the group.

Along with the availability of the charter to the majority of the workforce, a major employee training programme, particularly with regard to the dangers of corruption, was launched.

More than 200 managers in the Group received specific ethics training in 2007 and more than 2,400 employees took a computer-based training module (e-learning) available in seven languages. In 2008, 7,000 people are expected to take this module to accelerate communication of a culture of ethics based on clear principles throughout the Group.

An extranet ethics site has been set up to provide, in several languages (English, French, Dutch, Arabic, Chinese, etc.) all the ethics documents and decision-making tools.

SUEZ is also working with various networks specializing against corruption and is a member of Transparency International, the French branch of the NGO Transparency International.



### 3. PARTNERSHIP FOR DEVELOPMENT

SUEZ plays a leading role in a number of national and international organizations that encourage reflection on corporate social responsibility, facilitate the exchange of best practices and the emulation and formulation of shared points of view.

PARTNERSHIPS AND MEMBERSHIPS (partial list)				
NAME	Members	Member since	SUEZ's role	Significance for SUEZ
Global Compact	Companies	2000	Steering Committee of French Friends of the GC	Signing of Caring for Climate and the CEO Water mandate
WBCSD	Companies	1999	Member of the core team of the <i>Business Role</i> working group	Working groups: - Energy and Climate - Electric utilities - Business role - Water and SD - Development
CSR Europe	Companies	1997	Member of the Board of Directors	Participation in MarketPlace (a forum on best practices)
Committee 21	Companies, local authorities, associations	1997	Member of the Board of Directors	Participation in working groups: - Agendas 21 and local authorities - Food, energy, construction, waste and transport - Mobility and training - Responsible purchasing: assistance to SMEs and SMIs - Responsible marketing - Innovation - Education at DD
IDDR/ FONDRI	Companies, experts	2001	Member of the Board of Directors	Participation in research projects: "Climatic vulnerability of industrial activities" and "Scenarios under carbon constraints"
ORSE	Companies, unions	2005	Member	Participation in working groups: - Sustainable purchasing - Finance club
EPE	Companies	1997	Member of the Board of Directors	Participation in the working group: Energy efficiency in buildings
IMS	Companies	1996	Member of the Board of Directors	Participation in the working group "Access to services and products for disadvantaged populations"

To see the full list of partnerships and agreements in more detail, consult page 71 of the 2007 Activities and Sustainable Development Report: <http://www.suez.com/en/finance/annual-report/2007/activities-sd-report-2007/activities-and-sustainable-development-report/>

#### WBCSD

The Group is an active participant in the World Business Council for Sustainable Development, a network of more than 200 international companies that are committed to sustainable development, economic growth, ecological equilibrium and social progress. It is particularly involved in the Energy and Climate working group, whose objective is to suggest innovative solutions to help businesses reduce the carbon footprint of their activities.

#### CSR Europe

SUEZ is an active member of CSR Europe, a European network of companies to discuss and share best practices and to coordinate the environmental and social parameters of their operations. During MarketPlace 2007, the annual discussion forum developed by CSR Europe, SUEZ was recognized for the work it performed for the "Dialogue with Stakeholders" laboratory; SUEZ codirected this project with Total within the framework of the European Alliance for Corporate Social Responsibility. CSR Europe is also a major player in coordinating discussions on businesses' social responsibility, which are initiated by member organizations.

#### Comité 21

SUEZ is an active member of Comité 21 (French Committee for the Environment and Sustainable Development) which was created in 1994 as part of Agenda 21 at the Terre de Rio Summit.) Comité 21 includes more than 300 members (businesses, local authorities, public bodies and associations, and the media) SUEZ has notably been involved in a series of educational programs on sustainable development published by Comité 21.

## 4. ANNEXES

### 4 1- SUEZ Profile

*Mission: delivering the essentials of life*

SUEZ, an international industrial and services Group, designs sustainable and innovative solutions for the management of public utilities as a partner of public authorities, businesses and individuals. The Group aims to answer essential needs in electricity, natural gas, energy services, water and waste management.

For more than 150 years, SUEZ companies have been providing for cities and businesses as they are challenged with new constraints tied to demographic growth, urbanization, higher standards of living and environmental protection. To meet their expanding needs efficiently, the Group has focused its businesses on five major challenges: local rootedness, market shifts, the fight against climate change, resource preservation and the quality of life of populations.

Each day, more than 150,000 men and women at SUEZ work at local level to resolve these issues through partnerships based on performance, innovation and dialog. Their technical and managerial know-how serves to restrain energy consumption, reduce greenhouse gas emissions, preserve the water resource and provide access to sanitation while continuously monitoring risks that could have an impact on the health and safety of populations.

### Key Figures

Thanks to their expertise and commitment, today more than 200 million individuals, 3,000 municipalities and 500,000 industrial clients have daily access to clean energy, treated water and environment-friendly waste services.

SUEZ teams have been serving the same essential rule for more than 150 years: working on the natural environment while striving to preserve it. For them, delivering the essentials of life is a source of pride as well as a necessity: that of shaping the world of tomorrow.

SUEZ is listed on the Brussels, Luxembourg, Paris and Zurich stock exchanges and is represented in the main international indices: CAC 40, BEL 20, DJ STOXX 50, DJ EURO STOXX 50, Euronext 100, FTSE Eurotop 100, MSCI Europe and ASPI Eurozone. The Group achieved revenues of €47.5 billion in 2007, 89% of which were generated in Europe and in North America.

- **500,000** industrial and commercial clients
- **149,000** employees throughout the world
- **65,000** MW in power production capacity
- **3,000** municipalities served daily
- **4,480** sites covered by a certified environmental management system
- **600** researchers and experts in 8 R&D centers

### SUEZ Organization

SUEZ is organized into four operational business lines in its two activity sectors, energy and environment:

**SUEZ Energy Europe** covers all European natural gas and electricity activities (electricity generation and the transmission and distribution of electricity and natural gas in Europe).

**SUEZ Energy International** is responsible for SUEZ natural gas and electricity activities outside Europe (electricity generation and the transmission and distribution of electricity, natural gas, and LNG outside Europe).

**SUEZ Energy Services** assures SUEZ activities in the fields of industrial installation and maintenance services, and associated services in energy and engineering.

**SUEZ Environment** combines all Group activities in the water and waste services businesses (production, treatment and distribution of drinking water, wastewater treatment, sludge recovery, waste collection and recycling, urban cleaning and sanitation, and industrial waste services).

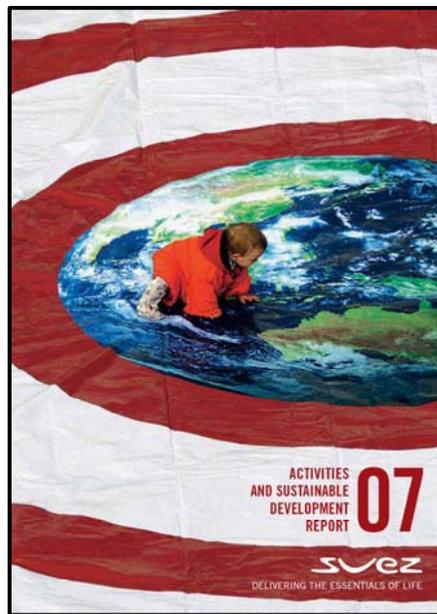
More information available on : <http://www.suez.com>

#### 4.2 SUEZ 'Charters and Sustainable Development Publications

<b>List of SUEZ charters related to Sustainable Development</b>	
Charter "Our values, our Ethics"	<a href="http://www.suez.com/document/?f=groupe/en/01_Ethique_GB.PDF">http://www.suez.com/document/?f=groupe/en/01_Ethique_GB.PDF</a>
Rules of Organization and Conduct for Group companies	<a href="http://www.suez.com/document/?f=groupe/en/02_Regles_GB.PDF">http://www.suez.com/document/?f=groupe/en/02_Regles_GB.PDF</a>
Environmental Charter	<a href="http://www.suez.com/document/?f=groupe/en/group_environnement_GB.pdf">http://www.suez.com/document/?f=groupe/en/group_environnement_GB.pdf</a>
International Social Charter	<a href="http://www.suez.com/document/?f=groupe/en/group_sociale_GB.pdf">http://www.suez.com/document/?f=groupe/en/group_sociale_GB.pdf</a>
Health and Safety Charter	<a href="http://www.suez.com/document/?f=groupe/en/suez_charte_SS_en.pdf">http://www.suez.com/document/?f=groupe/en/suez_charte_SS_en.pdf</a>
Ethics Guidelines for commercial relationships	<a href="http://www.suez.com/document/?f=groupe/en/SUEZ_ethicscommercialrelationship_EN.pdf">http://www.suez.com/document/?f=groupe/en/SUEZ_ethicscommercialrelationship_EN.pdf</a>
Puchasing Ethics	<a href="http://www.suez.com/document/?f=groupe/en/SUEZ_ethiqueachats_en_01072003.pdf">http://www.suez.com/document/?f=groupe/en/SUEZ_ethiqueachats_en_01072003.pdf</a>
<b>List of Publications related to Sustainable Development</b>	
Activities and Sustainable Development report 2007	<a href="http://www.suez.com/en/finance/annual-report/2007/activities-sd-report-2007/activities-and-sustainable-development-report/">http://www.suez.com/en/finance/annual-report/2007/activities-sd-report-2007/activities-and-sustainable-development-report/</a>
Reference document 2007	<a href="http://www.suez.com/en/finance/annual-report/2007/reference-document-2007/reference-document-2007/">http://www.suez.com/en/finance/annual-report/2007/reference-document-2007/reference-document-2007/</a>
Sustainable development- Cornerstone of our strategy 2007	<a href="http://www.suez.com/en/groupe/suez-publications/2007/2007/">http://www.suez.com/en/groupe/suez-publications/2007/2007/</a>
10 years of Social initiatives	<a href="http://www.suez.com/document/?f=groupe/en/10years_full_en_06.pdf">http://www.suez.com/document/?f=groupe/en/10years_full_en_06.pdf</a>
SUEZ nuclear expertise in the energy mix	<a href="http://www.suez.com/document/?f=groupe/en/SUEZ_Brochure_nucleaire_GB.pdf">http://www.suez.com/document/?f=groupe/en/SUEZ_Brochure_nucleaire_GB.pdf</a>
Renewable Energies	<a href="http://www.suez.com/document/?f=groupe/en/SUEZ_Energies_Renouvelables_052005_en.pdf">http://www.suez.com/document/?f=groupe/en/SUEZ_Energies_Renouvelables_052005_en.pdf</a>
Combating Climate Change	<a href="http://www.suez.com/document/?f=groupe/en/SUEZChangementsClimatiques052005_en.pdf">http://www.suez.com/document/?f=groupe/en/SUEZChangementsClimatiques052005_en.pdf</a>
SUEZ Foundation	<a href="http://www.suez.com/document/?f=groupe/en/brochure_fondation2002_en.pdf">http://www.suez.com/document/?f=groupe/en/brochure_fondation2002_en.pdf</a>
SUEZ a Story of progress	<a href="http://www.suez.com/en/groupe/history/group-1822-1946/1822---1946/">http://www.suez.com/en/groupe/history/group-1822-1946/1822---1946/</a>
The 22 <sup>nd</sup> edition of the Innovation Trophies	<a href="http://www.suez.com/en/groupe/innovation-group/group-development/innovation--a-key-to-the-group-s-development/">http://www.suez.com/en/groupe/innovation-group/group-development/innovation--a-key-to-the-group-s-development/</a>

### 4.3 Activities and Sustainable Development Report 2007

<http://www.suez.com/en/finance/annual-report/2007/activities-sd-report-2007/activities-and-sustainable-development-report/>



### 4.4 Brochure: Sustainable Development – Cornerstone of our Strategy

[http://www.suez.com/document/?f=groupe/en/Brochure\\_DD\\_12\\_2006\\_vUS.pdf](http://www.suez.com/document/?f=groupe/en/Brochure_DD_12_2006_vUS.pdf)

