

Patrice PERSON
Michelin Performance and Responsibility
Sustainable Development Manager

Dear GC Manager,

We sign the GC on the 23rd of February last year.
We are conscious that we should publish our COP before the 23rd of February this year.

We would greatly appreciate to have a little delay for our COP.
I'll be able to send it to you until the end of March.

Thank you in advance for your comprehension

Best regards

Patrice Person