

To Ms. Lise Kingo

CEO & Executive Director United Nations Global Compact 685 Third Avenue, 12th Floor New York, NY 10017 Mars, Incorporated

6885 Elm Street McLean, Virginia 22101 USA

July 2, 2019

Dear Ms. Kingo,

I am pleased to reaffirm strong support from Mars, Incorporated for the Ten Principles of the United Nations Global Compact (UNGC) in the areas of Human Rights, Labor, Environment and Anti-Corruption.

At Mars, we believe the world we want tomorrow, starts with how we do business today. The Ten Principles serve as a steady guide for sustainable and equitable growth.

In our Sustainable in a Generation Plan and annual report on progress, we describe our actions to implement the Global Compact principles through our business strategy, culture and daily operations. We are committed to actively sharing this information with our Associates and other internal and external stakeholders.

Yours sincerely,

Grant F. Reid

CEO and Office of the President

Mars, Incorporated