UN Global Compact

Communication on Progress 2018

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Chief executive's statement of support for the UN Global Compact

Rio Tinto has participated in the UN Global Compact since its establishment in 2000. Since then, we have been supporting and promoting this important initiative around the world. As Chief executive of Rio Tinto, I am pleased to confirm our continued participation and ongoing commitment for the Global Compact and its local networks across many countries. This included hosting the inaugural meeting of the Global Compact Network Australia's Modern Slavery Community of Practice to help further meaningful modern slavery reporting and risk management by Australian business.

We especially value the UN Global Compact's leadership in encouraging further private sector contribution to the United Nations Sustainable Development Goals and to climate action. This is in line with our sustainability strategy, which we updated in 2018. Our approach is designed to deliver sustained value by investing in the key areas that we feel can make the biggest contribution and strengthen our competitive advantage, whether by strengthening our ability to secure access to capital or to new resources, or by attracting new partners, while at the same time being part of the solution to societal challenges we all share.

We express this strategy in three pillars, each designed to capture issues material to our stakeholders and to our business.

The first pillar is foundational: running a safe, responsible and profitable business, which includes respecting the human rights of the people that we work with and the environment in which we operate.

The second pillar builds on the first, and focuses on the success of our communities, including our contribution to the resources available to their government: collaborating to enable long-term benefits where we operate.

The third pillar is about our shared future: pioneering human progress including through the materials we produce and the innovations we bring to market, aligned with the priorities of the coming low-carbon economy.

We believe these pillars align with the UN Global Compact's Ten Principles as well as the UN Sustainable Development Goals, enabling us to ensure we are operating as a truly sustainable business for the long run.

Here you will find our 2018 Communication on Progress and further information on how we implement the Ten Principles in practice.

J-S Jacques
Chief executive, Rio Tinto



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UN Global Compact Communication on Progress 2018 and GC Advanced COP self-assessment

Below is our self-assessment on how we have met the GC Advanced Level criteria and links to our implementation of best practices, followed by our report on the Ten Principles. We consider a criterion is met when we communicated its implementation or planned implementation. We have referenced and included links to a number of publicly available documents that explain our work in more detail, including our 2018 Sustainable Development report.

The Ten Principles

The UN Global Compact asks companies to embrace, support and enact, within their sphere of influence, a set of core values in the areas of human rights, labour standards, the environment, and anti-corruption. The principles enjoy universal consensus and are derived from:

- The Universal Declaration of Human Rights
- The International Labour Organization's Declaration on Fundamental Principles and Rights at Work
- The Rio Declaration on Environment and Development
- The United Nations Convention Against Corruption

Human Rights

Principle 1: Businesses should support and respect the protection of internationally proclaimed human rights; and

Principle 2: Make sure that they are not complicit in human rights abuses.

Labour

Principle 3: Businesses should uphold the freedom of association and the effective recognition of the right to collective bargaining;

Principle 4: The elimination of all forms of forced and compulsory labour;

Principle 5: The effective abolition of child labour; and

Principle 6: The elimination of discrimination in respect of employment and occupation.

Environment

Principle 7: Businesses should support a precautionary approach to environmental challenges;

Principle 8: Undertake initiatives to promote greater environmental responsibility; and

Principle 9: Encourage the development and diffusion of environmentally friendly technologies.

Anti-Corruption

Principle 10: Businesses should work against corruption in all its forms, including extortion and bribery.

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Implementing the Ten Principles into strategies & operations

Criterion 1: The COP describes mainstreaming into corporate functions and business units

Best practices	Our Implementation
Place responsibility for execution of sustainability strategy in relevant corporate functions (procurement, government affairs, human	'Sustainability Committee report' in Annual
	Report 2018
resources, legal, etc) ensuring no function conflicts	'Message from the chair of the Sustainability
with company's sustainability commitments and	Committee' in Sustainable Development (SD)
objectives	Report 2018
	Corporate governance
	The way we work
Align strategies, goals and incentive structures of all	'Sustainability Committee report' in Annual
business units and subsidiaries with corporate sustainability strategy	Report 2018
	Overview in SD Report 2018
	Corporate governance
Assign responsibility for corporate sustainability implementation to an individual or group within each business unit and subsidiary	'Sustainability Committee report' in Annual
	Report 2018
	'Message from the chair of the Sustainability
	Committee' in Sustainable Development (SD)
	Report 2018
	Rio Tinto Sustainability Committee Terms of Reference
Design corporate sustainability strategy to leverage	'Sustainability Committee report' in Annual
synergies between and among issue areas and to	<u>Report 2018</u>
deal adequately with trade-offs	
Ensure that different corporate functions coordinate	'Sustainability Committee report' in Annual
closely to maximize performance and avoid	Report 2018
unintended negative impacts	Sustainable Development Report 2018

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Criterion 2: The COP describes value chain implementation

Best practices	Our Implementation
Analyze each segment of the value chain carefully, both upstream and downstream, when mapping risks, opportunities and impacts	'A responsible value chain' in SD Report 2018
	'Respecting human rights: our statement on modern slavery 2018'
	Report on implementation of the Voluntary Principles on Security and Human Rights 2018
Communicate policies and expectations to	Supplier code of conduct
suppliers and other relevant business partners	'A responsible value chain' in SD Report 2018
	' <u>Human rights</u> ' in SD Report 2018
	'Respecting human rights: our statement on modern slavery 2018'
	Report on implementation of the Voluntary Principles on Security and Human Rights 2018
Implement monitoring and assurance	'Governance report' in Annual Report 2018
mechanisms (e.g. audits/screenings) for compliance within the company's sphere of influence	'A responsible value chain' in SD Report 2018
	'Human rights' in SD Report 2018
	'Respecting human rights: our statement on modern slavery 2018'
	Report on implementation of the Voluntary Principles on Security and Human Rights 2018
Undertake awareness-raising, training and other	'Human rights' in SD Report 2018
types of capacity building with suppliers and other business partners	'Respecting human rights: our statement on modern slavery 2018'
	Non-managed assets section in Annual Report 2018
	Report on implementation of the Voluntary Principles on Security and Human Rights 2018

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Robust human rights management policies & procedures

Criterion 3: The COP describes robust *commitments, strategies or policies* in the area of human rights

Best practices	Our implementation
Commitment to comply with all applicable laws and respect internationally recognized human rights, wherever the company operates (e.g., the	The way we work
	Human rights policy
Universal Declaration of Human Rights, Guiding	' <u>Human rights' in SD Report 2018</u>
Principles on Human Rights) (BRE1 + ARE1)	Why human rights matter
	Statement on the role of civil society organizations
	Employment policy
Integrated or stand-alone statement of policy expressing commitment to respect and support human rights approved at the most senior level of the company (BRE 1 + BRE5 + ARE 1 + ARE 5)	Human rights policy
	' <u>Human rights</u> ' in SD Report 2018
Statement of policy stipulating human rights expectations of personnel, business partners and other parties directly linked to operations,	Supplier code of conduct
	Human rights policy
products or services (BRE 1)	'Human rights' in SD Report 2018
	Rio Tinto Procurement
	Report on implementation of the Voluntary
	Principles on Security and Human Rights 2018
Statement of policy publicly available and communicated internally and externally to all personnel, business partners and other relevant parties (BRE 1 + BRE 5 + ARE 1 + ARE 5)	The way we work
	Human rights policy
	Approach to communities and social performance
	' <u>Human rights' in SD Report 2018</u>

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Criterion 4: The COP describes effective *management systems* to integrate the human rights principles

Best practices

Our implementation

Door pruomoco	
Process to ensure that internationally recognized human rights are respected	'Human rights' in SD Report 2018
	Why human rights matter
	Why agreements matter
	'Respecting human rights: our statement on modern slavery 2018'
	Report on implementation of the Voluntary Principles on Security and Human Rights 2018
	Extra disclosures to Corporate Human Rights Benchmark detailing Communities Standard and relevant Communities Guidance Notes
On-going due diligence process that includes an assessment of actual and potential human rights impacts (BRE 2 + BRE 3 + ARE 2 + ARE 3)	'Human rights' in SD Report 2018
	'Respecting human rights: our statement on modern slavery 2018'
	Why human rights matter
	Extra disclosures to Corporate Human Rights Benchmark detailing Communities Standard and relevant Communities Guidance Notes
	Report on implementation of the Voluntary Principles on Security and Human Rights 2018
Internal awareness-raising and training on human	' <u>Human rights' in SD Report 2018</u>
rights for management and employees	Why human rights matter
	Report on implementation of the Voluntary Principles on Security and Human Rights 2018
	<u>'Respecting human rights: our statement on</u> <u>modern slavery 2018'</u>

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Operational-level grievance mechanisms for those potentially impacted by the company's activities (BRE 4 +ARE 4)

'Human rights' in SD Report 2018

Approach to communities and social performance

Why human rights matter

Why gender matters

Why cultural heritage matters

'Respecting human rights: our statement on

modern slavery 2018'

Extra disclosures to Corporate Human Rights Benchmark detailing Communities Standard and relevant Communities Guidance Notes

"Ethics and Integrity" in SD report 2018

Allocation of responsibilities and accountability for 'Human rights' in SD Report 2018 addressing human rights impacts

Why human rights matter

Why gender matters

Why cultural heritage matters

Why agreements matter

'Respecting human rights: our statement on

modern slavery 2018'

Report on implementation of the Voluntary Principles on Security and Human Rights 2018

Internal decision-making, budget and oversight for effective responses to human rights impacts

'Human rights' in SD Report 2018

Rio Tinto Sustainability Committee Terms of

Reference

Respecting human rights: our statement on

modern slavery 2018

Why human rights matter

Why gender matters

Why cultural heritage matters

Report on implementation of the Voluntary Principles on Security and Human Rights 2018

Processes to provide for or cooperate in the remediation of adverse human rights impacts that performance the company has caused or contributed to (BRE 3+ BRE 4 + ARE3 + ARE 4)

Approach to communities and social

Why human rights matter

Respecting human rights: our statement on

modern slavery 2018

"Ethics and Integrity" in SD report 2018

Extra disclosures to Corporate Human Rights Benchmark detailing Communities Standard and

relevant Communities Guidance Notes

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Why human rights matter

Why cultural heritage matters

Why agreements matter

Report on implementation of the Voluntary Principles on Security and Human Rights 2018

Respecting human rights: our statement on

modern slavery 2018

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Criterion 5: The COP describes effective *monitoring and evaluation mechanisms* of human rights integration

Best practices Our implementation 'Human rights' in SD Report 2018 System to monitor the effectiveness of human rights policies and implementation with Why human rights matter quantitative and qualitative metrics, including in Respecting human rights: our statement on the supply chain (BRE3 + ARE3) modern slavery 2018 Monitoring drawn from internal and external Why human rights matter feedback, including affected stakeholders Approach to communities and social performance Why agreements matter Respecting human rights: our statement on modern slavery 2018 Leadership review of monitoring and Why human rights matter improvement results Respecting human rights: our statement on modern slavery 2018 Process to deal with incidents the company has 'Human rights' in SD Report 2018 caused or contributed to for internal and external Approach to communities and social stakeholders (BRE 4 + ARE 4) performance Why human rights matter Respecting human rights: our statement on modern slavery 2018 Extra disclosures to Corporate Human Rights Benchmark detailing Communities Standard and relevant Communities Guidance Notes "Ethics and Integrity" in SD report 2018 Grievance mechanisms that are legitimate, 'Human rights' in SD Report 2018 accessible, predictable, equitable, transparent, Why human rights matter rights-compatible, a source of continuous Approach to communities and social learning, and based on engagement and performance dialogue (BRE4 + ARE4) 'Respecting human rights: our statement on modern slavery 2018' "Ethics and Integrity" in SD report 2018 Extra disclosures to Corporate Human Rights Benchmark detailing Communities Standard and

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relevant Communities Guidance Notes

Outcomes of integration of the human rights principles

'Human rights' in SD Report 2018

Why human rights matter

Why agreements matter

'Respecting human rights: our statement on

modern slavery 2018'

Report on implementation of the Voluntary

Principles on Security and Human Rights 2018

Statement on the role of civil society

organizations

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Robust labour management policies & procedures

Criterion 6: The COP describes robust *commitments, strategies or policies* in the area of labour

Best practices	Our implementation
Reference to principles of relevant international labour standards (ILO Conventions) and other normative international instruments in company policies	The way we work
	Human rights policy
	Employment policy
Reflection on the relevance of the labour	The way we work
principles for the company	Employment policy
	Inclusion and diversity policy
	Human rights policy
	'Our values at work' in SD Report 2018
	'Respecting human rights: our statement on modern slavery 2018'
Written company policy to obey national labour	'Our values at work' in SD Report 2018
law, respect principles of the relevant international labour standards in company operations worldwide, and engage in dialogue with representative organization of the workers (international, sectoral, national).	The way we work
	Employment policy
	Inclusion and diversity policy
	Human rights policy
Inclusion of reference to the principles contained	'Human rights' in SD Report 2018
in the relevant international labour standards in contracts with suppliers and other relevant business partners	'Our values at work' in SD Report 2018
	Supplier code of conduct
	The way we work
	'A responsible value chain' in SD Report 2018
Specific commitments and Human Resources policies, in line with national development priorities or decent work priorities in the country of operation	Employment policy
	Inclusion and diversity policy
	'Our values at work' in SD Report 2018

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Criterion 7: The COP describes effective *management systems* to integrate the labour principles

Best practices	Our implementation
Risk and impact assessments in the area of labour	Risk management' in Annual Report 2017
	'Respecting human rights: our statement on modern slavery 2018'
Allocation of responsibilities and accountability	Employment policy
within the organization	Inclusion and diversity policy
	'Governance report' in Annual Report 2018
Internal awareness-raising and training on the labour principles for management and	' <u>Human rights' in SD Report 2018</u>
employees	'Respecting human rights: our statement on
	modern slavery 2018'
Active engagement with suppliers to address labour-related challenges	' <u>Human rights' in SD Report 2018</u>
	'Respecting human rights: our statement on
	modern slavery 2018'
	'A responsible value chain' in SD Report 2018
Grievance mechanisms, communication	'Human rights' in SD Report 2018
channels and other procedures (e.g., whistleblower mechanisms) available for workers to report concerns, make suggestions	'Our values at work' in SD Report 2018
or seek advice, designed and operated in agreement with the representative organization of workers	"Ethics and Integrity" in SD report 2018
	Extra disclosures to Corporate Human Rights Benchmark detailing Communities Standard and relevant Communities Guidance Notes

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Criterion 8: The COP describes effective monitoring and evaluation mechanisms of labour principles integration

Best practices

Our implementation

System to track and measure performance based on standardized performance metrics	'Our values at work' in SD Report 2018
	Employment policy
	Inclusion and diversity policy
Audits or other steps to monitor and improve the working conditions of companies in the supply	'Respecting human rights: our statement on modern slavery 2018'
chain, in line with principles of international labour standards	'A responsible value chain' in SD Report 2018
iaboui staliualus	'Human rights' in SD Report 2018
Process to positively engage with the suppliers to address the challenges (i.e., partnership approach instead of corrective approach) through schemes to improve workplace practices	'A responsible value chain' in SD Report 2018
	Why gender matters
	'Respecting human rights: our statement on modern slavery 2018
Outcomes of integration of the Labour principles	'Our values at work' in SD Report 2018
	'Respecting human rights: our statement on modern slavery 2018 '
	Why gender matters
	'Respecting human rights: our statement on modern slavery 2018
	modern slavery 2018

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Robust environmental management policies & procedures

Criterion 9: The COP describes robust *commitments, strategies or policies* in the area of environmental stewardship

Best practices	Our implementation
Reference to relevant international conventions	'Protecting the environment' in SD Report 2018
and other international instruments (e.g. Rio Declaration on Environment and Development)	'Sustainable Development' in Annual Report 2018
Reflection on the relevance of environmental	'Protecting the environment' in SD Report 2018
stewardship for the company	'Sustainable Development' in Annual Report 2018
	Rio Tinto Climate change report
Written company policy on environmental	Health, Safety, Environment and Communities
stewardship	policy
Inclusion of minimum environmental standards in	Supplier code of conduct
contracts with suppliers and other relevant business partners	Rio Tinto Climate change report
Specific commitments and goals for specified years	'Protecting the environment' in SD Report 2018
	'Sustainable Development' in Annual Report 2018
	Rio Tinto Climate change report

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Criterion 10: The COP describes effective *management systems* to integrate the environmental principles

Best practices	Our implementation
Environmental risk and impact assessments	'Protecting the environment' in SD Report 2018
	'Sustainable Development' in Annual Report 2018
	Rio Tinto Climate change report
Assessments of lifecycle impact of products,	'Protecting the environment' in SD Report 2018
ensuring environmentally sound management	'Sustainable Development' in Annual Report 2018
policies	Rio Tinto Climate change report
Allocation of responsibilities and accountability	Governance report in Annual Report 2018
within the organisation	Rio Tinto Climate change report
Internal awareness-raising and training on environmental stewardship for management	'Sustainable Development' in Annual Report 2018
and employees	
Grievance mechanisms, communication	'Sustainable Development' in Annual Report 2018
channels and other procedures (e.g. whistleblower mechanisms) for reporting concerns or seeking advice regarding environmental impacts	'Ethics and Integrity' in SD report 2018
	Extra disclosures to Corporate Human Rights Benchmark detailing Communities Standard and relevant Communities Guidance Notes

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Criterion 11: The COP describes effective *monitoring and evaluation mechanisms* for environmental stewardship

Best practices	Our implementation
System to track and measure performance based on standardized performance metrics	'Protecting the environment' in SD Report 2018
	Rio Tinto Climate change report
	'Performance data' in SD Report 2018
Leadership review of monitoring and improvement results	'Governance report' in Annual Report 2018
	Rio Tinto Climate change position statement
Process to deal with incidents	'Sustainable Development' in Annual Report 2018
	Rio Tinto management system
Audits or other steps to monitor and improve the environmental performance of companies in the supply chain	'Protecting the environment' in SD Report 2018
Outcomes of integration of the environmental principles	'Protecting the environment' in SD Report 2018
	Rio Tinto Climate change report
	'Performance data' in SD Report 2018

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Robust anti-corruption management policies & procedures

Criterion 12: The COP describes robust *commitments, strategies or policies* in the area of anti-corruption

Best practices	Our implementation
Publicly stated formal policy of zero-tolerance of	'Governance report' in Annual Report 2018
corruption (D1)	The way we work
	Business integrity standard
Commitment to be in compliance with all relevan	t The way we work
anti-corruption laws, including the	Business integrity standard
implementation of procedures to know the law and monitor changes(B2)	'Ethics and integrity' in Annual Report 2018
Statement of support for international and regional legal frameworks, such as the UN Convention against Corruption (D2)	'Ethics and integrity' in Annual Report 2018
Detailed policies for high-risk areas of corruption (D4)	'Ethics and integrity' in Annual Report 2018
Policy on anti-corruption regarding business	The way we work
partners (D5)	Business integrity standard

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Criterion 13: The COP describes effective *management systems* to integrate the anti-corruption principle

Best practices Our implementation Support by the organization's leadership for anti- 'Ethics and integrity' in Annual Report 2018 corruption (B4) Carrying out risk assessment of potential areas 'Ethics and integrity' in Annual Report 2018 of corruption Human Resources procedures supporting the 'Ethics and integrity' in Annual Report 2018 anti-corruption commitment or policy, including communication to and training for all employees (B5 + D8)'Ethics and integrity' in Annual Report 2018 Internal checks and balances to ensure consistency with the anti-corruption commitment (B6) Actions taken to encourage business partners to Supplier code of conduct implement anti-corruption commitments (D6) The way we work Management responsibility and accountability for 'Governance report' in Annual Report 2018 implementation of the anti-corruption commitment or policy (D7) Communications (whistleblowing) channels and 'Ethics and integrity' in Annual Report 2018 follow-up mechanisms for reporting concerns or seeking advice (D9) Extra disclosures to Corporate Human Rights Benchmark detailing Communities Standard and relevant Communities Guidance Notes Internal accounting and auditing procedures 'Ethics and integrity' in Annual Report 2018 related to anticorruption

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Criterion 14: The COP describes effective *monitoring and evaluation mechanisms* for the integration of anti-corruption

Best practices	Our implementation
Leadership review of monitoring and	'Governance report' in Annual Report 2018
improvement results (D12)	'Taxes paid: our economic contribution 2018'
Process to deal with incidents (D13)	'Director's report' in Annual Report 2018
Public legal cases regarding corruption	'Chairman's statement' in Annual Report 2018
	'Director's report' in Annual Report 2018
Use of independent external assurance of anti- corruption programmes	'Governance report' in Annual Report 2018
Outcomes of integration of the anti-corruption principle	'Governance report' in Annual Report 2018
	'Taxes paid: our economic contribution 2018'

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Taking action in support of broader UN goals and issues

Criterion 15: The COP describes core business contributions to UN goals and issues

Best practices	Our implementation
Align core business strategy with one or more relevant UN goals/issues	The way we work
	Human rights policy
	Health, Safety, Environment and Communities policy
	Sustainable Development Report 2018
Develop relevant products and services or design business models that contribute to UN goals/issues	'Business model and strategy' in Annual Report 2018
	The way we work
	Approach to communities and social performance
	Human rights policy
Adopt and modify operating procedures to maximize contribution to UN goals/issues	The way we work
	Approach to communities and social performance
	Human rights policy
	Statement on the role of civil society
	<u>organizations</u>

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Criterion 16: The COP describes strategic social investments and philanthropy

Best practices	Our implementation
Pursue social investments and philanthropic contributions that tie in with the core competencies or operating context of the company as an integrated part of its sustainability strategy	'A responsible value chain in SD Report 2018' Case study: Delivering benefits for generations to come Case study: Powering South Africa's local businesses
'Coordinate efforts with other organizations and initiatives to amplify and not negate or unnecessarily duplicate the efforts of other contributors	' <u>Human rights</u> ' in SD Report 2018 ' <u>Our stakeholders</u> ' in SD Report 2018
Take responsibility for the intentional and unintentional effects of funding and have due regard for local customs, traditions, religions, and priorities of pertinent individuals and groups	"Working with shared purpose" in SD Report 2018 Case study: Changing perspectives: understanding connection to land

Criterion 17: The COP describes advocacy and public policy engagement

Best practices	Our implementation
Publicly advocate the importance of action in relation to one or more UN goals/issues	'Sustainable Development' in Annual Report 2018
	' <u>Our integrated sustainability approach' in the SD</u> Report 2018
	'Human rights' in SD Report 2018
	The way we work
	Human rights policy
	Report on implementation of the Voluntary Principles on Security and Human Rights 2018
	Respecting human rights: our statement on modern slavery 2018
	Joint letter to Australian Government on Modern Slavery Act

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Commit company leaders to participate in key summits, conferences, and other important public policy interactions in relation to one or more UN goals/issues 'Communities' in SD Report 2018

Respecting human rights: our statement on modern slavery 2018

Report on implementation of the Voluntary
Principles on Security and Human Rights 2018

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Criterion 18: The COP describes partnerships and collective action

Best practices

Our implementation

Develop and implement partnership projects with public or private organizations (UN entities, government, NGOs, or other groups) on core business, social investments and/or advocacy

'Communities' in SD Report 2018

'Our stakeholders' in SD Report 2018

Protecting the environment' in SD Report 2018

'Human rights' in SD Report 2018

'Governance report' in Annual Report 2018

Why human rights matter

Why gender matters

Why cultural heritage matters

Why agreements matter

'A responsible value chain' in SD Report 2018

Report on implementation of the Voluntary Principles on Security and Human Rights 2018

Respecting human rights: our statement on modern slavery 2018

Join industry peers, UN entities and/or other stakeholders in initiatives contributing to solving common challenges and dilemmas at the global and/or local levels with an emphasis on initiatives Protecting the environment' in SD Report 2018 extending the company's positive impact on its value chain

'Communities' in SD Report 2018

'Our stakeholders' in SD Report 2018

'Human rights' in SD Report 2018

'Governance report' in Annual Report 2018

Why human rights matter

Why gender matters

Why cultural heritage matters

Why agreements matter

Respecting human rights: our statement on

modern slavery 2018

Report on implementation of the Voluntary Principles on Security and Human Rights 2018

Joint letter to Australian Government on Modern

Slavery Act

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Corporate sustainability governance and leadership

Criterion 19: The COP describes CEO commitment and leadership

Best practices	Our implementation
CEO publicly delivers explicit statements and demonstrates personal leadership on sustainability and commitment to the UN Global Compact	'Chief executive's message' in SD Report 2018
CEO promotes initiatives to enhance sustainability of the company's sector and leads development of industry standards	'Chief executive's message' in SD Report 2018 'Respecting human rights: our statement on modern slavery 2018'
CEO leads executive management team in development of corporate sustainability strategy, defining goals and overseeing implementation	'Chief executive's message' in SD Report 2018 'Overview' in SD Report 2018
Make sustainability criteria and UN Global Compact principles part of goals and incentive schemes for CEO and executive management team	'Chief executive's message' in SD Report 2018

Criterion 20: The COP describes Board adoption and oversight

Best practices	Our implementation
Board of Directors (or equivalent) assumes responsibility and oversight for long-term corporate sustainability strategy and performance	'Governance report' in Annual Report 2018
Board establishes, where permissible, a committee or assigns an individual board member with responsibility for corporate sustainability.	'Governance report' in Annual Report 2018 'Sustainability Committee report' in Annual Report 2018 'Message from the chair of the Sustainability Committee' in Sustainable Development (SD) Report 2018 Rio Tinto Sustainability Committee Terms of Reference

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Board (or committee), where permissible, approves formal reporting on corporate sustainability (Communication on Progress)

'Governance report' in Annual Report 2018

'Respecting human rights: our statement on modern slavery 2018'

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Criterion 21: The COP describes stakeholder engagement

Best practices	Our implementation
Publicly recognize responsibility for the company's impacts on internal and external stakeholders	'Our stakeholders' in SD Report 2018
	'Human rights' in SD Report 2018
	Human rights policy
Define sustainability strategies, goals and	'Our stakeholders' in SD Report 2018
policies in consultation with key stakeholders	'Communities' in SD Report 2018
	Why human rights matter
	'Human rights' in SD Report 2018
	Why agreements matter
Consult stakeholders in dealing with	'Our stakeholders' in SD Report 2018
implementation dilemmas and challenges and invite them to take active part in reviewing	'Communities' in SD Report 2018
performance	Approach to communities and social performance
	Why human rights matter
	Statement on the role of civil society organizations
Establish channels to engage with employees	'Our stakeholders' in SD Report 2018
and other stakeholders to hear their ideas and address their concerns, and protect 'whistle-blowers'	'Human rights' in SD Report 2018
	'Engaging our employees' in SD Report 2018
	'Governance report' in Annual Report 2018
	Approach to communities and social performance
	Why human rights matter
	Why agreements matter
	Statement on the role of civil society organizations

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