



**Michel Rollier**  
President  
Chief Executive Officer

H.E. Ban Ki-moon  
Secretary-General  
United Nations  
New York, NY 10017  
USA

Clermont-Ferrand, February 3<sup>rd</sup>, 2010

Dear Mr. Secretary-General,

I am pleased to inform you that Michelin supports the ten principles of the Global Compact with respect to human rights, labour, environment and anti-corruption.

With this communication, we express our intent to advance those principles within our sphere of influence, in particular through our own specific Sustainable development approach, called "Performance and Responsibility Michelin", which has been implemented for several years now.

The Global Compact principles and our own approach pursue the exact same goals, that is build the conditions of the simultaneous development of the people and the business while implementing effective ways of better protecting the environment, now and in the future. This approach is now part of our strategy, our culture and our day-to-day operations. We are also engaging in collaborative projects which advance the broader development goals of the United Nations, particularly the Millennium Development Goals.

Michelin will make a clear statement of this commitment to our stakeholders and the general public.

We recognize that a key requirement for participation in the Global Compact is the annual submission of a Communication on Progress that describes our company's efforts to implement the ten principles. We support public accountability and transparency, and therefore commit to report on progress in our *Activity and Sustainable Development Report* to be published in March 2011, and annually thereafter according to the Global Compact COP policy.

Sincerely yours,