

Declaration of continuous support of the United Nations Global Compact Principles

In 2003, Danone joined the United Nations Global Compact, and today we are glad to reaffirm, for a second time, our membership and our entire support of its Ten Principles. Willing to go even further in assuring the respect of human rights, labour, environmental and anti-corruption principles throughout our entire organization, we defined our internal Corporate Social Responsibility standards - the Danone Way program - that covers all the Ten Principles, as it is not limited to them. This program is implemented throughout the entire Danone worldwide organization and constitutes a strong foundation for our innovative initiatives aiming to deeper treat global, local and specific sector challenges.

Danone has long been committed to an approach that puts sustainable development at the heart of its strategies and business processes. And through our mission to "bring health through food to as many people as possible", we continue our efforts to bring innovative and at the same time sustainable solutions that become more and more harsh to solve for a food industry company.

We consider that issue such as companies' environmental footprint or the sustainability of its ecosystem are part of a Group's responsibilities. Through our commitment regarding environmental issues, Danone pursues its objectives of reducing our carbon footprint, securing sustainable farming supplies, managing water resources and innovating in recyclable packaging.

Danone also continues the development of its funds dedicated to social innovation; the Danone Ecosystem Fund aiming to strengthen and develop relationship with local partners to bring sustainable solutions linked to the company's business challenges.

The Livelihoods carbon investment fund created by Danone and the danone.communities social business are also other concrete examples of the Group's innovative approach to assume these responsibilities and also go further in trying to find potential solutions.

As an actor in the food industry, Danone is also accountable to issues linked to more and more growing concerns bound to global nutritional blights such as malnutrition and overweigh.

Danone's support of Global Compact and of the Millennium Development Goals is fully expressed through our ways of considering business through these concrete initiatives to be an active actor in the global sustainable development.

Sincerely yours,

Franck Riboud // \
CEO of Group DANONE